

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Thursday, September 3, 2026
11:00 a.m.

COMMISSIONERS PRESENT:

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P R O C E E D I N G S

[11:00 a.m.]

DR. NAVATHE: All right. Let's get started.

Welcome, everyone, to our September public meeting and the start of our 2026-2027 MedPAC cycle.

I'm thrilled to be here with Greg, and this is our first public meeting as Chair and Vice Chair in our new roles. We also are delighted to have two new Commissioners, Danielle and Ben, who have joined us, as well as want to extend a thanks to all the returning Commissioners. And thank you to the staff, who have done a tremendous amount of work in preparation for this, as well as future meetings.

We have an exciting agenda today. We'll be starting, as we always do for a new cycle, with our context chapter, and then we'll be discussing Part D and then ambulatory surgery centers today, and then have a couple of additional sessions tomorrow.

We also have a hybrid format today, in that we have both in-person attendance from the public, as well as folks joining through the web format. That means that at the end of the morning and the afternoon sessions, we will

1 stop and make the mic available for folks who want to make
2 comments in person, and then folks who are listening at
3 home can still, as they have been for the past several
4 years, submit comments to meetingcomments@medpac.gov. And,
5 as always, we're excited to hear from all of you.

6 So, as we get started for this first session, the
7 context session is very important for us because, well, it
8 provides context for all of the work that we do, and it
9 lays the foundation for many of the different policy
10 priorities that we have upcoming this cycle and then and
11 beyond.

12 So without further ado, I will hand it off to
13 Rachel.

14 MS. BURTON: Thanks, Amol.

15 Welcome, everyone, to the first session in this
16 year's MedPAC meeting cycle.

17 In this presentation, we'll provide some context
18 for Medicare payment policy. This is meant to serve as a
19 backdrop for Commissioner discussions this cycle. This
20 information will be included in our March report to the
21 Congress, along with our recommended updates to 2028
22 payment rates.

1 The online audience can download a copy of these
2 slides from the webinar's control panel.

3 We'll start by talking about some health care
4 spending trends, including a deep dive into the drivers of
5 Medicare's spending growth. We'll then provide a snapshot
6 of Medicare beneficiaries' ability to pay for their health
7 care. Since provider consolidation continues to be a major
8 feature of the U.S. health care landscape, we'll also
9 provide an update on the latest literature before turning
10 to your discussion.

11 In addition to this content, FYI, our draft
12 chapter also includes our usual textbox describing
13 beneficiaries' various enrollment options and a new table
14 summarizing key laws that apply to health care providers as
15 a reference.

16 So, first, some health care spending trends. In
17 2024, U.S. businesses, households and government programs
18 spent \$5.3 trillion on health care, constituting 18 percent
19 of the country's GDP.

20 National health care spending as a share of GDP
21 rises over time in this graph, since spending on health
22 care usually grows faster than the country's GDP.

1 After some unusual spending trends during the
2 COVID-19 pandemic, health care spending rebounded strongly
3 in 2023 and 2024, growing by 7 percent per year. This was
4 due to growth in the volume and intensity of the services
5 and items furnished to patients, the share of the country's
6 population with health insurance reaching an all-time high
7 of 92 percent, the country experiencing population growth,
8 and growth in economy-wide prices in recent years.

9 Medicare spending often grows a bit faster than
10 national health care spending, including in 2023 and 2024,
11 but because it starts from a lower base, the growth doesn't
12 look as large in this graph.

13 In 2024, Medicare spending totaled \$1.1 trillion
14 and made up 3.8 percent of GDP. Over the next few years,
15 Medicare spending is projected to grow faster than all
16 other payers, as the Baby Boom generation continues to age
17 into Medicare.

18 Enrollment in private insurance and Medicaid are
19 both expected to decline, and the number of uninsured
20 people is expected to rise.

21 As the Baby Boom generation has aged into
22 Medicare, the average age of beneficiaries who qualify for

1 the program due to age has gone down, and there's been an
2 increase in the share of beneficiaries reporting being in
3 very good health, shown in the magenta layer at left.

4 The Medicare beneficiaries who survived the
5 COVID-19 pandemic are also healthier on average than
6 beneficiaries were before the pandemic.

7 And a declining share of beneficiaries have been
8 qualifying for the program due to disability, which has
9 spending implications, since beneficiaries who qualify due
10 to disability tend to generate far more spending than those
11 who qualify due to age.

12 Another important trend is the shift in the mix
13 of services beneficiaries receive, which started before the
14 Boomers began aging into Medicare. As we show here, since
15 2009, inflation-adjusted spending per beneficiary has
16 decreased for Part A services, such as inpatient stays and
17 post-acute care afterward. Meanwhile, inflation-adjusted
18 spending per beneficiary has increased for Part B services,
19 such as outpatient visits and clinician services in all
20 settings.

21 These spending trends put increased pressure on
22 Part B's main funding source, which is the U.S.

1 government's general revenues, such as income taxes.

2 Meanwhile, it puts less pressure on Part A's main funding
3 source, which is workers' and employers' Medicare payroll
4 taxes.

5 I also want to talk about Part D. For most of
6 Part D's history, there's essentially been a lack of growth
7 in inflation-adjusted spending per beneficiary.
8 Researchers think one of the reasons for this may be a
9 shift over time from brand-name drugs to generic drugs,
10 which cost less.

11 But, in a new development, starting in 2024,
12 Medicare spending on Part D has begun to rapidly increase.
13 This is partly due to the Inflation Reduction Act of 2022's
14 Part D redesign, which shifted more of the cost of Part D
15 from beneficiaries to Medicare.

16 We've also seen a recent increase in drug
17 utilization, which may be associated with the redesign's
18 reduced cost sharing.

19 Underlying pharmaceutical trends also played a
20 role, such as increased use of high-cost drugs like GLP-1s.

21 If you're eager to learn more about what's going
22 on with Part D, Shinobu and Betty will talk more about this

1 after lunch.

2 The declining inflation-adjusted spending per
3 beneficiary on Part A couldn't have come at a better time,
4 since the number of workers per Medicare beneficiary has
5 been declining for decades. This demographic trend means
6 it's only a matter of time before Medicare doesn't have
7 enough money to pay the full cost of payments to providers
8 for Part A services.

9 According to Medicare's Trustees, this will
10 happen in seven years, while CBO projects this will happen
11 in fourteen. At that point, Medicare will only have enough
12 money to pay for 89 percent of Part A costs. To avoid this
13 happening, Medicare Part A spending will need to further
14 decrease, or the sources used to fund Part A will need to
15 be reassessed.

16 The long-running increase in spending per
17 beneficiary for Part B services has led to exponential
18 growth in the amount the federal government spends on Part
19 B over time. By 2025, the federal government was spending
20 \$422 billion of general revenues to help pay for Part B.

21 To tease out what services might be driving this
22 spending increase, this graph shows inflation-adjusted

1 spending per beneficiary for different types of Medicare
2 services. We've grayed out services that have seen little
3 to no growth since 2009.

4 The teal line in the middle is for Part D and
5 tells a similar story as an earlier graph.

6 The orange line near the bottom shows rapid
7 growth in spending on Part B drugs delivered by clinicians
8 in non-facilities like doctors' offices.

9 The magenta line shows that there's also been
10 growth in outpatient hospital spending, which includes
11 spending on Part B drugs delivered in that setting.

12 A takeaway we get from this graph is spending is
13 growing unusually fast for Part B drugs, which include
14 treatments for things like cancer, macular degeneration,
15 and arthritis.

16 You may have heard about rapid growth in spending
17 on skin substitutes in the last few years and wonder where
18 they show up in this graph. They are in the orange line,
19 where it suddenly bends up at a steeper slope. Medicare
20 recently changed how it pays for these items, and spending
21 on them is now expected to decline by 90 percent. This is
22 something we will continue to monitor.

1 Before we leave the topic of Medicare spending
2 trends, we should talk about Medicare Advantage.
3 Currently, more than half of eligible Medicare
4 beneficiaries are in MA plans, and the average beneficiary
5 has 39 MA plans to choose from.

6 MedPAC estimates that when a beneficiary enrolls
7 in an MA plan, it costs the program an average of 14
8 percent more than if the beneficiary were in traditional
9 fee-for-service Medicare. These higher Medicare payments
10 to MA plans are primarily due to risk adjustment
11 inaccuracies.

12 The extra payments to MA plans, which totaled an
13 estimated \$76 billion this year, are used to offer
14 supplemental benefits not available to fee-for-service
15 beneficiaries, like non-Medicare services, such as vision,
16 dental and hearing benefits, and gym memberships, as well
17 as lower cost sharing and lower Part B and Part D premiums.

18 Tomorrow morning, Andy will say more about
19 challenges posed by Medicare's current approach to risk-
20 adjusting payments to MA plans.

21 I'll now turn things over to Alex.

22 DR. HARRIS: Thanks, Rachel.

1 Next, I'll share some statistics that give a
2 sense of Medicare beneficiaries' ability to pay for their
3 health care.

4 As we show here, fee-for-service Medicare
5 premiums and cost sharing consume a substantial share of
6 beneficiaries' income. Medicare beneficiaries typically do
7 not pay premiums for Part A coverage, but annual premiums
8 for Part B are about \$2,400. The average annual cost of
9 standalone Part D drug plan premiums is another \$400.
10 Cost-sharing liabilities for beneficiaries in fee-for-
11 service Medicare average around \$400 for Part A services
12 and about \$1,700 for Part B. Average cost sharing in Part
13 D plans is another \$400. This all adds up to an annual
14 bill of about \$5,500 for premiums and cost sharing.

15 Meanwhile, the median household income reported
16 by Medicare beneficiaries is about \$50,000.

17 Most beneficiaries in fee-for-service Medicare
18 have private supplemental insurance, which pays for some or
19 all of their cost sharing, but may require them to pay
20 additional premiums. MA enrollees generally pay lower
21 premiums and lower cost sharing. Medicaid pays for some
22 low-income beneficiaries' premiums and for a smaller share

1 also covers their cost sharing.

2 Since we were talking about the impact that
3 growth in Part B spending has on federal spending earlier
4 in this presentation, I wanted to circle back and show the
5 impact on beneficiaries' Part B premiums.

6 Adjusting for inflation, the annual cost of Part
7 B premiums has increased substantially over time. Twenty
8 years ago, these premiums cost about \$1,700 per year, and
9 now they're about \$2,400.

10 Overall, about 7 percent of Medicare
11 beneficiaries report problems paying a medical bill in
12 CMS's 2023 survey.

13 Beneficiaries subgroups that report this at
14 elevated rates are shown on this slide and include
15 beneficiaries who only qualify for partial Medicaid
16 benefits, beneficiaries with low enough incomes to qualify
17 for the Part D low-income subsidy, beneficiaries under the
18 age of 65 who tend to be unable to work due to disability,
19 and beneficiaries with fee-for-service and no supplemental
20 coverage.

21 When Medicare payment rates increase for health
22 care providers, premiums and cost sharing also increase for

1 beneficiaries, some of whom already have a hard time
2 affording their health care.

3 Next, in response to continued Commissioner
4 interest, we're now going to discuss some of the emerging
5 literature assessing the effect of provider consolidation
6 on costs, quality, and access to care.

7 Over the last few decades, health care markets
8 have become increasingly consolidated. Provider
9 consolidation has primarily occurred between like types of
10 providers, such as hospitals merging with other hospitals;
11 providers with referral relationships, such as hospitals
12 acquiring physician practices; and between providers and
13 non-provider organizations, such as private insurers,
14 corporate entities, and private equity firms.

15 There are several economic and operational
16 motivations for consolidation, including but certainly not
17 limited to higher payment rates, patient self-referrals,
18 more efficient care delivery, and access to capital for
19 infrastructure and technology.

20 In our March 2026 report, we conducted an
21 expansive review of provider consolidation literature. In
22 that report, we discussed that researchers have generally

1 found that consolidation between providers generally
2 results in higher payments in both commercial and Medicare
3 markets, payer-provider consolidation may lead to greater
4 coding intensity, PE provider integration leads to higher
5 payments, and the relationship between many types of
6 provider consolidation and quality and access outcomes is
7 mixed.

8 In the next few slides, we will provide a brief
9 summary of literature published since our March 2026
10 report.

11 Across both commercial and Medicare markets, we
12 continue to find evidence that consolidation between
13 providers leads to higher payment rates.

14 With respect to payer-provider consolidation,
15 recent research has assessed medical loss ratios, or MLRs,
16 and prices. One study found that provider-owned MA plans
17 had higher medical loss ratios, though the authors
18 acknowledged this may not be solely due to consolidation.

19 Another study found varying price strategies
20 among integrated MA plan-offering hospitals. Some charge
21 lower prices for affiliated plans, some charge higher
22 prices, but most charge similar prices for both affiliated

1 and non-affiliated plans.

2 Finally, new literature finds that PE provider
3 integration is associated with higher commercial prices
4 across multiple specialties, including gastroenterology,
5 cardiology, and radiology.

6 While research generally finds evidence of higher
7 payment rates and spending as a result of provider
8 consolidation, there continues to be mixed but limited
9 evidence assessing the ways in which consolidation impacts
10 access to care.

11 Recent studies have found higher-intensity
12 inpatient and non-emergency ambulatory care after hospital-
13 physician vertical integration, which may be a result of
14 better outpatient care management, but the increase in
15 inpatient utilization could also be a signal of a referral-
16 driven mechanism. Another study finds fewer prior
17 authorization requirements for enrollees of system-
18 affiliated MA plans; and finally, a study finds that PE
19 provider integration may reduce emergency department and
20 ICU staffing and increase transfers of those patients to
21 other hospitals.

22 While the relationship between provider

1 consolidation and quality has largely been mixed, some
2 providers may be able to improve quality. We highlight a
3 few recent studies here.

4 First, one study found that patients living in
5 markets with large increases in hospital consolidation had
6 higher likelihood of early-stage diagnosis and improved
7 survival compared to patients living in markets with small
8 increases in hospital consolidation.

9 Another study found that clinically complex fee-
10 for-service patients receiving care predominantly from an
11 integrated physician had better perceptions of care
12 coordination and quality compared to those receiving care
13 from mostly independent physicians.

14 Third, a new study found that enrollees of
15 hospital-owned MA plans had lower mortality, readmission,
16 and post-op complication rates compared to enrollees of
17 non-hospital-owned MA plans who received care at that same
18 hospital.

19 And, finally, several studies have found higher
20 mortality, admission, and post-operative complication rates
21 after PE hospital consolidation, though one study did find
22 no change.

1 Some have indicated that this lack of clear
2 quality improvement across different types of provider
3 consolidation may be because financial integration does not
4 necessarily translate into clinical integration.

5 Okay. We've made it to the end. In your
6 discussion, we'd like to know if you have any questions
7 about the material or any other guidance for us. The draft
8 chapter you receive for today's meeting will be updated in
9 the winter when some updated data come out. Commissioners
10 will have an opportunity to review that revised version in
11 January before it is published in our March 2027 report.

12 I'll now turn things back to Amol.

13 DR. NAVATHE: Thank you, Alex, and thank you,
14 Rachel. It always strikes me how much information, good
15 information, is packed into this chapter, and you all
16 update it year to year. I think a lot of sobering
17 information as well around the kind of fiscal challenges,
18 sustainability, and other attributes of the program, but,
19 also, I think highlights a number of important policy areas
20 related to work that we'll be discussing today, even, and
21 beyond going forward.

22 So, with that, I will turn it over to Dana to run

1 the queue for our Round 1 and Round 2. Questions or
2 comments.

3 MS. KELLEY: Okay. We have Gina first in Round
4 1.

5 MS. UPCHURCH: Thank you.

6 Thank you both so much. I love this chapter.
7 You do a really good job of setting us up for the rest of
8 the work sessions.

9 And I was a little concerned that workforce is
10 not in here, but I understand that's going to be moved to
11 another chapter. In the spirit of our former commissioner
12 Betty, I had to call that forward.

13 So a couple of questions here for Round 1. You
14 mentioned the physician self-referral. You outlined that
15 as a regulation or law, and I'm just a little surprised how
16 that fits with orthopedic surgeons owning physical therapy
17 groups and more and more physicians owning ambulatory
18 surgical centers. So, apparently, it doesn't create a
19 conflict, but it seems like it should.

20 MS. DRUCKMAN: So the physician self-referral law
21 has certain exceptions for the way certain things are
22 structured. There's a specific exception for ASCs, and

1 there's also exceptions applicable to the arrangements for
2 the folks who are referring to their physical therapy
3 assistance.

4 MS. UPCHURCH: Okay. All right. Thank you. It
5 seems so obvious. Thank you so much.

6 A couple of times, you will call out people with
7 Medicare due to disability, and it's not really clear where
8 people with ALS fall in these graphs or this conversation,
9 and sometimes end-stage renal disease. So, if we could
10 just make clear in there where they're included in those
11 graphics, that would be terrific.

12 Figure 10, you mentioned drug fees of being 10
13 percent as part of the Affordable Care Act. My question
14 there is, how's that related to tariffs right now? Do we
15 know if it is related to tariffs?

16 MS. BURTON: I'd have to look into that and see
17 what we can add.

18 MS. UPCHURCH: Okay. Because I know the tariffs
19 are sort of going all over the place, but I didn't know if
20 that was interacting with that.

21 And, lastly, I think about Medicare Part D,
22 especially as part of the IRA, Inflation Reduction Act. I

1 think of three things; obviously, the major redesign, which
2 I know we'll be talking about later today. I think of the
3 drug price negotiation that's going on, and then I think of
4 the inflation rebates.

5 When we're talking about what funds Medicare,
6 where are the inflation rebates? I think it's about a
7 billion dollars so far from drug manufacturer rebates. Is
8 that in that graphic where we're showing?

9 MS. BURTON: Again, we can dig into that and add
10 that information.

11 MS. UPCHURCH: Okay. All right. Lastly, my last
12 question -- and this is probably beyond this, but Baby
13 Boomers, as you mentioned, are younger and often less
14 costly. And I think that's historically true, but I do
15 worry as we lose Affordable Care Act cost-sharing
16 reductions, and more and more people are losing their
17 Medicaid when they hit 65, if they've been uninsured, I'm
18 assuming we're going to have a hit to Medicare because
19 people may be more costly. Do we have any research or
20 projections on any of that?

21 MS. BURTON: We don't do our own independent
22 research on that, but I think the Medicare Trustees would

1 probably factor that into their projections.

2 MS. UPCHURCH: In their projections. So I'm
3 wondering if that trend might shift a little bit as we have
4 sicker people come in.

5 But love this chapter. Great job. Thanks so
6 much.

7 MR. MASI: And, Gina, if I could just jump in on
8 your question about under the inflation rebates under Part
9 B and Part D, where are those flows showing up, so those
10 should be captured under the SMI Trust Fund. So Part B
11 inflation rebate will flow to the Part B account under the
12 SMI, and the Part D inflation rebates are supposed to flow
13 to the Part D account under SMI.

14 In terms of what we've seen here, I don't know
15 that they're going to be an offset -- they're going to be
16 reflected in spending, but we can circle back with you on
17 that as well to clarify.

18 MS. KELLEY: Gokhan.

19 DR. METAN: Thank you very much for this chapter.
20 Again, it's always very informative. I always learn
21 something new as I read these chapters.

22 So I have three questions. The first one is,

1 what is driving the Part A spending decline, and do we know
2 if it's a sustainable trend? I couldn't get that from the
3 material.

4 MS. BURTON: There's been a secular decline in
5 the rate of use of Part A services, like not just a slowing
6 in the growth, but an actual decline in the rate of use of
7 things like inpatient hospital stays. So I think just more
8 and more stuff is being done on outpatient basis.

9 DR. METAN: Okay. So does it mean that like the
10 spending on Part A is shifting more towards Part B?

11 MS. BURTON: I think that's what some folks think
12 is happening.

13 DR. METAN: Okay. And do we know if that trend
14 is sustainable? Any kind of indication there? The reason
15 I'm asking this question is about would that elongate the
16 Trust Fund resources used and is it sustainable.

17 MS. BURTON: Well, that graph that showed Part B
18 and Part A diverging, they're pretty --

19 DR. METAN: Yeah.

20 MS. BURTON: -- consistent over time. So I would
21 imagine they would keep going, but I'm not CBO.

22 DR. METAN: Okay. My second question is about --

1 actually, somewhat touching to Gina's question about the
2 Baby Boomers. And Slide 5 actually called the aging of
3 Baby Boomers and that mixed shift. But I was wondering,
4 Figure 10 on page 27 in the report, does that -- is that
5 dynamic reflected in those projections? Do we know?

6 MS. BURTON: Okay. I'm looking at Figure 10.
7 Say again your question?

8 DR. METAN: So, on that graph, do we know if that
9 age mix shift of the Baby Boomers getting older, is that
10 reflected on the projections? Do we know?

11 MS. BURTON: I would assume it is, but we can
12 double-check that with the Trustees.

13 MR. MASI: Yes. And just to chime in, I agree
14 with Rachel. I think, in general, both the Trustees and
15 the Congressional Budget Office reflect both changes in the
16 number of population, but also the demographic mix.

17 DR. METAN: Okay. Thank you.

18 And my last question is, the negotiated Part B
19 drug prices, they will be kind of starting June -- sorry --
20 January 2028. Are we planning in the March 2027 report to
21 reflect the impact of these into this material, this
22 chapter?

1 MS. BURTON: I don't know the answer to that
2 question, but it's a good question.

3 MR. MASI: Yeah. We are planning a dedicated
4 block of work this cycle to Part B drugs, utilization and
5 spending, and so, you know, happy to dig deeper into that
6 over the course of the cycle.

7 DR. METAN: Okay. Thank you.

8 MS. KELLEY: I have a Round 1 question from Tom
9 Diller.

10 He says this is an excellent summary, which is
11 very much appreciated.

12 On page 8, the third paragraph is attempting to
13 explain some of the reasons for the increase in health care
14 spending. The statement is "Population growth and growth
15 in medical prices due to economy-wide price growth, as
16 opposed to excess medical inflation, also drove spending in
17 these years." Can you further explain the difference
18 between growth in medical prices versus medical inflation?

19 MS. BURTON: I think what is meant to be conveyed
20 there is that this is due to economy-wide inflation, like
21 lots of -- like the salad at Sweetgreen has gone up. It's
22 that type of price inflation, not something that's confined

1 to the medical industry. So, in other periods, we might
2 see pretty stable inflation, but like medical prices are
3 kind of increasing more than you'd expect. So that's not
4 what's happening or has been happening in the last few
5 years.

6 MS. KELLEY: Thanks. Tamara, did you have a Round
7 1 question?

8 DR. KONETZKA: Yeah. Thank you.

9 Thanks for this work. My question is also about
10 the hospital spending trends on Slide 13. This was one of
11 the grayed-out ones you didn't talk about, but there seems
12 to be this recent uptick in hospital fee-for-service
13 spending that's sort of in contrast to the decline. Is
14 that a price issue or utilization issue, or what do you
15 think that is?

16 MS. BURTON: I think that's a post-pandemic
17 rebound. I think the paper -- like Trustees expect that to
18 kind of level out at like in 2028 or 2029, that it's in the
19 paper, but I'm forgetting the specific year.

20 MR. MASI: And maybe pulling Tamara and Gokhan's
21 questions together. Gokhan, you had asked about, you know,
22 what does this trend look like in the future? And I think

1 you've kind of both put your finger on a really key piece
2 of uncertainty here.

3 Projecting is hard as a general rule. But, in
4 particular, when there's been a long, slow secular decline,
5 as Rachel pointed to, and then a recent uptick, trying to
6 project what those two pieces of information together mean
7 for the future is challenging and uncertain and one reason
8 why we'll do this session again next year.

9 DR. NAVATHE: Yeah. And the other thing I would
10 add is that I think many of you probably noted the
11 difference in the estimate between the Trustees' report on
12 when they expect the Trust Fund to become insolvent, which
13 is 2033 versus CBO is 2040, I think that's just
14 highlighting that there's different assumptions baked in
15 about that. And there's clearly a lot of sensitivity to
16 that because that seven-year spread reflects that piece.

17 MS. KELLEY: That's all I have for Round 1,
18 unless I've missed anyone. So we can go to Round 2, and
19 Stacie is first.

20 DR. DUSETZINA: Great. Thank you so much, Alex
21 and Rachel. This is excellent work, and like others, I
22 feel like it does set the stage for how important the work

1 that we all are doing here is for thinking about access and
2 affordability.

3 So I just had a couple of things. One is the
4 details about the low or the dropping number of people
5 qualifying by disability. That was very new to me, and it
6 seems like such a large drop in the number of people, that
7 it feels like more work needs to be done. I don't know if
8 that's more work by us or more work by other researchers,
9 but it struck me as a little bit hard to believe that that
10 could just be because employers are making more
11 accommodations for people. I worry about people's access
12 in this particular case, because it takes a long time to
13 qualify for Medicare due to disability. So I think that it
14 just strikes me as that is a concerning drop.

15 And I guess from a -- could we look into it? One
16 of the things I was wondering is, what are the conditions
17 for which people are qualifying by disability? Has that
18 changed where we feel like really it does seem that people
19 are getting more accommodations or maybe our treatments are
20 better or there have been innovations that are helping
21 people a lot more? But that felt really new to me and also
22 pretty alarming. Even though that ends up being a small

1 percentage of our Medicare beneficiaries, I think it's a
2 really vulnerable group.

3 I really appreciated the note on skin substitutes
4 and that that's getting fixed. As soon as you read that,
5 you're like, oh my God. And then you're like, oh, okay,
6 it's going to go down. But I wondered if you could add to
7 the chapter, any kind of simplistic, why is that going to
8 go down, what's the fix. Because I think when I read it, I
9 thought, oh, wait, is that the WISer model, but then I
10 think that that one's facing some headwinds around whether
11 or not there's funding for it. So I was like, okay, is it
12 really going to go down? So a little bit of detail there
13 would help to know for sure. Like, what are they doing to
14 correct that?

15 Going maybe to some of Tamara and Gokhan's
16 comments about Figure 6 in the chapter and kind of like
17 where are we spending, one of the things that struck me
18 when I was looking at that was that there are some very
19 high-cost services that -- you know, like there's a
20 financial incentive to move to the outpatient side. So
21 CAR-T therapy is a really good example of a very expensive,
22 not super-frequently used service, but one where hospitals

1 have a huge incentive to try to use outpatient delivery
2 instead of inpatient delivery. And so it did just make me
3 wonder and want more details. I sort of feel like we're
4 all saying this a little bit in different ways of like,
5 what is driving each of those lines?

6 And then I also think that -- and maybe this goes
7 to Gina's point about where are the inflation rebates
8 fitting in. We're just getting into drug price
9 negotiation. So that Part B drug and Part D side, it's
10 like that lower spending components, those are kind of
11 newer. So we might be in a blip maybe, hopefully, and then
12 things will settle down. But I think it's worth kind of
13 thinking through. Is there a little bit more context there
14 for some of those that look like they have just kind of
15 these extreme outliers or rising more rapid than we think.

16 Okay. Premiums. I really liked the graph on
17 premiums. I did wonder about like the income-adjusted
18 premium and if it would be possible to like say something
19 about like kind of the range of premiums that people might
20 pay, because I think often I'm looking at that kind of
21 lower number, and that still seems really high to me. But
22 then if it's higher than that, it's like that would be

1 helpful for people to understand.

2 Okay. Your Figure 13 in the chapter where you
3 show how people receive their coverage, I think is super
4 helpful. I don't know if you can do this, but if you were
5 able to break out the MA group to show employer-sponsored
6 MA and dual MA as separate little wedges kind of to mirror
7 what is shown in fee-for-service, that would be fantastic.

8 And then one last kudos on providing the context
9 for the stats on the income for Medicare beneficiaries and
10 the percent that were reporting food insecurity. I think
11 it is really helpful to come back to that and remind people
12 of like the very different situation that a lot of people
13 are in when they're aging into Medicare and in the program
14 and why we should be so concerned about spending and access
15 and affordability.

16 So thank you for the fantastic work.

17 MS. KELLEY: Gina.

18 MS. UPCHURCH: Yeah. Thanks again for this great
19 work.

20 On page 26, this is just a stunning thing where
21 we talk about the interest payments, the federal government
22 is paying, you know, nearly a trillion dollars, and that's

1 about what we spend on Medicare, not even counting intra-
2 governmental loans. I just find that shocking. You know,
3 we have no control over that. We don't have control over
4 Social Security, but we are trying to contain Medicare
5 spending and spend it well, but it was just shocking to me
6 as something new.

7 Page 34, we mentioned that 99 percent of people
8 have Medicare Part A. I think we probably need to keep an
9 eye on that to see if it's going down and if that's a pro
10 or a con, but as people continue to work past 65 and have
11 high-deductible health plans with HSAs, many of them are
12 not going to begin their Medicare A. So it will just be
13 interesting for us to keep an eye on that, I imagine, and I
14 don't know if that's a positive or negative in terms of
15 funding Medicare having more income than expenses, but just
16 to keep an eye on that.

17 One of the things we mentioned is when people
18 have to make choices about plans. We mentioned their extra
19 benefits with Medicare Advantage. We mentioned, you know,
20 having open networks for fee-for-service, but one of the
21 things when we're practically helping people -- and senior
22 pharmacists, the agency I'm with, is a SHIP coordinating

1 site -- is we start it by entering their meds. So I think
2 we need to add in there that medication coverage is a big
3 thing in terms of steering people to one side or the other
4 oftentimes. And that's left, you know, a lot of people
5 moving to Medicare Advantage because it's an imbalanced
6 Part D benefit right now.

7 And we talk about the VA program versus TRICARE.
8 I feel like we need to just articulate that a little bit.
9 The VA has its own coverage, but TRICARE is secondary
10 coverage to Medicare. So they're not the same. VA doesn't
11 interact with Medicare, and, you know, there's some -- I'm
12 sure we'll talk about this later, but I had a lot of
13 veterans have a Medicare Advantage plan and get all the
14 perks from it. And those plans are being paid, but they're
15 not really actually using Medicare A and B benefits when
16 they're in the VA system, not necessarily. So I think
17 calling a distinction between the VA coverage being totally
18 separate and TRICARE being a secondary coverage to Medicare
19 would be important.

20 And, lastly, to get at what Stacie just said a
21 little bit, I really appreciate on Slide 18 or page 33 in
22 our reading how you call out the groups that are struggling

1 financially with Medicare, and we see it all the time. So
2 you've got dual eligibles, 25 percent who are struggling to
3 pay for the health care, 17 percent of people less than 65,
4 13 percent who have low-income subsidy, and 11 percent who
5 don't have some sort of secondary coverage that are in fee-
6 for-service. So this is my plea again for us to consider
7 late enrollment penalties.

8 We just heard that there's going to be \$4 late
9 enrollment penalty per month for Part D. We just heard
10 that earlier when we heard the base premium's going to be
11 \$41. That means a 4 percent, \$4 per month late enrollment
12 penalty.

13 There are people that for 20 years have been
14 using an FQHC pharmacy, a free pharmacy, saving us lots of
15 money, but as the manufacturers are being squeezed with
16 340B, with other tariffs, with the balloon -- and so we're
17 seeing more and more people that have used those safety-net
18 pharmacies need to join Part D, but the late enrollment
19 penalty is a barrier. And these are the same people who
20 are food insecure.

21 So I feel like we need to have a waive or a late
22 enrollment penalty, special enrollment period for people

1 who've used those safety-net pharmacies but now need to
2 join Part D, because they are struggling mightily with our
3 economy right now and certainly even to afford the food
4 that they need to stay healthy, and really appreciate you
5 pulling that out in this chapter.

6 Thanks.

7 MS. KELLEY: Cheryl.

8 DR. DAMBERG: Thank you so much for this chapter.
9 Lots of great information in here that I think many parties
10 will find very useful.

11 So, no surprise, I was really pleased to see the
12 discussion on health care consolidation, and I think
13 keeping attention in this space is really important,
14 because there are so many changes going on in the
15 underlying health care market structure that have impacts,
16 either for good or for less good, and so really trying to
17 tease out what's happening in that space is really
18 critically important, and then thinking about what levers
19 the Medicare program has to try to reduce some of those
20 negative effects and the pivot to greater consolidation and
21 less competition in the marketplace, which -- I mean, I
22 think the vast literature shows that competition not only

1 helps reduce prices that consumers pay.

2 And, to me, this whole chapter is really a strong
3 signal around health care affordability, and so I think
4 competition is really at the heart of helping move us in
5 that direction.

6 You know, as you note, there's limited
7 information on the impacts of quality, and obviously,
8 you'll continue to monitor that. That has really been a
9 challenging space to study, and I would say the evidence is
10 really thin in terms of any improvements in the quality
11 space.

12 Clearly, we need better data to be able to track
13 who owns who and how the market structure is changing, but
14 I think overall, you know, we're spending more. We're not
15 necessarily getting better quality, and so that really
16 makes me question the value proposition here.

17 And I think there's really little to no evidence
18 that consolidation has improved efficiency. Now, maybe it
19 exists and we just haven't uncovered that evidence, but so
20 far, we haven't seen that evidence.

21 My second point -- and this is more future-
22 looking, and I suspect it's on your radar -- is all of the

1 changes that are going to happen as a function of H.R. 1
2 and thinking about what the implications are related to
3 greater uncompensated care, greater demand in emergency
4 rooms for care, and what the effects are going to be for
5 hospitals.

6 My third point relates to all of the statistics
7 that you've provided around increased utilization, both
8 volume and intensity. I think that's really important, and
9 it's interesting looking at the slide because it seems like
10 the Part B spending really ratcheted up post the Affordable
11 Care Act, which had a lot of reforms related to moving
12 people out of hospitals and into ambulatory settings. And,
13 you know, whether that's ACOs, total cost of care
14 contracts, it's really put a lot of pressure on that Part B
15 space.

16 And this greater volume and intensity, I think we
17 have to kind of think about this in the context of, I
18 think, what Gina was mentioning, which is the workforce
19 issue, because on the ground, health care systems are
20 really struggling to meet this increased demand. They have
21 labor shortages. They have labor issues related to
22 burnout, and so I think putting some context around that

1 could be helpful.

2 As I noted, really this is a chapter about
3 affordability, front and center, the significant pressure
4 on Part B premiums. I liked Stacie's comment about trying
5 to help people see sort of the range of total expenses that
6 they face. So I think that would be great, and I think we
7 need to think hard about what we can do in the Part B space
8 to try to moderate that spending growth.

9 So kind of our North Star is how do we restrain
10 growth in Medicare spending to try to improve
11 affordability, and what happens in Medicare has spillover
12 effects to the other sectors. And so I fully support a lot
13 of the past work that MedPAC has done about trying to work
14 to reduce incentives for consolidation, which can lead to
15 providers shifting the site of service to more expensive
16 settings, trying to increase competition, price
17 negotiations for drugs, requiring coverage with evidence,
18 you know, for new therapies, drugs that come to market, and
19 really focusing heavily on the overpayments to Medicare
20 Advantage plans. As that has consumed a greater share of
21 the Medicare population, it's putting such pressure on
22 Medicare financing writ large, and so I think we really

1 have to continue to identify ways to improve how the
2 Medicare Advantage program functions, revisiting
3 benchmarks, which I know is on the agenda, continuing to
4 call out issues related to the star ratings program that
5 determine rebates and quality bonus payments, and adjusting
6 for upcoding.

7 Thank you.

8 MS. KELLEY: Gokhan.

9 DR. METAN: I have four suggestions and comments
10 about the chapter and improving the chapter further. The
11 first one is more around getting the general revenue
12 problem is all metric. What I mean by that is Part A
13 installments debate is vital. When I read the chapter and
14 it says by 2033 you will run out of money, it really kind
15 of emphasizes the importance. I don't feel the same
16 message on the general revenue problem, with the Part B and
17 Part D growth.

18 So I think it really deserves its own memorable
19 way of calling the urgency of that, because when you see
20 the trend, it is going really up. I don't know what would
21 work better to kind of really push the right buttons in our
22 brains about the urgency. But I really think that adding

1 some kind of a metric, in a way similar to the Part A,
2 would really kind of help emphasize the importance of the
3 problem there.

4 The second suggestion I have is on page 33, when
5 I look at the affordability data, they are mostly static
6 and from 2023. And especially given the Part B work that
7 we are doing and with the premium increases and the cliffs
8 that they are expecting, I think a sentence tying this work
9 with the work that we will be doing for the March 2027
10 publication would be important to contribute to the impact
11 of the work.

12 My third comment is around the consolidation
13 around the commercial market. Evidence is mostly on the
14 commercial market, and I'm wondering if it would be
15 possible to triangulate and come up with even some rough
16 estimate about the magnitude of that provider consolidation
17 and its impact on the Medicare program specifically.

18 And then the last comment I had is, again, we
19 closed the ownership data gap since 2021 of this chapter.
20 Is there an appetite, or would it be possible even to kind
21 of figure out some data around this? Again, that part of
22 the chapter feels more literature review-ish to me, and is

1 it possible to get some data around that gap, I think that
2 would really help to improve the chapter from that
3 perspective, as well. Thank you.

4 DR. HARRIS: Just to clarify that last point.
5 Were you talking about ownership data? Is that what you
6 were saying?

7 DR. METAN: Yes.

8 DR. HARRIS: Thank you.

9 MS. KELLEY: Okay. I have a Round 2 comment from
10 Tom Diller. He says again that this is an excellent
11 summary. On page 24, there is a discussion of why MA plans
12 are more costly than fee-for-service, and a reason given is
13 that MA plans tend to enroll less costly beneficiaries.
14 Tom believes the issue is that MA plans can focusing on
15 coding and documentation so that the capitated payments to
16 MA plans are higher than they would be if the beneficiary
17 remained in fee-for-service. He says this is implied in
18 the paper but not as clear as it might be.

19 Pages 29 through 33 discuss beneficiary premium
20 and premiums and cost sharing. The Medicare program
21 currently in place is designed for significant beneficiary
22 cost sharing. In several locations in this section there

1 appears to be some presentation of opinion that this cost
2 sharing may be excessive. That may be true. However, this
3 section provides very little comparison for contextual
4 analysis.

5 For example, within commercial markets there are
6 significant pressures on premiums and cost sharing as well
7 as due to general medical inflation. It may be helpful to
8 review some of the language used, and more importantly to
9 provide comparative references to what is going on relative
10 to the commercial health care market. Examples include
11 pages 29 to 30 that show Part B premiums to be up 67
12 percent over 10 years while Social Security is up 56
13 percent over 10 years. It's described as a rapid increase,
14 but the question is what might be reasonable.

15 Overall, health care inflation has increased more
16 than 67 percent. Thus, an argument might also be made that
17 CMS has managed the premium escalation relatively well over
18 the last 10 years. It might be helpful to provide more
19 context to how the premium escalation for Medicare compares
20 to overall health care inflation and premium increases in
21 the commercial market for more context.

22 Additionally, it's important to understand

1 whether those beneficiaries that are more vulnerable are
2 adequately protected and able to obtain appropriate health
3 care. On pages 32 and 33 there is a discussion regarding
4 median household income, food insecurity, subsidies, et
5 cetera. A deeper analysis of whether those most vulnerable
6 are being protected by current policies might be helpful in
7 this section. While this statistics are important to
8 understand, the question is whether or not existing
9 policies are adequate or not to protect these very
10 vulnerable populations.

11 Finally, on page 35, it might be helpful to show
12 the premiums for higher income versus lower income
13 beneficiaries. A more detailed discussion of subsidies for
14 lower income beneficiaries might be helpful here.

15 Okay, that's all from Tom. I have Brian next.

16 DR. MILLER: Thank you. I have a couple of
17 thoughts. One is the financing pressures on general
18 revenue. Gina and a couple of others commented on the --
19 Gina and I think Stacie commented on the range of premiums.
20 We might want to put a little bit in about IRMAA, a little
21 blurb. Over one million Americans on Medicare are making
22 over half a million annually. So we celebrate their

1 economic success and congratulations to them. I probably
2 will not be part of that crowd myself, but, you know,
3 again, I'm happy for their success. IRMAA doesn't fully
4 account for this, and I think highlighting sort of the
5 range of incomes and the sort of subsidy that folks who are
6 at higher income retirees are getting and the pressure that
7 that puts on Part B is probably a pragmatic thing that we
8 could add.

9 On Medicare Advantage I agree that there is
10 definitely MA overpayment. There was a Health Affairs
11 study recently from Humana researchers demonstrating a
12 favorable selection factor that is half of what we found.
13 Take it for what it is. It is from industry, and industry
14 has a bias. I do think that showing some range or doing
15 some sensitivity analysis of our MA overpayment might be
16 helpful. I know we already do distributing amongst coding
17 intensity for plans, for example, so there's definitely
18 overpayment. And I would like to joke that we could beat
19 CBO and have dynamic scoring ahead of them.

20 The provider consolidation section, I thought
21 that was great. Theodore Roosevelt would be very proud of
22 us. The evidence, sort of building on Cheryl's comments

1 that efficiencies like economics, economies of scale,
2 better adherence to clinical guidelines, alignment of
3 value-based care and EHR interoperability are actually
4 often not realized from mergers. We have 30 years of FTC
5 merger cases which are pretty instructive and show that
6 most of the provider merger-driven consolidation is really
7 about market power and market pricing over health plans,
8 which includes, of course, Medicaid managed care orgs,
9 Medicare Advantage plans, commercial insurance plans, state
10 health plans, noting that I am on the board of a state
11 health plan.

12 So the monopolization is inherently anti-
13 consumer, anti-provider, and frankly, anti-taxpayer, and
14 that same consolidation I recognize can happen on the payer
15 side too. I do think we should differentiate that from
16 organic growth, from health systems that are building and
17 improving operations on their own as opposed to buying
18 their competitor to increase market power.

19 The BLS labor productivity data for hospitals has
20 been flat for 30 years. I keep saying this every year, and
21 it's still flat, or just about flat, suggesting that we
22 don't have labor productivity growth. That's a product of

1 consolidation, of monopoly, and overregulation.

2 And then my last comment is on that table, which
3 was added, on laws and regulations. That might be my
4 favorite MedPAC table ever. I have many favorite MedPAC
5 tables, because we are all very nerdy.

6 Two things that I wanted to highlight from there,
7 just for us to noodle on as a group. One is certificate of
8 need. This drives up cost and restricts entering
9 competition. The Mercatus Center has 20 years of research
10 in this area. Fundamentally, for those listening who don't
11 know what a certificate of need is, applying to build a
12 facility and then having your competitors comment on it,
13 telling the state that it's not needed, is probably not a
14 great process to promote competition at lower costs.

15 The second is Stark law, noting, of course, that
16 I am a physician so I have a bias in that sense. But just
17 owning that. So I wanted to think about what self-referral
18 is, and there are problems with self-referral, big time.

19 Self-referral can be good, and it can also be
20 bad. Using Gina's example of the orthopedist, if the
21 orthopedist can offer one-stop shopping for the patient,
22 and they come in, they get their x-ray, they see the

1 physical therapist who has a customized training program
2 for that specific condition, that they work with the
3 orthopedist and the physical therapist to create that one-
4 stop shopping, that integrated care delivery, that's good
5 thing. That's integrated care which is what you need.

6 If it's just, hey, I happen to own the MRI, I
7 happen to own the physical therapy, just come here and I
8 get to drive volume, that's not good.

9 So that good or that bad behavior can occur
10 whether you are a large, tax-exempt health system or
11 whether you are a physician. So thinking about it, I
12 trained at MedStar Georgetown. I'm using them as an
13 example because they're a wonderful hospital. I like them.
14 I would get care there myself. They could, in theory,
15 require self-referral for that orthopedist. They could
16 require their orthopedic surgeon, working at MedStar
17 Georgetown to self-refer to the MedStar physical therapy,
18 to the MedStar MRI, to the MedStar x-ray. And, in fact,
19 when you work in a large integrated health system they
20 often require you to do self-referral as part of your job.
21 It's just part of your expectation and part of your
22 employment, actually, as a physician.

1 In contrast, my medical school colleague, Dan
2 Choi, who is an independent spine surgeon, if he did all of
3 those things for a Medicare patient that would be illegal.

4 So yes, there are problems with self-referral,
5 but I don't think that my medical school colleague, Dan
6 Choi, is more or less self-interested than MedStar, which
7 is a \$9 billion a year integrated health care delivery
8 system.

9 So I would posit that one of the things we should
10 think about is, one, an equal playing field. Because
11 certificate of need, that's driving consolidation. Stark
12 law has actually eliminated independent practice and small
13 business competition in the marketplace. If we actually
14 want to address self-referral as problematic, how are we
15 going to do that? It is hard to sit here, and we can't
16 realistically write a list of what all the conditions and
17 right things are. We would end up with a 3,000-page
18 regulation. And actually, if you go and look at Stark law,
19 self-referral law and rules, it's over 900 pages. I read
20 it and it was exhausting. I read it by the pool on
21 vacation. I need new hobbies, as my wife tells me.

22 So one of the things that we could think about if

1 we wanted to think about competition and promoting provider
2 competition is a Stark exception in the managed care
3 setting, whether it's managed Medicare, managed Medicaid,
4 someone is doing utilization review, someone is looking
5 over your shoulder, someone is saying no. They might not
6 be saying no efficiently. They might be mean about it.
7 But that is an area where we could potentially remove that
8 break, allow for that physician competition, and then
9 maintain that break in a fee-for-service setting.

10 So great chapter. Thank you.

11 MS. KELLEY: Greg.

12 MR. POULSEN: Yeah, thank you very much. I also
13 really, really liked this chapter. I think we've learned a
14 lot from it.

15 I guess I'd like to hit three points that others
16 have mentioned but do it really quickly since others have
17 mentioned it effectively and efficiently. The 14 percent
18 more for MA than fee-for-service I think is really, really
19 noteworthy. And I think that we are starting to feel like
20 we're getting our arms around why that's the case and what
21 we can do about it, and I'm looking forward to our
22 discussion tomorrow on coding, which I think is going to be

1 even more insightful to help us understand that.

2 I think the consolidation piece was particularly
3 well done in the paper -- it often lends itself to
4 simplification, inappropriate simplification, where
5 consolidation is good or consolidation is bad. And I think
6 what we see here is that we've got examples where
7 consolidation leads to higher value, and we've got examples
8 where it leads to lower value, and causality and where it
9 comes from is meaningful on this. I think that you pointed
10 that out nicely, where in many instances provider-led
11 vertical integration has shown increased value, whereas if
12 it goes the other direction or it starts in insurers and
13 goes towards providers the indications seem to be far more
14 mixed and even negative. So I think understanding those
15 dynamics is really, really helpful, and I think we're
16 starting to get some increased coordination there and some
17 increased insights there. So thank you for doing that and
18 not going to a simple or simple-minded solution on that.

19 On the Baby Boom thing, this is really going back
20 to something that Gokhan said, where I think that the sense
21 of urgency really is kind of interesting. It's easy for me
22 even to become a little bit jaded. If you go back and look

1 at the prognostications in terms of where the trust fund is
2 going, in 1970 we thought the trust fund would be broke in
3 1972. We did. In 1993, we thought it would be 1999. And
4 in 2019, we thought we'd be out this year, 2026. It's easy
5 to look at that and say, well, you know, it's like nuclear
6 fusion. It's always X years away, but we never get there.

7 But you guys did a really good job, I think,
8 showing that the demographics are really starting to make
9 this a very, very difficult nut to crack. We're having
10 more and more people getting into the use years and fewer
11 and fewer people paying for the bills. And that's true not
12 only -- and Gokhan, again, to your point, that's true not
13 only for Part A but it's equally true for the impact on
14 taxpayers in Parts B, C, and D. So we need to think about
15 all of those things, and I think that's really useful.

16 And just one other thing that I think is really
17 interesting. If you look at the Baby Boomers, of which I
18 am one, we certainly, when we moved into that and started
19 to move into that, as you all talked about, we had an
20 increase in the younger people in the Medicare demographic,
21 that that bolus is now moving into the high-use years.
22 We're starting to see the big chunk of the Baby Boomers

1 moving into the mid-70s, and that's a much, much more
2 expensive cohort than it is in the mid-60s in age.

3 So I think we do definitely have every reason to
4 feel challenged in terms of the work that we do, because
5 we've got some important things that need to be done in
6 order to keep Medicare affordable for the population,
7 irrespective of what the trust fund numbers appear to be at
8 the moment.

9 So thanks very much for some great work.

10 MS. KELLEY: Scott.

11 DR. SARRAN: Okay. Rachel and Alex. It's so
12 difficult to take such a huge topic and tease out and then
13 coherently speak to important themes, so great job.

14 There are two comments, both in the consolidation
15 space, and it builds somewhat off of Greg's key point about
16 not all consolidation is good and not all consolidation is
17 bad.

18 One small point is I don't think I saw, and I
19 apologize if I missed, in terms of calling out potential
20 negatives of consolidation, the potential negative when
21 there is vertical consolidation involving payers and
22 providers, for that to create opacity via transfer price

1 arrangements around MLR and true medical costs. And we all
2 know that is a substantive concern. So if we didn't call
3 it out, let's do that.

4 And then my last comment is just to emphasize the
5 concern about what I would describe as the troubling but
6 not surprising to date findings around the intersection of
7 private equity-driven consolidation and some downstream
8 negative effects on beneficiary health and outcomes. And
9 you did a great job commenting on the key provider
10 implications for staffing and transfers to PE hospital,
11 around mortality -- I mean, let's digest that for a moment
12 -- and post-op complications, and admissions. And by the
13 way, that should have been around one question. I don't
14 know if we meant to say readmissions or admissions in that
15 one.

16 But when I think about the quality journey writ
17 large over the last many decades has been in fits and stops
18 but overall a positive journey. Quality has gotten better.
19 And now we are seeing some evidence that there is a market
20 phenomenon of private equity-field consolidation that is at
21 least associated, to some extent, right, with worse markers
22 of quality. That should be, to us all, I think, very

1 troubling.

2 It's also, if we take a half step back, it's not
3 surprising, right. Private equity finds strong short-term
4 levers to improve revenue and cost management. That's what
5 they do. They're not ashamed to say that's what they do,
6 and in many other industries that's perfectly fine.

7 But think about those levers. Improving revenue
8 in a fee-for-service world or fee-for-service dominated
9 world becomes significantly around coding, volume and
10 intensity of services. It's not in any way, shape, or form
11 directly connected to improved outcomes.

12 And improving cost in health care delivery is not
13 about back office efficiency. It's about people, and it's
14 about people on the front line. You talk to any hospital
15 or somebody running a hospital, somebody running a large
16 medical practice, where are their costs? It's people, and
17 it's people involved in patient care.

18 So I just think just emphasizing it's very
19 troubling. And I think the take-home I have from that is
20 that we just do not have, at this point in time, sufficient
21 safeguards needed to protect beneficiaries. And let's just
22 assume that all these private equity players, let's just

1 assume that they are all playing by all the relevant rules.
2 So saying that, though, it tells us we do not have
3 sufficient guardrails to protect beneficiaries writ large
4 from the impact of for-profit, particularly private equity
5 driven consolidation, and that's a thread, I think, worth
6 continuing to pull on.

7 DR. HARRIS: And just to clarify on that
8 readmissions/admission, I'm quite sure it is admission, but
9 I can clarify.

10 MS. KELLEY: Robert.

11 DR. CHERRY: First and foremost, I really like
12 this chapter because I think it's really well done. Many
13 of us are just giving additional context around the
14 context, so you can utilize that to hopefully make it a
15 richer and even more balanced chapter.

16 The heavy emphasis here in terms of health care
17 spending is around consolidation and pharmaceutical costs,
18 for example. We also have discussed in the past around
19 coding intensity as well.

20 I think it's also a little more complicated than
21 that, because there are a lot of costs that are rising in
22 health care that are uncontrollable, particularly from the

1 perspective of hospital executives that are managing both
2 inpatient and outpatient services. So I thought I'd
3 mention that because that's also increasing the spend, as
4 well.

5 You did mention about the growing numbers of
6 people on Medicare. And while that's true in terms of
7 driving up the costs, this generation of Medicare patients
8 is going to be experiencing health care much differently
9 than in previous generations. And by that, they are living
10 much, much longer, and particularly much longer than when
11 Medicare first started. And with that, of course, you
12 would expect an increase in chronic conditions driving up
13 the costs of care, but it's not just the chronic
14 conditions.

15 It's the constellation of conditions that are
16 coming together around each unique patient. So the patient
17 with diabetes has this chronic kidney disease that also
18 needs their blood pressure managed, is really increasing
19 the complexities in ways that we may not have fully
20 anticipated. And these patients also need increased access
21 to services, emergency services, dialysis, home health, et
22 cetera. And with that comes increased utilization of post-

1 acute care in terms of skilled nursing facilities, rehab,
2 LTCHs, and hospice care circumstances.

3 Technology is also getting better but also more
4 expensive, imaging studies, whether CT scans, MRI. There
5 is more personalized care, particularly with genomic
6 testing, and there's pharmacogenetics with particularly
7 cancer care. We have patients now where cancer, in certain
8 selected situations, is becoming more of a chronic
9 condition than anything else. They're not necessarily
10 cured, they're not necessarily terminal, but people are
11 living with it because of advancements in care.

12 I also wanted to add to the labor costs too,
13 because that is problematic. And labor and pharmaceuticals
14 for the majority of hospital systems is the majority of the
15 budget. And while AI might help with some back office
16 operations, I'm a bit skeptical that it's going to solve
17 the labor issue, because health care is highly dependent on
18 human interaction.

19 So I think we'll still have labor pressures going
20 forward, and it's going to be harder to recruit, for
21 various types of professionals in health care, whether it's
22 nutritionists, nurses, physicians, et cetera, because the

1 educational pipeline is somewhat constricted. It's more
2 costly to go to colleges and universities. There are now
3 caps on loans. There are shortages of professors and
4 instructors. And all of that is making it very difficult
5 to try to keep up with the expansive labor needs that are
6 necessary.

7 There is also additional investments that health
8 systems are making in real estate. Because of the Baby
9 Boom generation you have to expand services, the
10 constricted space. You have to involve new construction
11 and expand both inpatient and outpatient services alike.

12 There are other hidden costs that go on, as well.
13 Just over the last week, for example, Boston Scientific and
14 McKesson underwent cyberattacks, that's causing a looming
15 national crisis over the next several weeks. Stryker had
16 one recently, as well. And then you have these natural
17 disasters, like Baxter recently, where these become a
18 national crisis. And it's costly for those companies, but
19 it's also costly for providers and those on the health care
20 delivery side.

21 There is more insured, as you mentioned, but
22 there's also more underinsured, and that includes the

1 Medicare population, particularly when they are
2 hospitalized, because in many areas the costs of taking
3 care of inpatient Medicare patients, that doesn't keep up
4 with those costs.

5 And then there are all these looming regulatory
6 threats too, whether it's 340(b), like neutrality, H.R.1,
7 et cetera. And these constellations of threats,
8 particularly in 2027, for very large health systems could
9 mean hundreds of millions of dollars in lost revenue,
10 therefore adding on other pressures in terms of keeping up
11 with the costs, as well.

12 So it's kind of a chicken and egg thing, is all
13 of these uncontrollable costs producing consolidation.
14 It's hard to tell. But I think one thing I'd like to see,
15 that's difficult to do, is try to differentiate
16 consolidation, which tends to have a bad connotation
17 associated with it, from true clinical integration, which
18 actually does improve efficiencies, reduce costs, and
19 improve clinical outcomes.

20 But I did want to mention that there are all of
21 these costs that are just beyond one's control, that's
22 increasing health care spending, and will be for the

1 foreseeable future. Thanks.

2 DR. HARRIS: And I do want to emphasize that our
3 use of the term "consolidation" in this chapter and in our
4 work does not have a value judgment associated with it,
5 from our perspective.

6 DR. CHERRY: Understood. Thank you.

7 MS. KELLEY: Paul.

8 DR. CASALE: I'm also adding my gratitude for a
9 great chapter, really terrific. I really love many parts
10 of it.

11 A lot of things have already been said and I
12 support, so I'm just gonna make two brief comments.

13 One is around the premium information, which
14 again was terrific. I just wanted to plus-one Tom's
15 comment about if you could provide some comparison to
16 what's going on in the commercial market.

17 Even just yesterday, there was an article in The
18 New York Times about employer health costs skyrocketing and
19 how much of that is gonna then roll down to the employee.
20 So, if that could be added for context, that would be
21 great.

22 And to Brian's comment about IRMAA, which, again,

1 it's less than 10 percent, but as Gina's pointed out
2 before, some people end up paying IRMAA who didn't really
3 expect because of their businesses, et cetera. So keeping
4 an eye where things are going there, I think would be
5 helpful.

6 And then just piling on on the consolidation,
7 because I really do -- that's terrific work. I'm wondering
8 if there's potential to do a little more work or more
9 information around the private equity specialty
10 integration, that some has been going on for some time in
11 things like GI and ophthalmology. And there's growing
12 integration or consolidation with other specialties like
13 cardiology and others.

14 And, in fact, things like GI has been going on so
15 long that some private equity groups have sold that to
16 another private equity, so how that affects care, as has
17 been pointed out by others around, particularly quality,
18 access, and cost. As Scott said, they do have a playbook,
19 and again, around specialists, it's usually moving care to
20 ASCs, increasing procedure volume, reducing the labor costs
21 for the practices. And how that all impacts, again,
22 particularly quality, I think is really important to try to

1 keep an eye on, which I'm sure you're doing, but I just
2 wanted to call out that in particular.

3 So thanks again.

4 MS. KELLEY: Tamara.

5 DR. KONETZKA: There are a couple of things I
6 really appreciated about this chapter. Specifically, one,
7 I really like the explicit reminders to everybody about how
8 the recommendations we make or the things that get actually
9 changed about payment translate into premiums and cost
10 sharing for beneficiaries, because I think sometimes our
11 discussions about payment veer into sort of fairness and
12 things about providers, and we sort of lose sight of that.
13 And so I really love that very explicit emphasis in this
14 chapter.

15 The other thing I really appreciated was the
16 inclusion of the consolidation piece, you know, echo
17 everybody else's excitement about that.

18 I have couple of more specific suggestions about
19 the consolidation part of it. I think following a lot of
20 the literature, perhaps, some of the text focuses in a lot
21 on hospital consolidation, on hospitals and physicians, and
22 then a little bit into plans now too. I mean, there's a

1 little bit more in there. But I think one of the things
2 that strikes us over and over again in our conversations is
3 how -- it's almost overwhelming how much consolidation
4 there is across the health care spectrum.

5 So we talk about sort of there's lots of action
6 in post-acute care with private equity buying or taking
7 ownership of nursing homes, of home health agencies, for
8 example. We talk about it in when we talk about dialysis
9 and only two major firms running all of these dialysis
10 facilities. So I'd love to see some of the discussion
11 expanded.

12 And, if possible, I realize this is easier to
13 suggest than to do, but I would even love to see like a
14 table or a figure that kind of goes through sector by
15 sector and says whatever descriptive information you can
16 dig out of the literature, you know, like X percent of
17 these facilities are now owned by private equity, right,
18 dialysis, there's just two major suppliers, you know, like
19 so that one can see, you know, from the perspective of the
20 entire health care system, just how ubiquitous increasing
21 consolidation is. So something, you know, a table or
22 something that makes that a little bit more obvious would

1 be great.

2 The other thing I'd love to see be a little bit
3 more explicit -- and this is in there in different ways,
4 but I'd love to see like a section on it, which is, you
5 know, this is the broader health care context, right? But
6 there are certain aspects of consolidation that Medicare
7 policy specifically might contribute to or encourage or
8 discourage, right? And so a section that says, you know,
9 the fact that we don't have site-neutral payment may be
10 contributing to consolidation in this sector or whatever it
11 is that's sort of in there in different places right now,
12 so just a sense to give the reader a sense that there is
13 all this consolidation. Some of it may be good, some of it
14 may be bad, but there's a limited extent to which Medicare
15 payment policy can affect that.

16 On the other hand, Medicare spending will be
17 affected by it inevitably. But, anyway, an explicit
18 discussion of sort of Medicare's role in all of this would
19 be really helpful.

20 So those are my main suggestions. Great chapter.
21 Thank you.

22 MS. KELLEY: Kenny.

1 MR. KAN: Excellent summary.

2 I like the chapter section on consolidation.

3 Regarding consolidation, the chapter suggests that provider

4 consolidation increases both payment rates and spending.

5 The paper also discusses the 7 percent Medicare spending

6 growth in 2023 and 2024, identifying price, volume, and mix

7 intensity as key drivers.

8 Can we do the same for provider consolidation?

9 More specifically, can we decompose the spending effect

10 into higher prices, volume, and intensity?

11 As a nerdy actuary who likes to measure things,

12 the composition is important as the appropriate policy

13 response could vary depending on the result. For example,

14 a few years ago, BCBSA, Blue Cross Blue Shield Association,

15 performed a study suggesting 20 percent of hospital price

16 increases are due to coding intensity.

17 I believe we're in the second inning of AI-driven

18 revenue cycle management. Hospital coding intensity will

19 get worse with the larger hospitals using their balance

20 sheets to consolidate over time. As we tease out the

21 historical composition, I'd like us to consider how does

22 the future change and how policy responses need to flex

1 appropriately. What guardrails can Medicare do to mitigate
2 this?

3 Thank you.

4 MS. KELLEY: Ben.

5 DR. IPPOLITO: Well, I'll try to be brief. And I
6 suppose maybe my first comment may sound a little bit more
7 sort of orthogonal to what some folks have been saying.

8 But there's a tremendous amount of ink that has
9 been spilled summarizing the effects of consolidation in
10 the health care space and categorizing it and documenting
11 it, think tank reports, testimonies, congressional
12 testimonies, policy papers.

13 I don't know that there's a tremendous value in
14 you spending your sort of incremental time doing another
15 summary. I think there's a bigger value in really
16 emphasizing I think something Tamara was mentioning, which
17 is what does this matter for Medicare, and what is Medicare
18 doing to contribute to this phenomenon and really hammering
19 on that angle, because that really does seem to be sort of
20 the relative value-add this group has.

21 And to that extent, one thing that I don't think
22 I saw was it does affect, for example, pass-through when we

1 have programs like MA, where when we pay plans, if we think
2 there's greater competition between those plans, we think a
3 larger share of the marginal dollar gets passed to the
4 benefits than if there's less competition. That's the kind
5 of thing where I think there's probably more incremental
6 value than doing sort of a full additional synthesis of
7 what do we know about consolidation. But that's just my
8 suggestion.

9 I also like the enrollee finances piece. I do
10 think that people talked about this with respect to sort of
11 cost trends. I'd suggest roughly the same thing for
12 comparing these results to non-Medicare results, so what
13 does sort of affordability and access challenges look like
14 outside of the Medicare program, just to give some baseline
15 for like, is this high or is this low?

16 I'd also suggest there's a lot of subgroup
17 analysis presented in here -- analyses. Those always
18 suffer from the same criticism, which is that there's an
19 overall population average. We've gone out and we found
20 the subgroups where this number is bigger than the average.
21 But what does, of course, that imply? There's other groups
22 where it's lower. And so really hammering, why are we

1 focusing on these subgroups?

2 And I think the argument -- you've kind of
3 implicitly said it -- is we're trying to identify places
4 where we're concerned that there might be access challenges
5 and so on, and just be really explicit about that. It's
6 not sort of a -- we're not sort of hunting for the biggest
7 result, but rather we're using this to try and identify
8 populations where we might be worried about access.

9 And then, finally, this is a very nitty-gritty
10 point, but on Figure 7, it shows spending over about 15
11 years across all sorts of different spending categories.
12 First, I agree with, I think, what Stacie opened with. I
13 think the most important thing to understand is what is
14 driving the Part B increase.

15 But it also includes kind of average spending
16 growth over a 15-year period, where some of those trends
17 are highly, highly nonlinear. I would suggest just
18 ditching those and talking about the trends in sort of
19 words, rather than saying that Part D spending has
20 increased 2 percent per year over 15 years, because, of
21 course, the last two years, it's gone up by dramatically
22 higher rates than that. And so that's really sort of a

1 nit, but I think that might lead people to take the wrong
2 thing away.

3 But thanks.

4 MS. KELLEY: Danielle.

5 DR. PIEROTTI: Thank you so much for whoever
6 included food insecurity in this chapter. That was an
7 amazing way to bring the dollars back to the reality of
8 humans, and I'm so grateful for it.

9 I am a little bit surprised by the surprise in
10 the use of Part B versus Part A. We've been trying to do
11 this for 20 years, move people out of the hospitals. That
12 was always the goal, and we're doing it.

13 Currently, the only reason to be admitted to the
14 hospital is truly if you need to be watched by a nurse,
15 because everything else you can come and go for. And if
16 you can, see your physician and go home, you will. If you
17 can get your X-ray, your surgical procedure, and then go
18 home, you will. The only reason to stay in the hospital is
19 because you need someone to administer continuing
20 treatment, usually a nurse, or you need someone to be
21 watching you in case something goes bad that you can't do
22 at home. This is what we've been aiming for, for a really

1 long time.

2 And I point back to the comments about what we
3 thought, the Medicare Trust Fund was going to be gone for
4 the last 30 years. Well, this is what we've been doing.

5 It will be interesting, and I look forward to
6 getting into more of the workforce aspects of that, because
7 we are on an interesting precipice. A few people mentioned
8 earlier about, well, what's going to happen now with
9 emergency room backups and holdovers and kinds of things.
10 I'm going to try and stay off of my apocalypse belief
11 system for this right now, but I just want to point out
12 that we've achieved what we set out to achieve, draw down
13 hospital stays.

14 There is a fascinating and I think under-
15 discussed point in here that there's some data about MA
16 patients staying longer in hospitals, and I think we'll get
17 more into it in the post-acute chapter, but boy, we ought
18 to spend some time on that one.

19 And this idea of favorable selection potentially
20 being related to those outcomes, well, maybe they're just
21 staying longer in the hospital and having more favorable
22 outcomes. Maybe we pushed too far to get people out too

1 fast.

2 I am curious, and I don't know if either of these
3 things are something that we can get any data on. But we
4 talk about the extra payment to the MA plans that is tied
5 up in this idea of the supplemental services, glasses and
6 hearing aids. Is there any way to capture the financial
7 and/or quality impact of those supplemental benefits? I
8 think it's interesting to talk about how much more payment
9 is going there.

10 I'd really like to understand how much money are
11 we spending on actually getting the supplemental benefits.
12 How many pairs of glasses? How many hearing aids? How
13 many gym memberships? What is the impact of those
14 supplemental benefits? Are they worth this investment?

15 The other piece that jumps out at me around this
16 idea in the MA versus fee-for-service and the relationship
17 of favorable selection that is coming up here, as well as
18 the age relationship that was referred to a few times with
19 more of the younger Medicare beneficiary being on the MAs
20 and that that sees a trend of change as we move into the
21 older of the patient population, my question is, are people
22 moving? Are we moving from a Medicare Advantage plan?

1 When I'm motivated at maybe 65 because I want the
2 supplemental services and I'm willing to manage or not be
3 too impaired by the utilization review and the prior
4 authorization standards that are happening in those plans,
5 and then I move to the fee-for-service as I grow older, as
6 I am less motivated by the glasses because I now have them,
7 and I'm more motivated by easier access to more providers
8 with fewer of the utilization management, I think
9 understanding what is happening with that will offer us a
10 lot of insight into what we can plan for, because if this
11 is just, well, I enrolled at 65, I'm 85 now, so I was in
12 fee-for-service at the beginning and I didn't change,
13 that's a very different pattern than people who are moving
14 from an MA plan into fee-for-service as they grow older.
15 And I think that it would be really helpful to be able to
16 think about that.

17 I also just want to bring up a caution that as we
18 talk about issues like coding intensity and our first
19 instinct, mine as well, is to say, ooh, that must be bad,
20 is to pause for a minute, because it's possible -- and we
21 haven't ruled it out -- that coding intensity is an effect
22 of better capture of the critical thinking that's happening

1 in the patient care environment, and that it may be
2 entirely plausible that particularly as we now have AI who
3 is listening in the patient care room and capturing the
4 critical thinking of the provider or of the nurse or the
5 therapist, and they are talking through how they are
6 considering multiple aspects of a whole person, that AI is
7 capturing things that when they were documenting by hand,
8 they didn't remember to document.

9 So I don't want to rule out the possibility that
10 coding intensity is a better reflection and that our
11 relationship with it to payment may need to change. I just
12 don't know that we understand it very well, and I would
13 point to a little historical experience.

14 Many moons ago -- here I go, being that old lady,
15 but many moons ago, CMS invented Never Events, and one of
16 the first ones was late-stage hospital-acquired pressure
17 ulcers, and boy, let me tell you, we did a great job with
18 those. We almost eradicated late-stage hospital-acquired
19 pressure ulcers, and I believe Brian is laughing because he
20 knows where I'm going in that here's the little dirty
21 little secret. We didn't. What we did was we learned how
22 to document them on admission.

1 So the documentation part is meaningful, and it's
2 meaningful to understand what it's really saying and what
3 it's really telling us about patient experience. That
4 knowledge was first applauded because, yay, no more late-
5 stage hospital-acquired pressure ulcers. It is not because
6 people weren't having them.

7 It did increase the awareness of how to avoid
8 them, of the science behind their development, around how
9 we talk to family caregivers, about a lot of other things
10 that happen downstream, even though it really wasn't about
11 changing the existence of late-stage pressure ulcers. The
12 whole trend was helpful.

13 So, when I think about this issue of coding
14 intensity, is it good? Is it bad? I don't know. Right
15 now, it's just a thing, and I think it deserves more varied
16 thought because some of these things are both good and bad.
17 They're not a choice between this or that. It's both
18 things simultaneously, and we referred to some of that in
19 our conversation about consolidation. Sometimes
20 consolidation really is improving care efficiency and
21 effectiveness and care communication, and sometimes it's
22 really a money grab. It's not one or the other.

1 So I ask that we consider that in some of our
2 other discussions as well, particularly this issue of
3 coding intensity.

4 Thank you.

5 MS. KELLEY: I have a comment from Josh Liao.

6 Josh agrees with points made about avoiding
7 simple conclusions about all consolidation being good or
8 bad and the importance of flagging different types and
9 funding mechanisms driving consolidation with a focus on
10 impact on Medicare.

11 His other comment is about the affordability
12 information on pages 32 and 33. First, he appreciates the
13 work placing problems paying medical bills alongside
14 information on beneficiary income and food insecurity.
15 Together, he believes that these measures provide a broader
16 picture of financial vulnerability.

17 If possible, the picture could be further
18 strengthened with information about additional health-
19 specific affordability measures, such as delayed or
20 foregone care because of cost, medical nonadherence,
21 medical debt, or out-of-pocket spending relative to income.

22 On page 32, a few clarifications might help.

1 First, the two groups receiving help with Part B premiums,
2 18 percent figures, aren't mutually exclusive.
3 Beneficiaries receiving Medicaid help with Medicare
4 premiums or cost sharing also qualify for the Part D low-
5 income subsidy.

6 A brief note about this overlap would prevent
7 readers from adding the percentages or treating the groups
8 as separate. If feasible, a cross-tabulation could show
9 the extent of the overlap.

10 The other clarification relates to the four
11 example subgroups noted in the bullet points. These groups
12 also overlap. For example, a beneficiary under age 65 may
13 be partially eligible and receive the LIS. Describing them
14 as selected overlapping populations would improve
15 interpretation.

16 If possible, a few key comparisons might also
17 help; for instance, partial versus full-benefit dual-
18 eligible beneficiaries or fee-for-service beneficiaries
19 with versus without supplemental coverage. The goal would
20 be to show how reported affordability problems vary across
21 levels of beneficiary protection, recognizing that
22 interpretation is affected by other factors.

1 And that is all I have for Round 2.

2 DR. NAVATHE: Great. Thank you, Rachel, Alex,
3 and Jennifer for great work.

4 Commissioners, thank you for a very robust
5 discussion. I think a lot of wonderful comments.

6 So a couple of reflections. I think a lot of
7 common themes, which is wonderful. And then, obviously,
8 folks had some additional comments outside of those themes
9 as well.

10 So one thing I wanted to reflect upon, the note
11 that we kind of have a pithy way to describe some of the
12 financial challenges in the Part A side, whereas we're
13 seeing a lot of growth on the Part B side, and how can we
14 articulate that in a way that's maybe a little bit eye-
15 catching, I think we can think about that. If you all have
16 suggestions, obviously, you can send that to us afterwards.

17 I think there was a number of comments that were,
18 essentially, can we stratify things differently? Can we
19 group things differently? I think we can take a look at
20 that. I think just keeping in mind some practical
21 realities of how much we can do and how much we want to
22 lengthen the chapter versus keep it in a digestible form.

1 One thing we definitely will do is there's a
2 number of questions that folks asked around clarifications
3 of what's in and what's out, the numbers that we're
4 reporting. I think that will take a little bit of work to
5 kind of double-check and we can follow up about that. And
6 I think that we'll certainly do.

7 There's also some questions about and suggestions
8 around indexing to commercial, and we can think a little
9 bit about that. I would say one thing that's worth
10 remembering here is that the goal of this chapter --
11 actually, in some ways, I would say, listening to your
12 comments, I would say that the context chapter is working.
13 I think it's stimulated a lot of conversation. I think it
14 stimulated a lot of areas where you're worried, concerned,
15 want to do more work in terms of the policy areas.

16 And while, on one hand, the goal of this chapter
17 is not to get into those policy areas and start to develop
18 policy areas within this chapter, the goal is to provide
19 the kind of context to say, hey, we need to do more on X,
20 Y, or Z. And judging from your comments, at least, I would
21 say it's working. It's working. I think it's highlighting
22 that.

1 So we're going to try to keep the kind of
2 grounding of the context chapter as context. So many of
3 the suggestions that you all made, that I would put in the
4 category of, you know, can we do more kind of primary work
5 versus literature review, I think we'll probably take your
6 suggestions and pull those into the respective policy
7 areas, as opposed to try to do that within the context
8 chapter itself, just, again, really mainly for practical
9 reasons.

10 And I think another piece that kind of goes
11 alongside that is we will -- again, just being very
12 transparent with you about kind of bandwidth and workflow,
13 I think there's aspects of what you all suggested that
14 we'll try to pull into this coming March chapter versus
15 some of your suggestions probably will just carry over into
16 future refinements that we'll take -- that we'll try to
17 make, I should say, over time.

18 But thank you. I think really, really well-
19 thought-out, thoughtful suggestions.

20 Oh, actually, the last thing I wanted to touch on
21 is many of you mentioned consolidation, and obviously, it
22 was a featured aspect of the chapter itself or the paper

1 itself. So I think I definitely agree with the way Alex
2 described it in general, which is in general throughout the
3 context chapter, we're trying to be dispassionate. We're
4 trying to report out kind of what we see as the trends.
5 We're not trying to make value judgments.

6 Now, there's literature that we're reviewing and
7 we're pointing out. So there where the literature exists,
8 we're going to say, you know, it's mixed or it's this or
9 it's that. I think that that touches on other aspects that
10 we've heard about in terms of what's happening in MA and
11 otherwise. I think that the goal in this context chapter
12 is not to make any, quote/unquote, "judgments" per se, but
13 just to report out.

14 One of the challenging parts around consolidation
15 also is I think has been mentioned by a couple of folks,
16 including Tamara, that the payment policy levers that
17 Medicare has around consolidation, as well as the effects
18 of how consolidation impacts Medicare, it can be quite
19 variable depending on the type of consolidation and who's
20 involved. And, you know, if we think about traditional
21 hospital, you know, horizontal integration in a setting
22 where Medicare doesn't have negotiated prices in the way

1 commercial -- the commercial prices are negotiated, that
2 context and that sort of pathway to impacting the program,
3 certainly not saying that it doesn't impact the program,
4 but it's just different than it would impact commercial
5 prices and perhaps is a longer pathway.

6 So very, very much appreciate the feedback around
7 that, and I think we will sort of, I would say, try to do
8 what we can within the context of these limitations that
9 I'm also highlighting.

10 But I think the discussion was great, and again,
11 I'll just come back to the point that the discussion and
12 the backdrop that it sets for all the work that we do, I
13 think, from the discussion that you all had, I was very
14 reassured that we're hitting some of the right themes in
15 the chapter, and we'll continue to work on that and refine
16 that.

17 So, with that, Paul, is there anything else that
18 you would like to add?

19 MR. MASI: Great start.

20 DR. NAVATHE: Okay. Excellent.

21 So, in that case, we will begin our wrap-up
22 process for this session. We do have the opportunity for

1 folks who would like to make any comments in person here at
2 the mic, where Rachel and Alex were sitting. So, if
3 anybody does want to make a comment, please go ahead and
4 come up to the microphone. In general, the in-person
5 comments should be limited to three minutes, and we will
6 have a timer for those. And please certainly identify
7 yourself and if you would like your organization as well.

8 [No response.]

9 DR. NAVATHE: Okay. Seeing no in-person public
10 comments.

11 I will also remind folks that we can also --
12 especially those listening at home, we want to hear from
13 you. We love to hear comments and feedback, and you can
14 submit written comments to us at
15 meetingcomments@medpac.gov.

16 I think with that, we can wrap up this morning's
17 session. Thank you.

18 [Whereupon, at 12:45 p.m., the meeting was
19 recessed, to reconvene at 2:30 p.m. this same day.]

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1 AFTERNOON SESSION

2 [2:30 p.m.]

3 DR. NAVATHE: Welcome back, everyone, to our
4 afternoon session today of our September public meeting.
5 We'll be discussing issues and potential policy directions
6 in Part D, and I think Betty is going to start us off.

7 DR. FOUT: Thank you. Good afternoon. In this
8 session we will present on emerging issues in Part D and
9 potential policy directions. As a reminder, the audience
10 can download these slides by clicking on the document icon
11 in the upper right-hand corner of the screen.

12 Before start, I wanted to acknowledge and thank
13 our colleagues, Tara Hayes and Renuka Diwan, for their
14 contributions to the Part D work.

15 This presentation will cover background
16 information; the Part D benefit redesign and its effects;
17 spending trends using newly available data and drivers of
18 the spending growth we observed. We will then discuss
19 potential policy directions and have our discussion.

20 We begin with background on the Part D program.

21 Part D relies on private plans competing to
22 provide prescription drug coverage. Plans may be

1 standalone prescription drug plans, or PDPs, which are
2 available to fee-for-service beneficiaries, or they may be
3 part of a MA plan that offers both medical and prescription
4 drug coverage, called MAPDs.

5 Plans bear financial risk for enrollee spending,
6 incentivizing them to manage benefits. Medicare does share
7 in that risk through reinsurance payments and risk
8 corridors that limit plan losses and profits. Payments to
9 plans are also risk-adjusted to account for variation in
10 spending due to health status.

11 Plans and their pharmacy benefit managers
12 negotiate with both pharmacies and manufacturers. These
13 negotiations determine networks, payment rates, and
14 formulary placement and rebates.

15 Medicare, beneficiaries, and manufacturers each
16 finance different parts of the Part D benefit. Medicare's
17 payments to plans cover a substantial portion of basic
18 benefit costs. Enrollees pay their share of the premiums
19 plus any cost sharing, and manufacturers must pay a portion
20 through discounts on brand-name drugs.

21 Part D has worked well in multiple dimensions.
22 Enrollment is high, with about 80 percent of Medicare

1 beneficiaries, or 56 million people, enrolled in a Part D
2 plan. The program has also consistently achieved high
3 levels of beneficiary satisfaction, as documented in
4 surveys and focus groups.

5 Plan availability is good, with more than 5,000
6 plans offered nationwide, and beneficiaries have multiple
7 plan choices. However, the number of standalone
8 prescription drug plans has declined in recent years.

9 Plans have achieved high generic utilization --
10 generics account for about 90 percent of prescriptions.
11 This helps constrain prices, reduce benefit costs, and
12 moderate premium growth.

13 The Part D benefit redesign substantially
14 improved affordability and enrollees' accessibility to
15 medications by eliminating the coverage gap and capping
16 their out-of-pocket spending. At the same time, the shifts
17 in benefit financing and spending growth have increased
18 Part D benefit costs. Premiums would normally rise with
19 higher benefit costs, but temporary policies have
20 maintained lower premiums, increasing federal spending.

21 After the temporary policies phase out, enrollee
22 premiums could increase substantially if the growth in

1 spending and benefit costs are not addressed. Higher
2 benefit costs and premiums may affect the long-term
3 stability of the Part D market, especially for PDPs.

4 We now move on to some of the changes made to the
5 Part D benefit by the redesign. These analyses are
6 discussed in greater detail in our March 2026 Report to the
7 Congress.

8 The IRA's redesign of the Part D benefits
9 includes key elements of the Commission's 2020
10 recommendations, which sought to address weakened plan
11 incentives to manage spending, since Medicare payments were
12 increasingly cost based, as well as address access barriers
13 for enrollees who need high-priced medications.

14 The Commission recommended increasing plan
15 liability as well as strengthening financial protections
16 for beneficiaries. Consistent with these recommendations,
17 the redesign increased the role of the capitated direct
18 subsidy and reduced reinsurance. It also eliminated the
19 coverage gap and enhanced financial protection for
20 enrollees with high spending.

21 The IRA introduced major changes to the Part D
22 benefit, and we'll talk through the ones that are most

1 relevant to today's topic.

2 Starting with the bottom right, in 2025, the
3 redesign changed benefit financing by increasing the role
4 of Medicare's direct subsidy payments and reducing cost-
5 based reinsurance payments, which had previously covered most
6 of the costs for high-spending enrollees.

7 Moving to the top two bullets that are bolded,
8 the redesign introduced an out-of-pocket cap in 2024, and
9 lowered it substantially in 2025. This significantly
10 reduced costs for high-spending enrollees.

11 Finally, moving to the bottom left, since the
12 benefit redesign was expected to increase benefit costs, a
13 temporary policy was implemented in 2024 to mitigate
14 premium growth. As we'll discuss in a later slide, capping
15 premium growth shifted more costs to Medicare's direct
16 subsidy.

17 This graph illustrates how Part D spending is
18 financed and how this changed following the redesign.
19 Starting with the top bar, before the redesign in 2023, the
20 largest share of spending was financed through Medicare's
21 reinsurance payments, as shown by the 38 percent in the
22 dark blue part of the bar. This means that most payments

1 were cost based. Enrollee cost sharing made up about a
2 third, as shown in the dark orange on the far left. Plan
3 liability, the portion of spending for which plans bear
4 insurance risk, represented only 11 percent of spending.
5 This is financed by Medicare's direct subsidy payments and
6 enrollee premiums. Since plan liability financed a
7 relatively small share prior to the redesign, plans had
8 relatively limited incentives to manage spending.

9 Moving down to 2026, the distribution changes
10 substantially. Plan liability grew to 57 percent of
11 spending while the Medicare reinsurance fell to 15 percent.
12 The redesign shifted more spending to be financed by plan
13 insurance liability, which better incentivize plans to
14 manage spending and aligns with the Commission's
15 recommendations, as we discussed. The far left of the bar
16 shows how enrollee cost sharing fell to 14 percent of total
17 spending, reflecting the introduction of an out-of-pocket
18 cap and its subsequent reduction.

19 Enrollees without the low-income subsidy, or LIS,
20 were particularly affected by the introduction of an out-
21 of-pocket cap, since, by law, cost sharing for LIS
22 enrollees is mostly covered by Medicare. The bars on this

1 chart show that inflation-adjusted average out-of-pocket
2 spending for non-LIS enrollees, including both cost sharing
3 and premiums paid out-of-pocket has fallen by nearly 25
4 percent from \$830 in 2023 to \$630 in 2026. Average cost
5 sharing declined by 30 percent, and the premium portion
6 declined by 16 percent over this time.

7 The decline is particularly notable among high
8 spenders, defined as those in the top 10 percent of total
9 gross Part D spending in each year. As the purple line
10 shows, among these enrollees average out-of-pocket spending
11 per enrollee declined by 50 percent. That is, the redesign
12 was effective in reducing financial exposure among
13 beneficiaries with the greatest drug spending needs.

14 However, it comes at a higher cost for Medicare
15 program spending. Over this same time, Medicare spending
16 per enrollee rose by 30 percent, highlighting a central
17 tradeoff in Part D.

18 We now take a closer look at the increase in plan
19 liability that followed the redesign. This is the part of
20 spending financed by Medicare's direct subsidy payments and
21 enrollee premiums. Part D plans submit bids that reflect
22 their expected share of enrollees' drug spending, or their

1 expected plan liability. The average bid amounts shown in
2 this chart are not risk adjusted, so they reflect the
3 actual spending projections plans use to develop their
4 bids.

5 We decomposed the increases in the average bid
6 from 2024 to 2026 using information provided in plans' bid
7 submissions. For 2025, we found that most of the increase
8 in bids, the 82 percent shown in dark orange, was
9 attributable to the redesign of Part D benefit financing.
10 These shifts were intended and expected. By 2026, however,
11 most of the increase, the 72 percent shown in peach,
12 reflected higher expected drug spending. In both years,
13 higher bids may also be due to uncertainty about how the
14 redesign would impact drug use, prices, and spending.

15 Higher bids and basic benefit costs put outward
16 pressure on enrollee premiums. Basic benefit costs equal
17 the sum of the national average bid in Medicare's
18 reinsurance payments. This chart shows how expected
19 benefit costs changed from 2024 to 2027. The 2027 bid
20 amounts have been recently announced. The two gray parts
21 of the bars together represent the national average bid,
22 and the teal bottom parts of the bars show expected

1 reinsurance payments. Although the role of reinsurance
2 declined under the redesign, higher bids have more than
3 offset that reduction, and as a result, expected costs
4 increased in all years through 2027.

5 The growth in basic benefit cost reflects several
6 factors. First, lower cost sharing under the redesigned
7 benefit increases the generosity and therefore the costs of
8 the benefit. Second, the lower out-of-pocket cap is
9 expected to increase utilization and spending through
10 induced demand. And finally, broader trends in the rising
11 use of high-cost drugs continue to put upward pressure on
12 benefit costs.

13 Higher benefit costs would also have increased
14 enrollee premiums. Historically, average basic premiums
15 covered 25.5 percent of basic benefit costs, as shown in
16 the top portion of the bars. Therefore, as basic benefits
17 rise, enrollee premiums would have risen proportionally.
18 Under this historical policy, the average basic premium
19 would have reached about \$94 per month in 2027.

20 However, Medicare program spending increased to
21 maintain lower enrollee premiums in two ways. First,
22 beginning in 2024, the IRA capped annual growth in the base

1 beneficiary premium at 6 percent. The cap reduced the
2 enrollee share of basic benefit costs and shifted a larger
3 share of costs to Medicare's direct subsidy. As a result,
4 Medicare's direct subsidy costs increased by \$33 billion
5 between 2024 and 2026. Because the cap is applied each
6 year to the prior year's capped amount, the costs compound
7 over time, requiring larger subsidies each year to maintain
8 the cap.

9 Second, in response to large increases and
10 variation among PDP bids, CMS implemented the Part D
11 Premium Stabilization Demonstration, which further reduced
12 premiums for PDPs. We estimated this demonstration raised
13 Medicare's direct subsidy costs by \$10.7 billion in 2025
14 and 2026.

15 Summing these amounts together yields an
16 estimated \$44 billion in additional Medicare direct subsidy
17 spending over the last 3 years. The net effect on federal
18 spending would be smaller because other program components
19 would also adjust with higher premiums. For example,
20 Medicare's low-income premium subsidy would increase,
21 offsetting part of the change in the direct subsidy.
22 Changes in premiums would also affect other components of

1 Medicare spending that are not captured here.

2 But these policies substantially reduced
3 premiums, but they are likely to rise significantly once
4 the policies expires. The 6 percent cap ends after 2029,
5 and the premium stabilization demo ends this year.

6 This chart shows the base beneficiary premium if
7 it were set to the historical 25.5 percent of cost, the
8 gray bars, next to the actual base beneficiary premium, the
9 orange bars. You can see the gap between the historically
10 set and actual premium widens substantially over time, due
11 to the 6 percent growth cap. In 2027, the actual base
12 beneficiary premium of \$41 is only 11 percent of expected
13 basic benefit costs, and is nearly 60 percent lower than
14 historically set amount of \$94.

15 As the dotted portion of the bar shows for 2027,
16 if the premium were set to be 20 percent of costs, as is in
17 statute for 2030, it would be substantially higher.

18 We now switch to talk about gross Part D spending
19 trends using the recently available 2025 data.

20 In 2025, gross spending rose to \$351 billion, a
21 22 percent increase from 2024. Beneficiary out-of-pocket
22 spending, show in the very bottom portion of the bars,

1 declined, accounting for 5 percent of spending in 2025. In
2 contrast, the catastrophic phase spending accounted for 66
3 percent of spending, up from 43 percent in past years. The
4 redesigned benefit was expected to increase spending in
5 this phase, so this does mean that the majority of spending
6 in 2025 was not subject to any cost sharing.

7 This table shows additional detail on trends for
8 all Part D enrollees, and by their LIS status. Starting
9 with the first column, average per-enrollee gross spending
10 across all enrollees increased by 18 percent between 2024
11 and 2025. That increase was 26 percent for non-LIS
12 enrollees and 10 percent for LIS enrollees.

13 The second column shows the share of spending
14 above the out-of-pocket limit. In 2025, overall, spending
15 above the out-of-pocket limit accounted for two-thirds of
16 total spending, compared with 43 percent in 2024. This
17 increase was larger for non-LIS enrollees than for LIS
18 enrollees.

19 The last column shows the share of enrollees who
20 reached the out-of-pocket limit, 22 percent overall
21 compared with 8 percent in 2024. Among non-LIS enrollees,
22 the share reaching the out-of-pocket limit was 18 percent,

1 up from 4 percent in 2024, while, for LIS enrollees, the
2 share was 30 percent, up from 16 percent in 2024.

3 The increase in spending appears to be
4 concentrated among non-LIS enrollees, which is consistent
5 with LIS beneficiaries' cost sharing remaining mostly
6 unchanged. Their cost sharing was largely subsidized
7 before and after the redesign.

8 We now look at the distribution of spending.
9 Part D spending is highly skewed with a relatively small
10 number of enrollees accounting for a large share of
11 spending. The dark bars in this graph show the share of
12 total Part D enrollees by categories of spending. 29
13 percent of enrollees, shown in the middle bar, spent \$100-
14 \$500 in the year. On the far ends, 6 percent of enrollees
15 spent nothing, and another 6 percent spent more than
16 \$20,000 in the year.

17 The gray bars present the shares of total gross
18 spending. So on the far right side, 6 percent of enrollees
19 accounted for 60 percent of total spending. The orange
20 line showing average spending per beneficiary. So these 6
21 percent of enrollees spent, on average, nearly \$64,000 in
22 the year.

1 On the lower end of the distribution, a large
2 share of enrollees, more than 50 percent, spent less than
3 \$500. This means that more than half of all enrollees have
4 spending that is less than the standard deductible amount,
5 but, program costs, and therefore, premiums, are
6 increasingly reflecting the spending by the 20 percent who
7 above the out-of-pocket limit, as shown on the upper end of
8 the distribution.

9 I will now hand it to Shinobu to talk about
10 spending by therapeutic class.

11 MS. SUZUKI: This table shows that the increase
12 in spending between 2024 and 2025 was broad based, with
13 every class shown here growing by at least 10 percent. At
14 the same time, there was wide variation across classes.

15 At the top, you can see that antineoplastics and
16 diabetes drugs, particularly the injectable versions, which
17 includes GLP-1s, accounted for the largest increases in
18 spending, growing by 32 percent and 27 percent,
19 respectively. Anti-obesity agents, nearly all of which are
20 GLP-1s, shown at the bottom, experienced the fastest
21 growth, increasing by nearly 580 percent, from just \$0.3
22 billion to \$2 billion.

1 This chart shows how the broad trends by
2 therapeutic class you just saw in the previous slide played
3 out for one class of drugs, GLP-1s. The distribution of
4 spending above, shown in dark blue, and below the out-of-
5 pocket limit, shown in gray, changed substantially between
6 2024 and 2025. As you can see, relative to 2024, in 2025,
7 spending grew substantially and shifted into the
8 catastrophic phase much earlier, with most spending
9 occurring above the out-of-pocket limit by midyear.
10 Similar patterns may emerge for other high-cost therapies,
11 which raises questions about whether plans have sufficient
12 opportunity to manage benefit costs and encourage the use
13 of preferred and lower cost therapies before beneficiaries
14 reach the out-of-pocket limit.

15 We now turn to the Part D specific factors,
16 separate from broader pharmaceutical trends, that may be
17 contributing to recent spending growth. Understanding the
18 drivers of spending growth will be important and may help
19 inform policy discussions about access and costs.

20 During this cycle, we plan to take a closer look
21 at the underlying price and utilization trends, and how the
22 elimination of cost sharing in the catastrophic phase may

1 have affected overall spending growth.

2 In this section, we will focus on two aspects of
3 Part D that may be contributing to faster spending growth.
4 The first item is the new true OOP, or TrOOP, policy.
5 We'll talk about how counting supplemental benefits as
6 TrOOP lowers the effective out-of-pocket limit and may
7 contribute to higher spending.

8 Second item is how the lower out-of-pocket limit
9 combined with the other features of the Part D' benefit,
10 compresses the initial coverage phase and may limit plans'
11 ability to use cost sharing to manage spending, which may
12 increase spending.

13 We'll start with the TrOOP policy. Under the
14 current policy, supplemental benefits count towards the
15 out-of-pocket limit, which means enrollees may reach the
16 catastrophic phase with out-of-pocket spending well below
17 the out-of-pocket limit.

18 In 2025, median out-of-pocket cost sharing among
19 non-LIS enrollees in enhanced plans averaged \$960, compared
20 with \$2,000 out-of-pocket limit set in law. This policy
21 may contribute to higher program costs because the benefit
22 covers a higher share of spending in the catastrophic phase

1 than in the initial coverage phase.

2 In addition, because there is no cost sharing in
3 the catastrophic phase, medication use may increase while,
4 at the same time, plans have limited ability to encourage
5 the use of lower-cost therapies. Higher basic benefit
6 costs increases basic premiums in Medicare's reinsurance
7 payments, and Medicare's direct subsidy costs for all
8 plans, through their effects on national average bids.

9 The second item relates to the current benefit
10 design. This figure uses 2027 benefit parameters to
11 illustrate how the current benefit design shortens the
12 initial coverage phase, potentially limiting plans' ability
13 to manage utilization.

14 The vertical axis shows gross spending in
15 thousands of dollars. Starting at the bottom, the figure
16 shows the deductible, which is \$700, the initial coverage
17 phase, where enrollees pay 25 percent coinsurance, and the
18 catastrophic phase beginning at \$2,400 out-of-pocket.

19 Note that the deductible is just under a 1/3 of
20 the annual out-of-pocket limit. For an individual who
21 needs expensive drugs that cost thousands of dollars, 25
22 percent coinsurance could result in relatively rapid

1 progression through the initial coverage phase, because
2 once beneficiaries reach the catastrophic phase plans have
3 limited share of spending over which they can use cost
4 sharing to influence utilization. In turn, that may limit
5 their ability to encourage the use of lower-cost drugs and
6 negotiate rebates from manufacturers.

7 We plan to conduct further analysis during this
8 cycle to inform your discussion. For example, we plan to
9 assess changes in utilization associated with the redesign,
10 including comparisons between non-LIS and LIS enrollees,
11 between basic and enhanced plan enrollees, and across
12 therapeutic classes.

13 We also plan to conduct exploratory analysis and
14 literature review to understand the drivers of spending
15 growth, including improved adherence and shifts away from
16 lower-cost therapies. We also plan to conduct analysis to
17 understand the financial effects of policy changes on
18 beneficiaries and continue our discussion with plans and
19 actuaries to understand how the redesign is affecting the
20 Part D market.

21 We next turn to potential policy directions for
22 addressing spending growth.

1 In earlier slides, Betty discussed how high
2 spending growth so far has mostly resulted in increased
3 Medicare costs and the effects on enrollee premiums have
4 muted due to temporary Medicare policies. Some of the high
5 growth likely reflects broader pharmaceutical trends, but
6 reductions in cost sharing under the redesign, which
7 improved access to medicines, likely also played a role by
8 limiting plans' ability to manage utilization. Because the
9 temporary policies that have capped premium increase to 6
10 percent ends after 2029, continued elevated spending
11 growth, if not addressed, is expected to lead to a
12 substantial increase in enrollee premiums in 2030 and
13 subsequent years.

14 The premium increase could pose greater
15 challenges for PDPs, which unlike the MAPDs, do not have
16 external funds to buy down premiums. Higher premiums, in
17 turn, may make Part D coverage less attractive to
18 beneficiaries with relatively low drug spending. As you
19 saw earlier, a substantial share of Part D enrollees have
20 spending that is less than the standard deductible.

21 In the next few slides we'll discuss a few policy
22 directions that the Commission could consider.

1 One policy the Commission could consider is the
2 TrOOP policy we just discussed. A policy that excluded
3 supplemental benefits from TrOOP calculation could reduce
4 spending growth and enhance plans. The policy would slow
5 beneficiaries' progression to the catastrophic phase, which
6 would increase enrollee cost sharing up to the out-of-
7 pocket limit, lower basic costs and premiums. It may also
8 increase supplemental benefits costs and premiums.

9 Increasing the share of spending in the initial
10 coverage phase may increase plans' ability to influence
11 utilization and spending through tiered cost sharing and
12 reduce spending in the catastrophic phase.

13 The change to the TrOOP policy alone, however, is
14 unlikely to substantially slow spending growth. The table
15 shows the potential impact of changing the TrOOP
16 definition. The top row shows that in 2025, under the
17 current TrOOP definition, 35 percent of enhanced plan
18 enrollees with spending above their plan's deductible
19 reached the catastrophic phase. Gross spending in the
20 catastrophic phase for these beneficiaries totaled \$78
21 billion, accounting for about two-thirds of total gross
22 spending.

1 Under an alternative TrOOP definition that did
2 not count supplemental benefits as TrOOP, 17 percent would
3 have reached the catastrophic phase, meaning some spending
4 would shift to the initial coverage phase. As a result, 53
5 percent of total spending would be in the catastrophic
6 phase, down from 66 percent. That is, if enrollees in
7 enhanced plans reached the out-of-pocket limit, based
8 solely on their own out-of-pocket spending in 2025, the
9 share of enrollees reaching the out-of-pocket limit may
10 fall by about half.

11 Although this analysis assumed no behavioral
12 responses affecting total gross spending, it may still be
13 useful for illustrating the potential effects of this
14 policy. However, additional policies may be needed to
15 meaningfully slow spending growth. This is because a
16 substantial share of spending would remain in the
17 catastrophic phase, with more than 50 percent still
18 remaining above the out-of-pocket limit in the simulation
19 analysis we just discussed.

20 In addition, basic plan enrollees would not be
21 affected by the TrOOP change, and as you may recall from
22 the earlier slide, catastrophic spending for basic plan

1 enrollees also accounted for about two-thirds of spending.

2 Another policy the Commission could consider is
3 extending the initial coverage phase. By that we are
4 referring to the amount of spending that would be subject
5 to cost sharing tool in the initial coverage phase. As
6 depicted on the right, benefit parameters could be modified
7 to extend the initial coverage phase, for example, by
8 lowering the deductible or coinsurance, increasing the out-
9 of-pocket limit, or a combination of these.

10 A greater share of spending in the initial
11 coverage phase may allow plans to more effectively manage
12 spending and negotiate higher rebates, which in turn would
13 lower costs and premiums.

14 Finally, the Commission could consider giving
15 plans more management tools and additional formulary
16 flexibility to manage spending in the catastrophic phase.
17 For example, allowing plans to use fixed-dollar copays for
18 certain prescriptions filled in the catastrophic phase,
19 while maintaining a hard out-of-pocket cap for other drugs
20 could encourage enrollees to choose preferred or lower-cost
21 therapies.

22 The Commission also has standing recommendations

1 from June 2020, which included giving plans greater
2 flexibility to manage the use of drugs in protected classes
3 and establishing a higher copayment for nonpreferred or
4 nonformulary drugs under Part D's low income subsidy
5 program. There may be other flexibilities the Commission
6 may wish to consider.

7 We will now turn to next steps and Commissioner
8 discussion. We would welcome your feedback on our
9 analytical plan, interest in policy options discussed
10 today, and any additional approaches the Commission may
11 wish to consider.

12 That concludes our presentation, and we turn it
13 back to Amol.

14 DR. NAVATHE: Thank you, Shinobu and Betty, for,
15 as always, a very articulate presentation and very
16 informative new analyses, so thank you for sharing those
17 with us.

18 I think we can turn it over to the queue, Dana.

19 MS. KELLEY: All right. I have Greg first in
20 Round 1.

21 MR. POULSEN: Thank you.

22 And to reiterate what Amol just said, great

1 presentation, really clear, well done, nice work. I did
2 have just one clarifying question. Do we have -- I didn't
3 notice it in the chapter. We mentioned that 90 percent of
4 scripts being filled are generic, but at least the data
5 that I'm aware of suggests that's only about 13 percent of
6 spend. Do we have that in there, and did I miss it? If
7 not, I would suggest that we probably put that in, because
8 we might look at that and say, wow, this is great. We have
9 achieved success because we know that we have good prices
10 for generic drugs, but if it's a very small percentage of
11 the total spend, then it's less impactful.

12 MS. SUZUKI: We can definitely add that
13 information. I think the most recent data we've looked at
14 had 17 to 18 percent accounted for by generic drugs.

15 MS. KELLEY: Ben?

16 DR. IPPOLITO: Thanks.

17 On Slide 24, you report that in 2025, median out-
18 of-pocket cost sharing was \$960. In the context of talking
19 about the out-of-pocket limit for enhanced plans, is that
20 conditional on reaching the cap? Is the correct
21 interpretation that of people who reached the cap, they
22 were reaching it with \$960 in spending, or their total for

1 the year was \$960?

2 DR. FOUT: It was among those who reached the
3 cap. Their median out-of-pocket spending was \$960.

4 DR. IPPOLITO: Wow. Okay, thanks.

5 MS. KELLEY: Gokhan?

6 DR. METAN: I have one question, clarification
7 question. If you could go back to Slide 15. So Slide 14
8 calls out that the premium impact is going to be quite
9 substantial, and I think on Slide 15 for 2030, there's some
10 kind of a projection, but I couldn't quite get if that's
11 kind of a do-nothing scenario, what the premium increase is
12 going to be observed. Could we go back to Slide 15 and
13 maybe explain that piece of it?

14 DR. FOUT: It's not a projection. It's just
15 using 2027 information, which we have, what it would look
16 like if the base beneficiary premium were set to be 20
17 percent of basic benefit costs, what the increase would
18 look like. But it's not what it would look like in 2020 --
19 in 2030. That would require knowing what the 2028 and 2029
20 expected benefit costs would look like.

21 DR. METAN: So how should I interpret that dotted
22 line, that box? Because it says in 2030.

1 DR. FOUT: It was just what it would look like if
2 we had applied what the 2030 rule is in 2027.

3 DR. METAN: Okay. So how should I think about,
4 if we do nothing, what would be the total impact on the
5 premiums, beneficiary premiums, that we would expect to
6 see? Do we have a sense around it in the analysis so far?

7 MS. SUZUKI: So I think this is sort of
8 illustrating what the impact will be in 2027, and that's
9 sort of your lower bound of what may happen in 2030. As
10 the 6 percent cap continues to bind, that delta in the
11 dotted part is expected to grow. We just don't have the
12 projection for what would happen in '29 and 2030. But with
13 6 percent cap expected to bind each year, that means that
14 difference is going to be a bigger amount, as well as the
15 spending that's used to set the base beneficiary premium
16 would also grow, in which case you would have bigger dollar
17 amounts.

18 DR. METAN: Okay. It would be super helpful if
19 we could maybe in iterations have some kind of a projection
20 of what we are looking into in terms of the premium impact
21 if we do nothing. So that would at least create some base
22 scenario, but thank you for the answer.

1 MR. MASI: Yeah. And thanks for servicing this,
2 Gokhan, and I can claim some blame for the presentation of
3 it.

4 And I hear you, that I think a really policy-
5 relevant question is, in 2030, what's going to be the
6 expected premium change. We were a little reluctant -- and
7 by that, I mean mostly me -- for MedPAC to -- ourselves get
8 into the business of making projections, but we will give
9 some more thought into how we can express the potential
10 effects of what may happen in 2030.

11 MS. KELLEY: Scott.

12 DR. SARRAN: Yeah. On slide -- I think it is 19
13 where we talk about how 6 percent of the beneficiaries
14 drive 60 percent of the cost. Do we have the underlying
15 diagnoses for those 6 percent? I think that would be
16 informative.

17 Thanks.

18 MS. KELLEY: Gina.

19 MS. UPCHURCH: Thanks, guys, so much for this
20 work. It's actually kind of shocking, the information that
21 you shared today.

22 If I recall, the Inflation Reduction Act, for the

1 first time, drug manufacturers' discount was going to help
2 people who had low-income subsidy. It hadn't helped them
3 before. So that would make me think that some of our
4 spending would go down because the drug manufacturers'
5 discounts were counting to help people with low-income
6 subsidy. But I know that's being phased in over time. So
7 when does that -- has it already started? Remind me the
8 timing of it.

9 MS. SUZUKI: That's a good question, and I do
10 think it has started. We'll get you the exact percentage
11 that's being phased in over time. It should be completed
12 in a few years, but we'll double-check.

13 MS. UPCHURCH: So that's counter to some of the
14 other trends we're seeing with costs going up. The drug
15 manufacturers' contribution, at least to people with low-
16 income subsidy, will be more and more over time. So I just
17 wanted to make sure that we included that as something
18 important.

19 And the other thing, on Slide 20, we talk about,
20 you know, the anti-obesity medications. But, of course,
21 Medicare doesn't cover anti-obesity agencies yet. Where
22 are we getting that data from? What is that?

1 MS. SUZUKI: So they can cover these anti-obesity
2 medications when those medications have other conditions
3 that are covered under Part D. So it could be
4 cardiovascular conditions that are --

5 MS. UPCHURCH: Oh, okay. S, that's the GLP-1s,
6 then, down there?

7 MS. SUZUKI: That would be my understanding how
8 Part D plans would cover these medications.

9 MS. UPCHURCH: Okay, okay. That's not for that
10 indication as primary, but it's a secondary. Okay. Got
11 it. Thanks so much. Great job.

12 MS. KELLEY: Okay. That's all I had for Round 1,
13 unless I've missed someone. So we'll go to Round 2, Amol?
14 All right. And I have Stacie first.

15 DR. DUSETZINA: Great. Thank you so much. This
16 chapter is excellent, as usual, and I really appreciate the
17 additional analytics in the presentation.

18 I've got a couple of big pictures. So, if this
19 does move forward to a chapter, one of the things I feel
20 like is kind of missing is prices, and that it feels a lot
21 like we kind of dive into a little bit of the picking on
22 the things that are not working as well as we had hoped

1 they might work or not working as well on average. But
2 there are a lot of things to celebrate, too, about access,
3 and I think you show some of those here.

4 But I think that prices are a lever we should
5 mention, and we should also speak to the issue of the drug
6 price negotiation just starting in January of this year.

7 So 2024 and 2025, especially 2025, look rough,
8 right? So we're worried about that, but we don't see any
9 of those savings yet from 2026. We have more drugs coming
10 in 2027. So I think it might just be worth kind of a
11 little bit more in the context and setup to say we're going
12 to focus on this part, but there's also these other
13 components of the law that are contributing to this in
14 different ways. And they might be smaller than the overall
15 demand and spending parts.

16 Slightly related to that, I think if there's any
17 possibility of adding a tiny bit of analysis on the people
18 who move from partial to full subsidies, because I think
19 just being able to kind of say, you know, we did -- the law
20 did actually expand access to a group of patients who were
21 very financially vulnerable and might not have been using
22 medications as much as they needed. That's maybe a side

1 question, so not mission critical, but I think would be a
2 really nice contextual bit of information.

3 A couple of things that I just -- sort of
4 stronger reactions to different parts of the ways to think
5 about fixing some of the things that have happened. I like
6 the idea of slowing the progression to the cap, but not by
7 raising the out-of-pocket maximum. I feel like, you know,
8 that is already going up. So it's going to continue to
9 rise, and it reminds me a lot of every time I have to
10 google, like, what is the ACA out-of-pocket max for an
11 exchange plan? And I see it, and I'm like, that is really
12 expensive now. So, you know, it goes from like \$6,350 when
13 it first passed to over \$12,000 for an individual now.

14 So, like, in a few years, it's already going to
15 sound like the out-of-pocket maximum is quite high. So I
16 wouldn't -- I don't like the idea of saying let's bump it
17 up to \$3,000 or \$4,000 or whatever.

18 I do like the idea of the other ways of slowing
19 progression, and I think those are reducing or getting rid
20 of deductibles. It doesn't make sense to me why you have
21 as high of a deductible as we have on Part D. Again, it's
22 that annual growth part that is in the standard benefit

1 that now I think is too high and doesn't make a lot of
2 sense for a lot of people on the benefit.

3 And, also, you know, if a plan is currently
4 offering a lower deductible, then all those enhanced
5 benefits count towards the out-of-pocket max. So I would
6 very much like to figure out how do we stop doing that.

7 I think what has accidentally happened is that
8 plans have now made the benefit design look much closer to
9 the standard benefit. So, on average, the average person
10 from your lovely graph showing, like, the distribution of
11 people and how much they spend, like, they're not feeling
12 that this has done very much positive for them, probably.
13 It probably feels like they're paying a little bit more.
14 So I think anything we can do to figure out how to undo
15 that TrOOP calculation so that you get to the cap based on
16 what you actually spend would be great.

17 I am worried about over the cap, like, not having
18 any cost sharing at all. So I would love to think about,
19 is there a nominal copayment that, like, could be
20 potentially applied after you hit the cap? Because going
21 from, you know, something to zero, zero is not a great
22 price for things that, you know, have value.

1 And you could think about ways. You mentioned,
2 like, flexibility for plans. It's like, well, maybe plans
3 could have preferred drugs, preferred brands, preferred
4 generics as zero after the cap, and then non-preferred
5 drugs have a copay. Nothing -- you know, maybe it's, like,
6 within the LIS limits of brand and generic copays, but
7 something that basically tries to at least indicate which
8 drugs are preferred and which are not preferred. So I
9 would really be interested in thinking about something like
10 that.

11 I think, in general, plan flexibility is tough.
12 You know, like, prior authorization and stuff like that is
13 not very popular, and there are limited things that plans
14 can do for the most expensive drugs and the protected
15 classes. So I think that, again, goes back to prices are a
16 real problem.

17 And I think that a couple of components from your
18 analysis, both that oncology was, like, the highest growth
19 category, and then you have the 6 percent of people who are
20 spending a ton of money, I would not be shocked if most of
21 those people are using oncology drugs -- or many of them.
22 And those are places where we have no leverage over price.

1 And, in fact, with recent changes through H.R. 1, a lot of
2 drugs that are coming to the market, very expensive, might
3 never be candidates for negotiation, no matter how much
4 their blockbuster status is there. So I think those are,
5 like, contextually the things that I worry about.

6 I am really excited about this work plan,
7 obviously, but I think trying to focus on kind of repairing
8 the TrOOP calculation, I think that will help for the
9 average beneficiary. And then, contextually, trying to
10 tease out a little bit more about anything we can learn
11 once we have 2026 data about, is there a slowing of that
12 growth for the negotiated drugs in a way that might give us
13 some hope that, you know, 2025 is not -- you know, the
14 trend won't keep going, you know, as fast as it has been.

15 MS. KELLEY: Scott.

16 DR. SARRAN: Yeah. Great, great work.

17 You actually enabled me to understand the whole
18 TrOOP and supplemental benefits, and I thought I would
19 never understand it.

20 Two brief -- two comments. First on substance,
21 and the second is on the story and how it fits, pieces fit
22 together.

1 So, on the substance, I just wonder if part of
2 where we should also go in terms of policy options, et
3 cetera, is looking, in particular, the depth at
4 biosimilars. I just have a sense from everything I've read
5 and people I talk to, we're not achieving the net savings
6 we could or should be achieving via biosimilars across both
7 Parts B and D at this point in time. So I think that may
8 be worth some deep diving into.

9 The story stuff, it's possible to read what
10 you've written, which is extremely well written, again, and
11 basically conclude that the story is that the IRA changes
12 on top of high unit price launches and price increases have
13 created a problem. And that's all true, but I think we
14 should also include some more about how it represents some
15 successes.

16 And we do -- we sort of touch on this, page 22 in
17 the write-up, where you say, we plan to explore whether
18 increased spending reflects improved adherence to
19 clinically appropriate therapies. I mean, there's a story
20 that there's been historic -- and Stacie's published much
21 of this, right? -- historic -- a ton of documentation about
22 how high out-of-pocket costs result in low adherence to

1 lifesaving therapies, right, and how by putting an out-of-
2 pocket cap on that, we may be remedying that.

3 And we all know that part of the story also here
4 is that -- and this applies, of course, to Part B as well -
5 - is that we've really revolutionized the care of many
6 serious chronic diseases and either improved dramatically
7 the quality of life or we've made a formerly set of fatal
8 illnesses, many of them cancers, into chronic illnesses.

9 And so, you know, I think since the story is
10 important to policyholders, I think that's just worth sort
11 of, you know, inserting into the write-up.

12 Thanks.

13 MS. KELLEY: Greg.

14 MR. POULSEN: I confess that in four years here,
15 this is the -- I approach what I'm about to say with the
16 greatest nervousness. I'm really serious about that,
17 because I think that Stacie paved the way a little bit.

18 We've spent some really good analysis, and Betty
19 and Shinobu, you guys have done a wonderful job. I agree
20 with everything Scott said. It's clear. It's helpful.
21 And I also agree that there are successes in terms of
22 getting people access to really wonderful drugs that do

1 really wonderful things for people. Those are wonderful
2 things.

3 But we're spending an awful lot of money, and
4 we're spending a disproportionate amount of money compared
5 to everybody else in the world for the same thing. I'm
6 very concerned that we are spending a lot of focus -- not
7 inappropriately -- about how we distribute the money that
8 we spend between Medicare, the plans, and the
9 beneficiaries, and trying to use that to help align
10 incentives in ways that help people to use things in a wise
11 fashion.

12 But the fact of the matter is, we're still
13 spending a lot. We're approaching 30 percent of total
14 Medicare spend on these drugs. That's more than we spend
15 for any other category except inpatient hospital. It's now
16 substantially more than we spend for professional fees.
17 It's substantially more than we spend for outpatient
18 hospital or surgery centers or anything and everything
19 else.

20 But I think we have assumed, because at the time
21 that the PDPs were created, that Part D was created, that
22 we created the non-interference clause as part of that,

1 that I think we've kind of chosen as a society to leave our
2 hands off. And when we've started to approach it, we've
3 done it pretty tenderly.

4 To give us an example, we put on a handful of
5 drugs. They have to be aged drugs. They have to have been
6 in the marketplace for years. So the newest and most
7 expensive -- we talked about cancer drugs -- they're off
8 the table for a discussion for a period of time,
9 irrespective of the fact that that's now often a quarter of
10 a million bucks for a course of treatment. And I think
11 that that's -- at least to me, that's something that we
12 should either -- we could approach that, but we should do
13 it very consciously and make it a decision that we say,
14 okay, we know what we're doing here, because the data is
15 fairly consistent.

16 And I've spent enough time with folks that I know
17 that we're not exaggerating when we say that we spend 3.2
18 times as much for branded drugs as other wealthy countries.
19 We're not talking about unwealthy countries. We're talking
20 about European and major other places.

21 Anyway, so as we continue to think about this, I
22 think that one of the questions that we need to do -- and

1 I'm going straight to the discussion where it says other
2 approaches and asking -- do we want to contemplate
3 something that is broader? Because imagine what would
4 happen if Medicare were given the charge to look for fair
5 and appropriate pricing for medications, just what we spend
6 80 percent of our time doing for doctors, hospitals, home
7 health agencies, ground ambulances. Imagine what we could
8 do there and how much difference that would make to the
9 future affordability of Medicare, and imagine if we were
10 talking about all of the things that are in this wonderful
11 document, but on a basis that was dramatically different in
12 terms of its total spend and affordability. We'd be able
13 to think of things differently.

14 Right now, we contemplate medications as
15 something that we need to be careful to ration. Imagine if
16 things, some of them which could be affordable enough, that
17 we looked for ways to maximize the benefit to everybody who
18 could use them effectively. I think that's a different and
19 vastly more exciting future. I know it's unrealistic to go
20 from where we are to that in one step, and that's not what
21 I'm suggesting at all, but I do think that we as a group
22 need to ask, is it in our purview to look for something

1 that is more controversial, but more substantive than the
2 really good work that we already have before us?

3 So sorry for that. Like I said, I approached
4 this with a lot of fear and trepidation, but I just think
5 that the numbers are so big, that the other things that we
6 spend loads of time on, and appropriately so, to try and
7 get right are dwarfed by the magnitude of what we're
8 looking at in this group.

9 So, again, thanks, guys, for the wonderful work,
10 and sorry for the detraction.

11 MS. KELLEY: Ben.

12 DR. IPPOLITO: Well, I'll mostly not talk about
13 drug prices, I guess.

14 [Laughter.]

15 DR. IPPOLITO: Although I will say I'm not
16 dismissing it, but rather, just it strikes me as something
17 that where there's a mechanical relationship to the
18 challenge at hand, if the drug prices go up, the financing
19 challenge gets larger. If they go down, it gets a little
20 smaller. There are tradeoffs involved with those
21 decisions. That's well sort of trodden territory. So I'll
22 mostly step aside.

1 Although I will say I think there is a policy
2 argument for a relatively systematic kind of step-by-step
3 approach, just in the sense that, for better or for worse,
4 we are by far the biggest purchaser of these products, and
5 so what we do has this incredibly outsized effect. But,
6 anyway, I'll step aside from that for a second.

7 First, I want to talk about I do think there's no
8 getting around the 2030 cliff and trying to give people
9 some sense of how big is this premium shot going to be,
10 although I'm sensitive to perhaps not wanting to put your
11 sort of name behind a particular number. I will say the
12 Trustees have put out in their latest Trustee Report some
13 numbers that I believe imply about a 50 percent premium
14 increase in 2030. I have some work that's going to come
15 out soon. I think that seems a little conservative to me.
16 I think it's very easy to come up with scenarios where the
17 premium increases required to keep benefits the same are,
18 in fact, much higher than 50 percent. That translates
19 very, very easily into like nine figures worth of federal
20 spending or a budget window. So these are very large
21 numbers. But I understand if you don't want to pursue that
22 in the chapter.

1 One of the questions that I think comes up with
2 this a lot -- and Stacie sort of touched on it here and
3 elsewhere, I think, but two things are happening. There is
4 a notable change in the underlying trajectory of drug
5 spending due to GLP-1s and all sorts of other things, and
6 then the IRA is also happening. And trying to get some
7 sense of magnitude of those two things seems like an
8 important baseline setting exercise.

9 And I wonder -- and maybe this is sort of an open
10 question to people -- do we think that perhaps the LIS
11 population provides a ballpark, first-order sense for what
12 we think drug spending might have done absent the IRA?
13 They're mostly spared from the big IRA changes. And so the
14 report, I think, quotes a 10 percent increase from '25 to
15 '26 for the LIS enrollees and a 26 percent increase in
16 gross spending, but an approximation of spending for non-
17 LIS. Does that delta give us some ballpark to think about
18 in terms of what the IRA effect versus the underlying trend
19 effect is?

20 The one thing that I think is missing from this,
21 but I think you've already done work on, is I think it's
22 very important to put the current state of premiums in the

1 Part D market into context. So Part D premiums, inclusive
2 of all the temporary federal subsidies today, are at
3 historic lows, despite quite generous plans, which, of
4 course, may change in 2030. I think that's important.

5 Inflation-adjusted premiums for PDPs were
6 averaging north of \$50 a month through the entirety of the
7 2010s. We're way below that today, and so one of the
8 things that I do think Congress is going to have to think
9 about, in addition to many other things, is how do you
10 balance financing responsibilities between beneficiaries
11 and the taxpayer? And that strikes me as a very, very
12 important input into that decision.

13 Then I guess I'll say in terms of -- I'll just
14 switch to the policy option. So I generally support the
15 change to the TrOOP calculation. That seems like something
16 that's probably necessary.

17 I'll also mention one thing that didn't come up,
18 which is not a policy per se, but is a feature of a policy,
19 which is transitions. We are talking about very, very
20 large shifts in federal financing. One of the things that
21 that does is that creates tons of uncertainties to
22 actuaries and plans about selection and enrollment that is

1 not constructive on its own, right? And so just thinking
2 about whatever we come up with, are there ways to think
3 about phasing changes in federal financing in, to sort of
4 smooth those transitions to at least eliminate some of
5 those, perhaps, unnecessary bumps in the road?

6 There's no way to get around, I think, anyway,
7 adding some financial exposure in what is now -- well, in
8 the catastrophic phase essentially. I think there's
9 essentially two ways to do it. I think the first way is to
10 think about something like what Stacie mentioned, is using
11 something like LIS copays as an allowable modest copayment,
12 no coinsurance, but a copayment for a broad set of drugs
13 just to provide some financial incentive to enrollees.

14 But I actually think we should consider much more
15 aggressive cost sharing in specific cases where we have
16 brand drugs for which there are generics or biosimilars or
17 preferred brands available and those preferred products
18 have zero or very low cost sharing.

19 I don't see a reason why we should be averse to
20 allowing a plan to actually charge quite high cost sharing
21 for the non-preferred brand in that case, and that seems
22 like a very strong argument where we're targeting

1 specifically drugs where we really think there is a
2 substitute that is much cheaper and trying to sort of use
3 cost sharing I think where we think gets most effective and
4 probably most productive.

5 And so I'll conclude maybe with my least popular
6 idea, but I really do think we need to sort of think about
7 or -- think about the idea that maybe premiums do need to
8 slowly, gradually return to something that looks a little
9 more historically normal as part of this process. I
10 understand there's not going to be many people who love
11 that idea, but that strikes me as quite important.

12 MS. KELLEY: Brian.

13 DR. MILLER: Hey, there's one guy here who likes
14 that idea besides you, and that's me. Even though
15 sometimes you have to make unpopular decisions, you have to
16 make an unpopular decision. Obviously, you don't want to
17 have price shocks for beneficiaries, but artificially
18 holding prices down and then being surprised when that
19 balloon explodes in our face is -- we should not be
20 surprised.

21 So a couple thoughts. One is, I fully agree with
22 Scott about biosimilars. I think it would be interesting -

1 - and I apologize for not mentioning this in Round 1; he
2 triggered the thought, so kudos to Scott -- of modeling
3 biologic drug spending if biosimilars had similar discounts
4 to generics, right? So we know what the average generics
5 are across therapeutic areas. What would the biosimilar --
6 what would biologic markets for which there are biosimilar
7 competition -- what would that price decrement look like,
8 and what would that savings be to Part D? And then what
9 would be the -- from that savings to Part D, what would be
10 that effect on premium? Because that would give us an
11 actionable thing to think about.

12 Which gets to Ben's comments about benefit
13 design, which is we need to lean in assertively to benefit
14 design, right? We need to make selective choices and give
15 plans tools to do things.

16 So where's this -- the way I think about Part D
17 is sort of the way I think about other markets. And to
18 quote my friend who's a North Carolina treasurer, we need
19 lower costs, right? So when we talk about drugs having
20 six-figure costs, the average house in the U.S. -- I looked
21 this up while I was listening to people's comments --
22 \$418,610, and there are plenty of drugs that cost that

1 much. And that is okay, because a lot of drugs have a lot
2 of high clinical value.

3 But we need to be realistic in that if you have a
4 chronic disease, if you have heart failure, if you have
5 rheumatoid arthritis, if you have lupus, if you have
6 Crohn's, if you have diabetes, there should be -- it's
7 reasonable to expect because there are lots of products on
8 the market -- there should be a reasonably cheap bucket of
9 drugs that you can use to get sort of basic therapy.

10 And so when I think about what the Part D
11 programs, one of the core responsibilities of Part D, that
12 is one of the core responsibilities of Part D. In addition
13 to facilitating access to the \$418,000 drugs that cost as
14 much as your house, it also needs to ensure you have that
15 basic benefit.

16 So we're being like Mr. Potato Head and taking
17 this apart. There are sort of three components. And I
18 think about this way at the state health plan, too, which
19 is there's the taxpayer, right, who's footing the bill,
20 there's the member of the beneficiary, and then there's the
21 provider or the supplier. In this case, it's the
22 pharmaceutical companies.

1 So taxpayers have already paid a lot, and they're
2 going to continue to pay a lot. And that's okay, right?
3 That's an expectation.

4 And consumers, I think, is sort of what we're
5 getting into, and all of the -- we're dancing around this
6 with our various suggestions. But, fundamentally, we're
7 saying that consumers should pay more, right? They should
8 either pay a bit more via an expanded initial coverage
9 phase. We could modulate deductibles, co-pays, co-
10 insurance. We are, you know, talking about premiums going
11 up. We are, to some degree, saying consumers should pay a
12 bit more, but that that should not be a price shock, that
13 that should be a gentle elevator over time, because price
14 shocks will disrupt access. And I think that's a
15 reasonable principle for us to think about.

16 One other principle for us to think about,
17 putting on my IRMAA hat from Aunt IRMAA, you know, Aunt
18 IRMAA in Part D has not been updated in a long time. So
19 there are lots of, you know, very wealthy retirees who have
20 done a great job. Again, I celebrate their economic
21 success, but we probably do not need to subsidize them as
22 much. That's another way. So updating IRMAA and

1 modernizing IRMAA is another way that we can sort of
2 improve the Part D financing on the consumer financing side
3 in sort of a more fair fashion or what might be perceived
4 as more fair.

5 And then the third one is sort of what we were
6 also -- I think Greg was getting into, which is the
7 pharmaceutical industry, right? Great innovation, great
8 product innovation. Lots of diseases are boring,
9 clinically, right? It's great to have diseases that go
10 from a death sentence or disabling to being boring,
11 hepatitis C, HIV, right? You know, a lot of those can be
12 treated by infectious disease docs who -- those become
13 almost like primary care for the infectious disease doc,
14 which is a great scientific and clinical transformation.

15 But -- and the bug is -- we can't continue to
16 always have high unit costs in every therapeutic area
17 that's not sustainable, and so several of my colleagues
18 have mentioned price regulation and administrative pricing.
19 I think, you know, there are other big levers that we could
20 use, which is Medicare does not pay for value right now.

21 It sounds sort of silly when you say it. Like,
22 if you're buying a house, buying a car, going on vacation,

1 booking a plane flight, people make trade-offs. Health
2 insurers need to make trade-offs, and the Medicare program
3 is not making trade-offs on the basis of, you know, sort of
4 clinical value. And I think it's reasonable, given how
5 insane the spending is growing, and we're, you know,
6 talking about, again, worrying about taxpayer financing.
7 We're thinking about ways to increase consumer cost
8 sharing. It's also reasonable for us to go to the
9 pharmaceutical industry and say we have three legs of the
10 stool. We have the taxpayers, we have the consumers, and
11 we have the provider supplier. And everyone needs to, you
12 know, put some more skin in the to make this work.

13 So what could that look like on the provider
14 supplier side? Because you don't want to destroy
15 innovation. You want to continue to support innovation.
16 You want a dynamic market. There's sort of, you know,
17 three things that I sort of think about. One is for super
18 high cost, you know, high six-figure, low seven-figure
19 drugs, you could do mortgage-like payments, right? Instead
20 of having a one-time, you know, the drug is \$700,000 or
21 \$200,000 or whatever it is, you'd have a mortgage-like
22 payment, right? Because that smooths out payment over

1 time. You could come up with standardized contracts.
2 Those could be portable with the bene. So that's one
3 creative thing.

4 Another creative thing, which I wrote about with
5 the former MedPAC chair, Gail Wilensky, seven years ago,
6 was about accelerated approval drugs. Big fan of
7 accelerated approval, facilitating access to innovation.
8 Lots of folks have expressed concerns about PMRs or post-
9 market requirement trials not being done in a timely
10 fashion. We could say until your PMR is done, we are only
11 paying the reference price, right? That could be another
12 way that we could save lots of money.

13 Scott has mentioned biosimilars. I have also
14 talked about biosimilars. I believe there's a standing
15 recommendation in Part B, not in Part D, but reference
16 pricing, right, with biosimilars. That's another way to
17 introduce price competition.

18 And then the fourth one, which, again, I'm
19 recognizing, just like Ben has suggested, controversial
20 things. I am going to suggest something controversial
21 also, which will probably be resoundingly unpopular, but I
22 think is a reasonable thing to think about, which is

1 protected classes. Protected classes are there for a
2 reason, right? We want people who have cancer to have
3 access to therapy. We don't want to inhibit it.

4 But I would just ask the question, why are we
5 statutorily prohibiting price competition in markets that
6 have multiple products? That doesn't really seem policy-
7 smart, and it certainly is not physically responsible for
8 us managing a plan or looking out for the plan member in
9 which, you know, the Medicare bene.

10 And then sort of the last thing I'd say is the
11 community pharmacists, we have 119,000 of them, maybe
12 139,000. I don't remember the exact number. We need to
13 make medication therapy management real, right, dose
14 titration, growing the role of the pharmacist, all of these
15 things. Pharmacists could help a lot.

16 So, in summary, taxpayers are paying a lot.
17 They'll pay more. That is okay. Consumers are probably
18 going to have to pay more in some formulation or another.
19 And then I think the providers, suppliers also need to come
20 to the table.

21 MS. KELLEY: Kenny.

22 MR. KAN: Betty and Shinobu, I am very

1 enthusiastic about this outstanding chapter and will try to
2 speak 10 seconds less than Stacie and Greg combined.

3 [Laughter.]

4 MR. KAN: Over five years, the Part D monthly bid
5 amount increased 8x from \$38 in 2022 pre-IRA to \$296 in
6 2027. This is clearly unsustainable in a country
7 struggling with 40 trillion national debt.

8 Given this, I support the paper's diagnosis that
9 TrOOP rules, lower out-of-pocket exposure, and rapid entry
10 into the catastrophic phase are creating challenges for the
11 Part D cost spiral. The proposed TrOOP and initial
12 coverage reforms are actually sound and worth pursuing.

13 Excluding supplemental benefits from TrOOP
14 directly addresses situations where enhanced plan enrollees
15 can reach catastrophic coverage with relatively little out-
16 of-pocket spending. The paper's example suggests roughly a
17 12 percent reduction in basic benefit costs.

18 Extending the initial coverage phase could also
19 restore some plan-ability to influence utilization.

20 However, I view these two solutions primarily as
21 benefit design patches rather than a complete response to
22 the underlying cost growth.

1 The larger challenge increasingly appears to be
2 high-cost specialty drugs, including GLP-1s and oncology
3 therapies with the IRAs, lower cost sharing, potentially
4 amplifying utilization.

5 For future work, I would encourage four analyses
6 of which the first three were previously noted with some
7 tweaks on page 26 of the deck.

8 Number one, decompose the spending growth. So
9 separate price volume and mix intensity and, where
10 feasible, distinguish clinically appropriate growth from
11 potentially low-value utilization. This helps to design
12 policies that reduce unnecessary spending without
13 discouraging appropriate adherence.

14 Number two, model the behavioral responses. If
15 the initial coverage phase is extended, how much
16 utilization changes, and is the effect concentrated in
17 high- or low-value therapies?

18 Number three, examine the distributional effects.
19 Who bears the cost of all these changes? Particular
20 enhanced plan and PDP enrollees who lack Part C rebates to
21 offset the impact?

22 And I echo Greg's call. Let's be bold. Should

1 we look at a separate catastrophic strategy for ultra high-
2 cost drugs, including GLP-1s, oncology drugs, gene
3 therapies, and other specialty products? Increasingly,
4 this cost may be difficult to address sufficiently through
5 deductible coinsurance and TrOOP changes alone.

6 I like staff's willingness to consult Part D
7 actuaries on practical implementation suggestions and to
8 minimize operational burden.

9 Finally, while I suggested several additional
10 analyses, I am also a practical actuary who would be
11 receptive to a two-phase outcome, phase one, a short-term.
12 two-solution patch, given that beneficiaries' basic benefit
13 costs will roughly double from 11 percent in 2027 to 20
14 percent in 2030, and phase two, a longer-term fix.

15 Thank you.

16 MS. KELLEY: Gokhan.

17 DR. METAN: First of all, thank you for this
18 great work. Really, really appreciate the analytical
19 rigor.

20 I share the same sentiments as Greg. This is a
21 deeply concerning area for me, and whenever I hear Greg, I
22 triple or quadruple in my concerns.

1 I share many of the comments Kenny just shared.

2 I would like to call out a couple of things.

3 First of all, what kind of substantial changes happened in
4 the PDP market since 2024? I think it would be really
5 helpful to understand the plan's response to the changing
6 environment.

7 I've been researching this. I have seen a lot of
8 PDP plans sunset. I think the total number of plans went
9 down from 700-ish number to 300-ish. I think it would be
10 really helpful to understand that dynamic to help us
11 understand any policy recommendation we make, what kind of
12 additional impact that could potentially make in the
13 market. So it would be really helpful to understand and
14 enrich the work from that perspective.

15 The second comment I would like to make is,
16 again, I'm in the camp of definitely making the initial
17 coverage phase reasonably set, because that's where the
18 plans really have the leverage to manage. I think the
19 current redesign stripped the plans out of this utilization
20 management zone substantially. So I'm also in agreement
21 with Stacie in terms of the deductible, eliminating even
22 maybe the deductible phase to elongate that area. I'm not

1 really supportive of increasing the out-of-pocket too much,
2 especially for the vulnerable population.

3 I really enjoyed Stacie's idea, again, in terms
4 of in the catastrophic phase, some kind of a cost sharing
5 and building some skin in the game in a reasonable manner
6 might make sense. We need to be careful, of course, in
7 that zone that we are not doing something that would
8 unintentionally hurt the vulnerable population, and having
9 some guardrails to protect those populations would make
10 sense.

11 But I'm totally in the camp of giving plans more
12 flexibility in terms of managing the utilization, whether
13 in the -- again, between initial coverage stage or in the
14 catastrophic phase. So any kind of analysis to understand
15 what those options might look like would be super helpful.

16 And then the other commentary I have, the third
17 one I have, is in the, hopefully, unlikely event that we
18 have a really hard landing, comes 2027 and 2030, with all
19 these changes, what would be the -- how do we see the
20 viability of the PDP market? What I mean by that is, if
21 the PDP affordability becomes really kind of problematic,
22 would we expect to see a lot of people moving from fee-for-

1 service Medicare to MA-PD plans or any kind of dynamic that
2 would, you know, originate from the first wave of the
3 impact of the tsunami? So what would that look like?

4 And tying that into my next comment, especially
5 in the MA-PD market, MA-PD plans subsidizes the cost
6 increase through the rebates. Again, what's the impact
7 that we maybe don't see as like the unseen part of the
8 iceberg there? And how would that make the MA-PD plans
9 more attractive to the population who may not necessarily
10 kind of absorb any kind of exorbitant premium increase that
11 might happen in that hopefully unlikely event? I think
12 those are really important areas that we should really try
13 to understand more in the further next steps of this work.

14 And then the last thing that I would like to
15 understand better -- and I have been doing some research,
16 but really can't say that I really understand better. But
17 the benefit parameters are updated every year by CMS, but
18 using certain formulas that I'm trying to get my head
19 around, like the deductible and the out-of-pocket. How do
20 those mechanically work? If we can enrich the chapter to
21 educate us a little bit better on that sense, I think that
22 would be really, really helpful, especially how the direct

1 prices, gross basis versus net basis, and how those
2 dynamics come into play. I think that could help us
3 understand the dynamics of how those benefit parameters are
4 going to change in the future and maybe even some make
5 recommendations around those lines as well for the
6 sustainability of whatever policy changes we recommend.

7 Thank you.

8 MR. MASI: Dana, can I jump in for just a second
9 here?

10 So a couple things. One, we are slated for this
11 session to go to 3:55, but there's still a number of
12 Commissioners who want to comment, and it's a really
13 important topic that we know there's a lot of interest in.
14 So we're going to allow the session to run over. So the
15 goal is that all the Commissioners who are in queue should
16 be able to make their comments fulsomely, not to cut
17 anybody off. So that's the first thing.

18 Second thing, to some extent for the purposes of
19 efficiency, you're staring at a slide that kind of
20 highlights some of the policy ideations or options that
21 have been explored. A number of the Commissioners have
22 already commented on those, and so I think just for

1 efficiency's sake, as part of your comments, if you could
2 give us your sense of whether the idea of supporting
3 something around changing the TrOOP for the enhanced plans
4 is something that you would support, I think that would be
5 helpful.

6 I think the other piece that a number of
7 Commissioners have mentioned is around the initial coverage
8 phase and increasing the gross drug spend exposure. What
9 that would mean is potentially a mix of things, right?
10 We've heard some heterogeneity from folks, and that's okay.
11 One piece of it could be lowering the deductible or
12 lowering the coinsurance, co-pay piece of this, or raising
13 the out-of-pocket max. So all three of these parameters
14 would be potentially at play, and we don't need to know all
15 the specifics in terms of what you would support or not
16 support right now. But I think just understanding that ICP
17 piece, if that's something worth exploring, I think that
18 would be helpful.

19 The other thing that a number of folks have
20 mentioned is putting some structure, if you will, into the
21 catastrophic phase where it doesn't exist now. Again, we
22 don't need details per se. You're welcome to share the

1 details that you want to share, but just knowing
2 notionally, is that something that you think makes sense
3 from your perspective, that will help us as we kind of pick
4 up this work and go forward.

5 So I figured I'd just put it out there as we've
6 heard these comments, so that way people can weave them in,
7 and we can perhaps save a little bit of going back at the
8 end of the session, given that we're a little time-
9 constrained.

10 Thanks, Dana.

11 MS. KELLEY: Cheryl.

12 DR. DAMBERG: Okay. I will keep it short.

13 So I think this is channeling something that
14 Stacie mentioned, which is we're really at the early stages
15 of the IRA implementation. So this work is really
16 informative, kind of as a first look, but we realize this
17 storyline is going to play out, so looking forward to
18 future installments.

19 I agree with the recommendations in terms of the
20 future research directions, support revising the TrOOP, in
21 terms of removing the supplemental benefits, but obviously,
22 as you showed us on that one slide, it sort of has some

1 effects, but it's not solving the larger problem.

2 I also support modifying the standard benefit
3 design, both to change up, you know, such that more
4 spending occurs in the initial coverage phase, but I was
5 really intrigued with this notion of adding cost sharing in
6 the catastrophic phase and sort of plus-one-ing on Ben's
7 comment about trying to tailor that based on to what extent
8 cheaper alternatives are available.

9 And I think as you proceed with these analyses,
10 it would be interesting to both see what types of
11 beneficiaries are affected in terms of not only duals
12 versus non-duals, but also people with different kinds of
13 conditions, because I think to Stacie's point, it's that 6
14 percent, you know, who represents 60 percent of spending.
15 And I think some of the changes that we're talking about
16 still aren't going to touch those people much, but that
17 really isn't going to solve the problem.

18 And so, you know, we still have to deal with, you
19 know, prices being paid, and I don't know whether it's what
20 prices other people are paying in other countries, but
21 trying to think through what some of those solutions might
22 be.

1 And I guess I should go back and think about the
2 work. We're talking about multiple solutions, and so I
3 don't know whether as part of your modeling, you can model
4 multiple things happening at the same time to sort of see
5 what the total downward pressure might be.

6 And then, lastly -- and again, I think this
7 speaks to Ben's comment about premiums increasing over time
8 and getting back to sort of historical trends -- I think as
9 the Medicare program transitions to higher out-of-pocket
10 costs for consumers, probably primarily in the form of
11 premiums, I think there needs to be a lot of consumer
12 education, because I think the average beneficiary on the
13 street does not understand the extent to which taxpayers
14 are subsidizing their coverage currently.

15 MS. KELLEY: Tamara.

16 DR. KONETZKA: Okay. I'll try to be brief. A
17 lot of my comments kind of double down on what a few other
18 people have said -- Stacie, Ben, Scott, Greg -- but I might
19 be saying them in a slightly different way.

20 Let me start with the specific proposals. I
21 think refining the TrOOP is kind of a no-brainer. It's
22 just kind of oddly distortionary and probably not what

1 anybody intended. So I'm very much in support of that.

2 I'm also in support of refining the sort of
3 beneficiary skin in the game part of it. I like I think
4 what Stacie suggested of maybe sort of converting some of
5 the deductible into a longer period of copays. Because,
6 you know, the deductible may discourage high-value care if
7 you have to pay the entire thing out-of-pocket, right at
8 the start. And the sort of sort of copays all along could
9 give plans sort of a longer time to manage that utilization
10 without sticking people with the whole cost. So that makes
11 a lot of sense to me.

12 I guess I temper my enthusiasm about those. I
13 think they're necessary and sort of not fixing them doesn't
14 make a lot of sense to me, because I think they're just
15 kind of distortionary.

16 I want to temper my expectations about how much
17 that's going to change things, and it comes back to this 6
18 percent of the people with 60 percent of the spend. That,
19 to me, is sort of an underlying real challenge here.
20 Because a lot of the people who are not in that 6 percent,
21 they are already using some generics, and they already have
22 some cost sharing, and they're not accumulating a lot of

1 drug costs, by definition.

2 So I don't know how much more high-value
3 utilization and cost savings we are going to get out of
4 those people. So I'm just really interested in the 6
5 percent. And I think there have been a lot of people
6 talking about maybe introducing cost sharing in the
7 catastrophic. I think those are probably all really good
8 ideas. I just want to know a lot more before we go there.
9 So I want to know a lot more about that 6 percent.

10 I want to know, for example, as Scott asked
11 earlier, what are their diagnoses? I mean, are we just
12 talking about cancer patients or is there really a wider
13 mix? I mean, looking at it by therapeutic classes, the
14 prices, was a good start, but I want to know more about
15 those people with the high drug spend, what are their
16 diagnoses, what are their comorbidities, which drugs are
17 they taking. Is it mostly one really expensive thing that
18 puts them in that class, and other things they may be
19 taking just because they've already met their deductible
20 and basically they're facing zero price? Or are they just
21 really sick people on a lot of expensive drugs?

22 So whatever analysis we can do to get at that 6

1 percent, and who they are, I think will lead us to some
2 potential policy solutions, like, oh, should we impose more
3 cost sharing on them, or is it just going to make these
4 cancer patients more financially impaired, strapped,
5 because they have to have these drugs and no, it's not
6 going to change their behavior at all.

7 Building on something Ben said earlier, it would
8 also be interesting to see if who is in that 6 percent
9 changes year to year, depending on whether drugs are going
10 off brand, et cetera. Also, a deeper dive at what they are
11 actually taking. Are the most common drugs among those 6
12 percenters ones that there is an alternative for or not an
13 alternative for, and that could lead into a great policy
14 where we encourage the use of a generic or a lower-cost
15 alternative. But I think we need to know first whether
16 that is actually happening.

17 So that's my main priority here. And then I
18 agree, it may turn out that these are all just like cancer
19 patients who are facing really expensive drug costs, and it
20 just comes back to prices. It comes back to how we price
21 our drugs.

22 So I really appreciate, Greg, that you said what

1 you said, because it's hard to have this conversation
2 without that elephant in the room, of that might just be
3 the problem. It's a bigger problem to solve.

4 Finally, the last thing I would like to repeat.
5 I think a couple of people mentioned this. But I do think
6 in this body of work we need to keep an eye on the PDP
7 market and how all of these policies and the potential
8 changes we might suggest will affect the sort of
9 sustainability of that market, because that seems really
10 important to maintain. Thanks.

11 MS. KELLEY: Gina.

12 MS. UPCHURCH: Great. Thanks. I appreciate so
13 many of the comments from fellow Commissioners, and I'll
14 try not to repeat all of them, but a couple of things.

15 I have major concerns about people just above
16 low-income subsidy eligibility. It's what my agency helps,
17 but people between 150 percent, 200 percent, 300 percent of
18 the poverty guidelines. Thirty percent of people 65 and
19 older have incomes at or below 200 percent of the federal
20 poverty guidelines. So imagine, \$2,660 is your monthly
21 income. Thirty percent of people 65 and older, that's
22 what they are dealing with. Okay, so just to level the

1 playing field there.

2 So it's really bad timing for them to have more
3 shifted over to them, because of inflation. So when we
4 make these policies we just have to watch for the
5 disproportionate impact on people with very limited
6 incomes. And don't get me going on how assets keep them
7 about. About 25 percent of people that could get some help
8 with Medicare, within the Medicare savings programs and
9 Part D are not eligible because of the assets test, because
10 they have a little nest egg.

11 I really want us to lower the deductible. It's
12 becoming a game changer for people, especially in the
13 standalone Part D market, not being able to afford to that
14 deductible. I know we have the Prescription Payment Plan,
15 but you really should just do that if you take more
16 expensive medicines, to spread it over the year. But it's
17 getting out of hand. Seven hundred dollars is a lot.

18 And it doesn't make sense for people to think, "I
19 need to pay a monthly premium but I just take generics, and
20 I've got a \$700 deductible. I'm not getting anything from
21 it." I'm worried they are going to drop out of the market,
22 because that doesn't make sense to people. So I think we

1 have to keep the deductible lower so they'll continue to
2 contribute. That's how insurance works, all the people
3 contributing.

4 We are in a bad cycle where we believe they were
5 overpaying Medicare Advantage, 14 percent plans. They buy
6 down the drug benefit. Yes, Gokhan, they're already
7 leaving standalone drug plans to go to Medicare Advantage
8 plans. That's a major driver of that. And then
9 everybody's premiums go up, because they're paying more for
10 Medicare Advantage plans.

11 So it's this cycle of premiums being jacked up
12 for other people because of this movement. That's one of
13 the reasons people move to Medicare Advantage plans.

14 Understanding the base premium that is only
15 supposed to be 6 percent. You know, that cap is going away
16 in a few years. A lot of people just assumed that was the
17 entire premium. That's just the base premium. So a lot of
18 premiums with enhanced plans go up way more than 6 percent.
19 So this may be making that point, because people
20 misunderstand that. They're like, "What? My premium went
21 up more than 6 percent." I was like, there are two parts
22 to your premium. It's very confusing to people.

1 I'm very much supportive of getting rid of this
2 enhanced benefit counting towards TrOOP. It doesn't make
3 any sense that we let people take more expensive medicines
4 and pay less throughout the year than somebody taking less
5 expensive medicines. That doesn't make any sense. So I
6 appreciate that recommendation.

7 Yes, we're talking about drugs costing three
8 times as much. I want to endorse what Greg said, and
9 others have joined in. Yes, we pay three times as much for
10 drugs. But guess what? We pay a lot more for our medical
11 care too, you know, our hospitalizations, our providers.
12 We pay them more. So it's not just the medications.

13 I'm not a huge defending of drug prices at all,
14 but I do feel drug manufacturers are being squeezed in many
15 different ways right now. Just as some examples, they are
16 helping with low-income subsidy assistance right now, which
17 they have not done before. 340(b) has blown up, and we
18 know they are pushing that back. The tariffs that are
19 coming down the pile. I do think it's like a balloon.
20 It's being squeezed, and we're seeing it pop out.

21 So what I'd like us to also, in addition to the
22 expense of the drug, I really want us to look at the

1 middlemen and women that are involved. The vertical
2 consolidation of the pharmacist benefit manager, the drug
3 distributors, who are not adding value to the health care
4 system. They are adding expense, in many, many ways. We
5 have the incredible consolidation of the DRP. If you
6 listen to Mark Cuban talk about the drug distributors and
7 the three main ones, and how that is raising all of our
8 costs for medications. That's not going to the
9 manufacturer. It's going to the distributors. It's going
10 to the pharmacy benefits managers, their offshore accounts,
11 that are just charging fees to drug manufacturers. So I
12 hope we are going to dive into all of that vertical
13 integration.

14 And lastly, I appreciate Brian's comment. I
15 think pharmacists are in a great position to understanding
16 medication appropriateness, cost, formularies. They
17 understand it. They could help. But they are not going to
18 do it for free. And they are closing down. It's a perfect
19 thing for them to be involved in.

20 I do think we need to look at drug costs, but I
21 also want to see the other people that are drawing money
22 out of the system and not adding value to health care, and

1 really think about protecting the most vulnerable as we
2 can. Thanks.

3 MS. KELLEY: Robert.

4 DR. CHERRY: Thank you for presenting this work.
5 It is really generating a lot of interesting conversation,
6 so I'm thankful for that.

7 I just wanted to validate Greg's comments, tip-
8 toeing into the costs of all this. And yes, it's a
9 boatload of money, and yes, it's not sustainable.

10 That \$42 billion in increased subsidies, between
11 '24 and '26, I mean, if you think about that, just put it
12 in perspective, because a lot of times we throw dollars
13 around but don't really know what it means in context.
14 That's nearly a third of the budget of the Department of
15 Transportation. It's nearly a third of the budget of the
16 Department of Homeland Security. It exceeds the budget for
17 disaster relief that's been requested for fiscal year 2027.
18 So it's a lot of money.

19 I tend to favor, given two policy choices, the
20 first one, simply because it starts to reduce those direct
21 subsidies that have been growing pretty aggressively over
22 the last three years. However, similar to Cheryl's

1 remarks, if there is some sort of blended approach that
2 gets us there, and even better, as you start to study this
3 more, at that point we need to entertain other options too.

4 And then, finally, in terms of Scott and Tamara's
5 comments around the studying around the 6 percent that's
6 contributing to 60 percent of the costs around Part D
7 spending, I would just add another data variable in there.
8 How much of this is end-of-life care, occurring in the
9 final three months? Because if it's end-of-life care,
10 that's more of a quality of care issue, where the clinical
11 criteria and appropriateness for prescribing the drugs is
12 more the issue than anything else.

13 Otherwise, great work, and I'm looking forward to
14 future discussion on this.

15 MS. KELLEY: Danielle.

16 DR. PIEROTTI: So to be as short as possible, I
17 really appreciate this work plan, the analysis, and the
18 policy direction, including the added discussion around
19 looking at some structure within the catastrophic phase and
20 some look at the IRMAA in this space.

21 I particularly appreciate the inclusion in this
22 chapter of some of the aspects beyond the dollars and the

1 division about who is paying them. So I just really want
2 to thank you guys for including some of the words that I
3 don't think we've talked about yet, but are in the analysis
4 plan. And that includes things like clinical guidelines,
5 adherence, formularies, generics, we did talk about, but
6 also polypharmacy and waste. And I hope that these
7 components do play a pretty significant role in the next
8 step of the analysis.

9 All of these aspects are part of the what are we
10 paying for, that is a part of the discussion of what are we
11 willing to pay for and how will we prioritize payment. So
12 I really wanted you to take a second and acknowledge that
13 they were hidden in there and they are really important,
14 and thank you for including them.

15 I too just want to add a thank you, Robert. Yes,
16 in other sections of the Medicare spend we've talked about
17 the impact of that last year of life, and in the 6 percent
18 spending 60 percent, in addition to all of the other
19 fabulous variables I would really ask for is it part of
20 that last year of life. And I would also ask for age as
21 part of it, because this issue of the younger versus the
22 older Medicare beneficiary has come up a few times, and I'd

1 like to understand that within many of the other variables
2 already discussed.

3 I think the final part of this discussion, that
4 is now my bit of trepidation, should be very bold and
5 direct. Many of the comments have been very ginger and
6 tender about oncology care and sort of continuing the idea
7 that that is sacrosanct. And I have to say, are we sure?
8 Just because there is a drug doesn't necessarily mean
9 administering it is the right plan or the good plan. And
10 when we are talking about some drugs that come to market
11 with great fanfare, with a fabulous increased life
12 expectancy of days, and bills in the hundreds of thousands
13 of dollars, I think it is reasonable for us to pause and
14 ask some more questions.

15 On the other side of that, it's really easy to
16 look at the latest and most public entry into our drug
17 market, the GLP-1s, and the eye-popping monthly charge for
18 those. But much like some of the earlier questions, I
19 think it's too early on those. because if the GLP-1 usage
20 is doing what we think/hope it is, and the benefits are
21 over long-term years, and that by using them earlier are we
22 reducing longer-term costs and impact later, as in, well,

1 now I'm off four antihypertensives, three anti-cholesterol
2 drugs, and 16 other things, and now I may have less health
3 burden and thus less cost to the system, in a longer range.

4 So I just keep coming back to the decisions that
5 we make around policy for cost, they really need that
6 balance that was included in the analysis plan of the human
7 part and the impact of the money being spent, back in the
8 clinical adherence and questions of use and polypharmacy
9 and waste. I love that you have those two words in there,
10 page 23, for those of you that may have missed them. But
11 it's really important that those aspects stay in the
12 analysis. So thank you.

13 MS. KELLEY: Okay. I have a comment from Tom
14 Diller. He says this was an excellent and detailed
15 presentation. He agrees with Stacie, who identified that
16 pharmaceutical pricing is a real problem. The explosion of
17 pharmacy costs is affecting both Medicare and commercial
18 markets. Clearly changes in benefit design over the past
19 few years have created some unintended consequences that
20 may be driving unnecessary costs.

21 The majority of the cost increase, however, is
22 likely related to the substantial increase in very high-

1 cost medications that are being produced in the last few
2 years. GLP-1s for both diabetes and obesity, medications
3 to treat cancers, and anti-inflammatory agents are the
4 classic examples. Increased plan management such as prior
5 authorization and step therapy programs may help control
6 costs.

7 Similarly, changes to benefit design, which would
8 change cost sharing and shift some costs to beneficiaries
9 might also help. Both of these approaches are
10 appropriately identified in the chapter.

11 What concerns Tom more, however, is the
12 manufacturer discount percent of 14 percent on Slide 10.
13 The fundamental problem is not necessarily inappropriate
14 utilization but rather the very high prices of specific
15 medications. These medications are often very efficacious
16 and improve outcomes. This, however, is not really
17 discussed in this chapter. Consider calling this out, an
18 increased focus on industry prices, as an alternative or
19 additional policy approach might be considered as a
20 recommendation to Congress.

21 And then, lastly, I have a brief comment from
22 Josh Liao, who says he is very supportive of prioritizing

1 work that explores both redefining TrOOP and adjusting
2 benefit parameters to extend ICP.

3 And that is the end of the queue.

4 DR. NAVATHE: Great. Thank you, Dana. And
5 thanks to all of you. I mean, it is very clear how much
6 all of you have put thought into the remarks that you made,
7 and very comprehensive, a think very nicely touching
8 different dimensions, short-term, long-term, incentives,
9 prices, I think a whole litany of different issues that you
10 all covered. So thank you so much for your comments.

11 A few things I'm just going to kind of recap,
12 since we're over time, and then we're going to move
13 straight into our next session.

14 I think one of the things that I think was
15 reasonably thematic, that I think seems like a good
16 analytic direction for us to pursue further, is
17 understanding more about this high-spending group, the 6
18 percent, as we characterized it here, who are accounting
19 for more than a majority of costs. So I think that seems
20 like a very important analytic direction, especially if and
21 as we were to consider doing something around the
22 catastrophic phase, better understanding that population

1 would certainly inform that. So I think that was very
2 helpful.

3 I think, in general, it seems like there was
4 reasonably uniform support for exploring more on the TrOOP
5 side. And then I think there is seemingly also relatively
6 uniform support around the ICP, although exactly how that
7 would play out I think obviously we're not proposing
8 anything here, and none of these are recommendations. But
9 we would need to put some meat on those bones and explore
10 that a little further.

11 One thing I wanted to just note there is that if,
12 hypothetically, one were to go into the direction of
13 decreasing deductible, decrease cost sharing, sorry,
14 coinsurance/copays, not touching out-of-pocket max, then
15 that would be enriching the benefit and could potentially
16 have further inflationary effects from a utilization
17 perspective. So I'm calling that out just so everybody is
18 on the same page and also to articulate that we recognize
19 that. That's not something that is somehow being missed
20 here. So as we think about this, I think we'll come back
21 with thoughts and suggestions for you all to react to in
22 the future.

1 And then the last thing, and I know I'm not
2 covering everything that everybody said, but another thing
3 I would say is that I heard a lot of concern, pretty
4 uniform, about the market itself, the Part D market, the
5 aspects of standalone market relative to MAPD market.

6 I'll just point out that we sort of intentionally
7 didn't have work about that here. We're already over time,
8 so there is lot to try to jam more in. But we do have our
9 Part D status chapter that we'll be discussing in January,
10 so we will be including that. So we'll have an opportunity
11 to chew on that as that comes out. And, of course, you
12 will see this work, as well, again. So I think multiple
13 bites at the apple, MedPAC style. Obviously, if you have
14 other thoughts, we're going to welcome hearing them as we
15 go forward.

16 Shinobu, Betty, thank you so much for fantastic
17 work, as usual. Commissioners, thank you for your very,
18 very thoughtful comments. And I am enthusiastic that there
19 is a lot of excitement to move this forward, within the
20 context of the kind of sobering reality of what's happening
21 on the spending and premium pieces. So thank you.

22 We'll close this session here and then move into

1 the ASCs directly. If people need a stretch break or
2 bathroom break, please take it during the slide portion.

3 [Pause.]

4 DR. HARRIS: Today's presentation, which includes
5 an analytic work plan, is in response to Commissioner
6 feedback on the ambulatory surgical center, or ASC,
7 presentation from last cycle.

8 For the online audience, a PDF version of the
9 slides is available on the control panel on the right side
10 of your screen. The topics we cover in this presentation
11 include an overview of ASCs, a work plan for two proposed
12 analyses, and then we will close with a discussion.

13 First, we provide an overview of ASCs in the
14 context of fee-for-service Medicare. An ASC is a facility
15 that primarily provides outpatient surgical procedures to
16 patients who do not require an overnight stay. Fee-for-
17 service Medicare covers more than 4,300 procedures in ASCs,
18 though historically volume has been concentrated in a small
19 number of procedures.

20 Fee-for-service Medicare generally makes two
21 payments when services are rendered in an ASC, first, a
22 facility payment through the ASC payment system and a

1 payment for clinician services through the physician fee
2 schedule. For most ASC services, the facility payment
3 rates through the ASC payment system are a product of a set
4 of relative weights and a conversion factor or base amount.
5 The ASC conversion factor is 62 percent of the outpatient
6 prospective payment system conversion factor.

7 Since 2019, CMS has updated the ASC conversion
8 factor using the same method as the outpatient prospective
9 payment system; namely, the hospital market basket index
10 minus a productivity adjustment.

11 For many years, the Commission has recommended
12 that ASCs submit cost data, which would help inform
13 decisions about the appropriate level of payment for ASC
14 services.

15 In addition, cost data are needed to evaluate
16 whether an alternate input price index rather than the
17 hospital market basket would be a more appropriate proxy
18 for ASC costs.

19 In 2024, about 6,400 ASCs treated more than 3.4
20 million fee-for-service Medicare beneficiaries. The number
21 of ASCs has also grown considerably, roughly 12 percent
22 increase from 2019 to 2024.

1 ASC concentration varies considerably across
2 states and rurality, with roughly 94 percent of ASCs
3 operating in urban areas.

4 The majority of ASCs are single specialty, of
5 which gastroenterology and ophthalmology are the most
6 common. However, pain management, cardiology, and
7 orthopedic ASCs have grown the most in recent years.

8 Numerous factors have contributed to this
9 sector's growth, including changes in clinical practice and
10 the expansion of procedures performed in ASCs.

11 ASCs also provide some advantages over hospital
12 outpatient departments, or HOPDs, which is the setting that
13 is their closest competitor. For patients, ASCs can offer
14 more convenient locations, shorter wait times, easier
15 scheduling relative to HOPDs, and lower cost sharing. ASCs
16 can also offer physicians more specialized staff and
17 control over their work environment.

18 The volume of surgical procedures per fee-for-
19 service beneficiary has also steadily grown by about 1
20 percent annually from 2019 to 2023 and by more than 3
21 percent in 2024.

22 Services that have historically contributed the

1 most to overall ASC volume continue to be the most common,
2 including cataract, gastroenterology, and pain management
3 services. For example, 18 of the most common ASC services
4 in 2019 were among the 20 most common services in 2024.

5 Although not currently in the top 20 most common
6 services, the volume of total hip, knee, and shoulder
7 replacements is rapidly increasing. Even though the ASC
8 payment system covers thousands of procedures, ASC volume
9 for fee-for-service Medicare is concentrated in a small
10 number of procedures. In 2024, 50 percent of the ASC
11 surgical volume was concentrated in just seven procedures.

12 The ASC covered procedures list, or CPL, is the
13 list of codes for surgical procedures that are covered
14 under the ASC payment system. The CPL currently includes,
15 as I mentioned, about 4,300 procedures. The number of
16 procedures on this list has been rising rapidly in recent
17 years, largely due to CMS's phase-out of the inpatient-
18 only, or IPO list, which is the list of services that are
19 covered only when provided in an inpatient setting.

20 In 2026, CMS removed 271 procedures from the IPO
21 list and added those to the CPL. In addition, CMS added
22 276 procedures to the CPL that were covered under the OPPIs,

1 but not the ASC payment system.

2 For 2027, CMS has proposed to remove 618
3 procedures from the IPO list and add them to the covered
4 procedures list. There's a lot of change here. The effect
5 of these changes, however, is not yet clear.

6 We have also been monitoring the evolution of ASC
7 ownership. Generally speaking, most ASCs are for-profit
8 and at least partially owned by physicians. However,
9 corporate ownership of ASCs, whether by private payers,
10 large health systems, or private equity firms is growing.
11 While admittedly still a limited literature, there has been
12 some emerging research examining the effect of ASC
13 ownership on Medicare spending, quality, and access to care
14 for beneficiaries. We do plan to update the published
15 evidence assessing corporate ownership in ASC markets in
16 our ASC status update chapter, which will be presented in
17 January.

18 I will now turn the presentation over to Dan.

19 DR. ZABINSKI: All right. Thanks, Alex.

20 So, in this next and final section, we present a
21 proposed analytic work plan for two key aspects of the ASC
22 sector that the Commission has been monitoring.

1 On this slide, we highlight some of the context
2 for this work plan. First, the number of ASCs per capita
3 varies widely by geography and across states, and as a
4 result, many markets don't have any ASCs. Therefore,
5 beneficiaries in these markets may lack access to the
6 benefits of ASCs, including lower costs and the potential
7 for more efficient care delivery relative to HOPDs.

8 And, second, we note that the growth in the
9 number of ASCs can substantially affect outpatient surgical
10 volume. This could cause surgical procedures to shift from
11 ASCs to hospital outpatient departments, particularly for
12 routine and high-volume procedures. This could also
13 increase overall outpatient surgical volume if convenience,
14 shorter waiting times, and lower cost sharing encourage
15 greater access to elective procedures.

16 Regarding the geographic differences in ASC
17 supply, the current literature identifying the factors that
18 are associated with ASC supply is somewhat limited and
19 dated. As a result, we propose to conduct a two-part mixed
20 methods analysis.

21 In the first part, we would conduct semi-
22 structured interviews during site visits with ASCs across

1 specialties, states, and varying degrees of ASC market
2 concentration. The goal would be to gain a better
3 understanding of the challenges involved in opening and
4 operating ASC and to learn more about the effect of
5 ownership on ASC operations and patient care.

6 In the second part, we plan to conduct a multi-
7 year, cross-sectional regression analysis of market
8 characteristics that may be associated with the number of
9 ASCs per capita in a market. For this regression analysis,
10 we plan to use the number of ASCs per capita in a market as
11 the dependent variable. We have considered several ways to
12 define markets, but we are currently leaning towards
13 modified health service areas that were developed by the
14 National Center for Health Statistics. MedPAC has used
15 this market definition in other work, most recently in our
16 June 2026 report.

17 We plan to include several explanatory variables,
18 and they are listed in your mailing materials. A quick
19 rundown of these variables that we are considering includes
20 several variables for population characteristics, a measure
21 of the need for surgical providers in a market, a measure
22 of outpatient surgical capacity, the concentration of

1 outpatient surgical procedures among ASCs and HOPDs,
2 whether the state that the market is in has a certificate
3 of need law, and an indicator of the state's medical
4 liability level.

5 Now we turn to the second topic of our work plan,
6 which is assessing the impact of ASC growth on outpatient
7 fee-for-service surgical volume.

8 Overall, this issue has implications for Medicare
9 spending, access to outpatient surgeries, and the
10 distribution of outpatient surgical volume across Medicare
11 payment systems. However, the literature on this topic is,
12 again, somewhat limited and dated. Therefore, we plan to
13 conduct a staggered adoption difference-in-differences
14 approach to estimate changes in outpatient surgical volume
15 following the entry of a new ASC into a health care market.

16 The proposed primary outcomes are county-level
17 procedure volume among fee-for-service Medicare
18 beneficiaries for four common procedures performed in both
19 ASCs and HOPDs, including total hip arthroplasties, total
20 knee arthroplasties, cataract removal, and diagnostic
21 colonoscopies.

22 We propose the following secondary outcomes that

1 are high-volume procedures performed in ASCs, HOPDs, and
2 physician offices, including cystoscopy, trigger finger
3 release, carpal tunnel release, and epidural steroid
4 injections. Because these procedures may be furnished in
5 all three of these settings, they provide an opportunity to
6 assess whether ASC entry is associated with changes in
7 overall utilization and or shifts within these three sites
8 of care.

9 So this concludes our presentation. For today's
10 discussion, we'll address the Commissioners' questions
11 about the material, and we'd like to hear your feedback on
12 the work plan. We plan to include the results of our
13 analysis in the future ASC presentation.

14 Thank you, and we turn back to Amol.

15 DR. NAVATHE: Alex, Dan, thank you so much for
16 your presentation, which was, as always, information-packed
17 and efficient.

18 So, before we jump into Round 1 and Round 2, I
19 just want to mark a milestone here, which is that this is
20 Dan's last presentation, public meeting for MedPAC, and
21 he's going to be staying on and working with MedPAC still,
22 but this marks his last presentation. So, on behalf of

1 MedPAC and Commissioners, past and present, we wanted to
2 thank you, Dan, for all your service.

3 [Applause.]

4 MR. MASI: And I'll jump in mostly just to watch
5 Dan squirm as we continue to say really nice things about
6 him. It is an absolute privilege to thank Dan on behalf of
7 the MedPAC staff for his many, many, many years of service.
8 Dan has been a cornerstone of the team and has worked on
9 such a wide range of complicated and sensitive topics.

10 A handful I've written down, ASCs obviously, also
11 Part B drugs, 340B, the ambulance fee schedule which he
12 submitted a report on just a few months ago, hospitals, the
13 OPPOS, Medicare Advantage risk adjustment, geographic
14 differences in health care, software as a service, and I'm
15 almost out of time. So I'm going to stop listing all the
16 many things he's worked on. But it's really a privilege to
17 have worked with Dan, but mostly, we'll miss his friendship
18 and just seeing him around the office.

19 So, on behalf of the staff, we wanted to add our
20 thanks.

21 DR. ZABINSKI: Thank you.

22 The only thing I'll say is that for somebody who

1 grew up with nine siblings, you know, any attention usually
2 was a bad thing. So this is really -- this is new.

3 [Laughter.]

4 DR. ZABINSKI: So thank you for all that.

5 DR. NAVATHE: Wonderful. Thanks, Dan.

6 All right. Dana, should we go through the queue?

7 MS. KELLEY: Sure. The first comment or question
8 is from Josh Liao, who says, recognizing potential data
9 limitations, are you able to capture ASC size, specifically
10 number of operating rooms, not procedural volume, or ASC
11 specialties, for example, orthopedic versus GI?

12 DR. ZABINSKI: Well, yes, we can capture the
13 number of ORs. Also, in fact, I would say we can, to some
14 degree, capture, you know, ORs by type of specialty, so
15 yeah.

16 DR. HARRIS: And I think we have plans for
17 capturing type of specialty. Normally, in the status
18 update chapter, we have either a table or in the text
19 talking about breakdown by specialty of ASCs, whether
20 they're single specialty or multi-specialty. So we should
21 be able to leverage that work for this.

22 MS. KELLEY: Thanks. Scott, you had a Round 1

1 question.

2 DR. SARRAN: Yeah. I feel like I should know the
3 answer to this, so I apologize. Is there a clear and
4 consistent proportional relationship between what Medicare
5 pays for the same exact procedure in an ASC as compared to
6 an HOPD?

7 DR. ZABINSKI: In general, yes. The general way
8 is, yeah, the ASC payment rates are generally a percentage
9 of HOPD, lower by a good margin. But there's -- I don't
10 want to get into the details, but there's some where
11 they're predominantly provided in physician offices. The
12 payment rate can be even lower than what the standard
13 percentage difference is.

14 DR. SARRAN: Is there a ballpark number for the
15 percent difference that you typically see between an HOPD
16 and an ASC?

17 DR. ZABINSKI: We've had 61, 62 percent,
18 something like that. Yeah. ASC 61, 62 percent of OPPS.

19 MS. KELLEY: Cheryl.

20 DR. DAMBERG: Thanks.

21 And Dan, I'm sorry this is your last in-person
22 meeting. I'm going to miss you.

1 I had a question. There's a sentence in the
2 draft chapter that talks about the fact you can't look at
3 this in MA due to data limitations, and I was trying to
4 wrap my brain. What is the problem there?

5 DR. HARRIS: I wouldn't say a problem, per se,
6 but I think it's part of our broader work, trying to find
7 ways to use MA encounter data and apply it to different
8 settings. I am not our MA guru, but I know that we have
9 others here who are working on that. So I think it is
10 something that we're certainly hoping to do in the future,
11 but for now, the focus has been fee-for-service.

12 DR. DAMBERG: So it's a completeness kind of
13 issue, accuracy?

14 DR. HARRIS: Mm-hmm.

15 DR. DAMBERG: Yeah. Okay. Thanks.

16 MS. KELLEY: Okay. That's all I have for Round
17 1, unless I've missed anyone. So we'll go to Round 2, and
18 I have Stacie first.

19 DR. DUSETZINA: I think I've swept first Round 2
20 comment on all sessions today. I don't know what you guys
21 are doing, but --

22 [Laughter.]

1 DR. DUSETZINA: So great work, you guys.

2 First, I want to say I think it's great that
3 you're going to do site visits, and so I was trying to
4 think of something that might be helpful to ask about. And
5 I think when you were talking about thinking about future
6 entry of these types of practices in the area, it might be
7 something worth asking them about as these procedures list,
8 the ones that they're now allowed to do, are changing. Are
9 they prepared or kind of planning to offer certain
10 services? Are they anticipating those? So I think that
11 would be kind of a helpful looking forward thing to ask.

12 DR. HARRIS: You read our minds.

13 DR. DUSETZINA: Good.

14 So I think the other thing that would be helpful
15 just for the -- like the reading materials themselves, I
16 always have a little bit of a hard time conceptualizing
17 what these services are. And I don't know if it's possible
18 to put together a table of maybe the more common ones that
19 are moving from one sector to the other, from outpatient
20 only to ASC-approved. That would be helpful just for like
21 kind of following. I always like to have a mental map of,
22 you know, what that procedure might be.

1 For your regression model, I was trying to think
2 through, you know, like -- and maybe you do intend to
3 capture this. This is well outside of my area of
4 expertise. But I was thinking about like the hospital
5 outpatient consolidation in the area. Is there like one
6 major market player or something like that where you could
7 enter and try to maybe shake up things for contracting or
8 something?

9 I don't know if it's possible to bring that
10 factor in or if you plan to, but it was just something I
11 was thinking about as might be relevant.

12 For the question about the shift in volume, there
13 were a couple of things I was thinking about. One is this
14 issue of ASCs getting the healthier patients and HOPDs
15 keeping the less healthy patients or people with more
16 complexity, and I wonder to what degree that can be teased
17 out, because I think that's important. Maybe that's the
18 thing that we would really like to have happening, but it
19 does mean that HOPDs are -- you know, like they're really
20 expensive, and you're trying to incentivize people moving.
21 But then it's like they just get the sicker- and sicker-
22 looking cases, so to whatever degree you can take that into

1 account or evaluate how that's happening.

2 And then on the patient side, one of the things I
3 think could be really positive for patients is like shorter
4 wait times between when they, you know, are getting worked
5 up before they can actually get access to a surgery. So to
6 any extent we could figure out not just are like more
7 people getting surgeries, but like is there just shorter
8 time so it's more about like efficiently getting people to
9 their care.

10 But this is really fantastic work. I'm excited
11 to hear about the work plan.

12 And, Dan, I can hardly look at you. I'm so sorry
13 you're leaving us.

14 MS. KELLEY: Tamara.

15 DR. KONETZKA: Great work. I really enjoyed
16 this. I have three very specific comments. One is, on
17 page 4 of the mailing materials, there is this paragraph
18 about aggregate fee-for-service payments to this sector,
19 saying basically fee-for-service Medicare payments to ASCs
20 grew at an average annual rate of 5.6 percent from 2019
21 through 2023, 13 percent 2023 to 2024, and then payments
22 per fee-for-service beneficiary rose at an average annual

1 rate of 9.5 percent from 2019, and by 15.9 percent from
2 2023 to 2024. So those are just huge, right?

3 But given the context of some of the stuff we
4 were talking about this morning, you know, as we shift more
5 and more into ASCs, maybe that's a good thing, because
6 we're getting them out of more expensive settings.

7 After that you say this probably reflects an
8 increase in the conversion factor, growth in per capita
9 volume, growth in the average relative weight or
10 complexity, and increased spending for drugs that are
11 separately paid under the ASC payment system. I'd love to
12 see that decomposed and see the numbers behind each of
13 those, if you can do that. Because like I said, it may be
14 a good thing that this sector is growing at a really fast
15 clip, but I think we want to kind of keep a handle on that
16 and make sure it seems like sort of good growth for high-
17 value services that are now being provided in a lower-cost
18 setting, and not just sort of wasteful spending. So that
19 was the first comment.

20 The other two are just geeky econometric
21 comments. For your first regression analysis, to see where
22 ASCs are expanding, I would just suggest or hope that --

1 you know, one always worries about a cross-sectional
2 analysis because there's just this potential for omitted
3 variables, like the HSAs that have growth in ASCs may just
4 be very different in ways you're not capturing in those
5 control variables, from markets that don't have that
6 growth.

7 So if you could also use a few years of data and
8 do more of a longitudinal. Like is it changes in the
9 hospital outpatient departments or in the hospital
10 competition? Is it changes in some of those that lead to
11 sort of entry of ASCs? You could probably do both, because
12 they're both informative in different ways, but I would
13 love to see a longitudinal component of that, to get more
14 at the entry part of it, in a way that's not so subject to
15 omitted variables.

16 And then at the very end, when you're talking
17 about sort of effects of this growth, you talked about a
18 staggered difference-in-difference design. As you probably
19 already know, the science behind these staggered
20 difference-in-difference designs has really changed
21 recently. So I think you don't want to call it that. You
22 want to do something that's more of stacked event study.

1 I'm happy to talk about that more offline. But I think you
2 want to do a slightly different design to avoid the
3 pitfalls that people have identified in the last five years
4 or so.

5 That's all. Thanks.

6 MS. KELLEY: Brian.

7 DR. MILLER: So I'm going to be like my cat and
8 be mad that one of my favorite people is leaving. Dan, we
9 have appreciated your not just intellectual sharpness but
10 also your creativity. So you will be sorely missed.

11 I'm super excited by this work. None of these
12 comments I'd say are going to surprise people, but I'm
13 going to say them again.

14 You know I'm generally not a fan of cost
15 reporting because I think it's like doing cost reporting on
16 McDonald's, and that we should be moving towards a
17 competitive system and away towards administrative pricing.
18 That being said, I'm going to be intellectually honest and
19 say that if we do end up with cost reporting it will likely
20 showcase the mass inefficiency of ASCs compared to HOPDs.
21 So while I don't like that regulatory requirement, it might
22 actually give us good information, which we probably

1 already know, though.

2 In terms of certificate need, which I think is an
3 important policy for us to sort of laser on as a
4 commission, obviously it inhibits ASC entry in many states.
5 I am curious if we find that it shows that CON is most
6 impactful compared to areas where there isn't CON in
7 markets that are like monopoly or highly concentrated
8 suburban markets and urban markets, as opposed to rural
9 markets, because if you think about where you're going to
10 find an ASC, more likely it's either a market with a lot of
11 people or a market that is highly concentrated. So I'm
12 curious if the evidence shows us that.

13 And then just a general caution for us, based
14 upon prior cycles. We tend to -- not everybody but some of
15 us -- tend to get upset about ASCs, in terms of them being
16 physician owned, for profit, and private enterprise, HCOs
17 and a bunch of ASCs. Physicians owned a bunch of ASCs.
18 United owns a bunch of ASCs. We can have thoughts about
19 the specific infrastructure or business structure. It
20 doesn't mean that ASCs themselves are a bad market. This
21 is actually one of the few parts of the clinical delivery
22 market where we have had massive service innovation,

1 clinical innovation, and reduced costs.

2 Scott probably remembers this, as do some of my
3 other physician colleagues, used to get cataract surgery
4 and colonoscopies done in the hospital, and then they moved
5 to HOPDs, and now they have moved to ASCs. So if we want
6 to think about how we provide service delivery innovation,
7 ASCs are a good example. I would say there are challenges
8 to think about that continuum, which is inpatient to HOPD
9 to ASCs, and then also ASCs to clinic and physician
10 offices, which actually the ophthalmologists are doing with
11 cataract surgery.

12 So I would say how can we push more things into
13 ASCs that are clinically appropriate, and what the
14 financial incentives we can set up to do so. And then what
15 are the financial incentives that we can push things from
16 ASCs to like a physician office, which could be a hospital-
17 owned office, it could be an independent physician office,
18 it could be a private equity-owned office. Just moving
19 things to lower cost sites of care, as is clinically
20 appropriate. And that way we can save money for Medicare
21 while preserving safety and increasing access for the
22 beneficiary.

1 MS. KELLEY: Paul.

2 DR. CASALE: Thank you for this chapter. I
3 really enjoyed it, and I think it's such an important and
4 dynamic area, and glad we're continuing to do work on this.

5 As Brian just mentioned, traditionally ASCs, as
6 you pointed out, were doing mostly colonoscopies and
7 cataracts, relatively low-risk procedures that were very
8 amenable to ASCs. But as you also pointed out, there are
9 271 codes that have moved from the inpatient only, in 2027,
10 another 618 codes. And at least I know in cardiology that
11 includes some higher risk procedures. They may be very
12 appropriate for ASCs now that the technology has gotten
13 better, but very different than a cataract procedure.

14 So I think, going forward, I think it will be
15 important to understand the growth of those procedures that
16 were inpatient only, that are now moving to ASCs.

17 And one of the challenges is trying to get to the
18 quality data around all of this. It is somewhat limited,
19 but it's so important. And even some of the very specific
20 things around ER visits, readmissions back to the hospital
21 in X number of days. I think that's important to keep an
22 eye on that, particularly with this expansion of those

1 procedures.

2 A couple other comments. Understanding the case
3 mix between ASC and HOPD, because I think physicians
4 naturally tend to do their lowest patients in ASCs,
5 logically, and have the backup of the hospital for the
6 higher risk, and again, how that may or may not change with
7 the additional procedures.

8 And then finally, on this geographic differences,
9 I think there is this evolving acquisition of specialty by
10 private equity, in particular. I think traditionally a lot
11 of ASCs were physician-only or physician-hospital
12 partnership kind of thing, and how private equity, again,
13 because 94 percent are in urban areas just makes me think,
14 I'm wondering whether that may be a factor related to
15 private equity acquisition of specialists who then are
16 migrating more of those procedures to ASCs. So just
17 something to continue to look at.

18 Anyway, I think this is great work and a really
19 important topic going forward. Thank you.

20 MS. KELLEY: Robert.

21 DR. CHERRY: Thank you. First of all, we're
22 going to miss you, Dan. I guess we'll have to figure out

1 how to fix Medicare all by ourselves now.

2 Well, just a few comments here. In terms of ASC
3 growth, one of the factors that's also contributing to the
4 growth that wasn't mentioned on the slide was the fact that
5 many health systems that serve quaternary care patients are
6 looking to offload those patients out of their main OR and
7 get them into an ASC, because there's increased need to
8 bring in those complex surgical procedures into the main
9 operating rooms, very internally consistent with prior
10 discussions we've had today around the increasing
11 complexity of the Medicare population, as well as other
12 payers too.

13 In terms of quality reporting, I guess what is
14 supposed to incentivize these ASCs to report data is a
15 payment reduction by 2 percent. Unfortunately, that may
16 not be enough of an incentive, when you consider the cost
17 of collecting, analyzing, validating, uploading the data,
18 plus the resources that need to be invested in the
19 performance improvement work, it may not be worthwhile for
20 some ASCs. Perhaps the only way to really do this is just
21 to mandate it. If you want to maintain your licensure or
22 certification then you have to report some quality data.

1 That may be difficult for some. I do recognize
2 that. So maybe the easiest way to start off with a mandate
3 like that is to take some of the larger ASCs. If you have
4 X number of ORs you should be mandated to report out. They
5 may have more resources to be able to do it.

6 In terms of the corporate acquisition issue,
7 that's a rather fascinating sort of trend than development.
8 Generally it's the underlying economics that is driving
9 some of this consolidation, and the margins on the ASC is
10 probably drawing the attention of a lot of these
11 corporations, and particularly with five corporate entities
12 now controlling a larger share of the ASCs around the
13 country.

14 I think this is something to watch carefully.
15 Based on prior discussions that we've had around dialysis,
16 for example, and the monopoly that exists there, what is
17 the trend towards continual consolidation in the ASCs?
18 Will that be a problem or will it not? So that will be
19 something that ultimately may need to be studied in the
20 future, but not now.

21 And then in terms of the overall value that the
22 ASCs are providing, I think the analysis around certificate

1 of need is a good one. And it's not just a comparative
2 analysis, I think, around states that have it versus states
3 that don't have it, but also how are these certificates of
4 need constructed so that we are getting the best quality of
5 care from the ASCs. Do some of their certificates of need
6 have geography, for example, or do they have minimum volume
7 requirements? Those things would be helpful to know, and
8 to see if they have had success based on how those
9 certificates of need are constructed. There may be some
10 variability in that, and if Dan wants to interject in that,
11 feel free.

12 DR. ZABINSKI: Yeah. There's really a lot of
13 differences from one state to the next. Like Nevada, it's
14 almost like it doesn't matter, and in Vermont, it's
15 ominous.

16 DR. CHERRY: Yeah, yeah. As long as you put the
17 application in, maybe you get approved, and others, yeah,
18 you have to have a number of check boxes. But if there's a
19 way of actually distilling that down, great. Otherwise it
20 could be a very difficult exercise, I acknowledge.

21 The other thing, too, this is a point of
22 clarification. There is a little bit of a loophole in CMS

1 in terms of how ASCs are defined. Some of these are really
2 procedural units, like, for example, for colonoscopy. But
3 when you walk in them, they don't look like operating
4 rooms. They look like procedure rooms set up for a certain
5 type of service, which is different than the traditional
6 ASC that might come to mind, where it's a traditional
7 operating room.

8 So you may want to differentiate those procedural
9 areas from actual ASCs, if it's even possible, based on the
10 CMS criteria and how they allow ASCs to be defined, based
11 on their criteria.

12 Otherwise, fascinating work, and I'm looking
13 forward to hearing more. Thanks.

14 MS. KELLEY: Cheryl.

15 DR. DAMBERG: Thanks for this great work. Just a
16 few comments. In terms of looking at geographic variation
17 and trying to communicate that to the reader of this
18 chapter, I was curious whether you might be able to map
19 that, to kind of show how that varies across the country.
20 That might be a nice visual.

21 In terms of the qualitative interviews, obviously
22 we haven't seen the discussion guide, but I'm kind of

1 curious, are you going to be going out and talking to rural
2 providers to try to understand why they aren't moving into
3 that space?

4 DR. HARRIS: The goal would be to have a
5 representative sample. You know, we'll see what we can
6 accomplish. But absolutely, I would love to talk to rural
7 ASCs as well as urban.

8 DR. DAMBERG: Okay. Great. And I guess related
9 to where these are popping up, it seems to me like volume
10 or demand for services is a key driver. But at the same
11 time -- and this sort of gets to trying to understand
12 what's happening in this space -- it seems like there's
13 been this expansion in the number of procedures being
14 performed. So you could argue on the one hand maybe that's
15 improved access and maybe people who have been waiting in
16 the queue to get their colonoscopies are getting them in a
17 more timely manner, so that's good.

18 But it could also imply inappropriate procedures
19 being done. That's always a tough nut to crack, but I
20 don't know if there's any way you have to kind of look at
21 changes over time in terms of the age at which some of
22 these procedures are being done, to try to sort of get an

1 indirect measure. But obviously that's going to vary,
2 depending on the procedure.

3 I think the other thing that related to the work
4 that you're going to do descriptively to look at some of
5 these different factors that might be affecting the
6 presence or non-presence of ASCs is to what extent do you
7 need to be looking at that by procedure type, given that
8 there may be sort of -- one of your measures is the need
9 for surgical providers in an area. So that may vary
10 geographically in terms of the mix of providers for
11 different kinds of services.

12 So just something to think about. I'm not trying
13 to make your work more difficult, but whether you need to
14 unpack that a little bit.

15 The other thing, and I don't recall seeing this
16 in any previous MedPAC readings, but you can point me to
17 this otherwise. Given that there has been this shift that
18 Brian mentioned from doing things in the hospital to the
19 hospital outpatient department to now in these ASCs is,
20 what has been the cost savings to the Medicare program? I
21 mean, I think that would be a nice thing to highlight, so
22 that like this is kind of potentially one of our wins, and

1 I think we're kind of silent on that.

2 And then the last thing related to ownership of
3 ASCs, I do think that's an important area to keep an eye
4 on. Obviously, it's a challenging space, data-wise,
5 although there is one paper that I'm a co-author on that
6 I'll be sending you once it's published, that starts to
7 look at this space. Yeah, just keep an eye on that.

8 MS. KELLEY: Gina.

9 MS. UPCHURCH: Yeah. Thank you for this work.
10 Dan, we'll miss your professionalism and your expertise in
11 the data you've used to help drive decisions, and I'll miss
12 your pickleball, because I was only winning when I was on
13 your team.

14 Just thinking about ownership, as we think about
15 site neutral payments overall, we realize -- I learned this
16 morning that the Stark law, physician self-referral, there
17 is a waiver or bypassing of ASCs for these purposes, but I
18 worry about cherry-picking and ownership -- I feel like I'm
19 defending pharmaceutical companies and hospitals today.
20 But a question around cherry-picking. Can we look at when
21 ASCs do have coverage, is there a difference between
22 covering people with fee-for-service coverage and then fee-

1 for-service with Medigap? Is there a distinction there?
2 Or fee-for-service versus Medicare Advantage? Or income of
3 the people who use the services, or the age of the people
4 that are more likely to go to ASCs versus hospitals, or the
5 race of the people?

6 And is there any policy whatsoever -- and I think
7 there probably is not -- around charity care, or hardship
8 within ASCs. And I think that's one of the hospitals'
9 arguments, that a lot of that stuff isn't required of them.
10 It is required of the hospitals. So as we have these
11 conversations just to understand those things a little bit
12 better.

13 DR. HARRIS: In some states their certificate of
14 need does require a certain percentage of charity care, but
15 I think it does differ by states. In terms of the kind of
16 demographic patient mix across settings, we do report
17 normally in our status update some of the demographic
18 information, so age, et cetera. But we can certainly
19 consider what could be possible in terms of adding to that.

20 MS. UPCHURCH: Great. Thank you.

21 MS. KELLEY: I have a comment from Josh Liao.
22 Josh expresses his appreciation for this information and to

1 Dan for a great last installment in a wonderful run of
2 public meeting presentations.

3 Josh supports the overall direction of this work
4 and is excited to see results from the work plan. He
5 offers two suggestions that could sharpen the analytic
6 design and ideally future policy interpretation.

7 In analyses looking at factors associated with
8 ASC supply, he suggests looking beyond the total number of
9 ASCs to distinguish facilities by their level of claims
10 activity and their age. For example, recent entrants
11 versus established facilities based on certification or
12 billing patterns.

13 The reason for this is that the total number of
14 ASCs per capital represents an accumulated stock reflecting
15 many years of openings and closures. So relating it only
16 to market conditions in a given year, using cross-sectional
17 analysis, might inadvertently blur interpretation. Using
18 lagged or multi-year market characteristics or separately
19 analyzing recent entry or moving away from a cross-
20 sectional design could be options to align the timing of
21 potential drivers with the supply outcome.

22 In analyses looking at ASC entry and procedural

1 volume, he suggests considering more specific definitions
2 of entry. In particular, not just looking at all entrants
3 together but also entrants that are the first ASCs in a
4 previously unserved market or entrants that are first
5 specialty-specific ASCs, for example, the first facility to
6 provide GI services where existing ASCs do not offer them.

7 Josh also suggests considering related but
8 distinct analysis of expansion at existing ASCs, such as
9 adding a specialty or meaningfully increasing operating
10 room capacity. Entry and expansion may affect procedural
11 volume through different mechanisms, including new access,
12 greater competition, and additional capacity, and warrant
13 separate consideration.

14 And that's all I have for Round 2.

15 DR. NAVATHE: Great. Thanks, Dana. So Dan and
16 Alex, thank you for your work, and Commissioners, thanks
17 for again all of your thoughtful comments.

18 I think, kind of broadly speaking, as Dan and
19 Alex noted up front, this is kind of motivated from
20 question s that you all have asked in part of our ASC work,
21 but I think it's also broadly connected to our site neutral
22 work, as well. And so I think there is a definite

1 precedent in recommendations, of course, for MedPAC around
2 site neutral and directing care, when appropriate, to the
3 lowest cost setting, and ASCs play a really important role,
4 especially for the procedural side there. So I just wanted
5 to note that.

6 A lot of analytic suggestions that you all have
7 made, everything ranging from methodological suggestions to
8 different characteristics to look at, focusing on things
9 like CON law. I think we are very happy to have all the
10 feedback that you have given, and we will start to
11 incorporate that.

12 The plan for this work, just to try to tie a bow
13 on the session a little bit, is if we're able to get
14 through enough of the analyses, based on the suggestions
15 today, hopefully to revisit this in January as part of the
16 ASC status work, that will go into the status chapter.

17 And otherwise that brings our day to a close. We
18 have the opportunity for public comment. Should anybody
19 who is here in person want to make a comment, please come
20 forward to the microphone where Dan and Alex are stepping
21 away.

22 [No response.]

1 DR. NAVATHE: And seeing likely none. Also, for
2 those at home, please submit comments to us at
3 meetingcomments@MedPAC.gov. We would love to hear from
4 you.

5 And with that we will adjourn for today, and we
6 will be starting tomorrow at 9 a.m. Thank you.

7 [Whereupon at 5:02 p.m. the meeting was recessed,
8 to reconvene at 9:00 a.m. on Friday, September 4, 2026.]

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MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, September 4, 2026
9:00 a.m.

COMMISSIONERS PRESENT:

AMOL S. NAVATHE, MD, PhD, Chair
GREGORY P. POULSEN, MBA, Vice Chair
PAUL N. CASALE, MD, MPH
ROBERT A. CHERRY, MD, MS
CHERYL L. DAMBERG, PhD
THOMAS DILLER, MD, MMM
STACIE B. DUSETZINA, PhD
BENEDIC IPPOLITO, PhD
KENNY KAN, FSA, CPA, CFA, MAAA
R. TAMARA KONETZKA, PhD
JOSHUA LIAO, MD, MSc
GOKHAN METAN, MSc, PhD, NACD.DC
BRIAN MILLER, MD, MBA, MPH
DANIELLE PIEROTTI, PhD, RN
SCOTT SARRAN, MD, MBA
GINA UPCHURCH, RPh, MPH

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P R O C E E D I N G S

[9:00 a.m.]

1
2
3 DR. NAVATHE: Good morning, everyone, and welcome
4 to our Friday session of our September public meeting.
5 This morning, we will be discussing post-acute care
6 services and risk adjustment in Medicare Advantage, and we
7 will be starting with a session examining use of post-acute
8 care services by beneficiaries in fee-for-service Medicare
9 and Medicare Advantage.

10 Carol, I'll hand it to you.

11 DR. CARTER: Yeah, I'm going to start. Good
12 morning, everyone.

13 We're going to be talking about the use of post-
14 acute care services by fee-for-service and MA
15 beneficiaries. As a reminder, a PDF of these slides is
16 available on the right-hand side of your screen.

17 In this presentation, I'll start with some
18 background information on PAC use. Then Betty will present
19 the data and methods we used and the results of the
20 descriptive analyses. Then Brian will explain our analysis
21 of PAC pathways and outline plans for our future work.

22 Commissioners expressed interest in learning more

1 about how MA and fee-for-service beneficiaries use PAC.
2 PAC use may differ due to the incentives inherent in fee-
3 for-service and MA and the application of care management
4 tools by many MA plans. Today we present descriptive
5 analysis of PAC use by MA and fee-for-service
6 beneficiaries. These results have not been adjusted for
7 the characteristics of the beneficiaries enrolled in each
8 part of the program.

9 In the spring, we will present results that have
10 been adjusted for beneficiary characteristics and report on
11 additional analysis in the interviews we're conducting with
12 PAC providers and MA plan representatives. This work may
13 assist policymakers in considering policies aimed at
14 improving the provision of PAC to beneficiaries.

15 As a reminder, post-acute care is provided by
16 home health agencies, skilled nursing facilities, inpatient
17 rehabilitation facilities, and long-term care hospitals.
18 All PAC providers provide rehabilitation and skilled
19 nursing services. These services help maintain, prevent
20 deterioration, or improve a patient's function, but the
21 intensity of care differs across the settings, ranging from
22 the lowest intensity in home health care to the highest

1 intensity in IRF and LTCHs.

2 Despite the label, not all post-acute care
3 follows a hospital stay. For example, about 45 percent of
4 home health care admissions do not have a prior
5 hospitalization and are admitted from the community.

6 Differing MA and fee-for-service incentives may
7 shape PAC use. Fee-for-service incentives and benefits may
8 encourage unnecessary care because there are few incentives
9 for providers or beneficiaries to select the lowest-cost
10 setting or to limit the amount of care, as long as
11 beneficiaries continue to meet coverage rules.
12 Furthermore, high payment rates may encourage providers to
13 admit the marginal fee-for-service beneficiary who could be
14 effectively treated in a lower-cost setting. While cost
15 sharing may dampen some PAC use, there is no cost sharing
16 for home health care. In fee-for-service, beneficiaries
17 can choose any participating provider.

18 By contrast, by being at full risk for the cost
19 of care, MA plans have strong incentives to manage where
20 and how much care their enrollees receive. Plans must
21 cover PAC services, but each plan can structure its benefit
22 differently, such as waiving the three-day hospital stay.

1 Plans typically use utilization management tools such as
2 provider networks, prior authorization, and concurrent
3 review to manage PAC. Many plans pay providers differently
4 from fee-for-service and have their own cost sharing rules
5 that may influence beneficiary use.

6 Several studies have compared fee-for-service and
7 MA PAC use. They varied in their scope and methods.
8 Studies included different PAC services and focused on
9 different clinical conditions. They also varied in whether
10 they accounted for the differences in the beneficiaries
11 being compared. Some authors noted the problems with
12 selection even after controlling for patient differences.

13 With these caveats, researchers generally have
14 found that MA beneficiaries use less PAC, especially IRF
15 and SNF, but were more likely to be discharged home.

16 Not all studies looked at quality. Those that
17 did examined a variety of measures. Their findings were
18 mixed. In general, studies found that MA had lower
19 readmission rates in more days in the community, but MA
20 beneficiaries tended to use lower quality-rated SNFs in
21 home health agencies and higher mortality rates.
22 Differences in functional gain were mixed.

1 OIG found that prior authorization could result
2 in delayed or denied care. On appeal, relatively high
3 overturn rates raised questions about whether beneficiaries
4 who did not pursue an appeal would have won their appeals
5 and gained access to care. MA plans we've spoken to have
6 said that the prior authorization helps ensure that
7 beneficiaries get to the right level of care and that some
8 denials were due to incomplete information that they
9 received.

10 The Commission has recently reported on the use
11 of PAC in MA and fee-for-service.

12 In June 2025, we compared fee-for-service and MA
13 home health use rates and visit volume in 2021. We found
14 mixed differences in the probability of home health use
15 between MA and fee-for-service. Beneficiaries with a prior
16 hospital stay had a higher -- sorry. The beneficiaries
17 with a prior hospital stay, the probability of use was
18 higher for MA than fee-for-service. However, for
19 beneficiaries without a prior hospitalization, the
20 probability was lower. Enrollment in MA was associated
21 with fewer visits compared to fee-for-service.

22 This past June, we examined the relationship

1 between MA and PAC providers' finances. We found no
2 statistically significant association between growth in MA
3 market penetration and SNF and home health all-payer
4 margins, but there were small declines in these volume.

5 We also looked at IRF use and found that there
6 was substantially lower IRF use among MA enrollees compared
7 to fee-for-service beneficiaries.

8 This year's work continues our investigation of
9 PAC use.

10 Before we turn to our results, we want to
11 underscore that current service use in fee-for-service or
12 MA may not represent best practice.

13 Given the fee-for-service benefit and payment
14 incentives, higher fee-for-service use may reflect
15 unnecessary care.

16 Lower MA use may indicate efficient care
17 delivery, but it could also indicate worse beneficiary
18 access to needed services.

19 Without medical record review, we cannot assess
20 the appropriateness of care, and even then, clinicians may
21 reasonably disagree. Therefore, we need to proceed
22 cautiously when interpreting these differences in PAC use.

1 DR. FOUT: Thanks, Carol.

2 Now we move on to describing the data and methods
3 we used.

4 Our study sample consisted of 25.6 million fee-
5 for-service beneficiaries and 27.8 million MA enrollees in
6 2023. These 53 million Medicare beneficiaries accounted
7 for about 90 percent of all Part A and B beneficiaries.

8 Acute and post-acute care data sources included
9 fee-for-service claims and MA encounters as well as patient
10 assessment data available for PAC settings.

11 Our study sample uses fee-for-service claims and
12 MA encounters to identify PAC use. Similar to what we have
13 done in the past, we compared beneficiaries with encounter
14 records to assessment data to determine the completeness of
15 the data. We concluded that the 2023 encounter data were
16 reasonably complete for examining PAC use, and more
17 information on this assessment is in your mailing
18 materials.

19 The rest of this presentation will review
20 findings from several descriptive analyses. This includes
21 an analysis of overall beneficiary use rates of acute care
22 hospital and PAC in 2023.

1 We then link stays together to examine discharge
2 from the hospital to PAC, facility versus community
3 admissions to PAC, and PAC pathways, which are composed of
4 sequential settings throughout the year following index
5 event.

6 The findings we show today are not adjusted for
7 differences in beneficiary characteristics, and it's
8 important to keep in mind that the results could change
9 after accounting for these differences.

10 We now present descriptive analyses of acute care
11 hospital and PAC beneficiary-level use rates in 2023.

12 We first look at the MA and fee-for-service
13 beneficiaries in our study sample. We found that they
14 differed on a few key characteristics.

15 Compared to fee-for-service beneficiaries, MA
16 enrollees were more likely to be disabled, less likely to
17 be 85 or older, more likely to have low incomes, and to
18 live in an urban area.

19 These differences could affect hospital and PAC
20 use, and caution is therefore needed when interpreting
21 these unadjusted differences since they reflect, at least
22 in part, differences in the types of beneficiaries enrolled

1 in each program. This applies to all of the results shown
2 today. In a future work, we will account for these and
3 other observed differences.

4 This chart shows the unadjusted use rates for
5 acute care hospital and PAC settings. On the far left, the
6 chart shows that 14.2 percent of fee-for-service
7 beneficiaries had an acute care hospital stay compared with
8 13.2 percent of MA enrollees.

9 A higher share of fee-for-service beneficiaries
10 and MA enrollees used PAC services overall and for each
11 specific setting, but the extent of differences varied by
12 setting.

13 The largest difference were for IRF services.
14 These rates were low in both populations, but fee-for-
15 service beneficiaries used IRF at three times the rate of
16 MA enrollees, or 1.2 percent versus 0.4 percent.

17 Taking a closer look at PAC use, this chart shows
18 use rates for subgroups of beneficiaries.

19 Older and lower-income beneficiaries, the bars on
20 the far right, used PAC at higher rates in both MA and fee-
21 for-service compared to other subgroups with use rates
22 higher among fee-for-service beneficiaries.

1 Fee-for-service PAC use rates were higher than
2 those for MA in all subgroups shown here, except among
3 beneficiaries under age 65, where MA use rates were
4 slightly higher, 8.1 percent versus 7.8 percent.

5 Differences in PAC use across these subgroups
6 also highlight the importance of accounting for beneficiary
7 characteristics.

8 This chart shows the volume of acute and post-
9 acute care used during the year among beneficiaries who
10 received these services. Volume is measured as the total
11 number of days across all stays within a setting, except
12 for home health care, which was measured as the
13 beneficiary's total number of visit days during the year.
14 Fee-for-service days are in black, and MA days are in
15 orange.

16 As shown in the left-most bars, the median number
17 of acute care hospital days among users were slightly
18 higher for MA enrollees than for fee-for-service
19 beneficiaries, six versus seven days. This is consistent
20 with previous findings of longer hospital stays among MA
21 enrollees.

22 Among home health and SNF users, fee-for-service

1 beneficiaries had a higher number of days of use. For SNF,
2 the median number of days is quite a bit higher for fee-
3 for-service users, 33 days, compared to 20 days for MA
4 users. These patterns could reflect a number of different
5 factors, such as the fee-for-service benefit design and MA
6 plans' utilization management strategies, but it could also
7 reflect differences in the clinical characteristics of
8 beneficiaries receiving care.

9 Among LTCH and IRF users, MA enrollees had a
10 higher median number of days than fee-for-service
11 beneficiaries. Because MA enrollees were less likely to
12 use LTCHs and IRFs overall, this pattern may suggest that
13 those who do receive these services tend to have greater
14 medical complexity.

15 Across the settings, there was large variation in
16 how much care was used, as shown by the 10th and 90th
17 percentile whiskers on the box plots.

18 We now move on to discussing acute care hospital
19 impact stays in 2023.

20 In the prior slides, we presented beneficiary-
21 level use rates, and now, to better understand how
22 beneficiaries move across care settings, we discuss stay-

1 level patterns of acute care hospital impact use.

2 As shown on this table, accounting for the
3 overall number of fee-for-service and MA enrollees, fee-
4 for-service stays per beneficiary were higher than for MA
5 across all the settings.

6 In the next slides, we link these stays together
7 to assess PAC use following hospital discharge, community
8 versus facility-admitted stays, and PAC pathways.

9 This chart shows PAC destinations following acute
10 care hospital stays for MA and fee-for-service
11 beneficiaries in 2023. Among hospital stays for fee-for-
12 service beneficiaries, 59 percent had no PAC use in the
13 following 30 days. This share was 65 percent for MA
14 enrollees.

15 A similar share of fee-for-service and MA stays
16 were followed by home health, but a higher share of fee-
17 for-service stays were followed by SNF, IRF, and LTCH.

18 MA plans' financial incentive to shift
19 beneficiaries to lower-cost settings of care may contribute
20 to these findings, though, again, this figure is not
21 adjusted for the beneficiary mix.

22 Discharge to PAC rates varied by the type of

1 hospital stay. In general, surgical stays were more likely
2 than medical stays to be followed by PAC use among both MA
3 and fee-for-service beneficiaries. This is not surprising
4 given that rehabilitation and skilled clinical services may
5 be more commonly needed after surgical procedures.

6 SNF use was more common after surgical hospital
7 stays than medical stays among MA enrollees, 18 percent
8 versus 14 percent, but notably, among fee-for-service
9 beneficiaries, discharge to SNF rates were the same, 18
10 percent, for both types of hospital stays.

11 MA enrollees were more likely to be discharged to
12 an IRF after a surgical hospital stay compared to a medical
13 stay, but their rates were still notably lower for both
14 types compared to fee-for-service.

15 This chart shows the length of the acute hospital
16 stay stratified by PAC destination. Similar to our prior
17 findings, as well as those in the literature, hospital
18 stays tended to be longer for MA enrollees than fee-for-
19 service beneficiaries across all PAC destinations, or no
20 PAC, especially for IRF and LTCH.

21 These patterns may reflect a number of factors,
22 such as severity of the beneficiaries who are admitted to

1 these settings, as well as potential delays associated with
2 PAC prior authorization and availability of PAC providers.

3 We now switch gears to examine whether admission
4 to PAC settings originated from another facility or from
5 the community. We use the term "facility" broadly to
6 include not only acute care hospitals, but also other
7 institutional settings, such as IRFs, LTCHs, and SNFs.

8 The teal bottom part of the bars are the share of
9 stays in each setting that were preceded by a facility
10 stay, and the gray represents the share of community-
11 admitted stays.

12 Home health care had the highest shares of
13 community-admitted stays, with fee-for-service
14 beneficiaries having a slightly higher share than MA
15 enrollees, 45 percent versus 42 percent.

16 For the other settings, MA enrollees had higher
17 shares of community-admitted stays. For SNFs, the
18 difference, 4 percent versus 16 percent, likely reflects
19 the fee-for-service requirement for a preceding three-day
20 hospital stay to qualify for coverage, a requirement that
21 MA plans often waive.

22 And now I pass the presentation to Brian to talk

1 about PAC pathways.

2 MR. KLEIN-QIU: Thanks, Betty.

3 Preliminary analysis of PAC pathways.

4 The previous slides examined individual service
5 use or the first service after a hospital discharge.
6 However, many beneficiaries used multiple sequential post-
7 acute care services.

8 We examined the full sequence of acute and post-
9 acute services a beneficiary used in a year, which we refer
10 to as a "pathway." Pathways are defined as consecutive
11 acute and post-acute care services occurring within 30 days
12 of each other. Pathways may be initiated by either an
13 acute care hospital stay or a post-acute care service.

14 We also looked at transitions. These are the
15 number of times a beneficiary changed settings within a
16 pathway. They represent an attempt to capture the
17 beneficiary experience because they count the number of
18 times a beneficiary has to adjust to a new setting, map the
19 changes in the intensity of the care beneficiaries receive,
20 and indicate coordination needed between providers. For
21 example, if a beneficiary goes to a hospital and is then
22 discharged to a SNF and is readmitted to the hospital and

1 then returns to the SNF, the beneficiary would experience
2 four transitions.

3 The order and number of transitions within a
4 pathway matter because they provide a broader picture of
5 post-discharge care than comparing use of individual
6 services alone. However, a transition does not necessarily
7 reflect an appropriate or inappropriate level of care or
8 utilization management.

9 This chart shows the most common PAC pathways
10 following an acute care hospital index stay.

11 The bottom dark parts of the bars show that
12 Medicare Advantage enrollees were much more likely to
13 receive only home health care than fee-for-service
14 enrollees, 56 percent versus 47 percent. Fee-for-service
15 beneficiaries and MA enrollees had similar and relatively
16 high rates of receiving only SNF care after the index
17 hospitalization in orange. On the other hand, fee-for-
18 service enrollees were more likely to have an IRF-only
19 care, the tan bars showing 6 percent versus 2 percent.

20 In both fee-for-service and MA, home health often
21 followed SNF or IRF care, the gray and green bars.

22 The previous slide examined pathways that began

1 with an acute care hospital stay.

2 Now, in this slide, we look at the beneficiaries
3 who had any acute care hospital or post-acute care use and
4 then count the number of transitions the beneficiary
5 experiences. The chart shows the share of fee-for-service
6 and MA pathways that include one, two, and three or more
7 transitions, with fee-for-service in black and MA in
8 orange. The first transition is the index stay which could
9 be a hospital or post-acute care stay.

10 For example, the most common one transition
11 sequence was an acute care hospital stay. The most common
12 two transition sequence was an acute care hospital stay
13 followed by home health care. The most common three
14 transition sequence was hospital to SNF to home health.

15 We found that fee-for-service Medicare enrollees
16 were more likely to have pathways with three or more
17 transitions when compared to MA enrollees. MA enrollees
18 were more likely to have two or fewer transitions. In
19 addition, we found that the majority of pathways with three
20 or more transitions belong to fee-for-service enrollees,
21 which is not shown on this chart.

22 We also found a similar pattern when examining

1 utilization days within a pathway. Fee-for-service
2 enrollees were more likely to have pathways with more than
3 30 days compared to MA enrollees. MA enrollees were likely
4 to have pathways with 14 or fewer days.

5 Again, the number of utilization days in the
6 pathway does not necessarily reflect the appropriateness of
7 care. Not shown is the median number of utilization days
8 for fee-for-service pathways, which was eight days,
9 compared to a median of seven days for MA enrollees.
10 However, fee-for-service enrollees had a much longer tail.
11 The 90th percentile of utilization days for MA enrollees
12 was 35 days but was 44 days for fee-for-service enrollees.

13 To summarize, we remind everyone that these
14 preliminary results have not been adjusted for differences
15 between the beneficiaries in fee-for-service and MA and
16 must be interpreted cautiously. Levels of use reflect
17 practice patterns in 2023 and do not necessarily indicate
18 whether the care was appropriate.

19 With those caveats, our key takeaways are that MA
20 enrollees with slightly less acute and post-acute care were
21 less likely to receive PAC after hospitalization and were
22 much less likely to receive IRF care.

1 Fee-for-service care pathways were more likely to
2 have multiple settings and to last longer.

3 In the spring, we plan to present results that
4 have been adjusted for differences in patient
5 characteristics and to conduct additional analyses. These
6 could include examination of PAC for subgroups of
7 beneficiaries such as those who switched from MA to fee-
8 for-service or vice versa from fee-for-service to MA. We
9 could also look at the quality ratings of the providers
10 used by MA and fee-for-service beneficiaries. We will also
11 continue to conduct interviews with PAC providers and MA
12 plan representatives.

13 We are happy to answer questions about the work
14 presented and the additional analyses that we may conduct.
15 We look forward to Commissioner feedback.

16 With that, we turn it back to Amol.

17 DR. NAVATHE: Carol, Betty, Brian, thank you so
18 much for an excellent presentation. A lot of data in
19 there, and I think also I appreciate your appropriate
20 caution about both interpretation and assessments around
21 appropriateness or the right levels of care, in a sense.

22 So we'll turn it over to the queue.

1 Commissioners, I just wanted to remind you again, I think
2 Betty, Brian, and Carol already did this, but just be
3 careful in interpreting. This is descriptive, unadjusted
4 data. For any differences in characteristics in the plans,
5 that will be coming in the spring. Dana?

6 MS. KELLEY: I have Tamara first in Round 1.

7 DR. KONETZKA: Thank you so much for this work.
8 Not surprisingly, I'm really excited about this stream of
9 research.

10 A couple of quick questions. I was a little bit
11 confused in Figure 2 about the high rate of IRF use among
12 surgical conditions in fee-for-service. I know this isn't
13 exactly the same, but when we think of IRF use we think
14 mostly of stroke patients or stroke, and hip fracture,
15 which can be surgical or not, being like the most common
16 condition. So I was a little surprised to see that the
17 rates were so much higher among surgical conditions rather
18 than medical conditions, because stroke is in the medical
19 conditions, right? Do you have any thoughts about
20 reconciling that?

21 DR. FOUT: That's a good observation. I can
22 check the conditions of the IRF use following the surgical

1 versus medical. We didn't dig that deep right now, but
2 that's a good point.

3 DR. KONETZKA: Great. Yeah, probably return to
4 that a little bit.

5 Other question. In the qualitative work, which
6 is really important so I'm glad you're doing that, but I
7 guess you mentioned in your remarks that it's very common
8 for MA plans to waive the three-day hospital stay rule that
9 fee-for-service imposes. What about other aspects of the
10 payment structure? You mentioned that MA plans are
11 allowed, for example, to charge per visit for home health
12 instead of doing the 30-day episodes. I imagine they have
13 other flexibilities as well. Did you get a sense of how
14 often those kinds of things happen, where they change the
15 payment structure, and especially the per visit charges for
16 home health, and did you come across, in your interviews,
17 any instances where MA plans stopped paying SNFs per diem,
18 for example, like some of these major differences among the
19 sites. Did any of them just do a per stay payment, for
20 example?

21 DR. CARTER: So we're just in the middle of doing
22 that work so I don't want to get ahead of ourselves. What

1 we've learned so far is that MA plans use a mix of payment
2 strategies. Some use per visit. Some use per stay. They
3 have different cost sharing rules. Some don't apply cost
4 sharing for home health. Some don't apply prior
5 authorization for home health. So the prior authorization
6 rules varied across plans.

7 But I think I want to wait, because we really are
8 in the middle of doing these interview, but thanks for the
9 question. We will report on this in the spring.

10 MR. KLEIN-QIU: Also, I'd like to clarify that we
11 did not characterize MA plans waiving the three-day
12 admission as very common, but we didn't want to imply that
13 there was the majority of MA plans that did this.

14 MR. MASI: I think next up for Round 1 is
15 Danielle.

16 DR. PIEROTTI: Wow, and thank you. This is very
17 deep and meaningful, and I'm going to try and stay just on
18 Round 1 right now. But from a strict paperwork
19 perspective, the chart at the beginning of Table 1 that
20 defines the different services, I need to ask that the home
21 health definition include the maintenance and restorative
22 aspects of the original registration. It's a very

1 important distinction between home health and the other
2 settings of care.

3 I also got confused. The very last reference on
4 page 40 refers to beneficiary characteristics, such as
5 those listed in Table 3. I'm not entirely sure which Table
6 3 that was. I went back to Table 3 in the text, and it's
7 encounter data, not beneficiary characteristics. I just
8 think there's a reference that's not aligned on that one.

9 And then in Appendix B, with the data around stay
10 construction, would it be possible to add date in care to
11 these charts? This is the chart that shows beneficiaries
12 and claims per encounter and claims encountered per use.
13 I'm wondering if it can also include days under care in
14 these charts.

15 DR. FOUT: There is a figure with the days under
16 care in a year that is following the use rate one, Figure
17 1, page 27.

18 DR. PIEROTTI: Yeah. I just really liked these
19 ones, where it was very, very clear in showing the claims
20 and the encounters per user, and I'd just love to see the
21 days --

22 DR. FOUT: Oh, I see what you're saying, yeah.

1 Yeah, we can do that.

2 DR. PIEROTTI: Thank you. I think that's it for
3 Round 1. Thank you so much.

4 MS. KELLEY: Gina.

5 MS. UPCHURCH: Thanks so much for this work and
6 I'm really happy that we're pulling together a lot of the
7 post-acute care ideas.

8 First of all, on page 9 it says this: "Relative
9 to fee-for-service, Medicare Advantage total cost sharing
10 for beneficiaries is typically lower." And I know I've
11 read that through the years, and I just have a hard time
12 with it, especially for people who use lots of services and
13 are very sick. If you have a Medigap and you're younger,
14 you're not in your 80s but you're 65 to 75, because the
15 maximum out-of-pocket for many Medicare Advantage plans is
16 much higher than what a Medigap policy would be.

17 So my main question here is does that that
18 statement that's made often by the MedPAC include the
19 copays and the coinsurance that people pay with Medicare
20 Advantage? As an example, every day in the hospital, on
21 average, say, is 350 days for somebody with a Medicare
22 Advantage plan. Does it include not just the premiums but

1 the cost sharing for the individual? And it may be
2 typically lower because not everybody uses a lot of
3 services, but I'm just curious.

4 DR. CARTER: I'll get back to you on that. I'm
5 not sure. I would have thought so but I'm not sure.

6 MS. UPCHURCH: Yeah. I think we might need to
7 caveat that. People who use a lot of services would pay a
8 lot more if they're in Medicare Advantage, even though
9 there's a max out-of-pocket.

10 DR. CARTER: Yeah.

11 MS. UPCHURCH: Thank you. And then a little bit
12 later on that page it says: "The Commission has long
13 expressed concerns over fee-for-service to increase volume
14 that may encourage unnecessary care." Do we have a sense
15 that there is a lot of unnecessary post-acute care being
16 used out there? My family was fighting and screaming to go
17 to any post-acute care after the hospital, so I'm just
18 having a hard time believing that we think that post-acute
19 care may be in that.

20 DR. CARTER: Yes.

21 MS. UPCHURCH: We do? Okay. Is it mainly home
22 health?

1 DR. CARTER: No.

2 MS. UPCHURCH: Oh wow. Okay. See, you learn
3 something new every day. Okay. Well, all right.

4 And then on page 14 we get to learn something
5 else new. It talks about, on page 14 of our reading, it
6 says, "SNF interviewees also noted the lack of bad debt
7 policies for Medicare Advantage plans lowered the revenues
8 for Medicare Advantage plans." Can you explain that? I
9 just don't understand that.

10 DR. FOUT: Fee-for-service will pay a portion of
11 the bad debt, 65 percent, for fee-for-service patients, and
12 we don't know whether MA pays that. Some of the providers
13 we talked to said that they did not pay that portion of the
14 bad debt if the patient did not pay it.

15 MS. UPCHURCH: That's so interesting. Wow, okay.
16 Because it says you don't know, and for Medicare Advantage
17 there is a daily rate. Sometimes even Day 1 to 20 there's
18 this fall rate. Usually it's zero. But then it goes to
19 like fee-for-service where you have this daily rate and
20 they're often the same as fee-for-service. Okay. Thank
21 you.

22 And the last question in Round 1, this is just a

1 general question. I'm a big fan of the CAPABLE Model out
2 of Johns Hopkins. When somebody is post-acute care they
3 get a nurse in there, occupational therapy, to check out
4 things, and a pot of money to make sure that they can make
5 modifications to their homes to remain in their home. I'm
6 just wondering if we think some Medicare Advantage plans --
7 and I'm talking very favorably about Medicare Advantage
8 plans here -- they make home health care more possible
9 because they do things like support the CAPABLE Model. I'm
10 wondering if you're seeing anything like that, so that not
11 using institutional care, using more in the home, is a
12 potentially positive thing, because of the leniency they
13 have.

14 DR. CARTER: I can see what you're saying and
15 it's possible. But we have not heard that. We have heard
16 things like MA plans might do a better job of ordering
17 supplies that a beneficiary might need a home. But we
18 haven't heard about perhaps the expansion of home care, if
19 you know what I mean --

20 MS. UPCHURCH: Yes.

21 DR. CARTER: -- which could be more personal
22 services as opposed to medical services. We have not heard

1 that in the interviews so far.

2 MS. UPCHURCH: Great, thanks. I was talking to a
3 physical therapist who works with a lot of Parkinson's
4 patients, and she said that she often tends to prefer
5 Medicare Advantage because they do allow for a lot of
6 flexibility with getting people things they need. So I
7 just think we need to pay attention to that too.

8 Thanks so much for this great work.

9 MS. KELLEY: Okay. That's all I have for Round
10 1, unless I've missed anyone. And not seeing any hands
11 I'll go to Round 2. Tamara is first.

12 DR. KONETZKA: Okay. First, just to express
13 again my enthusiasm for this. I think that there are a
14 couple of really exciting aspects of this body of work.
15 One is the MA versus TM or fee-for-service comparison,
16 which is really critical. I think so many of the sort of
17 controversial questions, arguments about MA right now are
18 focusing on post-acute care and access to post-acute care.

19 And I really appreciate how careful you were in
20 the chapter, because I think it's so easy to think, oh my,
21 these rates are so different. MA must be sort of skimping
22 on care and not getting people the post-acute care that

1 they need. And indeed, there are lots of anecdotes out
2 there about that.

3 At the same time, we have this situation where we
4 do our payment chapters every year, and we realize the
5 margins in fee-for-service post-acute care are incredibly
6 high. And not only MA but every single alternative payment
7 model out there is seeing post-acute care as a way to sort
8 of gain efficiencies and reduce costs.

9 So I think that, on the one hand, it may be a
10 huge opportunity to use these as an experiment, to try to
11 get closer to figuring out which one of those stories is
12 true. Like are we reducing access or are we identifying a
13 place where we can finally solve this problem of probably
14 overpaying in fee-for-service for a service that may not be
15 needed. So I think the MA versus fee-for-service
16 comparison here is just really exciting.

17 The other thing is I think more generally it's
18 very exciting to look at all of these post-acute care
19 settings together, because as is obvious from this work,
20 they are related. People who don't go to IRF might go to
21 SNF, et cetera. So in our payment chapters, when we just
22 look at each sector separately, it's really limiting. Even

1 in the MA to fee-for-service comparison, which is very
2 exciting, I don't want to lose sight of the fact that it's
3 also exciting just to look at these across these sites and
4 hopefully try to move toward sort of better answers about
5 effectiveness and value that we're getting for that care.

6 I also really appreciated in the chapter that you
7 looked at not only sort of conditional and discharge from
8 the hospital but also the unconditional use of these sites,
9 for two reasons. One, not all, as Danielle pointed out,
10 not all types of this care, home health in particular,
11 requires a hospitalization. MA doesn't always require a
12 hospitalization even for SNF care.

13 And the other part of looking at it unconditional
14 is that we know that hospitalization rates are different
15 between MA and fee-for-service. So looking at that
16 unconditionally as well as condition on a hospital
17 discharge is really important, so I'm very glad you did
18 that, and looking at the pathways.

19 So first of all, a couple of findings that I find
20 really striking, that I hope we can do a deeper dive on.
21 First of all, we've sort of discussed this before, maybe at
22 the retreat we did, but the difference in hospital length

1 of stay is super important and super interesting. So seven
2 days for MA versus 6 for fee-for-service for people going
3 to post-acute care, that's a huge difference for hospitals.
4 One extra day in the hospital is huge in terms of hospital
5 finances, et cetera.

6 And it's important in itself because it may just
7 be a function of MA plans and payment. As Gina was
8 pointing out, MA beneficiaries often pay a large copay for
9 every day in the hospital, but the MA plans are paying the
10 hospitals per stay, so it really doesn't hurt the MA plans
11 to have people stay in the hospital longer, right. So I
12 think that's important in and of itself.

13 It's also important because it adds to the hard
14 selection issues that we face in looking at outcomes from
15 post-acute care. Because if you're in the hospital for an
16 extra day or two, you may arrive to post-acute care in a
17 healthier state, I would guess mostly in a healthier state
18 because you've had more time in a hospital to recover
19 already. So that just complicates some of the analysis.

20 So I think it's really important to keep looking
21 at the hospital length of stay as part of this, and I'm so
22 glad you included that.

1 Another thing that was really striking that you
2 pointed out in your comments with the difference in SNF
3 length of stay. So 20 days in MA versus 33 days in fee-
4 for-service, unadjusted, of course, with that caveat. But
5 that is just really huge, so I think that's an important
6 margin to keep looking at. We don't want to look at any of
7 these sites as sort of binary, did they use it or not. I
8 think the length of stay piece is really critical to keep
9 in the analysis.

10 Another thing that I found striking is in Table 7
11 the unconditional rates of PAC use among people in long-
12 term care institutions was 45 percent in fee-for-service
13 and 36 percent in MA. Those are just really high rates of
14 use. And these are very sick people. They're in
15 institutions and they're very sick people, so maybe that's
16 okay. But I think it gets at this sort of side issue of
17 among the sort of frailest individuals in the Medicare
18 program what is this rehab really doing for them? Is this
19 a good thing? And it may well be, because it helps them
20 maintain function, et cetera.

21 It also could be, as one of my geriatrician
22 collaborators refers to it, maybe we're just rehabbing

1 people to death because we don't know what else to do when
2 somebody with so many issues gets discharged from the
3 hospital. It's like, okay, put them in rehab. So I think
4 that would be an interesting side issue to explore, but
5 maybe it's not so central here. I'd love to look at that
6 when we look at the institutionalized population in that
7 stream of work and in I-SNPs, and not just look at
8 rehospitalizations but look at their rates of use of post-
9 acute care, as well.

10 Okay. So those are the things I just felt really
11 striking and I hope we can do a deeper dive on. I have a
12 couple of more specific suggestions.

13 One thing, it kind of was in there in bits and
14 pieces, but I think it would be good to have a really clear
15 layout of the different payment-related incentive space by
16 PAC providers, including the different payment structures
17 for each type of PAC.

18 Table 1 kind of went through the different
19 eligibility requirements for each PAC site for fee-for-
20 service and the beneficiary cost sharing associated with
21 that, but I'd also love to see what are the provider
22 incentives. It's very different, and it may be very

1 consistent with the story of utilization that we're seeing,
2 very different when SNFs are paid per diem, IRFs and LTCHs
3 are paid per episode or per stay, et cetera. And that also
4 leads into sort of what we might be able to learn from MA.

5 For MA, if possible, in the continued qualitative
6 interviews, I would love to see more detailed questions
7 about whether and how often they deviate from the structure
8 of the fee-for-service payment. Because I think that we
9 really want to learn how MA plans are paying these
10 different providers and whether that's consistent with the
11 patterns that we're seeing and may provide the explanation
12 for some of the differences. So things like if there are
13 plans that choose to pay SNFs on a per-stay rate. I don't
14 know if that ever happens, but something like that would be
15 really fascinating.

16 And I think that's also in the spirit of site
17 neutral. We kind of gave up for now because it's
18 challenging to do these comparisons. We kind of gave up on
19 trying to impose site neutrality across PAC sites. But
20 part of the differences is that these places are paid in
21 such a different way. So if we can see whether it works to
22 sort of harmonize some of those payment mechanisms that

1 would be very helpful, sort of learning from the MA
2 experiment.

3 Another thing I'd love to see is as you move
4 forward with the adjusted analysis I think it might be
5 necessary to stratify everything by duals and non-duals.
6 Duals face very different cost sharing and they may have
7 different utilization patterns. In my own team's research
8 we found that having access to Medicaid home and community-
9 based services under Medicaid really changes how
10 beneficiaries use PACs. They tend to use fewer facility-
11 based services, and if they do go to a SNF they have a
12 shorter length of stay. So I think they're really just
13 sort of a different group in a sense. There are sort of
14 different provider incentives involved in that too.

15 The community-admitted home health comparison,
16 we've talked about this before. I really love that topic,
17 but it seems really sparse here compared to what we've done
18 in previous home health chapters. So maybe it just needs
19 to be expanded there. I don't want to lose that, but it
20 seems a little peripheral here.

21 And so just to end on sort of the bigger picture,
22 what I'm really most enthusiastic about pursuing, given

1 your options you listed at the end of the chapter, I think,
2 to me, to put these options in perspective, I go back to
3 what are the big questions in this sector and what are the
4 overarching goals.

5 So it comes back to what I was saying at the
6 beginning. We actually pay a lot for post-acute care in
7 fee-for-service. We don't have a good sense of the value
8 we're getting for that care, so it's very hard to address
9 it and try to move toward more appropriate utilization.
10 Because it's hard to do and the evidence is really murky.
11 So any analysis we can do that sort of moves us in that
12 direction to me should be sort of first order priority.

13 And then the second overarching question is
14 related to that. Are there things that we can do along the
15 way that help us move toward site neutral payment? When I
16 say that I mean 5 years from now or 10 years from now, very
17 much thinking this is going to take a long time, but it
18 would be nice to start moving in that direction again.

19 And then the third overarching question is the
20 very related question of the MA versus fee-for-service
21 comparison. I think we really need to get at is MA
22 reducing unnecessary utilization or are there access

1 problems that we need to address.

2 So in that spirit, the things I'm most
3 enthusiastic about are, one, of course, moving ahead with
4 the adjusted analyses for all of these. I guess
5 specifically my suggestion would be to look at this
6 carefully by condition, because sort of just adjusting for
7 condition or adjusting for some things, as we know, is
8 probably not going to be completely sufficient. So a few
9 stratifications or looking within subgroups might be
10 helpful, for maybe the most common conditions in PAC.
11 Messy, but I think helpful.

12 After we start looking at adjustment I'd love to
13 go down the road of looking at some outcomes, at
14 rehospitalizations. And if we can, I know there are big
15 data limitations, looking at function.

16 And then third, your suggestion of looking at
17 removing the three-day hospital stay requirement or
18 comparing how that works in the MA plans that do it. I
19 think it's very useful. I always thought that was a weird,
20 distortionary policy. I think we all have heard stories
21 about how people sometimes get sent to an IRF because they
22 don't have to have the three-day stay. I mean, it's a not-

1 great policy, and this presents an experiment to see
2 whether relaxing that requirement and therefore sort of
3 harmonizing payment structures a little bit more across
4 these sites is actually effective.

5 So that leaves a few things that I'm a little bit
6 less enthusiastic about. The quality part of it, even
7 though I think I suggested that in previous meetings, it
8 feels a little bit more second order here, partly because
9 some literature has come out on it. So do MA beneficiaries
10 go to lower-quality SNFs, for example? I'm doing ongoing
11 work on that, as well. But that feels less first order
12 here.

13 And then looking at switchers. It's just so
14 fraught with endogeneity and will be so hard to do that I
15 would also table that for a little bit.

16 So, overall, of course, super excited. I think
17 that there is a long roadmap here for a lot of really
18 useful things we can do to get at some of these big picture
19 questions. Thanks.

20 MS. KELLEY: Stacie.

21 DR. DUSETZINA: Great. Yeah, thank you so much
22 for this excellent work.

1 I'm also really excited about this work stream.
2 I'm really glad to hear the good news. The encounter data
3 seems like it's looking pretty solid here. That's
4 something that I think we all like to hear.

5 A couple of just comments. I really appreciated
6 the background, and Table 1 was super helpful. I agree
7 with Tamara that having a little bit more detail about
8 provider incentives would be good there, but it brings up a
9 lot of questions for me like, okay, that's a high
10 copayment. Why are these days different? How many days
11 you get to spend before you get hit with these copayments?
12 And then why on earth isn't there a copayment for any home
13 health? It's a nice reminder to people about how strange
14 the system is if you're a beneficiary, so I think it's
15 really helpful.

16 I also think it was great to highlight the OIG
17 study results about denials. Those are really concerning
18 and especially the extent to which those appeals are
19 overturned. So I think it's helpful for the contextual
20 information.

21 I love that you're doing interviews, and one of
22 the things that I wanted to maybe put in a special request

1 about is thinking about people who need high-cost services,
2 especially thinking about -- we're doing some work around
3 people using Part B drugs that are quite expensive and
4 finding that there are differences in post-acute care
5 setting where people go, and I think that that could be
6 payment-related or concerns about having to pay for
7 expensive drugs.

8 So I would just put a plug in for, as Tamara
9 said, as you're digging into analysis, even, thinking about
10 not just condition but -- or conditions and high drug use
11 before the need for post-acute care services might provide
12 some new insights about where -- you know, maybe it's not
13 the payer that's making the decision about where you're
14 going, but the site of care where you're trying to go
15 deciding whether or not you can come there.

16 I did also have a tiny suggestion for Table 2
17 where you're showing the reduction of people with your
18 inclusion/exclusion criteria, and just could you add the
19 percentage lost in each group? I kept trying to do the
20 math, and I was like, that would just be a nice little
21 help.

22 Let's see. So the other two things, for Figure

1 4, I think it's great. I also really appreciated the
2 inclusion of the No PAC group in that figure, and then
3 combined with the number of days that it took to overturn
4 appeals that you were reporting right there from the OIG, I
5 kept wondering like, where are you when you're waiting for
6 that appeal? Do people stay in the hospital while they're
7 waiting for that appeal?

8 And then you mentioned this issue of being able
9 to go from the community to PAC, and so I was like, okay, I
10 just felt like I wasn't able to quite put those pieces
11 together, and I think it would be helpful to just let
12 people know.

13 So I kept thinking, okay, well, if I'm fee-for-
14 service and I'm appealing the decision, and I got
15 discharged would I still qualify? Like, is there sort of a
16 window of time issue for me being able to qualify to go
17 still?

18 And then the last just kind of small thing is for
19 Figure 5. I had a hard time kind of thinking about the
20 denominator that was there. This is the one that shows the
21 share of community-admitted PAC stays for fee-for-service
22 and MA and just breaks those up, and I think my impression

1 is that's a pretty small percentage of the overall group.
2 But that might just be helpful somewhere to note, because I
3 kept thinking, oh, that seems like a high percentage. But
4 you're just showing us within that particular small
5 subgroup.

6 Excellent work. I'm really excited to see this
7 move forward, and thank you all for being so excellent.

8 MS. KELLEY: I have a comment from Scott Sarran.
9 He says, kudos to the team for another well-thought through
10 body of work.

11 Scott agrees with the suggested additional
12 analyses and would only add to that a suggestion of
13 including hospital discharge planners in the interviews.
14 His bet is those interviews will help drive a
15 recommendation to look critically at the end-to-end
16 processes around approvals, denials, and appeals of denials
17 of PAC by MA plans.

18 He'd also like to see us incorporate in the
19 chapter a comment around how the lack of a valid and robust
20 methodology for evaluating functional status and outcomes
21 across all acute and post-acute settings hinders our
22 ability to draw the needed conclusions and make

1 recommendations.

2 And then, also, regarding the high rate of post-
3 acute care, especially SNF care, among the
4 institutionalized long-term care beneficiary population,
5 Scott agrees with Tamara that the issue likely reflects a
6 mix of appropriate as well as unnecessary and preventable
7 care, for example, by avoiding ambulatory care sensitive-
8 hospital admits, and should be part of our continued work
9 on that population.

10 And the next person in the queue is Cheryl.

11 DR. DAMBERG: Thank you.

12 Great work, you guys. And I also am very
13 enthusiastic about this work and definitely support the
14 direction that you've outlined in the chapter.

15 I also recognize the complexity of doing this
16 work and trying to tease out some of what Tamara
17 spotlighted in terms of are we getting more efficient,
18 appropriate use of services versus there's potentially
19 underutilization happening.

20 I want to plus-one on Tamara's comment on
21 stratifying by duals and non-duals. I think that would be
22 important to do as well as looking by condition.

1 And I also want to plus-one on Stacie's comment
2 about what's happening to people who are waiting for the
3 appeals process, like where are they sitting.

4 The other thing that I wanted to reflect on is I
5 really liked the pathway analysis that you laid out and
6 comparing the sequence of post-acute care events. And not
7 to add complexity to this, but it made me think about
8 applying state sequence analysis methods to develop
9 clusters of different PAC sequences and then potentially
10 exploring the association between these different pathways
11 and outcomes, perhaps focused on selected conditions to see
12 if there are differences and obviously all of that
13 suggesting for differences in case mix and other factors,
14 because ideally what we want to understand is the
15 relationship between different patterns of PAC use and
16 outcomes, whether that's emergency room visits,
17 rehospitalizations.

18 In terms of the plan to conduct interviews, I
19 very much support those interviews with PAC providers.
20 However, I think it would be helpful to conduct interviews
21 with beneficiaries or their family members who sought to
22 obtain post-acute care, particularly SNF care and what

1 happened to them. And this sort of relates to this comment
2 Stacie made about what happens when they were denied care.
3 Was it not approved? What was that timeline for approval?

4 And I don't know if there's anything you can add
5 to the chapter, if there's like a standard process that
6 Medicare Advantage plans have to follow, but my
7 understanding, sort of rough understanding, is that the
8 beneficiary has to file the appeal pretty quickly upon the
9 denial. I think it's something like 48 hours. But then
10 the plan can take several weeks to get back to that person
11 in terms of whether that care is now approved.

12 So there's a fair amount of time that's going on
13 between that denial and the person possibly getting access
14 to care, and trying to understand what's happening in that
15 space I think would be helpful and, relatedly, as you're
16 having those conversations, what additional burden that
17 places on families and caregivers, to the extent that
18 that's possible.

19 I also support the comment about including
20 discharge planners as a source of information. They really
21 are at the intersection between the request for some type
22 of post-acute care and sort of playing out the process in

1 terms of working with the health plans on appropriateness
2 and placement.

3 In terms of the quality analyses, I was
4 interested in -- and maybe this is work that you've done
5 previously, and I'm just not remembering it -- in terms of
6 the providers who are in these MA networks and what the
7 overall quality is of the providers that they're working
8 with.

9 I think as you go down the path of looking at MA
10 plan characteristics, it would be also interesting to think
11 about whether any of these organizations are vertically
12 integrated to the extent that you know that, recognizing
13 that also can be a hard space to really get good
14 information on.

15 And then the differences -- so I recognize these
16 are not adjusted results, but the differences in the two
17 population characteristics made me wonder about factors
18 contributing to the difference, and to some extent, this is
19 like people's ability to advocate. So higher-income folks
20 tend to be better at working the process versus lower-
21 income patients and whether Medigap is paving the way for
22 greater use. And, again, I note that information on

1 Medigap coverage is a little less than optimal, but it
2 would be interesting to the extent we have any information
3 on that.

4 Thank you.

5 MS. KELLEY: Brian.

6 DR. MILLER: Okay. Four major comments.

7 First is, for those listening, definitely be
8 cautious about over-interpreting our data. The staff did a
9 great job. I know that there's more to come.

10 Highlighting a few things in here, just so folks
11 listening are aware that we still are working on this, when
12 I looked at the variance in fee-for-service versus MA,
13 there was lower mortality at day 60, but not 30 or 90.
14 Again, not a criticism. It's just I know that there's more
15 adjustment to come. For the folks who had looked at the
16 slide deck and for my fellow Commissioners, I wouldn't
17 over-interpret the data.

18 Same for the MA population versus fee-for-
19 service. We saw that in MA, 22 percent got their
20 entitlement from disability versus 16 percent in fee-for-
21 service. More dual eligible, more minority, but then there
22 was a higher community admission rate in MA for home

1 health, but also for IRF, even though the overall IRF rate
2 is lower. There's a lot of stuff, I think, in here that is
3 interesting, but is going to be further parsed out. So I'm
4 not really making any conclusions about one market or the
5 other. I'd encourage others to also wait.

6 My second comment is that I think we need to add
7 a clinical lens to PAC services in the chapter and also
8 collectively for us. I'd encourage my colleagues not to
9 view this as an intellectual, academic, analytical
10 exercise. This is a policy and clinical issue with real-
11 world implications.

12 Site-neutral, I don't think actually applies well
13 here. So site-neutral as the principle is if you are
14 delivering the same service for the same patient in
15 different setting, you should be paid the same rate.
16 That's HOPDs, physician, clinics, and that's a discussion
17 we've had for 10-plus years.

18 The different PAC sites are delivering different
19 services. You might have a patient who's had a stroke who
20 ends up in one site versus the other in home health, but
21 they are getting fundamentally different services. So I
22 really don't think it's clinically a good idea to apply

1 site-neutral when you think about that. I think that in
2 this chapter, we need to collectively, and also hopefully
3 you all, add more clarity about what is being offered
4 where.

5 When I think about it as a physician, it's like
6 you can go to a skilled nursing facility, or a SNF. SNFs
7 offer therapy modalities. They also -- you know, physical
8 therapy, occupational therapy, speech-language pathology.
9 We should say that explicitly because I don't think our
10 readers probably know that. Or nursing care, nursing care
11 could be like IV therapy, like you're getting IV
12 antibiotics for osteomyelitis or bone infection. You could
13 be getting IV nutrition. Skilled nursing facilities also
14 offer custodial care. So that's sort of what a SNF can do.

15 Post-acute care is you go -- if you're in a SNF,
16 it's subacute rehab. You are going to the SNF. You have a
17 defined stay with a clear duration that occurs. You could
18 be in the SNF general population, which is also a long-term
19 care population. You could also be in the subacute rehab
20 wing of a skilled nursing facility, depending on how the
21 facility is run. So we should differentiate between SNF
22 versus subacute rehab, and that's a payment

1 differentiation, then also types of services that you're
2 getting.

3 Then from SNF to SAR to IRF, inpatient
4 rehabilitation facility or acute rehab hospital, you're
5 getting two therapy modalities. That's PTOT or speech,
6 three hours a day, five days a week, with 24/7 nursing
7 care, licensed as a hospital. A SNF is obviously not
8 licensed as a hospital.

9 In an IRF, you get three visits per week from a
10 PM&R, or physical med and rehabilitation physician, or a
11 physiatrist. You get also emergency coverage. If
12 something happens to you in a skilled nursing facility, you
13 could end up getting transported to the hospital by an
14 ambulance. So that's a totally different level of care.

15 This is not to impugn SNFs or say that IRFs are
16 better, but I think that we need to clearly differentiate
17 between the types of care that is delivered, the intensity
18 of care, and the types of clinicians and services available
19 in each of those settings.

20 Obviously, in home health, you don't have a
21 physiatrist, right? You have a physical therapist,
22 occupational therapist, or a nurse, and that is sporadic,

1 you know, short visits, 30, 60 minutes, a couple times a
2 week.

3 And so I think the other thing that we need to
4 emphasize in post-acute care is that this is the one sector
5 of the Medicare program that's focused on functional
6 status, right? So the goal is people want to go to church,
7 do Tai Chi in the park, go to the food bank, hang out with
8 their buddies and play poker, whatever it is. This is what
9 post-acute care is helping to get people back to
10 independence, community living, and restore as much
11 function as possible. The rest of the Medicare program
12 doesn't really focus on that as much. So I think that's a
13 lens that we really need to add.

14 The third thing I wanted to say briefly is that I
15 do think we need to strengthen oversight of MA in this
16 space. We have network adequacy for SNFs. We don't have
17 network adequacy for IRFs, which are licensed as hospitals.
18 Do we not think that high-intensity rehabilitation is as
19 important as skilled nursing care? That doesn't, policy-
20 wise, make much sense for me.

21 And then the fourth comment is about sort of MA
22 plan behavior, right? Lots of folks have expressed

1 concerns. We've seen anecdotes of the media.

2 I want to say one thing here, which is that if
3 you're in an acute care hospital awaiting home health,
4 subacute rehab, or an IRF, you're stuck waiting in the
5 hospital until your PAC services are set up. This could be
6 because you're waiting your MA plan authorization. It
7 could also be, as a patient I had the other week, your plan
8 authorized your services, but for whatever reason, your
9 home health stuff doesn't get set up. So I had a patient
10 who was stuck in the hospital one day because they're
11 waiting the BiPAP machine, the next day because they're
12 waiting nebulizer, and the third day, I don't even remember
13 why they were still there. But the point is that that was
14 not a plan authorization issue, but there are other times
15 where you are awaiting a plan authorization issue.

16 And then the question is, is that wait for the
17 plan authorization reasonable or unreasonable? Sometimes
18 that could be reasonable, because maybe you just need
19 another day of PT or occupational therapy in the hospital.
20 Instead of having to go to subacute rehab, you go home with
21 home health because you've gotten better. And I've seen
22 that happen with patients.

1 There are other times where you're waiting to go
2 to an IRF, and then again you get better and you improve
3 and you go to a short subacute rehab stay, and you go home.
4 So sometimes the plan's delay could be efficient, and other
5 times it could also be inefficient. And it's, I think,
6 really hard for us to measure that, and I think we should
7 be humble about that.

8 One other thing is that for whatever reason, it
9 seems like the MA plans have targeted the IRF sector
10 because they're focused on cost as opposed to value.
11 Sometimes you have high-cost, high-value services, just
12 like we can have high-cost, high-value drugs, as we
13 discussed yesterday. And so I think we should be cognizant
14 of that, because again, this is the one sector that is
15 focused on functional status.

16 So four, just my four points. One is, don't
17 over-interpret the data. Two is, I think we need to have a
18 strong clinical lens, and I don't think site-neutral
19 applies here because it's different clinical services.
20 Three, I think we need to strengthen oversight of MA in
21 this space. And then four is some of that MA plan behavior
22 might be good and some of it might be bad, and there are

1 trade-offs.

2 Thanks.

3 MS. KELLEY: Tamara, did you have something on
4 this point?

5 DR. KONETZKA: Yeah, just one thing about the
6 site-neutral. I mean, there's been a long-standing
7 interest, I think, by the Commission and by policymakers in
8 looking at site-neutral and potentially developing site-
9 neutral policies for this sector, in part because you have
10 so much clinical uncertainty about who really needs,
11 especially in the IRF versus SNF.

12 so what you have is IRFs being paid more than
13 acute-care hospitals. I mean, those rates are super high,
14 and it's true, people who go there get more therapy. But
15 the underlying dilemma is, do they actually need that? And
16 so when you think about a person getting discharged from
17 the hospital for a stroke or for other neurological
18 conditions or a variety of things where people have this
19 choice, the underlying question that we haven't answered
20 is, do they really need that higher-intensity service in an
21 IRF?

22 There are many markets that don't have IRFs, and

1 people go to SNFs, and they seem to do just fine. But I
2 think because we have limitations in the functional data,
3 as people have mentioned, and because there are selection
4 issues we haven't solved, it's been hard to get to that
5 point. But the underlying goal of making sure we're not
6 spending that much money on people who don't need that
7 level of care, whether you want to call it "site-neutral"
8 or not, is really an important issue. It's not really
9 clear. They do offer different services, but it's not
10 really clear that people need that different level of
11 services. So that's the main point, I think.

12 DR. MILLER: Yeah. I was going to say, as a
13 clinician, I think that's wrong, that those assertions are
14 wrong, and just because someone does well when they go to a
15 SNF because there's no IRF available doesn't mean that they
16 could have done better.

17 MS. KELLEY: Robert.

18 DR. CHERRY: Yes. First of all, I want to thank
19 you for this work, and I realize it's preliminary, but I
20 definitely appreciate all the effort and looking forward to
21 what this looks like in the springtime.

22 I think one of the ways of, perhaps, you know,

1 reframing the whole site-neutrality piece is -- and this
2 was alluded to in the draft write-up -- is, you know, do
3 MAs actually practice active care management in order to
4 reduce utilization through appropriate and clinical care,
5 or are they primarily managing their costs through a
6 preauthorization process? And that could be very difficult
7 to really tease out.

8 One way of teasing it out, though, is to look on
9 the acute care hospital side to see if prior to obtaining
10 post-acute care services were there are avoidable days,
11 excess bed days, denial of acute care services towards the
12 end of a hospital stay, because that may represent some
13 delays on the MA's part in order to manage those costs more
14 effectively, but then it's a cost shifting to the
15 hospitals.

16 That data, though, may not be readily available
17 through your traditional CMS databases, but internally,
18 acute care hospitals do have that data.

19 So, when you're doing your structured interviews,
20 you may want to inquire about the preauthorization process,
21 have hospitals been experiencing any types of delays, and
22 they may define it differently. They may define it by

1 avoidable days or excess bed days or through the denial
2 process, and then eventually the patient gets in. That
3 could be reflective of what perhaps is going on in terms of
4 replacing these patients appropriately.

5 The limitation on that approach is that as you
6 structure your interviews, there's going to be a wide
7 variety of access to care issues based on the location, but
8 at least asking the question may be able to provide some
9 qualitative analysis regarding the appropriateness of
10 placing patients in post-acute care settings and whether
11 they do need rehab or whether they need outpatient physical
12 therapy services, depending on the clinical situation.

13 Like many others, I'm somewhat cautious about
14 interpreting preliminary data and utilization rates without
15 adjusting for the characteristics between the fee-for-
16 service and MA populations, especially when you look at,
17 you know, fee-for-service having a higher post-acute care
18 utilization rate, yet shorter length of stays in SNFs and
19 rehab as well as home health.

20 One thing that might be helpful, too, is, you
21 know, collecting cost data as you look at this, because as
22 you apply your risk adjustment models, there may be some

1 equivalency there to kind of balance out the increased
2 utilization versus the decreased length of stay. Hard to
3 know, but definitely worth looking at.

4 And I'm sure as you're looking at clinical
5 outcomes data, I guess I'll just, you know, state the
6 obvious, you know, to look at ED visits, readmissions, and
7 30-day risk-adjusted mortality.

8 Otherwise, really fascinating work and looking
9 forward to further discussion on this. Thank you.

10 MS. KELLEY: Danielle.

11 DR. PIEROTTI: There is a lot here, and I think
12 where I really want to start is to get a slightly different
13 lens on this discussion of site neutrality and, frankly,
14 even the phrase "post-acute care."

15 It is very, very, very important to recognize the
16 differences in these four settings, and I will explicitly
17 call out home health as a unique and different service.

18 SNF, IRF, and long-term care have a primary goal
19 of discharging someone to home to avoid long-term custodial
20 care. Home health has a primary goal of helping you stay
21 at home.

22 In the first three, there is a restorative focus

1 on a particular issue with awareness of other conditions.
2 Home health is about the collectiveness of everything that
3 the person is existing with.

4 The average home health recipient has five
5 primary comorbidities. Most of those people, the vast
6 majority of them, include a diagnosis of diabetes, heart
7 failure, renal failure, and some version of cognitive
8 decline as four of the five. That makes these people very
9 complicated and very fragile.

10 When we talk about the adjusting of the data to
11 control for certain things, I'm going to encourage that
12 that goes in both directions, because if we're only
13 controlling for the human variables to determine the policy
14 or the payment implications, we're missing the alternative,
15 which could be that people are choosing fee-for-service
16 because they need something different. And those
17 differences of the frailty, the comorbidities, and the need
18 for things at home makes home health uniquely different
19 than other locations.

20 The other thing that makes home health uniquely
21 different -- and I will advocate is critical to MedPAC --
22 is that we remember the actual legislative definition of

1 care in the home explicitly includes care that maintains
2 function to prevent or slow decline or deterioration. This
3 is both in the actual legislation and was reaffirmed by the
4 Supreme Court in the Jimmo v. Sebelius settlement of 2013.
5 Home health is not supposed to be exclusive to restorative
6 function. It must include the capacity to support people
7 to stay in their home, and this shows up in the data.

8 When we look at the length of stay and the types
9 of medical versus surgical conditions that drive people
10 into one of these settings or another or the pathways that
11 people are going from SNF or IRF to home with home health,
12 that's the design.

13 We've had a lot of billing focus and billing
14 review in home health that is pushing the service to not
15 provide the maintenance aspect of care. That's why Jimmo
16 went to the Supreme Court in the first place.

17 We had a comment from a fellow Commissioner about
18 including some clinical aspects of this sorts of care.
19 Home health might only be once a week, but in that once-a-
20 week visit, the nurse is doing a medication management
21 function that allows someone to safely take the
22 pharmaceutical cascade where the average patient in home is

1 over 20 pills a day. That's incredibly difficult when you
2 have a cognitive decline.

3 Home health may be a once-a-day visit from an
4 aide who is helping someone get out of bed so that their
5 caregiver can continue to go to work and then help them in
6 the evening when they get home. That keeps the caregiver
7 in the workforce and the person at home and not in an
8 institution.

9 Home health may be two to three times a week to
10 help someone take a shower so that the caregiver caring for
11 someone with an extreme Alzheimer's can have an hour of
12 relief three times a week and actually be able to maintain
13 themselves as the caregiver in the home.

14 These are unique caregiving patterns that are
15 only in the home health benefit, and when we try and merge
16 home health as an equivalency to SNF, IRF, and long-term
17 care, we are completely ignoring the underlying critical
18 aspect and uniqueness of the original legislation and the
19 design of this benefit to start from.

20 I greatly appreciate that this work is being
21 done. I am incredibly stunned by the delightful data
22 around the length of stay in the hospitals. This may or

1 may not be good or bad behavior on the part of the payer.

2 I'm honestly not as worried about that.

3 What I would really like to know is, do we
4 actually have some data about what is a more healthy and
5 value-driven length of stay in a hospital? As an
6 accidental outcome, maybe we just finally realized what,
7 honestly, nurses have been saying for a very long time:
8 We're discharging too quickly. That piece of data, more
9 than being controlled for and equivalent to being
10 understood for the whys and the hows of the payment, also
11 deserves to be understood in the greater context of the
12 quality and the patient outcome.

13 If an extra two days in the hospital makes a
14 patient safer to be at home without needing to go to
15 another institutional-based level of care, let's do some
16 analysis on the overall cost implications of that decision,
17 because if two days in the hospital saves two weeks in an
18 IRF or a long-term care, we may have had a very significant
19 breakthrough in the understanding of care trajectories and
20 healing time.

21 This data, this assessment has huge opportunities
22 to help people understand the implications of their choices

1 and understand how we can actually support people for
2 greater health, not just for greater payment. The payment
3 is an outcome of what care we are supposed to be providing.
4 If we don't understand the full care, then we can't
5 understand the use of the payment.

6 I really hope that all of this data and all of
7 the future analysis of this data and the choices for the
8 statistical adjustments and how we interpret this
9 information can include the unique differences of these
10 settings of care, particularly home health. Even in the
11 categorization of the medical versus the surgical reason
12 for care, medical patients are very complex and tend to be
13 frail, particularly when we are talking about the 80- and
14 85-year-old-plus set. The comorbidities are a significant
15 component of care in the home. They don't show up as much
16 in the other settings of care.

17 Until you go to someone's home and sit in the
18 chair that they spend 10 hours in and then slide your hand
19 between the cushions and find two bottles of pills sitting
20 there, medication management and reconciliation is kind of
21 a joke. This is what happens in the home, and it is
22 different than every other setting of care where the

1 environment can control things like that. Please remember
2 the difference.

3 Thank you so much for this work. I do appreciate
4 the intensity of the data. I just really want us to think
5 more broadly about how we could possibly interpret and
6 understand what's happening in these cases, particularly
7 when we look at care in the home. Just because the visit
8 only happened once every two weeks does not mean it was
9 inefficient or inappropriate or excessive care. It could
10 mean that it is entirely perfect level of care to help
11 someone stay home without popping back into ERs, without
12 needing the fire department to come pick them up off the
13 floor every other day, and without needing them to relocate
14 to institutionalized living.

15 Thank you.

16 MS. KELLEY: Gina.

17 MS. UPCHURCH: Thanks for this excellent work,
18 and I love being on the MedPAC because you have so many
19 different perspectives. And, Danielle, we appreciate
20 yours.

21 The thing that I would add, one of the most
22 disappointing things about being on the MedPAC is you

1 realize that we're talking about Medicare here, and
2 Medicare unfortunately does not cover long-term care
3 services and supports. It's the Older Americans Act and
4 home- and community-based block grants. So a lot of the
5 stuff that we would want for people and improving their
6 health to support care in the home, it's not a Medicare
7 issue.

8 It's shocking to people when they hit Medicare
9 age. So for those of you who don't know, I'm with the SHIP
10 program, so we do Medicare counseling. And people are
11 pretty floored when they hit Medicare and realize what it
12 doesn't cover, and a lot of it's the things you were just
13 referring to. But I just want to remind us of that. We
14 need a big red flashing light that Medicare does not cover
15 long-term care services and supports in the home. It
16 supports improving, maintaining, or compensating for lost
17 care for a short period of time.

18 Okay. I just want to say a couple of things.
19 Staying in the hospital, again, for people with Medicare
20 Advantage, I just want to make the point, while it may be
21 good for the insurance company, for the individual paying
22 that daily rate, it can be a huge disadvantage. So I just

1 want to make that point when they're staying in the
2 hospital longer.

3 At Table 1, you mentioned a SNF stay can be 100
4 days. I want us to add the words, two words, "up to" 100
5 days, because one of the things we get the biggest
6 complaint about is people thinking I had 100 days in the
7 skilled facility, whether it's through Medicare Advantage
8 or fee-for-service, and then after, you know, day 20,
9 you're getting lots of tests, and they're saying, oh, you
10 need to go. So just add the words "up to" and make it
11 clear that it's not always up to 100 days.

12 Page 8, let me just read something real fast
13 here. On page 8, it says unlike fee-for-service, Medicare
14 Advantage plans actively manage the use of acute care in
15 two ways. First, plans contract with network of providers
16 that restrict where beneficiaries can get their care,
17 though some plans cover non-emergent care from out-of-
18 network providers for additional out-of-pocket expenses to
19 the beneficiary.

20 So we do SHIP Medicare counseling. There is no
21 way we know that ahead of time for people trying to help
22 them navigate. You know, I know I'm getting ready to have

1 a hip replacement; I'm going to need rehab. I can't go on
2 the Plan Finder tool to figure out which insurance company
3 is going to allow and match with this place you want to go
4 for rehab.

5 We thought the Plan Finder -- it has improved, by
6 the way. The Plan Finder, now you can look up nurse
7 practitioners and PAs, not just physicians, in terms of
8 networking, but you cannot easily find what insurance
9 company is connected to what skilled nursing facility or
10 for who. So we need to improve that to help the consumer.
11 The Medicare Plan Finder, again, has improved, but it
12 doesn't have the network and what providers.

13 I think we decided -- and this is to build off
14 Cheryl's point. I think we realized that CAHPS survey does
15 not include skilled nursing facilities. Is that right?
16 Okay. Yes. So it's even more important, you know, that we
17 look into that, but I just want to also go back on record
18 as saying I think that CAHPS survey should include skilled
19 nursing facilities and family members that are using rehab
20 services there.

21 And then, also, just to clarify a point that
22 Cheryl -- just to put an exclamation on it, I want to

1 clarify the default when people are waiting on appeal for
2 Medicare Advantage replacement or even fee-for-service
3 placement. Who's responsible while the person is waiting?
4 Or, even more important, when they're in the skilled
5 nursing facility and they say time is up and you're in
6 Medicare Advantage, but you are waiting to hear back, is
7 the default that the insurance company is covering because
8 it's within that 100 days, or is the default -- I think a
9 lot of SNFs make you sign something saying you'll pay if,
10 you know, the decision is against you. We need to make
11 sure that default clearly, you know, determines who will
12 pay for that. And I hope it's the plan. If they're taking
13 a long time to make that decision, yeah.

14 Okay. Thanks so much for this great work.

15 MR. MASI: Dana, can I jump in just for one quick
16 moment?

17 And we weren't sure there was going to be a lot
18 of interest in this session. I wanted to say thank you for
19 this spirited conversation.

20 And just for the folks at home, at this time, the
21 session is very much focused on, like, the initial
22 descriptive analysis, trying to lay the groundwork of where

1 some analytics may go during the course of this year, and
2 we appreciate that this can trigger a lot of really
3 important policy questions. But, at this moment, the
4 Commission is not contemplating changes in site-neutral or
5 coverage policy. Those are certainly important things to
6 have in mind as we go about this work, but just wanted to
7 set that for our audience at home.

8 Now I'll get out of the way.

9 MS. KELLEY: Kenny.

10 MR. KAN: Carol, Betty, and Brian, outstanding
11 preliminary PAC use analysis reflecting unadjusted risk
12 profile characteristics of fee-for-service and MA benes.

13 I hope that the future spring analysis can help
14 answer the following question. How much of the longer
15 multi-setting fee-for-service pathway reflects clinically
16 valuable rehab versus fragmentation created by fee-for-
17 service payment incentives? And, conversely, how much of
18 MA's shorter pathway reflects better care management versus
19 restrictions on access?

20 Ideally, the next analysis would compare both
21 risk-adjusted MA and fee-for-service total episode days,
22 total span, functional outcomes, readmissions, mortality,

1 et cetera, rather than treating lower PAC utilization
2 itself as evidence of greater efficiency.

3 Thanks for an outstanding initial analysis, and I
4 look forward to next spring's version.

5 MS. KELLEY: Paul.

6 DR. CASALE: Yeah, adding my thanks for a very
7 interesting chapter, a lot of data, and I'm just going to
8 comment really on just one area.

9 There's so much data, and there's been a lot of
10 great comments, but particularly on the length of stay of
11 SNF, in SNF for fee-for-service versus MA, the 33 days
12 versus 20. Having helped to lead the post-acute strategy
13 for my hospital for a number of years, it was always
14 remarkable. There were certain SNFs that always the length
15 of stay was 30 days, whether -- it was always hard to know
16 if it was needed or not. And then others were varied, and
17 then we developed a communication process with some of
18 them, and it was really more around to try to prevent ED
19 visits back and hospitalizations, but raise the awareness
20 around how consistently.

21 So, as you pointed out, some of the difference
22 may be benefit design, which I think is part of it, or it

1 could be differences in patient complexity. And I think,
2 as Robert pointed out, trying to get at that complexity
3 difference would be -- if possible, would be helpful. I
4 don't want to -- I think that would be good, and I think
5 some of the interviews might be helpful also to tease out
6 some of this difference. But I still think the benefit
7 design is one of the -- at least in my experience, one of
8 the main drivers of that difference.

9 And then I also wanted to underscore that data on
10 transitions, which I think is really interesting. And I
11 think, again, particularly around return to ED,
12 hospitalizations, mortality, the quality pieces, I think we
13 can learn a lot around that going forward, because I think
14 it's hard to get at that data if you have ways of doing
15 that.

16 So, again, great data. I really think this is an
17 important chapter and appreciate the ongoing work.

18 MS. KELLEY: I have a comment from Josh Liao.
19 Josh appreciates these findings while recognizing that they
20 should be interpreted as potential signals at this stage.
21 Within those limits, he believes that it's reasonable to
22 contemplate whether MA and fee-for-service beneficiaries

1 experience meaningfully different courses of post-acute
2 care.

3 If the patterns reported here persist after
4 adjustment, the story wouldn't be simply one of lower
5 utilization in one program, but one of layered differences
6 in whether PAC is used, where it is delivered, how long it
7 continues, and how certain types of care may be
8 concentrated among certain beneficiary subgroups. There
9 are plausible signals, each of which has clinical
10 distinctions, to be worked through.

11 More broadly, as other Commissioners have alluded
12 to, this work speaks to a bigger question about whether
13 care management reduces unnecessary care while preserving
14 access versus creating delays, displacements, or
15 restrictions to needed care. Adjusted and stratified
16 analyses can help sharpen the picture, but the important
17 questions about appropriateness and barriers to care are
18 likely to remain.

19 To that end, Josh is supportive of interviews,
20 which can help illuminate some of these issues and, in
21 particular, how placement and continuation decisions are
22 made and how clinical considerations enter those decisions.

1 He likes the ideas raised by Cheryl to broaden
2 groups that are interviewed, the benefits of which would be
3 to go beyond questions about whether utilization or
4 outcomes differ and give context to whether beneficiaries
5 receive the appropriate type and amount of care in
6 appropriate settings without shifting unmet needs to other
7 parts of the system.

8 That's the last I have in the queue, Amol.

9 DR. NAVATHE: Great. Thank you for a robust
10 discussion.

11 I think I appreciate the equipoise that you all
12 have brought, understanding that this is a preliminary cut
13 of the work without adjustments, and as Carol, Betty, and
14 Brian have very nicely articulated, this is in-process work
15 and to be interpreted with caution.

16 There's a number of comments that you all made, I
17 thought that were really helpful in terms of informing the
18 analytic work that we'll do as well as informing some of
19 the qualitative work that we'll do, and so we will
20 certainly take that into consideration.

21 As Paul said, I just wanted to echo a couple
22 things. This work is really about looking at the use, kind

1 of a comprehensive look at use of PAC, less or really not
2 about contemplating distinctions in coverage or site
3 neutrality. I think there's actually a lot of complexity.
4 You all have highlighted a lot of that complexity along the
5 lines of the clinical evidence of who can benefit from
6 certain types of care versus other types of care.
7 Availability of access to those services is based on
8 geographic market variation.

9 In the IRF world, there's qualified and
10 unqualified conditions. There's a whole richness here, and
11 I would say a lot of that is outside the scope of what
12 we're addressing here. We're really just focused as much
13 as we can focus on the utilization aspects of it. So I
14 just wanted to reinforce that point.

15 Otherwise, I think we'll bring this particular
16 session to a close. Thank you again, Carol, Betty, and
17 Brian, for the excellent work.

18 We'll take a five-minute break or six-minute
19 break and start at 10:40 for our next session on risk
20 adjustment.

21 [Recess.]

22 DR. NAVATHE: Thank you, everyone, for your

1 patience. We will now get started with our next session,
2 which is on the accuracy of Medicare Advantage risk
3 adjustment at the plan level. And Andy, I will turn it
4 over to you.

5 DR. JOHNSON: Thank you. Good morning, in this
6 session I will discuss the accuracy of Medicare Advantage
7 risk adjustment at the plan level. The audience can
8 download a copy of the slides from the control panel on the
9 right side of your screen.

10 We began this work in response to Commissioner
11 interest, and today we will expand on the Commission's
12 discussion from March 2026, which focused on incorporating
13 Medicare Advantage encounter data into risk adjustment. We
14 plan to have a follow-up session in the spring and are
15 tentatively planning to include this work as an
16 informational chapter in the June 2027 report.

17 The presentation will start with a discussion of
18 why accurate risk adjustment is important for competition
19 in Medicare Advantage, how the current risk adjustment
20 model performs across plans, aspects of the current model
21 that affect performance, and example policy approaches that
22 could improve plan-level accuracy of risk adjustment.

1 Finally, Commissioners will discuss potential directions
2 for future work.

3 Medicare Advantage plans offer beneficiaries a
4 range of coverage options for their Medicare benefits.
5 Plans provide services covered under Medicare Parts A and B
6 and often offer supplemental benefits.

7 Beneficiaries choose among plans based on
8 premiums, cost sharing, provider networks, and additional
9 benefits. Plan competition helps to ensure that
10 beneficiaries have Medicare coverage options that meet
11 their needs and offer high value.

12 To support fair competition, payments to MA plans
13 are risk adjusted to reflect differences in the population
14 of beneficiaries who enroll in each plan. Plans enrolling
15 beneficiaries with higher expected health care needs
16 receive higher payments, and plans receive lower payments
17 for beneficiaries with lower expected health care needs.

18 The primary goal of risk adjustment is accuracy
19 at the plan level, so that plans are compensated fairly for
20 enrolling higher or lower risk populations.

21 Perfect prediction for individual beneficiaries
22 is not the goal of risk adjustment. Some overprediction

1 and underprediction at the individual level is expected.
2 What matters is whether beneficiary-level errors balance
3 out across the enrollees within each plan.

4 If prediction errors systematically favor or
5 disadvantage certain plans, risk adjustment can create
6 overpayments or underpayments that undermine plan
7 competition.

8 Risk adjustment must also balance accuracy with
9 other objectives. Risk adjustment accuracy should be
10 maintained in the presence of strategic behavior, such as
11 diagnostic coding efforts that can increase MA enrollee
12 risk scores.

13 At the same time, policymakers should seek to
14 minimize administrative burden for plans and providers, and
15 also should avoid imposing costs that divert resources from
16 patient care and other productive uses. High
17 administrative burden may fall disproportionately on small
18 plans.

19 Finally, we note that overall Medicare Advantage
20 payments relative to fee-for-service is important. That
21 issue is addressed in our March MA status report and is not
22 the focus of today's discussion.

1 Accurate risk adjustment supports competition
2 based on cost efficiency, benefit design, and quality
3 metrics, by leveling the playing field for plans enrolling
4 populations with different risk profiles.

5 Plan-level inaccuracies can undermine beneficial
6 competition by generating advantages or disadvantages for
7 certain plans. Inaccuracies can lead to some plans
8 receiving larger rebates, making them more attractive to
9 beneficiaries. Such advantages can strengthen a plan's
10 market position or facilitate expanding participation to
11 new markets.

12 The benefits of achieving a risk adjustment
13 advantage may lead plans to invest in raising risk scores
14 or improving their risk profile instead of improving
15 quality or lowering costs.

16 This slide illustrates how a plan that does not
17 invest in increasing risk scores is at a disadvantage
18 relative to other plans. The example uses two plans with
19 the same enrollee risk profile. Plan A has an average risk
20 score of 1.035.

21 Plan B increases its average risk score to 1.085
22 through more intensive coding. This raises Plan B's rebate

1 from about \$88 to \$120 per member per month. That increase
2 in rebate is comparable to the increase the plan would have
3 received from a quality bonus increase to its benchmark.

4 As a result, Plan B can offer more generous
5 benefits or lower premiums. Plan A may need to charge
6 beneficiaries a premium to offer a supplemental benefit
7 package with similar generosity as Plan B, or Plan A may
8 risk losing enrollees.

9 Several concerns have been raised regarding the
10 current risk adjustment system. First, the model is
11 calibrated using fee-for-service data, so the model
12 reflects the relationships between spending and health
13 conditions in fee-for-service Medicare.

14 That relationship may differ in MA because of
15 coding practices, utilization management, and other
16 factors. Model coefficients that don't reflect actual MA
17 spending may disadvantage some plans.

18 Second, plans that code diagnoses more
19 intensively have a risk score advantage over other plans.
20 A large body of research has demonstrated significant
21 variation in coding intensity across plans, suggesting
22 meaningful competitive advantages for plans with higher

1 coding effort.

2 Aside from coding intensity, certain plans may
3 attract a more favorable risk pool relative to others, net
4 of risk adjustment. Although research on this topic is
5 limited, stakeholders have reported that having certain
6 health systems in their network may attract enrollees whose
7 higher costs are not fully compensated by risk adjustment,
8 causing an underpayment for the plan.

9 Next, let's turn to our preliminary assessment of
10 risk adjustment performance across MA plans.

11 Risk adjustment is focused on MA plan costs,
12 which include medical expenses, administrative costs, and
13 profit. Medical costs make up about 86 percent of total
14 plan costs on average.

15 Plan costs vary based on their enrolled
16 population, geographic practice patterns, and the ability
17 to manage costs through utilization management, negotiated
18 prices, and provider networks. Risk adjustment is intended
19 to reflect variation in costs related to their enrollees.

20 This analysis assesses how well risk adjustment
21 achieves that goal. We use bids as a measure of the plan's
22 cost to provide Part A and Part B benefits. Bids are

1 specific to each plan's enrolled population and therefore
2 reflect the risk profile of plan enrollees. Plans with
3 higher-cost populations should have higher bids and higher
4 risk scores.

5 We compared the distribution of plan bids before
6 and after accounting for a plan's average risk score.
7 First, we looked at the distribution of unstandardized plan
8 bids. Then we divided each plan bid by the plan's average
9 risk score, and assessed the distribution of risk-
10 standardized plan bids.

11 In addition, we standardized all bids in this
12 analysis to account for differences in the geographic
13 composition of plan enrollment as a way to address
14 differences in geographic practice patterns.

15 We expect that plan bids may vary even after
16 standardizing for risk scores and geography due to multiple
17 factors. Plans differ in their ability to manage medical
18 costs and their administrative costs, profit, and the
19 actuarial assumptions used to develop their bid.

20 There is no ideal level of variation in risk-
21 standardized plan bids. However, substantial systematic
22 variation after standardization may suggest that risk

1 adjustment does not fully compensate plans for differences
2 in costs related to their enrollee populations.

3 Finally, I note that this analytic framework is
4 similar to the Commission's previous work assessing risk-
5 adjustment accuracy in Part D.

6 This figure shows that risk adjustment explains a
7 substantial amount of variation in plan bids, but some
8 variation remains after risk standardizing. Looking at the
9 orange bars, the dotted lines mark the 10th and 90th
10 percentile unstandardized plan bids. We see a wide range
11 between these two points in the distribution.

12 Now looking at the dark blue bars representing
13 the risk-standardized bid distribution, we see that the
14 10th to 90th percentile difference is less than half of
15 that for the unstandardized bid distribution.

16 However, meaningful variation among risk-
17 standardized plan bids remains. Looking at the two dotted
18 dark blue lines, we see that the 90th percentile plan bid
19 is about 40 percent higher than the 10th percentile plan
20 bid. That means that either the 90th percentile plan has
21 40 percent higher costs and profit than the 10th percentile
22 plan or some systematic distortion in risk adjustment

1 remains.

2 The next slide shows the same distributions, but
3 separately for SNPs, or special needs plans, and non-SNPs.
4 Special needs plans enroll beneficiaries who have higher
5 risk scores, including beneficiaries who are either
6 eligible for Medicaid benefits, have certain chronic
7 conditions, or reside in an institution.

8 Therefore, risk adjustment has a much larger
9 impact on bids for SNPs, as shown in the top figure. The
10 large shift between the orange unstandardized distribution
11 and the dark blue standardized distribution illustrates how
12 strongly risk adjustment affects payments in this segment
13 of the MA market.

14 The effect of standardization on the non-SNP bid
15 distribution is much smaller as shown in the bottom figure.
16 Note that for both SNPs and non-SNPs a 90th percentile bid
17 is about 40 percent larger than the 10th percentile plan
18 bid after risk standardization.

19 To reiterate these findings, risk adjustment
20 narrows the distribution of plan bids, indicating that risk
21 scores account for some variation due to plans' differing
22 enrollee populations. After standardizing, the 90th

1 percentile bid was about 40 percent larger than the 10th
2 percentile bid, and that was true for all plans and for
3 SNPs and non-SNPs separately. Again, that means that
4 either the 40 percent difference reflects higher costs than
5 profit or some systematic distortion in risk adjustment
6 remains.

7 There is no ideal level of variation in risk and
8 geographic standardized plan bids, and we expect variation
9 due to differences in efficiency, administrative costs and
10 profit, and actuarial assumptions. In future work we could
11 revise this analysis to limit some of these remaining
12 sources of variation. If plans have higher bids due to
13 higher cost enrollees but do not have risk scores that
14 fully reflect the higher costs, those plans experience
15 unfavorable selection net of risk adjustment, and are at a
16 competitive disadvantage to other plans. Similarly, plans
17 coding diagnosis less intensively than other plans are also
18 at a competitive disadvantage.

19 Next, we'll discuss aspects of the current risk
20 adjustment model that could affect plan-level accuracy,
21 starting with the basics of how the model is developed.

22 Risk adjustment models are developed from a

1 beneficiary-level regression that models the association
2 between the outcome variable and a set of explanatory
3 variables. In Medicare, the regression model uses
4 demographic characteristics and diagnosis codes to predict
5 annual spending on Medicare services.

6 The output of the model is a set of coefficients,
7 one for each explanatory variable. Each coefficient
8 reflects that condition's or that characteristic's marginal
9 contribution to annual Medicare spending.

10 In the illustrative formula at the bottom of the
11 slide, coefficients are represented by beta symbols, and
12 each coefficient is multiplied by one of the model's
13 explanatory variables. For each risk adjustment model, CMS
14 publishes the coefficients in the annual announcement of MA
15 payment rates.

16 Because the outcome variable is annual spending,
17 the model's coefficients are estimated in dollars. To
18 convert the dollar-based coefficients to risk score units,
19 each coefficient is divided by the average annual spending.
20 That process, called normalizing the model, establishes a
21 risk score of 1.0 for a beneficiaries expected to have
22 average annual spending. Risk scores therefore represent a

1 beneficiary-specific index of predicted spending relative
2 to the national average spending.

3 Once a risk model is calibrated, the model's
4 coefficients can be used to calculate beneficiary risk
5 scores. We will walk through one example in this slide.

6 The first row shows this beneficiary's
7 demographic characteristics. The beneficiary is female, 74
8 years old, community residing, and not eligible for
9 Medicaid benefits. These characteristics define a
10 demographic coefficient of 0.395 for this beneficiary.

11 The other coefficients are based on diagnoses,
12 which for this beneficiary are diabetes with chronic
13 complications and vascular disease with complications.

14 In the right columns, the coefficients for the
15 demographic characteristics and the documented conditions
16 are added together. The sum of the dollar-weighted
17 coefficients produces a predicted annual spending value of
18 \$10,727. Similarly, the sum of the risk score unit
19 coefficients produces a risk score just above 1.0,
20 indicating expected spending slightly higher than average.

21 For the remainder of the presentation, we
22 consider challenges with the current risk adjustment model

1 using three categories: the calibration population used to
2 estimate the model coefficients, the model's input
3 variables used to explain Medicare spending, and the
4 approach to model fit which defines the relationship
5 between model inputs and Medicare spending used for model
6 calibration. Challenges with current model in any of these
7 categories may contribute to risk adjustment inaccuracy and
8 undermine competition.

9 First, the calibration population. The current
10 MA risk model is calibrated using the fee-for-service
11 population, and therefore risk scores reflect fee-for-
12 service spending patterns and treatment costs, which may
13 differ for Medicare Advantage plans due to population
14 differences, the effects of utilization management, or
15 differing diagnostic coding practices.

16 Differences in MA enrollee spending predicted by
17 the risk model and actual spending is likely to provide an
18 advantage to some organizations.

19 Second, the model inputs. Demographic
20 characteristics are useful in the risk model, but they do
21 not account for much variation in health spending on their
22 own. Diagnosis information improves predictive accuracy,

1 but it also creates incentives to document additional
2 conditions. Some diagnoses are prone to clinical
3 discretion, which contributes to variation in coding
4 intensity across plans. Greater coding intensity benefits
5 some organizations by allowing them to generate larger
6 rebates. The current incentives to document more diagnosis
7 codes leads to greater administrative burden for plans and
8 providers.

9 While alternative inputs could improve accuracy,
10 policymakers must balance those benefits against the
11 influence of strategic behavior and additional
12 administrative burden.

13 Third, is the approach to model fit. Health care
14 spending is highly skewed and difficult to predict due to a
15 large share of spending being concentrated among a
16 relatively small number of beneficiaries.

17 Two common measures for assessing model accuracy,
18 or "fit," are the R-squared statistic, which reflects the
19 overall amount of spending variation that is explained by
20 the model, and a predictive ratio, which is a ratio of the
21 model's predicted spending over actual spending for a group
22 of beneficiaries.

1 Alternative approaches to model fit trade off
2 predictive power and model interpretability. The current
3 regression approach relies on a linear relationship between
4 annual spending and the model inputs. This relatively
5 simple assumption produces a model that is highly
6 understandable, but may be less predictive than more
7 complex statistical approaches.

8 Finally, I'll note that the choice of model
9 inputs also affects model fit.

10 Next, we turn to policies that have the potential
11 to improve plan-level accuracy of risk adjustment. We
12 briefly describe illustrative examples of policies that
13 would address some of the challenges we just discussed with
14 the calibration population, model inputs, and model fit.

15 The policies mentioned are not an exhaustive list
16 of such policies. Following the Commission's discussion,
17 we can provide more detailed analysis of the policies
18 described here or describe additional approaches that have
19 been proposed.

20 The first policy would change the model's
21 calibration population by basing the risk model on MA
22 encounter data. The Commission discussed considerations

1 for implementing an MA encounter-based risk model at the
2 March 2026 public meeting.

3 Implementing such a model would require several
4 important technical and policy decisions. Here is a
5 summary from our March presentation.

6 Technical choices focus on how to calculate
7 annual spending for MA enrollees, such as whether to
8 calculate spending using standard prices for services or
9 the amounts paid to providers, and whether to include
10 denied or out-of-network services.

11 Policy choices include whether a single model
12 should apply to all beneficiaries, how to address any
13 coding intensity differences, and whether to apply separate
14 normalization factors.

15 The discussion focused on implications of the
16 various policy choices on the overall level of payment
17 between MA and fee-for-service. Commissioners generally
18 supported continuing work toward understanding the
19 implications of an encounter-based risk model.

20 Using an MA-based model could improve plan-level
21 accuracy because the model would better reflect the MA
22 population and the coding patterns and treatment costs that

1 exist in Medicare Advantage. Specifically, model
2 coefficients would more accurately reflect the relationship
3 between spending and health conditions for MA enrollees.

4 However, the incentive to code more diagnoses to
5 increase payments to plans would remain under an encounter-
6 based model and would continue to undermine competition
7 between MA plans.

8 Calibrating an encounter-based model would change
9 the coefficients relative the current model. For example,
10 the coefficient for diabetes in the current model is 0.166.
11 That coefficient could be higher or lower under an MA
12 encounter-based model depending on the effects of
13 utilization management in MA or the differences in the
14 average severity of diabetes being coded in MA.

15 To understand how coefficients would change, we
16 could calibrate an encounter-based model and assess changes
17 to coefficients, risk scores, and payments to MA plans.

18 Next up are example policy approaches to improve
19 model inputs. The first set of example policies aim to
20 reduce the effects of discretionary diagnosis codes by
21 removing them from the risk adjustment model or by
22 adjusting MA risk scores.

1 Removing health risk assessments and chart
2 reviews as a source of diagnoses for risk adjustment is one
3 way to reduce discretionary inputs. Health risk
4 assessments do not reflect treatments, and chart reviews
5 are often conducted by entities who advertise or guarantee
6 a certain return on investment for their chart reviews.

7 Diagnoses that with wide coding variation are
8 likely to reflect codes that are prone to clinical
9 discretion and could also be removed from risk adjustment.

10 Finally, applying a tiered coding adjustment
11 based on parent organization coding levels would more
12 fairly adjust for coding intensity compared to the current
13 5.9 percent across-the-board adjustment.

14 The second strategy to improving model inputs is
15 to incorporate additional data into the model. Some
16 research has demonstrated modest improvements from
17 incorporating patient survey data about health or
18 functional status.

19 Other approaches would use utilization data to
20 enhance diagnostic information, such as by using
21 prescription drug data to confirm diagnoses, or by limiting
22 diagnoses based on place of service. For example,

1 diagnoses requiring treatment from a hospital, such as
2 stroke or heart attack, would only be allowable if
3 documented on a hospital encounter record.

4 Finally, some approaches would use utilization or
5 medical record data directly as model inputs when
6 calibrating a risk model. These approaches tend to also
7 rely on more complex statistical modeling, which we will
8 turn to next.

9 To improve model fit, the statistical approach
10 could incorporate machine learning or other non-linear
11 model fit assumptions. Such approaches tend to produce a
12 higher level of predictiveness, but they also have lower
13 transparency because the model is comprised of many more
14 parameters compared to the current set of coefficients.

15 Other approaches focus on alternative ways to pay
16 for high-cost beneficiaries, for whom the model tends to
17 produce average underpayments to plans. For example, the
18 system could incorporate budget-neutral transfers across
19 plans to adjust payments when plans enroll a
20 disproportionate share of very high-cost beneficiaries.

21 Finally, the current risk model uses prior year
22 diagnoses to predict beneficiary spending in the following

1 year. A concurrent risk model, such as the one used in the
2 ACA market, uses current year diagnoses to predict
3 beneficiary spending. Concurrent models have higher
4 predictive accuracy than predictive models; however, they
5 may have less incentive to prevent diseases and control
6 costs.

7 Finally, we seek your feedback on potential
8 directions for future work.

9 Potential future work could include refining the
10 analysis of risk adjustment accuracy at the plan level. We
11 could update this analysis to use historical medical costs,
12 which would exclude variation due to administrative costs,
13 profit, and projection error in the bids.

14 Second, we could explore technical aspects of
15 alternative risk model approaches, which could include
16 calibrating an encounter-based risk model to assess how
17 coefficients would differ from the current model, modeling
18 various approaches to reducing the effects of discretionary
19 inputs, or exploring how risk adjustment could incorporate
20 additional data or alternative model fit approaches.

21 Third, we could conduct interviews with MA
22 actuaries to gather input on risk adjustment accuracy and

1 practical implications of alternative risk-adjustment
2 approaches.

3 Finally, we could continue to evaluate the
4 advantages and disadvantages of different policy approaches
5 for changing the model calibration population, model
6 inputs, and model fit.

7 I'm happy to take questions about this material
8 and look forward to your discussion. We are planning to
9 return to this discussion during a spring presentation and
10 could include this material in a June 2027 chapter.

11 Thank you. Now back to you, Amol.

12 DR. NAVATHE: Thank you, Andy. As always, very
13 well done, very well-articulated.

14 As you all know, we're focusing here on risk
15 adjustment within MA, and this is part of an ongoing series
16 of work. And I think the prior presentation that Andy did
17 was March of last cycle, and so this is kind of the follow-
18 up to that, and then we'll have another one, as he
19 mentioned, this spring.

20 So, with that, why don't we go ahead and start
21 with the queue. I think we had Gokhan as first for the
22 Round 1 question.

1 DR. METAN: Thank you, Amol.

2 Great work, really enjoyed it, really appreciate
3 the hard work here.

4 A couple quick questions to clarify. My first
5 question is, the 40 percent residual and 82 percent
6 residual for the SNPs, is the variation reported in this
7 analysis? And it's also called out that some of this could
8 be due to the administrative costs in the bids and all
9 these things. Do we have at least some directional sense
10 around, like, what percent of this residual is more related
11 to the inaccuracies of the risk adjustment model at this
12 point?

13 DR. JOHNSON: We don't have a sense yet. I think
14 that -- I think you're suggesting it may be worthwhile to
15 do that additional analysis, to look at not plan bid-level
16 variation, but just the variation in the medical cost
17 portion. I think that might be the best way to assess how
18 that 40 percent difference would change.

19 And I should say that there's an error in the
20 paper that the SNP and non-SNP difference in the risk
21 standardized 10th and 90th percentile bid is that both of
22 them are 40 percent. There was not a difference for SNPs

1 and non-SNPs in that distribution.

2 DR. METAN: Okay. And the historical medical
3 cost-based analysis, is it something that we are going to -
4 - we should expect in the spring readout?

5 DR. JOHNSON: It sounds like it, yeah, if there's
6 interest in that.

7 [Laughter.]

8 DR. NAVATHE: Yeah, so I think, Gokhan, to the
9 extent that you would find it interesting, of course, you
10 should comment that way.

11 DR. METAN: Okay. I find it interesting. I just
12 don't know how hard it is to get it for the spring, if it
13 is something reasonable.

14 DR. NAVATHE: Okay, yeah. Please articulate your
15 interest, and then we will try to make it happen.

16 DR. METAN: Yeah. I have an interest.

17 [Laughter.]

18 DR. METAN: My second question, Andy, is the R-
19 squared around 12-19 percent versus the ACA models, 39-44
20 percent, is a substantial difference. So how much of this,
21 if we know -- and that's my question -- is due to --
22 attributable to prospective versus concurrent choice alone?

1 Do we have any sense around, you know, what that choice
2 contributes in that differential?

3 DR. JOHNSON: My sense is that most of it is due
4 to the concurrent model versus the predictive model. I
5 think there have been some studies. It's been a while
6 since they were put out, but looking at the same population
7 and concurrent versus predictive and the magnitude of
8 difference was similar to that, what we see in the ACA
9 model and the current MA prospective model.

10 DR. METAN: Okay. Thank you.

11 And my last question is, so one of the, again,
12 alternatives is using MA encounter data as a follow-up. So
13 I think I know the answer, but I just want to confirm I'm
14 not thinking this wrong. Is there a risk that calibrating
15 on the MA encounter data bakes the MA coding intensity into
16 the model and normalizes already into the model? And so,
17 essentially, the model ends up with already kind of
18 reflecting that coding intensity in its predictions.

19 DR. JOHNSON: That's right. So, by normalizing
20 the model to the average spending in the MA population, it
21 is effectively normalizing to the average coding practices
22 as well. So there would still be differences between

1 plans, and we don't have a strong reason to think that that
2 variation would change a lot. The incentives to code more
3 would still be there on the encounter-based model, but the
4 average 1.0 risk score would also reflect average coding
5 practices in MA.

6 DR. METAN: Okay. Thank you.

7 MS. KELLEY: All right. That's all we had for
8 Round 1. So I'll go to Round 2. Okay? And, Kenny, I have
9 you first.

10 MR. KAN: Andy, I'm very excited about the paper
11 and support the four proposed areas of future analysis as
12 noted on this page 30.

13 Number one, refine plan-level accuracy. Strong
14 support. Moving from bids to actual medical costs should
15 provide a better measure of long-term payment accuracy.

16 Number two, calibrate using MA encounter data.
17 Support, but with caution. MA calibration should improve
18 fairness, but its value depends on encounter data
19 completeness and accuracy. We should also consider how the
20 model handles services with limited claims information,
21 especially capitated arrangements.

22 Number three, engage MA actuaries. Support.

1 Actuaries can identify systematically undercompensated
2 conditions, model limitations, and unintended operational
3 burdens.

4 Number four, evaluate policy alternatives
5 systematically. Strong support. For the three policy
6 domains of calibration population, inputs, and model fit, I
7 suggest evaluating the alternatives against five criteria:
8 payment accuracy, coding incentives, administrative burden,
9 transparency, and market disruption.

10 I would also encourage consideration of three
11 additional ideas: number one, tiered coding intensity
12 adjustments to reflect better variation across plans;
13 number two, greater use of objective utilization markers
14 that are typically available, such as inpatient admissions,
15 nursing home stays, dialysis utilization, et cetera, rather
16 than continuously adding diagnosis that may create
17 additional coding incentives; number three, a high-cost
18 risk pool for infrequent outliers. Rather than continually
19 refining HCCs to capture infrequent catastrophic cases,
20 consider carving out a portion of extreme costs so the core
21 RA model can better serve the broader population with a
22 high R-squared.

1 Overall, I like the paper's shift towards plan
2 level payment accuracy and competitive neutrality. The
3 goal should not necessarily be the most predictive model,
4 but one that fairly compensates MA plans while minimizing
5 administrative burden and coding opportunities.

6 Thank you.

7 MS. KELLEY: Gokhan.

8 DR. METAN: I have a couple of comments.

9 So my first comment is more about clarifying the
10 purpose of this chapter a little bit more. We also had a
11 lot of discussions around, you know, MA payments being more
12 than the fee-for-service payments. This chapter is mainly
13 focusing on within plan variations, if my understanding is
14 correct. So firewalling the two objectives very clearly so
15 that we don't kind of find ourselves in confusion would be
16 really helpful to state in the executive summary.

17 Addressing the endogeneity of calibrating on MA
18 data is super important.

19 And tying back to my last question, again, if the
20 coefficients come from the MA encounters and the model can
21 erode existing MA coding intensity and utilization
22 management, normalizing the behavior we want to neutralize,

1 and essentially kind of like this way we can trust this
2 model better. I think that's very important.

3 Score fit gains net of their incentive costs.
4 What I mean by that is concurrent modeling and high-cost
5 risk pools raise R-squared, but also kind of like change
6 the incentives for the plans. So concurrent model weakens
7 the pool to manage kind of chronic cognitions, and a risk
8 pool dampens the plan's incentive to manage catastrophic
9 cases. So, if we can present the findings that fit
10 improvements versus the trade-offs very clearly, that would
11 be super helpful to get our head around what trade-offs we
12 will be making with those improvements.

13 The next comment I have is, I would recommend --
14 again, it's a choice, but modeling the levers in
15 combination rather than one at a time. And the reason I
16 say that is, you know, these encounter calibration, input
17 cleanup, and a high-cost pool likely do more together than
18 any single one of them can achieve in the modeling. So, if
19 we are going to try the effects of these, I recommend like
20 doing a combination of these rather than at the end a menu
21 of items in front of us.

22 If I were to do this myself, the analytical work,

1 my prioritization would be, I would do the model inputs fix
2 first. I think this is the fastest and would provide most
3 juice for the squeeze, if you will, for cleaning up the
4 model inputs would tell us like what kind of -- you know,
5 how much we can curb the discretionary coding.

6 And, in parallel, I think building encounter
7 calibration as an analytical project would be really
8 helpful, and this is the most powerful lever for overall
9 predictiveness, but it's also slow and analytically,
10 technically heavy. But I think the very valuable to learn
11 how coefficients and fits would change paired with the
12 coding intensity adjustments.

13 And then, in terms of the modeling, I really
14 agree with Kenny that using a targeted high-cost pool is
15 super important in this type of models, along with non-
16 linear, some machine learning kind of approach. I mean, we
17 live in a non-linear world, and we sometimes expect too
18 much from these linear models.

19 And in terms of the model purpose, I think
20 predictive quality is more important than explainability at
21 this point, I would say. And we could sacrifice a little
22 bit of the transparency of the model, you know, for getting

1 more accurate predictions out of it. So I strongly
2 suggest, you know, targeted high-cost pool, using a
3 targeted high-cost pool plus some non-linear techniques to
4 improve the accuracy of the model.

5 Other than that, this is great direction. Thank
6 you very much.

7 MS. KELLEY: Stacie.

8 DR. DUSETZINA: Andy, thanks very much for this
9 work. I think it's really great to see it moving forward.

10 I think this potential future work, the set of
11 options look great. I would say when reading the chapter,
12 I really do like the idea of generating the coefficients
13 using the MA encounter data, and seeing how they change
14 versus fee-for-service, I think that would be a nice thing
15 to do.

16 You also had asked kind of -- or put in the
17 chapter whether, you know, how to think about pricing, and
18 my gut reaction to that was standardized prices would
19 probably be the right approach there. And I do like the
20 idea of eventually getting to a place where we have
21 separate models for MA and fee-for-service.

22 I also am very supportive of moving away from

1 what you're calling the "discretionary model inputs." I
2 think we've seen that those are not necessarily helping, at
3 least in some ways, like the health risk assessments.
4 That's, you know, work for someone to do, but also leads to
5 potentially more coding than necessary.

6 For thinking about the interviews to the MA
7 actuaries, I'll also say that I appreciated how consistent
8 that theme was through all the work streams presented this
9 week. I think one thing that I wonder is, could you target
10 that to the plans that are kind of falling on the tails of
11 the bids? Because it does seem like -- you know, one of
12 the things you raise is that there could be, like, you
13 know, plan sponsors that just are better at coding or more
14 efficient or using different providers or tools. And so
15 maybe by trying to, like, engage with plan sponsors who are
16 on those tails, you might find out a little bit more about
17 those issues.

18 And then the last thing about the other ways to
19 do the future work, I am a little bit disinclined towards
20 doing more, like, machine learning or more advanced
21 modeling there at this point, because I think we have a
22 data quality question mark. You know, it's like -- so

1 putting that into a machine learning model, it's like,
2 well, maybe that makes it less gameable in the future, but
3 it could also make it more gameable. So I think having the
4 transparency on what's going into it is a really important
5 first step, and then maybe advancing from there if we felt
6 that -- you know, you've gotten some of the things out that
7 we wouldn't want to be getting into those models.

8 MS. KELLEY: Greg.

9 MR. POULSEN: I love this chapter. Thank you.
10 This is really, really good and really important

11 I would agree broadly with what Kenny, Gokhan,
12 and Stacie have said.

13 And with the approach that's being envisioned and
14 discussed, I think I'd just like to highlight a couple of
15 the things that I think are really, really important and
16 then raise one additional point.

17 On page 2 on the chapter, we say accurate risk
18 adjustment combats incentives for selection. We talk about
19 adverse selection all the time, and it is so important. If
20 we did this really well, adverse selection becomes a
21 dramatically less significant issue. And I think that's a
22 really important concept going forward, because it's

1 plagued Medicare+Choice before MA even existed, and it was
2 probably the biggest challenge we faced back then before we
3 were doing risk adjustment to the same degree of
4 complexity. I was going to say accuracy, which I think is
5 wrong. I think it's complexity, not accuracy that we've
6 added.

7 And then I guess I would say on page 3 where we
8 talk about risk adjustment resources may divert from care
9 management for other good things, if it were up to me, page
10 3 would be put up in Times Square so everybody could read
11 it, because it's a really important concept. Risk
12 adjustment is not -- and the coding that goes behind it is
13 not just about money. It's also about the care that's
14 delivered to people, because a dollar that's spent on risk
15 adjustment mechanisms is not being spent to improve care.

16 And if I can -- which in these numbers are not
17 totally pulled out of thin air. If I can get a \$4 return
18 for a \$1 investment in risk adjustment and I can get a \$2
19 return for a \$1 investment in care management, 4 to 1 beats
20 2 to 1 almost every day. And that's where it has gone. I
21 think that we're depriving people of better care by the
22 virtue of the fact that we have given organizations a way

1 to invest and make money more easily than actually
2 providing better care. And I think that's not a trivial
3 concern.

4 So, with that, then as we talk about this, I just
5 think that there's one mechanism that we may not be fully
6 aware of. We looked at it on page 12 in the report. We
7 talk about the R-squareds from what we get today from all
8 the demographic information that we collect and all the
9 risk adjustment we put together. And on an individual
10 basis, obviously the population basis -- which, Andy,
11 you've done a great job illustrating and then the chapter
12 does as well, but on an individual basis, those are the
13 building blocks from which we build up the population
14 scores.

15 And I love the fact that you illustrated and
16 pointed out, which I hadn't seen in our work before -- it
17 may have been there and I missed it -- was that the R-
18 squareds for those collectively are between 12 and 19
19 percent, which sounds kind of feeble and it is. And that's
20 why. I mean, this is individual versus collective, and we
21 all get that that's the way insurance works.

22 But I thought it was really interesting to find

1 an old study that suggested that the correlation
2 coefficient between -- this is for individuals -- a prior
3 year's individual health care spend and the current year
4 health care spend has a correlation coefficient of 0.36,
5 which turns out to be an R-squared of 0.13, which is right
6 in the middle of what we're getting by doing all the work
7 that we do to gather all the risk scores associated with
8 people, all of the diagnostic codes and all the things that
9 go into it, plus the demographics. And here, we could get
10 by just simply looking at last year to this year, something
11 that's roughly analogous in terms of the descriptive
12 ability.

13 And that doesn't even include the other obvious
14 things we could get, age, sex, where people live, you know,
15 the basic demographics.

16 I was not able to find anybody who tried to put
17 those additional correlation factors into the mix, but it
18 makes me wonder as we've had -- you all know that I've
19 always loved the idea of looking at previous year spending
20 as a predictor of going forward. But it may be that
21 there's statistical validity of doing that in an individual
22 level and not just at a population level, which is what I

1 had previously envisioned. So we may have multiple
2 pathways forward there.

3 And, again, if you look at last year's spending,
4 that's much harder to game. I can increase spending, but a
5 typical company doesn't want to forego profits this year in
6 order to get some more next year, right? So there are
7 bounding mechanisms on that abuse, which we don't have,
8 obviously, with diagnostic coding.

9 So, at any rate, I think this is a spectacular
10 chapter. Thank you. I think that we've made real
11 progress, and I appreciate it very much.

12 MS. KELLEY: Brian.

13 DR. MILLER: Thank you for this work.

14 Three buckets of thoughts. First is
15 environmental comments, and I added one, which is that CMS
16 eliminated 1876 cost plans for a reason, and DoD cost-plus
17 contracting has not worked well. So I'm generally not a
18 fan of that.

19 Two other sort of environmental thoughts. One is
20 the normal distribution of risk-standardized bids suggests
21 to me that there's a vibrant competitive market with sub-
22 segmentation.

1 The third is an environmental thought for all of
2 us, which is like plan payment is like a bathtub. There's
3 a lot of water in it, right? And so if think that the
4 water level is too high and we or the government want to
5 lower the water level, my question would be, why are we
6 focused on mucking around with complex risk adjustment when
7 you can instead just have a negative rate environment for a
8 little bit and get to the same place faster and easier?
9 Right? So if you think payment is 10 percent too high, you
10 could just run a negative rate environment for a couple of
11 years and not have to muck with all that machinery. Those
12 are environmental comments.

13 Second bucket is sort of insurance-based
14 comments. For those who are upset about risk adjustment
15 and want to eliminate it, I know in prior cycles, people
16 have mentioned that. And the reason we have risk
17 adjustment is because MA can't underwrite. This is a fair
18 policy trade, right? So MA can't underwrite.

19 Med Supp does underwrite, right? That's why
20 there's no risk adjustment in Med Supp. So MA, in fact,
21 is, as far as I know, the only insurance business where you
22 can't underwrite. So you underwrite Med Supp. You

1 underwrite in commercial insurance, right? You can in ESI
2 and other areas. You underwrite in life insurance. You
3 underwrite in disability insurance. You definitely
4 underwrite in auto insurance, right? There are some
5 varying driving practices around the table here, I'm sure.

6 If you have -- well, it was an attempt at a joke.
7 Tough crowd.

8 If you have medical conditions, in many states
9 you actually can't get Med Sup, right, because either, one,
10 you won't be able to get it or it's so expensive you can't.

11 The other thing to note about is that MA is
12 permanent guaranteed issue, right? Med Supp is not. It's
13 definitely not permanent guaranteed issue. So guaranteed
14 issue, permanent guaranteed issue, and no underwriting are
15 not favorable business terms for health plans. I just want
16 to say that once more. Guaranteed permanent issue and no
17 underwriting are not favorable business terms for plans.
18 So, to counterbalance that, the policy trade is that we
19 have risk adjustment.

20 That being said, we do need to make risk
21 adjustment probably better. So policy options that I would
22 think about for improving risk adjustment, one is one which

1 many of my colleagues have mentioned, which is moving
2 towards an encounter-based data, risk adjustment source for
3 an encounter-based risk adjustment system.

4 Gokhan made earlier points, which I'm probably
5 going to massacre them, so he can correct me if I screw up,
6 but that it would -- the normalization would address some
7 of the coding intensity difference between fee-for-service
8 and MA. It might not necessarily address coding intensity
9 differences between plans, which would still persist.

10 I would say in some counties, it actually doesn't
11 make sense to base MA risk adjustment off small fee-for-
12 service population, right? That just doesn't make sense.
13 But then there are other counties where you might have
14 actually a very small MA population. You have a very large
15 fee-for-service population. And so you might want to have
16 an exception with a clear pathway for that setting where if
17 you have a very small MA population that you still use fee-
18 for-service as a comparator for risk adjustment, but in
19 other areas, the default is that you have an MA encounter-
20 based risk adjustment system. And I think that this would
21 improve calibration and accuracy and hopefully allow us to
22 then think about differences between plans.

1 For those who don't think that the encounter data
2 are complete enough, I can guarantee you when you base
3 payment based upon data, people tend to submit data really
4 well. Reviewing our hospital quality discussion yesterday,
5 I'm sure that plans would happily submit 99.9 percent of
6 encounter data if suddenly billions of dollars of payment
7 were based on it.

8 So a couple other ideas. One is we could do a
9 tiered coding intensity adjustment to address for
10 differences between plans, right? I do recognize that
11 there are odd incentives from, you know, quartile systems
12 that we have in, say, benchmark payment. So you might want
13 to be more gradation. You could do buckets, more buckets,
14 less buckets, right? Same problem with stars, with a half
15 a star. A lot of people want to move to 0.1 star. But
16 tiered coding intensity adjustment might help.

17 We're all angry about HRAs and chart reviews. I
18 get that. I'm a little angry about HRAs and chart reviews.
19 So, if you want to get rid of it, which is, again,
20 reasonable, one of the things you have to think about is
21 what about a new small plan entrant or someone who's
22 growing quickly? Right? So, if you get rid of HRAs or

1 chart reviews, you favor someone who has large membership,
2 you know, the Uniteds, the Humanas and other large plans,
3 right, because they already have the data, and most of
4 their members are already old, you know, already in the
5 plan, so they already have that risk adjustment score
6 already there. So, you know, the compromise could be,
7 right, because you want to promote new plan entry. Yu also
8 want to promote people to be able to switch plans when
9 appropriate, right, or switch between fee-for-service and
10 MA. So a compromise could be that you only allow chart
11 reviews for patients who are new to MA from fee-for-service
12 or who are switching between MA plans, right?

13 Right now plans don't have an incentive to pick
14 up those new members, right? They want to wait until
15 someone else codes them and eats that in the first year if
16 they get it wrong. So, if you have 100,000 new members,
17 that could really mess up your finances. And so, if you're
18 smart as a plan, you wait for someone else to take all
19 those new members, code them up, and then you take them.
20 So we want to discourage that sort of behavior.

21 So, essentially, we want to eliminate HRAs or
22 charts or chart reviews unless you're switching plans or

1 new to MA.

2 I would say also for HRAs, you want to make that
3 part of routine care. You don't want an NP knocking on
4 your door and saying, hello, Mrs. Smith, let's talk about
5 all of your diseases, right? Like, that doesn't really
6 sound like a good use of Medicare dollars and, frankly, not
7 a good use of clinical labor. So if you're doing an HRA at
8 home, you should be getting like home care. We should be
9 titrating your goal-directed medical therapy and heart
10 failure or your diabetes meds or whatever it is.

11 And then I would say, a policy improvement that
12 we could do for people who are new to Medicare is I think
13 that we should let plans pull again with the idea of we
14 want competition. We don't want bad incentives. We should
15 let and facilitate MA plans pulling diagnoses from
16 commercial plans. That way, we don't overpay or underpay
17 when people enter Medicare.

18 Thanks.

19 MS. KELLEY: Tamara.

20 DR. KONETZKA: Thank you, Andy. This is a really
21 great chapter. I enjoyed reading it. I think I'm happy
22 about it in a couple of ways. One, it's nice at this point

1 to look at some sort of within-MA heterogeneity, which we
2 bring up all the time but we haven't really dug into it.
3 So I think that's a really valuable direction.

4 And obviously there is the bigger context of how
5 we have talked many times as a group about how it's sort of
6 increasingly untenable to just keep building these risk
7 adjustment models for MA on a sort of shrinking and
8 selected fee-for-services population. So I think this kind
9 of helps with both of those issues.

10 I kind of think of it as a short run/long run
11 problem, because in the short run we're kind of stuck with
12 this fee-for-service-based model, at least for a few years.
13 I hope it's not such a long short run. And so for that
14 problem I think just continuing to tweak that model is
15 probably valuable enough to do for a little while let. So
16 I'm very much in favor of looking at what happens in the
17 model if we eliminate the health risk adjustments, et
18 cetera, health risk assessment derived comorbidities, et
19 cetera.

20 In the longer run I think we do want to, within
21 MA model based probably on encounter data. I think we kind
22 of discussed some differences in policy options in other

1 sessions last year, and I do hope we return to those
2 because I think that's the direction that we have to go.
3 And again, hopefully it's not too long term.

4 But for this whole body of work, I want to talk a
5 little bit about the modeling. I agree completely with
6 Gokhan that linear model, the sort of -- we've gone too far
7 in favor of transparency and simplicity as opposed to
8 getting a better model. And the linear model, sure, it
9 provides us transparency. Linear additive model provides
10 this transparency. But, one, I'm not sure the transparency
11 is always great. Should it be obvious that if you code
12 this disease you're going to get X dollars more? I'm not
13 sure that's good. Maybe it is.

14 The other thing is complexity. The vast majority
15 of people don't really see a difference in complexity
16 between a linear regression and a non-linear regression
17 with some interactions in it, right. So I think a little
18 more complexity is really warranted here.

19 And specifically, what we're really worried
20 about, and probably what's driving some of these
21 distributions, is this really high cost end? We know it's
22 a very skewed distribution. A linear additive model is

1 never, ever going to predict that end, that skewed end, so
2 using a linear model we're just never going to get a very
3 predictive model. And maybe if we can sort of tweak it to
4 get better for the middle of the distribution but not for
5 those ends.

6 So I think that it may be as simple as adding
7 interaction, or using a non-linear model, doing some
8 transformations. I'd love to really explore how can we get
9 a better prediction model. Machine learning is another
10 option, and I'm really not opposed to that. I think that
11 is sort of the far end of lack of transparency to everybody
12 involved, including usually the people running it. But it
13 may be worth it if there is a better model.

14 There is some work by Maya Lozinski that's not in
15 the chapter but I think might be worth looking at. She
16 basically was quantifying exactly this risk adjustment
17 model and seeing if you use machine learning to better
18 predict that high cost and what do you lose in sort of
19 administrative transparency and simplicity. So she's tried
20 to quantify that tradeoff. It might be worth looking at
21 it, especially for just how well her machine learning model
22 worked.

1 So I'm very much in favor of actually improving
2 the statistical model, and it may be you can, by using non-
3 linear methods, improve it enough that you can still just
4 use one model, but I'd like to also compare that to sort of
5 carving out the high cost and using a separate method for
6 that.

7 Yeah, I think that's about it. I really love
8 this line of work and I'd love to see us continue to
9 explore how to better improve the predictability of the
10 model, even if it reduces complexity and even if it reduces
11 transparency. Thanks.

12 MS. KELLEY: Gina.

13 MS. UPCHURCH: Well, thank you, Andy, for this.
14 I did well in my one stats class but I'm relying on the
15 rest of you to analyze this. So I'm trying to look at it
16 from a consumer's perspective as much as I can.

17 On page 2, and I mentioned this earlier, I think
18 yesterday, it says, "Beneficiaries choose based on
19 premiums, cost sharing, provider network, supplemental
20 benefits, and other features." We need to add medicines to
21 that. Again, the Plan Finder drives it based on the
22 medicines you entered into the system. So if we could add

1 that, that would be great.

2 My general comment is that health care in the
3 U.S. is a major jobs program, and this risk adjustment is a
4 great example of it. So every year there is variance with
5 these Medicare Advantage plans in terms of what are the
6 benefits every year, what is the benefit design every year,
7 it can change every year, the networks can change every
8 year, access rules can change every year. It's driving
9 consolidation as people get bigger and bigger.

10 So getting adjustment right is really important,
11 and I appreciate your work on this. But I think it adds
12 such administrative burden and costs, not only to people
13 trying to figure it out, but as Greg has reminded us many
14 times that people follow financial incentives. And I'm
15 just curious if we think we can outpace the gaming that
16 happens. Again, gaming, because there is profit to be made
17 and there are shareholders to be paid. So can we keep up
18 with that.

19 So I guess my main comment is, as much as we can
20 focus on the objective, as objective as we can get
21 following encounters, is a good thing.

22 And lastly, just to respond to the Medigap

1 comment, Medigap does not do underwriting for most people
2 as long as you continue to pay your premiums. So it would
3 be good for us to know -- in another chapter, not this one
4 -- of the Medigap policies that people have how many of
5 them got them during guaranteed issue rights versus those
6 that underwent underwriting, because mostly the people we
7 see in North Carolina anyway, they didn't have underwriting
8 because they got them during the guaranteed issue period.
9 So it would just be good to know that separate from this
10 chapter.

11 Thank you for your work and thanks for the brains
12 around the table.

13 MS. KELLEY: Cheryl.

14 DR. DAMBERG: Andy, thanks for this chapter. I
15 was really excited to see this work and that we're now
16 moving down the path. I know we've been talking about this
17 topic for a while, and it's nice to see that we're going to
18 get go to the next stage.

19 And I agree there are many problems with the
20 accuracy of the MA risk adjustment and that these
21 inaccuracies undermine competition among the plans. And I
22 fully support all the work that you've laid out, including

1 changing the calibration to focus only on the MA
2 population. And I also support, I think it was Stacie who
3 made this comment, about comparing the coefficients between
4 the current approach and this MA-only model. I think that
5 would be interesting to see. Although I guess you would
6 have to fit it in a linear fashion to have that be side-by-
7 side.

8 And then in terms of changing the model fit, I
9 also appreciate that linear models are more easily
10 interpreted, but likely don't necessarily represent the
11 best fit for these data. And these risk scores aren't
12 necessarily additive, so it doesn't always cause two times
13 as much to treat a patient with two conditions. And some
14 initial exploratory work that some folks at Rand have done
15 around the accuracy of the HCC risk scores shows that we're
16 both sort of underpaying in certain situations and
17 overpaying in others related to that non-additive element.

18 I also support exploring the effect of removing
19 the high-cost outliers to see how that affects the model
20 fit, given the skewed nature of the data.

21 And then in terms of changing the inputs, I agree
22 about eliminating diagnosis from HRAs and chart review.

1 And I also agree with exploring applying some type of
2 coding intensity adjustment. I think you mentioned in your
3 slide a tiered approach.

4 And I was also wondering, but this may make it
5 more complex, considering modeling with a more limited set
6 of risk variables, those that would be tougher to game, and
7 those that have a larger impact on cost of delivering care.

8 And I also like Greg's idea that he's brought up
9 at previous meetings and today about trying to better
10 understand the correlation between last year's spending and
11 this year's spending. Thanks.

12 MS. KELLEY: Okay. I have a comment from Tom
13 Diller. He says this chapter is focused on MA risk
14 adjustment, which clearly is a focus of concern as is well
15 laid out in this work. CMS also uses risk adjustment in
16 many of the CMMI value-based plans, especially Medicare
17 Shared Savings Plans, or MSSP. Compensation to ACOs and
18 physicians is very dependent in these models on risk
19 adjustments as well.

20 That said, the efforts to optimize coding and
21 documentation is much more emphasized in MA plans. Thus,
22 comparing MA risk adjustment data to MSSP risk adjustment

1 might be more informative than comparing MA risk adjustment
2 to all of fee-for-service beneficiaries.

3 And I have Robert next.

4 DR. CHERRY: Yeah, thank you for this excellent
5 report. You know, during my tenure here we've had a number
6 of discussions about how the MA capitated model, based
7 largely on the risk adjustments from the fee-for-service
8 population, may lead to favorable selection and favorable
9 net operating margins for the MA plans. So I'm glad we're
10 taking a look at this.

11 I do have a cautionary note, though, and I think
12 we'll need to weigh all of this very carefully since there
13 may be unintended consequences by recalibrating the payment
14 model. One of the attractive features of the MA programs
15 is the fact that many of them reinvest their positive
16 margins into supplemental benefits, which includes vision,
17 hearing, dental, and sometimes transportation services, gym
18 memberships, and so on, as well as offering competitive
19 premiums.

20 Any analysis on adjustments to the risk model
21 would need to take into consideration the possible
22 downstream effects that a new model might have on these

1 supplemental benefits as well as premiums. Otherwise you
2 might end up driving more patients to fee-for-service if
3 there is a material loss in the incentives that will
4 eventually drive patients away, potentially away from MA
5 into fee-for-service.

6 On a separate note, some of these data models
7 that we're entertaining here are not entirely intuitive and
8 probably does involve some trial and error, especially when
9 dealing with incomplete claims and encounter data. So I do
10 agree with you that machine learning and perhaps AI tools
11 could really be useful in optimizing the potential risk
12 models. I think that comment is not really specific for
13 here, but probably around a wide variety of things that we
14 do. So the ability to develop these AI tools can be really
15 helpful in optimizing all of the different statistical
16 analysis that we do.

17 Otherwise, I'm looking forward to continued and
18 ongoing discussion on this work. Thank you.

19 MS. KELLEY: Danielle.

20 DR. PIEROTTI: Well, I'm so glad someone paid
21 more attention in stats than I did, and I appreciate the
22 expertise. I have to admit, I have a constant vague

1 discomfort when we talk about money without involved with
2 what are we paying for. We do that, I understand, but it
3 always give me pause. And I think it's reflected in the
4 many comments around the separation here in coding and
5 normalizing current practice without really understanding
6 what current practice is.

7 Having said that, my one meaningful request,
8 maybe, out of this particular segment is a discussion on
9 improving the model fit, and several of my colleagues have
10 supporting the ideal of pulling out the highest-cost
11 enrollees for statistical purposes. And I do understand
12 that. I also need to harken back to our many conversations
13 about the 6 percent who are spending 60 percent in Part D,
14 and I think that there is a lot of knowledge to be gleaned
15 from understanding those highest-cost people. And it may
16 not be directly related to model fit, although I suspect it
17 is, and it comes back to the earlier comments about last
18 year's spend and next year's spend.

19 But I think it would be a shame if we took that
20 group away for the purposes of this modeling and then
21 didn't go back to them, understanding who they are, how
22 they got there, and what is being paid for in those

1 highest-cost bills. I think it's very meaningful to our
2 overall thought process around the selection and creation
3 of these plans. Thank you.

4 MS. KELLEY: Paul.

5 DR. CASALE: Thank you, and thanks for a great
6 chapter. Just two points. One, I agree with what others
7 have pointed out about the HRA and chart reviews as a
8 source of diagnosis being an issue. I think the potential
9 for gaming is large. And I particular liked Greg's comment
10 about the return on investment. So if you're investing in
11 doing these, what care are you not delivering because of
12 the incentive to do that work. So I think that was a
13 really important point.

14 And then the other point, I just want to be on
15 record supporting further work on the encounter-based risk
16 model. Thank you.

17 MS. KELLEY: I have a comment from Scott Sarran.
18 He says excellent work. He's very impressed with the rigor
19 of the work and the methodology used. Clearly we have an
20 issue, differential coding energy by plans creating an
21 uneven playing field. Therefore, this work is important
22 and should continue.

1 He's supportive of all the pathways of future
2 work as laid out. Of those, he would be most supportive of
3 deeper dives into, one, removing HRAs and chart reviews
4 from inputs, as those activities are too disconnected from
5 clinical care and generate no value.

6 Two, explore ways to adjust for unpredictable,
7 very high cost members, with an emphasis on unpredictable.
8 Especially for a small plan, this could be a wild card
9 source of variation.

10 Three, explore a move to concurrent risk
11 adjustment. This makes intuitive sense and also will
12 better reflect the increased cost incurred towards the end
13 of beneficiaries' lives.

14 And the last person in the queue is Ben.

15 DR. IPPOLITO: Thanks. I'll read the email I was
16 just writing you. I didn't think you would get to me.

17 First, you mentioned -- and this is just a small
18 thing -- you mentioned that stakeholders said that
19 including certain health systems in the network attracts
20 enrollees whose costs may not be fully compensated by risk
21 adjustment. I just wanted to flag that there is empirical
22 evidence in support of this exact point.

1 I'll send it to you, but Mark Shephard in the
2 American Economic Review where he illustrates a very
3 similar phenomenon in the commercial market, where
4 enrollees who have a strong preference for star hospitals
5 with high utilization, and in the commercial market, of
6 course, high prices, is sort of a pronounced phenomenon
7 there, at least to excluding star hospitals in that market.

8 Second, I wonder whether the chapter should
9 clarify what we know about the consequences of the
10 inaccuracy in risk adjustment. You obviously highlight the
11 overarching concerns about what this means for competition,
12 but what is this actually manifesting? Is it purely higher
13 profits? Is it more supplemental benefits? There was a
14 question of what the value of those are, but is it that
15 these plans are attracting more enrollees over time? What
16 is the sort of manifestation of this in the market outcomes
17 that we observe?

18 I think that's kind of important for thinking
19 about any policy, both in terms of what are the welfare
20 consequences, and just what are the tradeoffs that you may
21 have to think about, and I think this came up earlier, if
22 you were to change those.

1 Just for sake of piling on, I'm quite supportive
2 of several of the ideas that were mentioned. Assessing the
3 variation in plan costs seems like a very useful analysis.
4 Leaning to diagnosis with less variation and other similar
5 proposals, again, seems like a pretty good idea.

6 I'm open to using MA data, although I'd like to
7 learn more about what the specific concerns are related to
8 upcoding. I sort of know that these plans are upcoming
9 more aggressively. I guess that means the weights
10 associated with a given diagnosis are probably going to be
11 lower in this market. But anyway, regardless, I would like
12 to learn more about what the potential downsides are if we
13 go down that route.

14 I also sort of agree with other folks in terms of
15 non-linearity, thinking about risk corridor type
16 approaches. And I'm also, similarly, not too concerns with
17 this idea that the model might get more complicated. I
18 think the horse has sort of left the barn. You know, there
19 are only so many people that are going to be following
20 this. Anyway, I don't know that those people are really
21 concerned with a little non-linearity or anything like
22 that.

1 And I'll leave it there, other than to say I'm
2 less inclined -- you know, there was one brief mention
3 about using adjustments where it's literally just pegged to
4 the organization that's running the MA plan. That feels
5 like a pretty awkward policy to try to implement. So I'd
6 probably steer away from that and try and think about other
7 approaches.

8 But thank you very much.

9 DR. NAVATHE: Great. All right. Thank you for
10 all of the thoughtful input. I think we had a lot of
11 analytic suggestions, which is great. As you all certainly
12 track here, the focus was on within MA, and so we can
13 focus, I think, in the future of bringing encounter data
14 and trying to implement, essentially, an encounter-based
15 model with some of the variations that you all have spoken
16 about. So we can explore those from an analytic
17 perspective.

18 I think what we should also be mindful of is
19 there is an aspect of this, which is how does a risk
20 adjustment model perform within the context of MA
21 beneficiaries. I want to differentiate that just like
22 conceptually in your minds, of then how could that model

1 actually be utilized and applied. And Andy, in March,
2 actually had done a presentation that talked about the
3 different ways one could take an MA encounter-based model
4 and apply it. And it would have potentially very differing
5 implications, in terms of how coding intensity is adjusted
6 or not adjusted for across the fee-for-service and MA.

7 There are many different dimensions there so I'm
8 not going to go through all of those. But conceptually I
9 do want to just call out for you all that those are two
10 different things, so keep them in your minds as two
11 different things.

12 That being said, I think you all have made a
13 number of great suggestions, and while, in some sense, this
14 workstream is going to a more technical, narrow area around
15 the encounter-based model, some of the suggestions you all
16 brought up would have implications around incentives for
17 plans and incentives in a broader sense. So thinking about
18 the idea of holding out high-cost or high-risk populations,
19 for example, that would have implications.

20 So I think we'll have an opportunity to revisit
21 this work and talk about it. We're going to look at the
22 transcript and see all of the suggestions that you have

1 made, and then kind of plan our work going forward. And
2 then we will revisit this in the spring.

3 Andy, thank you, as always, for great, thoughtful
4 work, and a great presentation. And thank you,
5 Commissioners, for very, very thoughtful conversation.

6 DR. NAVATHE: So that brings this MA risk
7 adjustment topic to a close. Before we wrap up I wanted
8 to, of course, give any in-person attendees the opportunity
9 to make a public comment if they would like to do so.

10 Yes, please come up to the mic. We'll allocate
11 three minutes per individual. Please introduce and
12 identify yourself.

13 DR. WU: Yes. My comments will be short. Good
14 morning, everyone. My name is Shannon Wu. I'm the
15 Director of Payment Policy at the American Hospital
16 Association. We appreciate this opportunity to come in
17 person once again.

18 We commend MedPAC on going to work to examine the
19 access and care provided to Medicare Advantage
20 beneficiaries.

21 As the AHA has noted numerous times, enhancing
22 network adequacy requirements and oversight of practices

1 such as prior authorization would help improve beneficiary
2 access to high-quality care.

3 But lack of in-network, post-acute care providers
4 can be seriously disruptive for patients who need continued
5 care at LTCHs, IRFs, and home health agencies. The
6 omission of these provider types is especially striking
7 given CMS's recent efforts to ensure parity in access to
8 these services between MA and traditional fee-for-service
9 Medicare beneficiaries. Including these provider types in
10 network adequacy requirements would be a commonsense step
11 that would help ensure parity between the two groups.

12 In addition, MA plans continue to employ prior
13 authorization tactics that push patients to lower-cost
14 settings, even when there is a demonstrated clinical need
15 for care at an IRF or an LTCH. Enhancing oversight of
16 these practices will ensure MA plans receive the right care
17 at the right place.

18 The AHA stands ready to assist MedPAC on analysis
19 of the impact current inadequate MA post-acute network
20 requirements as well as prior authorization practices on
21 beneficiaries' access to care and welcomes any
22 collaboration with MedPAC that it might find helpful.

1 So thank you for that.

2 DR. NAVATHE: Thank you very much for your
3 comment.

4 For those of you who are listening through the
5 web platform, we would love to hear from you, as well. You
6 can submit your comments at meetingcomments@medpac.gov.

7 And otherwise that would adjourn this meeting.
8 Thank you, everyone.

9 [Whereupon, at 11:58 a.m., the meeting was
10 adjourned.]

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