

# **Assessing payment adequacy and updating payments: Skilled nursing facility services**

Brian Klein-Qiu, Carol Carter

December 4th, 2025

# Presentation roadmap

- 1 Overview of SNF use and spending under FFS Medicare
- 2 Payment adequacy indicators for SNFs
- 3 Chair's draft recommendation
- 4 Nursing home star ratings

# Overview of SNF use and spending under FFS Medicare, 2024



**SNFs**

14,400



**Medicare share  
of facility days**

8% (median)



**Services**

1.5 million stays (in SNFs)



**Payments for  
services**

\$26 billion (in SNFs + swing beds)

**Note:** FFS (fee-for-service), SNF (skilled nursing facility).  
**Source:** MedPAC analysis of Medicare Provider Analysis and Review data.

# FFS Medicare payment adequacy framework: SNFs



## Beneficiaries' access to care

- Supply and capacity
- Volume of Medicare services



## Quality of care

- Discharge to community
- Potentially preventable readmissions
- Staffing ratios and turnover



## Access to capital

- Financial reports
- All-payer margin



## Medicare payments and costs

- FFS Medicare margin
- Projected FFS Medicare margin

**Update recommendation for SNF base rates**

**Note:** FFS (fee-for-service), SNF (skilled nursing facility).

# Access: Stable for FFS Medicare beneficiaries

## Number of SNFs decreased slightly

- Number of SNFs declined about 1% in both 2024 and 2025
- In 2024, 88% of Medicare beneficiaries lived in a county with 3+ SNFs or swing-beds

## Occupancy rates increased

- SNF occupancy rates slowly recovered from pandemic low of 69%
- In 2024, the median rate was 83%, similar to pre-pandemic rates

## Utilization was mixed

- Between 2023 and 2024, SNF admissions decreased 4% while days increased 1%
- SNF utilization is back in line with pre-pandemic trends

**Note:** FFS (fee-for-service), SNF (skilled nursing facility), SNF (skilled nursing facility).

**Source:** MedPAC analysis of data from CMS's Quality, Certification and Oversight Reports, Common Medicare Environment, SNF cost reports, and the Bureau of Labor Statistics.

# Quality: Measures were stable

| Claims-based measures                | Median facility rate, 2022-2023 | Median facility rate, 2023-2024 |
|--------------------------------------|---------------------------------|---------------------------------|
| Discharge to community               | 50.9                            | 51.5                            |
| Potentially preventable readmissions | 10.4                            | 10.7                            |

| Staffing measures                        | Median facility value, 2023             | Median facility value, 2024            |
|------------------------------------------|-----------------------------------------|----------------------------------------|
| RN HPRD                                  | 0.6                                     | 0.5                                    |
| 12-month nursing staff turnover rate (%) | 48.5<br>(before CMS methodology change) | 46.3<br>(after CMS methodology change) |

- Claims-based measures:
  - Median facility risk-adjusted rates of discharge to the community and potentially preventable readmissions were about the same in 2022-2023 and 2023-2024
- Staffing measures:
  - Median facility risk-adjusted RN hours per resident day and nursing staff turnover rate were similar in 2023 and 2024

**Note:**  
**Source:**

RN (registered nurse), HPRD (hours per resident day).  
MedPAC analysis of claims-based quality measures and quarterly staffing measures from CMS's provider data catalog.

# Quality: Gaps in quality data persist

---

- Patient experience data are not uniformly collected for SNFs
  - In 2021, MedPAC recommended that CMS finalize development and begin to report measures of patient experience
- Patient function is a key post-acute care outcome
  - MedPAC has questioned accuracy because the information is provider-reported and used for payments
  - CMS will begin to validate samples of the function information in FY 2027

**Note:** SNF (skilled nursing facility), FY (fiscal year).

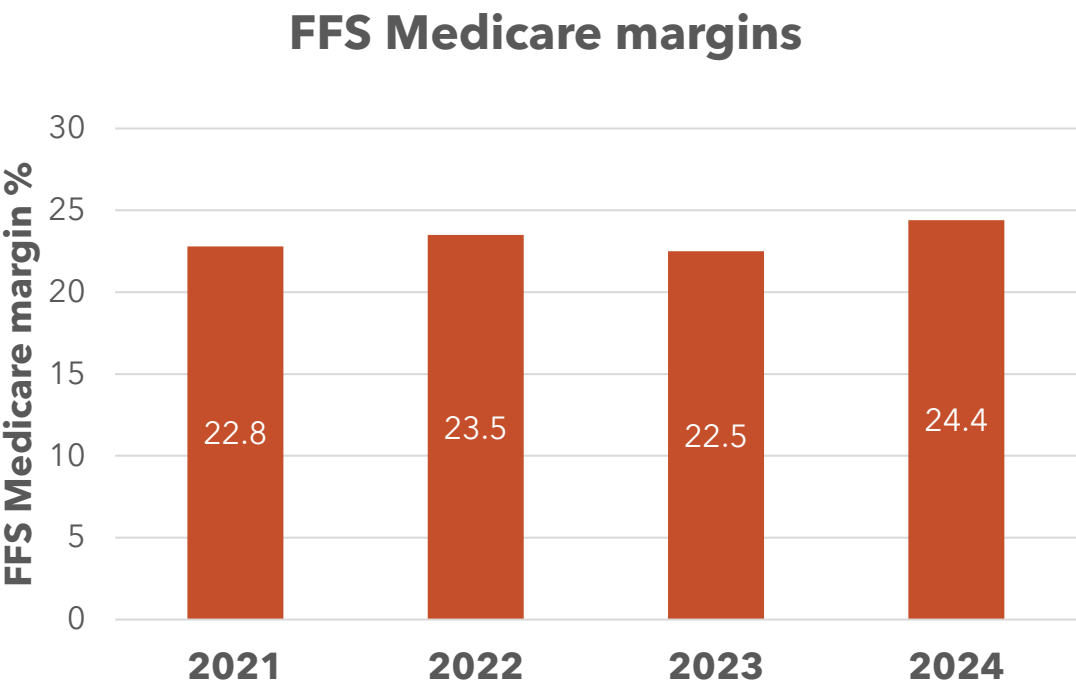
# Access to capital: Indicators are positive

---

- Investors continue to report strong interest in acquiring SNFs
- All-payer margin for freestanding SNFs increased in 2024
  - 2023: 0.4%
  - 2024: 2.1%
- Fewer SNFs had negative total all-payer margins in 2024
- Overall financial performance of this sector is heavily influenced by states' Medicaid nursing home rates

**Note:** HUD (Department of Housing and Urban Development), FY (fiscal year), SNF (skilled nursing facility).  
**Source:** MedPAC analysis of data from Irving Levin Associates, HUD, and Medicare freestanding SNF cost reports.

# FFS Medicare margins for freestanding SNFs remained high in 2024



**Source:** MedPAC analysis of cost report data for 2021-2024.

| Group           | FFS Medicare margin |
|-----------------|---------------------|
| All             | 24.4%               |
| 25th percentile | 13.0                |
| 75th percentile | 33.9                |
| For profit      | 27.2                |
| Nonprofit       | 10.8                |
| Urban           | 24.8                |
| Rural           | 21.1                |
| Low volume      | 11.1                |
| High volume     | 28.5                |

**Note:** FFS (fee-for-service), SNF (skilled nursing facility).  
**Source:** MedPAC analysis of Medicare freestanding SNF cost reports.

# FFS Medicare margin projected to increase in 2026

24.4%

2024 margin



25%

2026 projected margin

**Note:**

FFS (fee-for-service).

**Source:**

MedPAC analysis of Medicare freestanding skilled nursing facility cost reports, CMS final rule, and CMS market basket data.

# Summary: SNF payment adequacy indicators



## Beneficiaries' access to care

- Slight decrease in supply
- Decreased volume does not reflect adequacy of payments
- Occupancy rates increased to pre-PHE levels and indicate available capacity

**Stable**



## Quality of care

- Quality measures remained stable
  - Discharge to community
  - Readmissions
  - RN hours per resident day
  - Nurse staffing turnover rate

**Stable**



## Access to capital

- Continued investor interest in the sector
- 2024 all-payer margin improved to 2.1%

**Positive**



## FFS Medicare payments and costs

- 2024 FFS Medicare margin: 24.4%
- 2026 projected FFS Medicare margin: 25%

**Positive**

**Note:** SNF (skilled nursing facility), PHE (public health emergency), FFS (fee-for-service), RN (registered nurse).



# Chair's draft recommendation

# Chair's draft recommendation

For fiscal year 2027, the Congress should reduce the 2026 Medicare base payment rates for skilled nursing facilities by 4 percent.

## Implications

- Spending: Decrease spending relative to current law
- Beneficiary and provider: No adverse effect on access to care; continued provider willingness and ability to treat fee-for-service beneficiaries

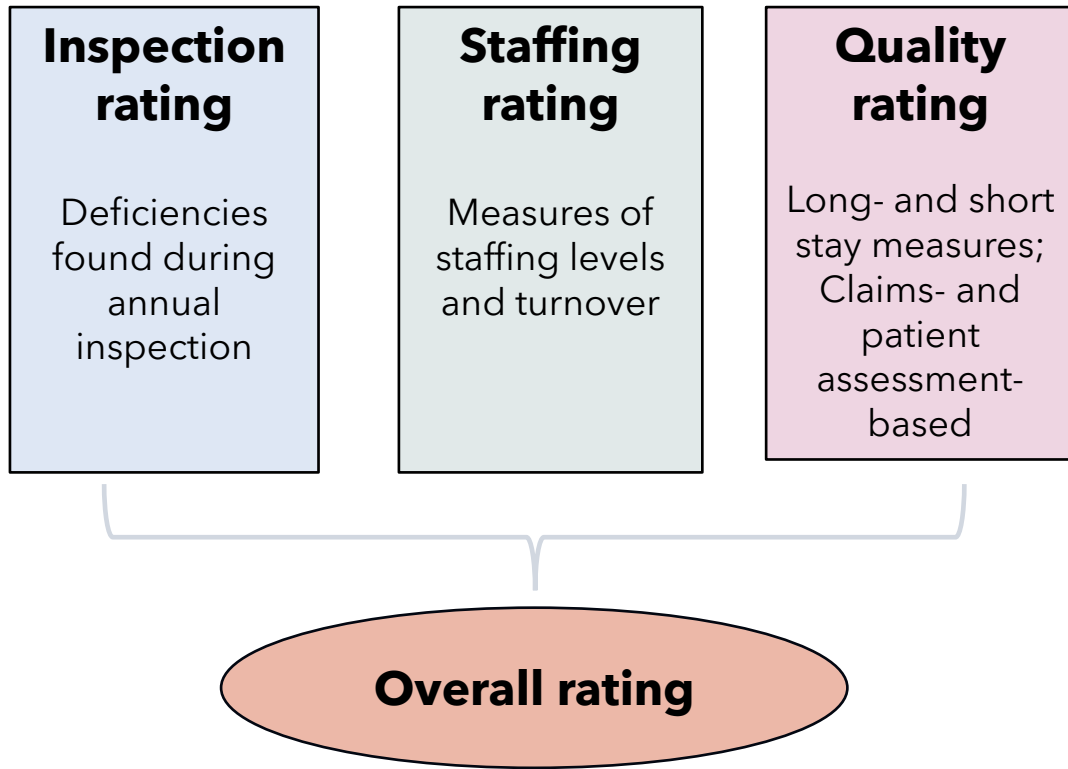
# Nursing home star ratings

---

- CMS has publicly reported nursing home (NH) star ratings since 2009
- Goal: Provide easy-to-understand information for beneficiaries to help them select where to get their care
- In June 2025, MedPAC noted that staffing information does not—but could—play a larger role in determining a NH's overall rating, given the strong evidence basis linking staffing to quality
- We explored different approaches to increase the importance of staffing in the overall star ratings

# Current design of the overall star rating

## Three domains are separately rated



- To create an overall rating:
  - Begin with inspection rating
  - Add 1 star if staffing rating is 5 stars; subtract 1 star if staffing rating is 1 star
  - Add 1 star if quality rating is 5 stars; subtract 1 star if staffing rating is 1 star
- 2-, 3-, and 4-star staffing and quality ratings do not affect the overall rating

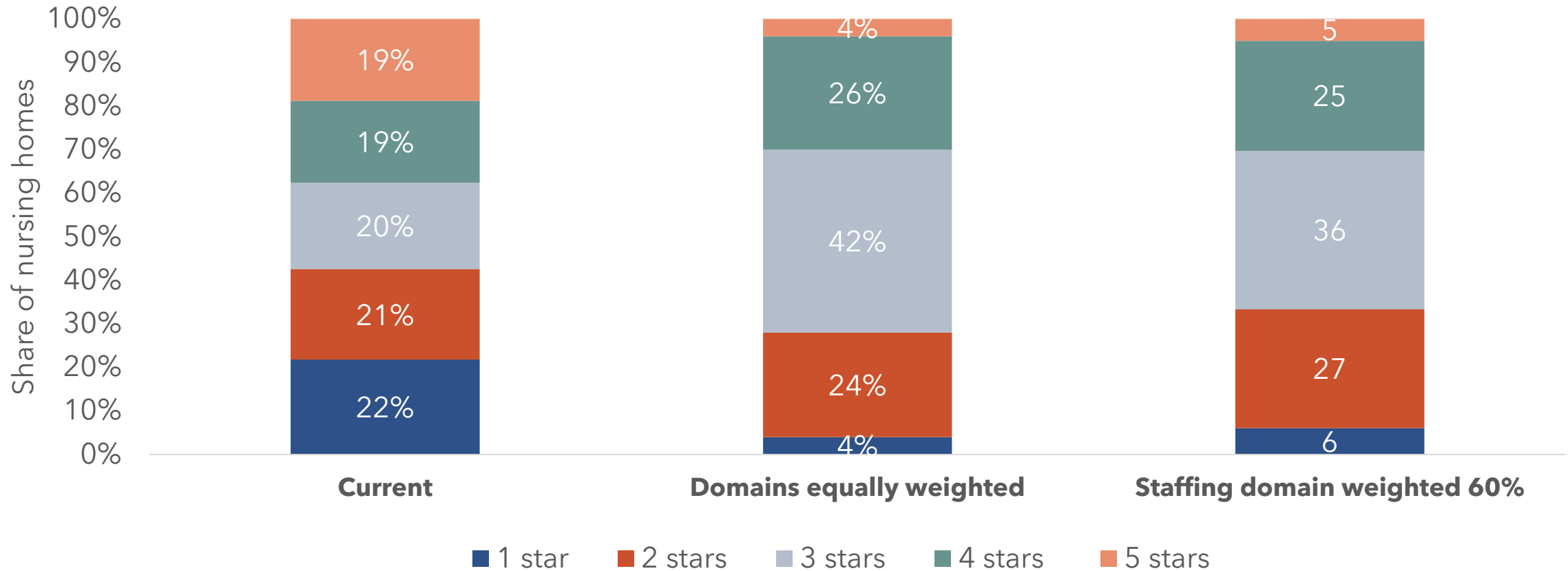
# Alternative approaches to calculate the overall star rating

---

- Why revise the method?
  - Consider all quality and staffing ratings in an overall rating
  - Commissioners were interested in increasing the weight of the staffing domain given the strong evidence linking staffing to patient outcomes
  - Decrease the weight of inspection domain because the surveys can fail to uncover serious quality problems
- Illustrative designs
  - Weight the 3 domains equally
  - Weight the staffing domain 60%, quality and inspection domains 20% each
  - The estimated impact of the alternative approaches does not consider possible behavioral changes by providers

**Source:** Dellefield et al. 2015, Gandhi et al. 2021, Jutkowitz et al. 2023, Konetzka et al. 2021a, Loomer et al. 2022, Shen et al. 2023, Zheng et al. 2022.

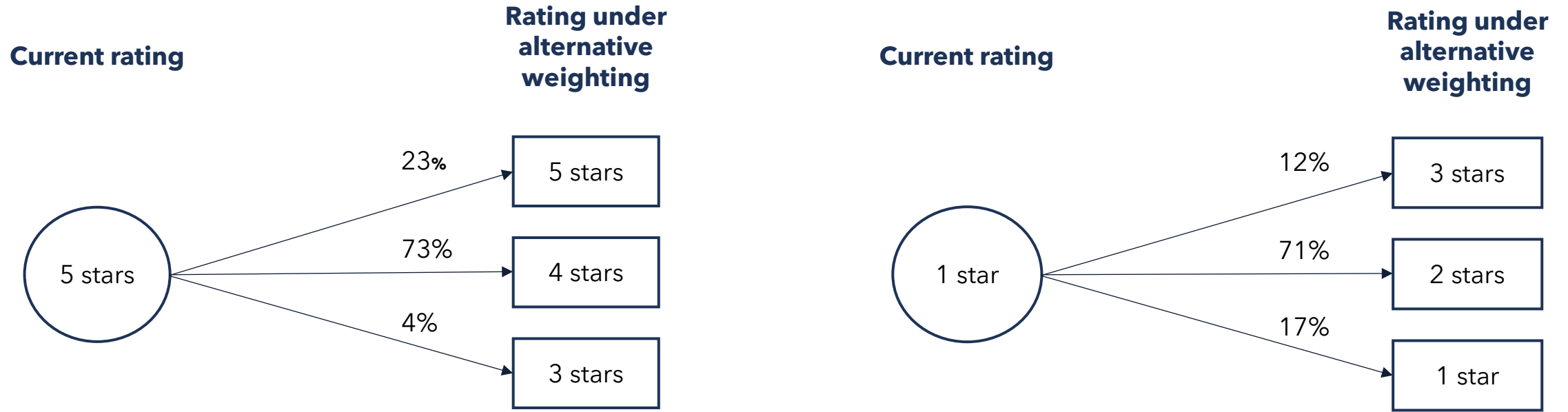
# Distribution of overall star ratings under the current design and alternative weighting approaches



**Note:** In the approach that weights the staffing domain 60%, the quality and inspection domains would each be weighted 20 percent. The estimated results of the alternative ratings do not assume any behavioral changes by nursing homes.

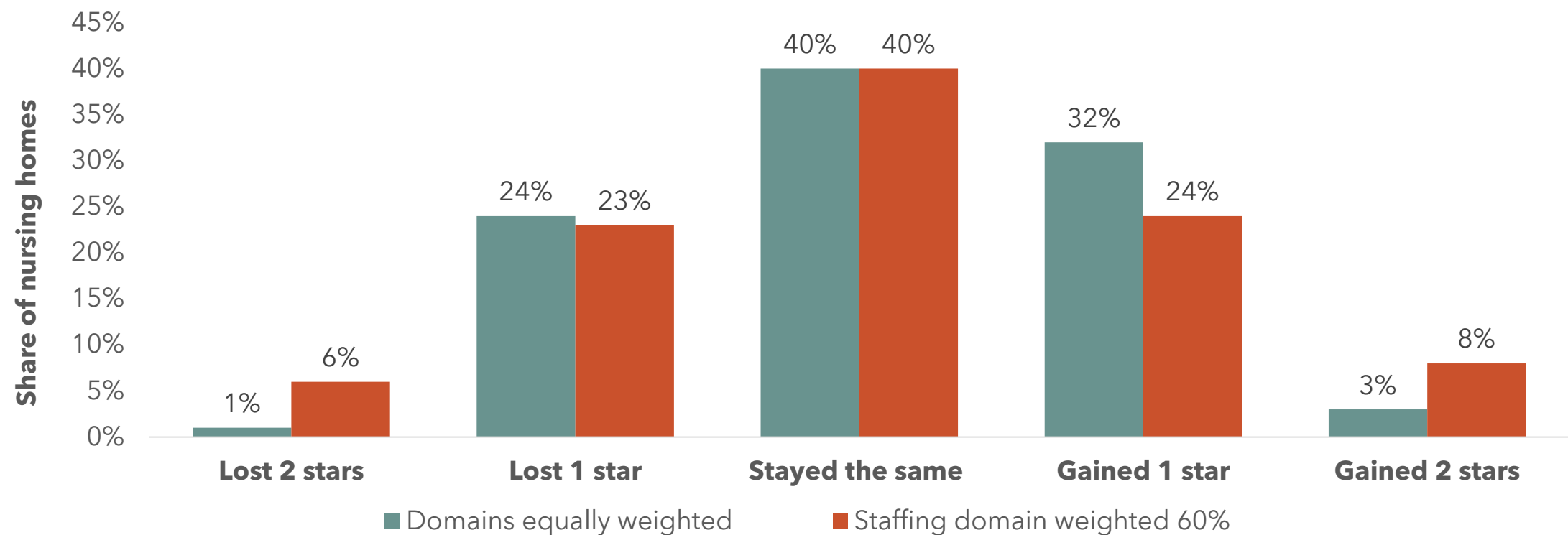
**Source:** MedPAC analysis of July 2025 star rating data

# Illustration of how the overall ratings of 1- and 5-star nursing homes would change if the domains were equally weighted



**Note:** The alternative ratings do not assume any behavioral changes by nursing homes .  
**Source:** MedPAC analysis of July 2025 star rating data.

# The majority of nursing homes would gain or lose a star in their overall rating under the illustrative alternative approaches



**Note:** Under the equal weighting, each domain would be equally weighted. In the approach that weights staffing domain 60%, the quality and inspection domains would each be weighted 20 percent. The alternative ratings do not assume any behavioral changes by nursing homes.

**Source:** MedPAC analysis of July 2025 star rating data

# What would a revised approach to calculating star ratings mean for beneficiaries?

---

- Overall ratings could provide a more complete picture of the quality of a nursing home (NH)
- Increasing the weights of the staffing and quality domains in the overall rating may offer beneficiaries a better sense of the care delivered
- Counting the 2-, 3- and 4-star quality ratings in the overall score could focus NHs on improving their quality; would increase the importance of monitoring the quality of the patient assessment information
- To improve their overall star ratings, NHs could respond by increasing their staffing and improving their quality

# Chair's draft recommendation

For fiscal year 2027, the Congress should reduce the 2026 Medicare base payment rates for skilled nursing facilities by 4 percent.

## Implications

- Spending: Decrease spending relative to current law
- Beneficiary and provider: No adverse effect on access to care; continued provider willingness and ability to treat fee-for-service beneficiaries