



*Advising the Congress on Medicare issues*

# Part D exceptions and appeals

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# Roadmap

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- Overview of key concepts
- What is the beneficiary and physician perspective on appeals?
- How is the process working?
- Key findings

# Key concepts

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- **Exceptions process** – an enrollee may file a request for an exception for non-formulary drugs or an exception to tiered cost-sharing structure
- **Coverage determination** – any decision by plan regarding payment or benefits to which an enrollee believes he or she is entitled (e.g., a decision by a plan concerning an exceptions request)
- **Appeal** – any procedure that deals with the review of adverse coverage determinations made by a plan
- **Redetermination** – the 1<sup>st</sup> level of the appeal process, which involves a plan reevaluating an adverse coverage determination
- **Independent review entity (IRE)** – an independent entity contracted by CMS to review plan denials of coverage determinations
- **Reconsideration** – the 2<sup>nd</sup> level of the appeal process, which involves a review of an adverse coverage determination by the IRE
- **Grievance** – any complaint or dispute, other than a coverage determination or a late-enrollment penalty determination, expressing dissatisfaction with any aspect of plan operations

# Findings from focus groups and interviews

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- We conducted 12 beneficiary focus groups, 8 physician focus groups, and 17 interviews with beneficiary counselors
- Most interviewees were unaware of how the exceptions and appeals process works and did not distinguish between the different levels of appeals

# Beneficiaries were generally satisfied with drug benefit

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- A majority did not know they had appeal rights
- In each group, at least one beneficiary had asked for an exception to get a drug covered, experiences varied
- Disabled beneficiaries were more likely to be familiar with appeals



# Physicians expressed frustration with all plan utilization management

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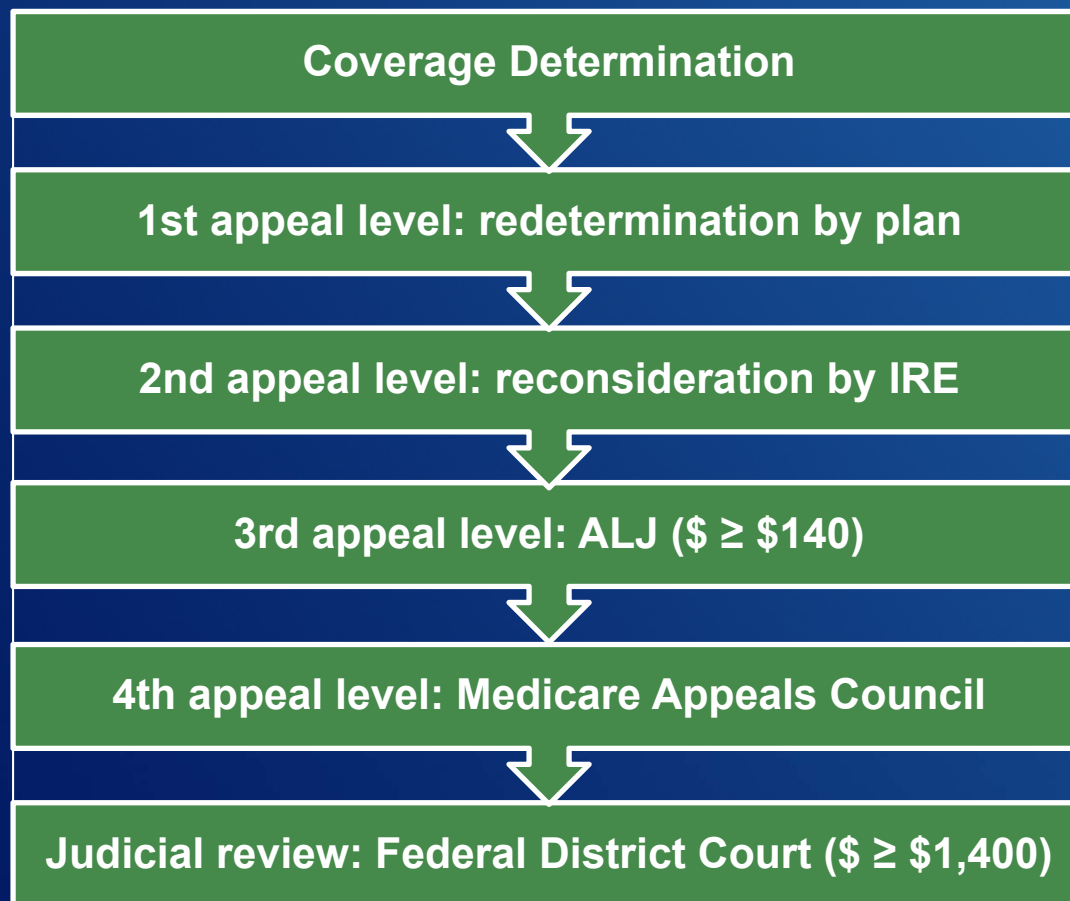
- Physicians must demonstrate medical necessity to get an exception for patient
- In each group, physicians pointed to at least one plan with processes that were especially burdensome
  - Insistence on speaking to physician directly
  - No dedicated phone line for physician offices

# Most counselors did not get involved in exceptions and appeals

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- They saw these processes as a last option
- They encouraged beneficiaries to switch plans (if LIS), apply to manufacturers' assistance programs, or ask physicians for samples
- During open season, they tried to guide beneficiaries away from any plan using utilization management for a drug the beneficiary was taking

# Part D's appeals process



**Data we have are from this stage in the appeals process.**



# How is Part D's exceptions and appeals process working?

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- CMS' audit in 2012 found that plans are struggling the most with Part D coverage determination, appeals, and grievances
- Examples of the kinds of issues identified include:
  - Failure to make timely coverage determinations
  - Failure to notify the beneficiaries of their coverage decisions
  - Not making sufficient effort to obtain information needed to make an appropriate clinical decision
- Data for the 1<sup>st</sup> half of CY2013 show that the audit may have increased the number of appeals submitted to the IRE

# Analysis of appeals data, 2006 – 2013\*

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- Fewer appeals per 1,000 enrollees compared with MA (Less than 1 case vs. 3 to 8 cases under MA)
- More timely coverage decisions
- More appeals upheld by IRE (i.e., IRE agrees with plans' coverage decisions)
- Wide variation across plans in the percentage of cases upheld by IRE
- A large share of dismissals due to technical reasons suggests enrollees may be confused or are having difficulty navigating the appeals process

# How do we know if the exceptions and appeals process is working?

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- Not clear what the “right” level of appeals is in Part D
  - Services provided under Part D (prescription drugs) fundamentally different from Part C (medical services)
- Low rate of appeals could mean (among others) that:
  - Enrollees are able to obtain the medications they need, or
  - Low awareness among the enrollees about their appeals rights, difficulty associated with navigating the process, and/or excessive administrative burdens.
- A plan with a large number of appeals AND a large number of cases that are **reversed** by the IRE may signal a problem with the exceptions and appeals process

# Appeals related to Part D's late-enrollment penalty (LEP)

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- Individuals enrolling in Part D outside of their initial enrollment period must have a proof of drug coverage that is comparable to Part D to avoid LEP
- Much higher number of penalty-related appeals reach the IRE compared with coverage-related appeals
  - Over 37,000 cases vs. about 14,000 cases for coverage-related cases in 2012
- Majority of the cases\* are reversed by the IRE
- High reversal rate suggests that there may be issues with the process used by plans to verify enrollees' prior drug coverage status

# Findings from grievance data

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- Most grievances filed are unrelated to coverage determinations, exceptions, and appeals
  - 3% related to coverage determinations, exceptions, and appeals
  - 62% related to issues with enrollment, a plan's benefits, or access to a pharmacy
- The average number of grievances for plans with 1,000 enrollees or more has fluctuated over time
  - Ranged from 5.6 to 11 grievances per thousand enrollees between 2006 and 2012



## Findings from grievance data - continued

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- Grievance rates per thousand enrollees among plans are low
- Some plans have high rates of grievances per 1,000 enrollees for multiple years
  - Enrollment averaged about 15,000 enrollees
  - Tended to be MA-PD plans (82%)
  - Average of 25 grievances per thousand enrollees
- Implications of these findings unclear

# Summary

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- Most beneficiaries are unaware of the how the exceptions and appeals process works and physicians find the process frustrating
- CMS program compliance audits show plans struggle the most with Part D coverage determinations, appeals, and grievances
- CMS audits may be one way to improve the exceptions and appeals processes used by plans
- Part D's appeals data show a mixed picture with improvements in some areas and potential issues in others
- High reversal rate observed for LEP-related appeals suggests potential issues with the process used by plans to verify enrollees' prior drug coverage status
- Most grievances are not related to coverage determinations, exceptions, and appeals

# Implications of these findings on the appeals process

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- Are there any aspects of the coverage determination, exceptions and appeals, and grievance process that should be improved?
- Are there any issues we should pursue further?
  - E.g., process used to determine enrollees subject to Part D's late-enrollment penalty
  - Others?