

# Increasing the equity of payments within each post-acute care setting

Carol Carter

November 2, 2017

# Road map

---

- Goals of payment recommendations
- Concerns about current payment systems
- Results of our work on a unified PAC PPS
- Approach to increase equity in payments in each PAC setting

# Why pursue this now?

---

- Begin to:
  - Correct biases of current PPSs
  - Redistribute and increase the equity of payments
- Encourage providers to make the changes needed to be successful under a unified PAC PPS
- Support recommendations that would better align payments to costs without undesirable impacts

# Goals in making payment recommendations

---

- Level of payments
  - Payments should be adequate to ensure beneficiary access while protecting taxpayers and long-run sustainability of the program
- Changes to the payment system
  - To improve payment accuracy and equity, payments should be aligned with the cost of treating patients with different care needs

# Concerns about Medicare's current post-acute care payment systems

---

- Level of payments is high
- Current PPSs encourage providers to:
  - Furnish therapy services unrelated to care needs;
  - Prefer to treat some types of patients and avoid medically complex patients;
  - Extend lengths of stay to avoid short-stay payments or, in the case of SNFs, to increase payments; and/or
  - Code clinical conditions and frailty to raise payments
- Provider financial performance varies widely

# General concerns about post-acute care

---

- Similar patients are treated in HHAs, SNFs, IRFs, and LTCHs
- Separate payment systems establish different payments for similar patients
- Lack of evidence-based guidelines to base decisions about the need for PAC
- Medicare per capita spending varies more for PAC than for any other covered services
- Led Congress to mandate studies of a unified PAC PPS (IMPACT Act of 2014)



# Impact of a unified PAC PPS

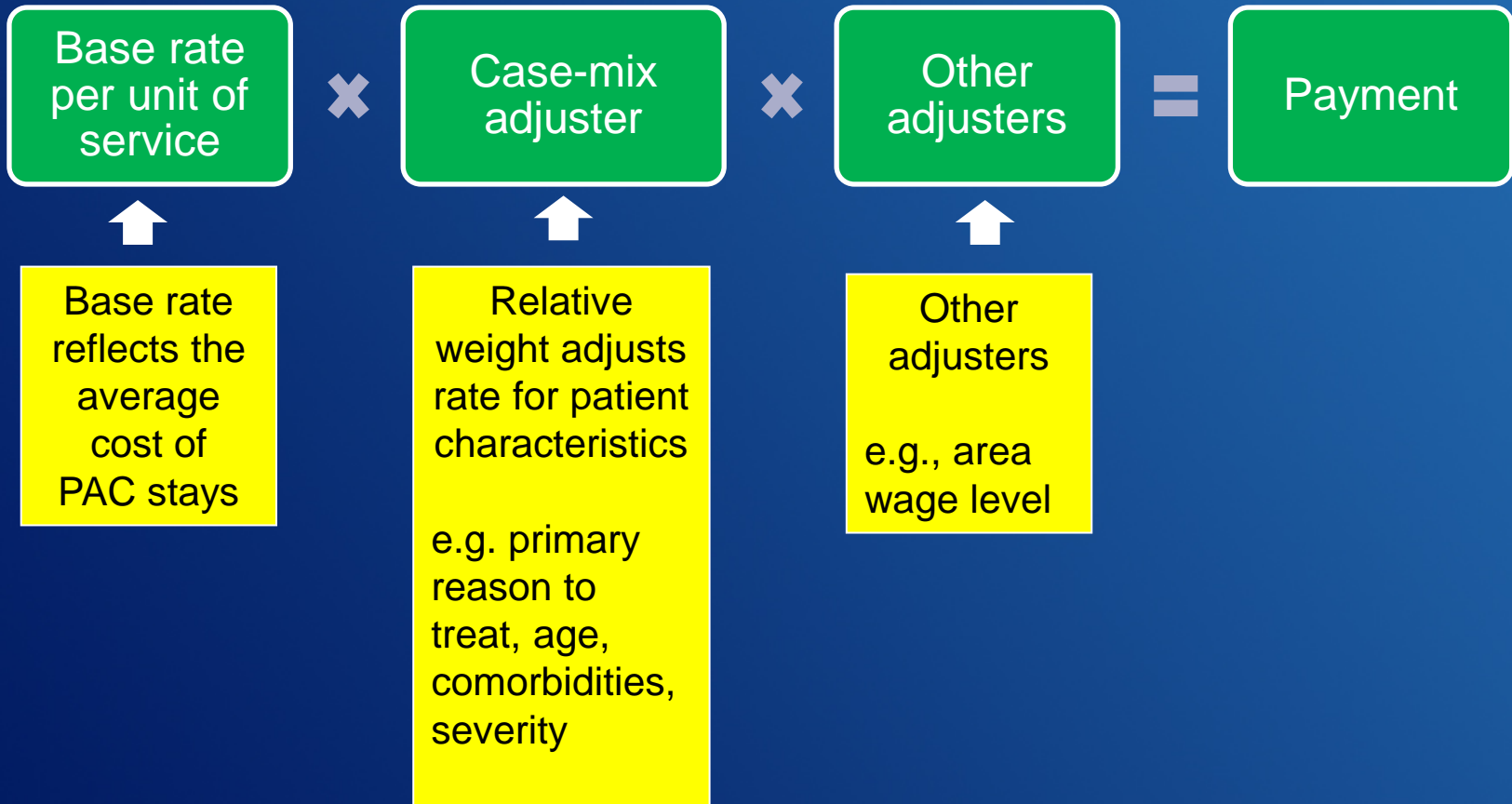
---

- Estimated impacts using 8.9 million PAC stays in 2013 and readily available data
- Redistributes payments across conditions
  - Increases payments: medically complex care
  - Decreases payments: rehabilitation care unrelated to a patient's condition
- Narrows the relative profitability across conditions



*Conclusion: A unified PAC PPS is feasible, could be implemented sooner than contemplated, and would result in more equitable payments*

# Basic elements of a prospective payment system










# An approach to increase the equity of payments within each setting

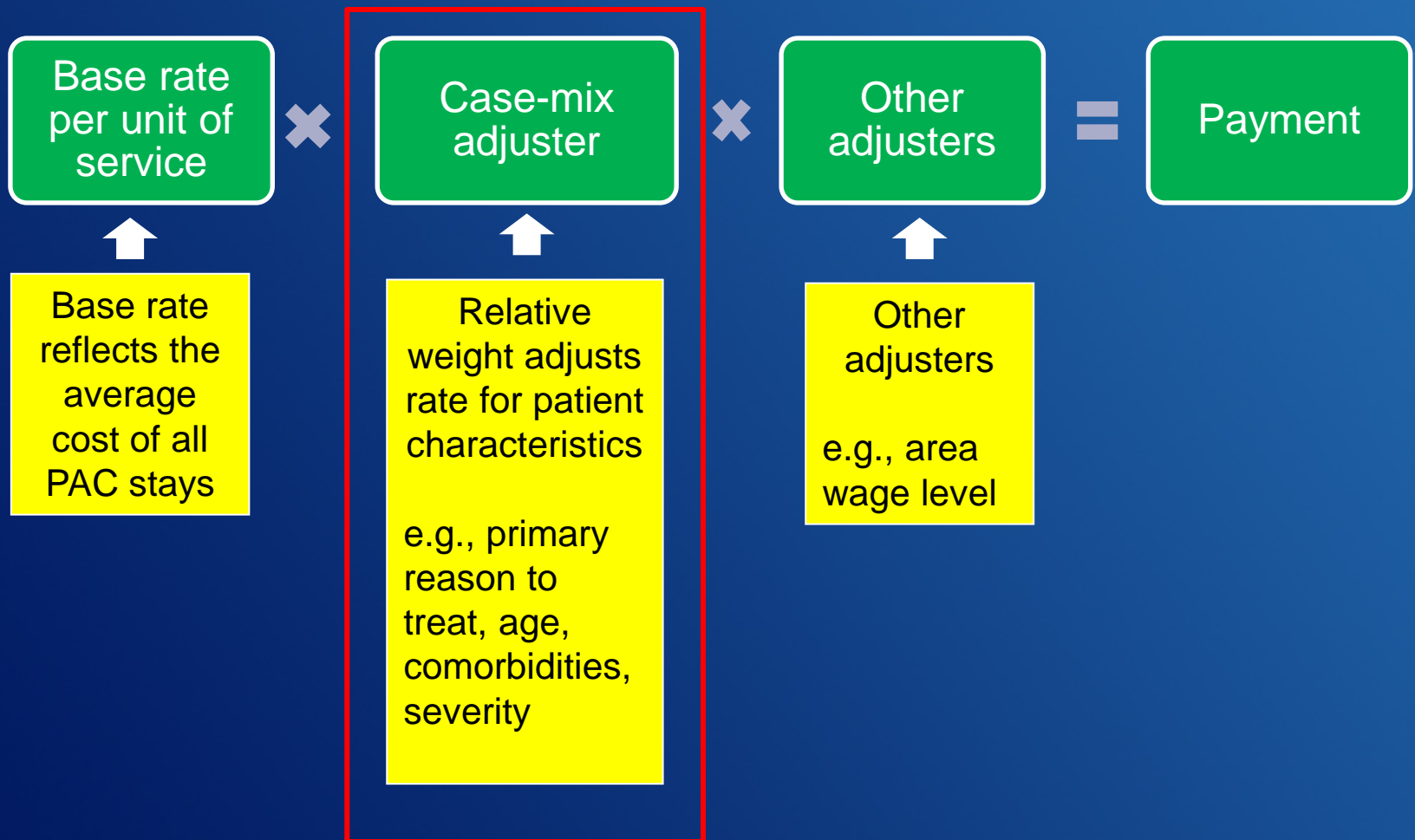
---

- Within each setting, calculate payments using a blend of the setting-specific and the unified PAC PPS relative weights
- Total payments to each setting remain at Commission's recommended level
- Within each setting, would begin to redistribute payments across conditions

# Redistribute payments within each setting by blending current and PAC PPS relative weights

Implementation period	HHA	SNF	IRF	LTCH
Blend setting-specific and unified PAC PPS relative weights (2019 and 2020)	<i>Redistribute payments within setting</i> 	<i>Redistribute payments within setting</i> 	<i>Redistribute payments within setting</i> 	<i>Redistribute payments within setting</i> 
Transition to a unified PAC PPS (begins 2021)	<i>Redistribute payments across settings</i> 			

# Blending PAC PPS and setting-specific relative weights would change the case-mix adjuster



# Illustration of how blending relative weights affects payments across conditions

	<u>Current PPS</u>	<u>Unified PAC PPS</u>	<u>50:50 blend</u>
<u>Relative weights</u>			
Orthopedic	1.2	0.9	1.05
Medically complex	0.8	1.1	0.95
<hr/>			
<u>Payments</u> (base rate= \$6,000)			
Orthopedic	\$7,200 (6,000 x 1.2)	\$5,400 (6,000 x 0.9)	\$6,300 (6,000 x 1.05)
Medically complex	\$4,800 (6,000 x 0.8)	\$6,600 (6,000 x 1.1)	\$5,700 (6,000 x 0.95)
Total payments	\$12,000	\$12,000	\$12,000

# Within each setting, blended relative weights would shift payments across providers

---

- Payments would increase for
  - Nonprofit providers
  - Hospital-based providers
- Payments would decrease for
  - For-profit providers
  - Freestanding providers
- At current levels, aggregate payments to a setting remain well above the cost of care

# Conclusions

---

- Possible to increase the equity of payments within each setting before implementing a unified PAC PPS
- Redistribution would begin to:
  - Correct the biases of current PPSs
  - Increase the equity of payments across conditions
  - Give providers more time to adjust to changes needed to be successful under PAC PPS
  - Support recommendations that better align payments to the cost of care



# Next month's update discussions

---

- Evaluate the level of payments in each setting
  - Make a judgment about what, if any, payment update is warranted
- Consider an approach to increase the equity of payments within each setting
  - Policy option: payments could be calculated using a blend of the current setting-specific and unified PAC PPS relative weights