

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
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Thursday, October 10, 2024
10:46 a.m.

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AGENDA	PAGE
Medicare beneficiaries in nursing homes - Eric Rollins, Carol Carter.....	3
Lunch.....	75
Findings from MedPAC's annual beneficiary and provider focus groups - Ledia Tabor, Katelyn Smalley.....	76
Recess.....	160
Supplemental benefits in Medicare Advantage - Stuart Hammond, Pamina Mejia.....	160
Adjourn.....	243

P R O C E E D I N G S

[10:46 a.m.]

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DR. CHERNEW: Hello, everybody. Thank you for your patience. This is the October MedPAC meeting. It is the first -- for us anyway, it's the first time we're all here in person, and I think we have a really interesting set of topics for this today and tomorrow.

And we're going to start with a topic that has been of great interest for a lot of us, and we're really just beginning of digging in, which is to explore a whole bunch of issues around Medicare beneficiaries that are in nursing homes, and for that, I'm going to turn the mic over to Eric to give us the presentation.

MR. ROLLINS: Thank you and good morning.

I'm going to start us off by talking about Medicare beneficiaries who live in nursing homes. I'd like to remind the audience that they can download these slides in the handout section on the right-hand side of the screen.

At our April meeting, Commissioners expressed interest in taking a closer look at beneficiaries living in nursing homes. As a group, these beneficiaries have

1 significant care needs and high medical costs, and there
2 have been longstanding concerns about the quality of care
3 they receive. Some observers have also expressed concern
4 that efforts to develop new payment models that promote
5 value-based care have not prioritized this population.

6 Our presentation today is the first installment
7 of our work on this complex topic. I'll start by
8 describing the long-stay nursing home population, provide
9 an overview of the nursing home industry, and review some
10 of the major challenges to improving care for these
11 beneficiaries. After that, I'll outline the additional
12 work that we are planning to present in the spring.

13 The material from these presentations will form
14 the basis for an informational chapter in our June 2025
15 report and lay a foundation for potential work in the
16 future.

17 Many beneficiaries have difficulty caring for
18 themselves because of physical and/or cognitive
19 impairments. These beneficiaries may receive various kinds
20 of assistance, either in the home, in the community, or in
21 a residential setting, to help manage these limitations.
22 Perhaps the best-known form of residential care is the

1 nursing home, which provides services such as 24-hour
2 medical and skilled nursing care, rehabilitation services,
3 meals, and assistance with activities of daily living.

4 Nearly all nursing homes operate as both nursing
5 facilities, where they provide custodial care for
6 individuals with functional and/or cognitive impairments,
7 and as skilled nursing facilities, where they provide
8 short-term skilled care following a hospitalization.

9 Nursing home care can be quite expensive. The
10 annual cost of custodial care in a semi-private room is
11 \$104,000. Medicare does not cover long-term nursing home
12 care but does cover up to 100 days of short-term skilled
13 care following a prior hospital stay of three days or more.

14 The long-stay nursing home population, which we
15 defined as people who have been in a nursing home for more
16 than 90 days, is relatively small, about 1.2 million
17 beneficiaries in 2022. That's only about 1.7 percent of
18 the overall Medicare population.

19 Long-stay residents differed from other
20 beneficiaries in several respects, as shown on the left.
21 As you'd expect, long-stay residents tended to be older,
22 with a median age of 81, compared with 72 for other

1 beneficiaries, and about a quarter of long-stay residents
2 were 90 or older. Long-stay residents were also more
3 likely to be female, more likely to have Medicaid coverage,
4 and more likely to live in rural areas.

5 Long-stay residents also had much higher
6 mortality rates. In 2022, 25 percent died during the year,
7 compared with 4 percent for other beneficiaries.

8 Long-stay residents also tended to have much
9 higher medical costs, with an average risk score of 2.12
10 versus 1.01 for other beneficiaries. The risk score
11 measures how a beneficiary's expected Part A and B spending
12 compares with the overall average. So Medicare spending
13 per capita for long-stay residents was, thus, more than
14 twice as high as spending for other beneficiaries.

15 Finally, the median length of stay for long-stay
16 residents was 27 months, or a little more than two years,
17 although that varies considerably across beneficiaries.

18 This slide uses patient assessment data to
19 compare the beneficiaries who received long-term custodial
20 care with those who received short-term SNF care. We
21 divided beneficiaries in nursing homes into three mutually
22 exclusive groups: long-stay residents received only

1 custodial care, which are the bars on the left in each
2 group of three; long-stay residents who received Medicare-
3 covered SNF care, which are the middle bars; and short-stay
4 residents who received Medicare-covered SNF care, which are
5 the bars on the right.

6 When comparing these groups, keep in mind that
7 some information gathered in patient assessments is used to
8 adjust payments, which may give providers an incentive to
9 record certain characteristics as worse than they are to
10 boost payments.

11 For example, the Medicare payment system for SNF
12 care adjusts payments for functional status. The
13 beneficiaries who received only custodial care were more
14 likely to have bowel incontinence and dementia, while the
15 two groups who received SNF care were more likely to have
16 medically complex conditions. Among the two groups of
17 beneficiaries who received SNF care, long-stay residents
18 tended to be in poorer health than short-stay residents.

19 We also looked at the level of cognition for the
20 three groups and found that 34 percent of the long-stay
21 residents receiving only custodial care had scores that
22 indicated severe cognitive impairment, compared to just 17

1 percent of short-stay residents.

2 The last set of bars on the right shows the
3 median motor score on a composite of 11 self-care and
4 mobility items. The median motor score was the lowest for
5 long-stay residents receiving only custodial care, slightly
6 higher for long-stay residents who received SNF care, and
7 highest for short-stay residents who received SNF care.

8 While we obviously tend to focus on Medicare,
9 Medicaid plays a key role for long-stay residents. Unlike
10 Medicare, Medicaid requires states to cover long-term
11 nursing home care. Given the limited roles played by
12 Medicare and other payers, Medicaid is the predominant
13 payer for nursing home care.

14 Medicaid generally requires individuals to have
15 both limited incomes and limited assets to qualify for
16 coverage. However, every state has at least one
17 eligibility pathway that allows individuals who have higher
18 incomes and need nursing home care to qualify for coverage.
19 Under these pathways, beneficiaries most often deplete
20 their assets by spending them on nursing home care before
21 they can qualify.

22 These qualify for a process known as "spending

1 down." Once beneficiaries get nursing home coverage, they
2 must contribute nearly all of their income toward the cost
3 of their care. Medicaid then covers the difference between
4 the program's payment rate for nursing home care and the
5 individual's contribution.

6 Due to the high cost of nursing home care, the
7 share of residents with Medicaid coverage rises steadily as
8 the length of stay increases. We used information from the
9 minimum data set, which is a standardized assessment that
10 nursing homes complete for all residents at regular
11 intervals, to identify cohorts of beneficiaries who entered
12 a nursing home in the same month. We then used monthly
13 enrollment data to track how the share of beneficiaries
14 with Medicaid in each cohort changed over time.

15 In this figure, beneficiaries entered the nursing
16 home in month zero. As you can see, about a third of
17 beneficiaries were already eligible for Medicaid when they
18 entered the nursing home. After entry, the share with
19 Medicaid rose rapidly, reaching about 60 percent after
20 three months and nearly 80 percent after 12 months,
21 indicating that many beneficiaries could only pay for a few
22 months of care on their own.

1 The experiences of the three cohorts shown here
2 follow similar trajectories, suggesting that this pattern
3 has been fairly stable over time.

4 Turning back now to Medicare, long-stay residents
5 can receive their Medicare benefits through fee-for-service
6 or a managed care plan. This graphic shows how enrollment
7 patterns for this population changed from 2012 to 2022. In
8 2022, 65 percent of long-stay residents were enrolled in
9 fee-for-service and 35 percent were enrolled in a plan,
10 usually an MA plan.

11 Long-stay residents are more likely than other
12 beneficiaries to have fee-for-service, but as you can see,
13 the share enrolled in fee-for-service has declined
14 significantly over time.

15 Among those in plans, roughly equal shares were
16 enrolled in three plan types: institutional special needs
17 plans, or I-SNPs, which are specialized plans for
18 beneficiaries who need the level of care provided in a
19 nursing home; conventional MA plans, which are open to all
20 beneficiaries; and either dual eligible special needs plans
21 or Medicare and Medicaid plans, which are specialized plans
22 for beneficiaries who have both Medicare and Medicaid.

1 Since 2012, the shares enrolled in I-SNPs and in
2 either D-SNPs or MMPs each increased by about 7 percentage
3 points, while the share enrolled in conventional plans
4 increased by about 5 percentage points.

5 Finally, Medicare lets all nursing home residents
6 change plans monthly, while other beneficiaries are largely
7 limited to changing plans during the annual enrollment
8 period. As discussed in your mailing materials, there is
9 some shifting from conventional plans into I-SNPs and fee-
10 for-service after beneficiaries enter a nursing home.

11 So now I'm getting ready to switch gears and talk
12 about the nursing home industry, but before I do that, I
13 wanted to mention that assisted living facilities, or ALFs,
14 are also an important source of residential care for older
15 beneficiaries. And there is some overlap between the
16 nursing home and ALF populations.

17 ALFs focus on people who had been living
18 independently but now need some support as their
19 functioning declines. They provide housing and services
20 like health-performing activities of daily living and
21 housekeeping. They may coordinate medical services with
22 health care providers but do not provide these services

1 themselves. The average annual cost of ALF care is
2 \$64,000, which is generally financed with personal or
3 family funds. Medicare and Medicaid do not cover the
4 housing component of ALF care but may cover some other
5 services furnished to residents.

6 About 800,000 people live in ALFs. They're
7 generally less impaired than nursing home residents,
8 although the acuity of the ALF population has increased in
9 recent years. Residents typically live in ALFs for about
10 22 months, with about 60 percent later moving to a nursing
11 home. ALFs can, thus, serve as a bridge between living in
12 the community and a nursing home.

13 Okay, Back to nursing homes. There are about
14 15,000 nursing homes in the country. The vast majority, 94
15 percent, participate in both Medicare and Medicaid, with
16 the other 6 percent participating either just in Medicare
17 or just in Medicaid.

18 Almost all nursing homes are freestanding, and
19 almost three-quarters are in urban areas.

20 Just over 70 percent of nursing homes are for-
21 profit, with another 21 percent that are non-profit, and 6
22 percent that are government-owned, such as a VA, county, or

1 state facility.

2 In terms of size, about half of facilities have
3 less than 100 beds, and 12 percent have less than 50 beds.

4 In terms of payer mix, Medicaid is the largest
5 payer for nursing homes, making up 63 percent of days.
6 Fee-for-service Medicare accounts for only 10 percent of
7 patient days, while private and other payers account for
8 the remaining 27 percent of days. The share of days
9 covered by Medicare is actually higher than 10 percent,
10 because this private and other category includes days
11 covered by MA plans. The private and other category also
12 includes out-of-pocket spending and long-term care
13 insurance.

14 Let me expand a bit on why private long-term care
15 insurance plays a limited role in financing nursing home
16 care. In 2020, 7.5 million people, including people under
17 age 65, had some form of LTC insurance. The extent of this
18 coverage varies widely but begins with the documented need
19 for help with activities of daily living.

20 There are both supply and demand factors that
21 limit the size of the long-term care insurance market. On
22 the supply side, insurers have had difficulty projecting

1 costs, mortality, and morbidity, which may not play out
2 until many years after a policy is sold. These
3 miscalculations resulted in large increases in premiums
4 that prompted many lower-risk policyholders to drop their
5 coverage.

6 Adverse selection also complicated insurers'
7 projections, as did moral hazard, particularly as consumer
8 preferences shifted to policies that covered home-based
9 care.

10 To manage moral hazard and adverse selection,
11 insurers stopped selling policies to individuals with
12 limited function or cognition or with certain diagnoses.
13 On the demand side, many people prefer to self-insure if
14 they can afford it, and some lower-income individuals may
15 not be able to afford the premiums.

16 The presence of Medicaid coverage for long-term
17 care also dampens the incentive to purchase a policy, and
18 many beneficiaries wrongly believe that Medicare covers
19 long-term care.

20 As I just mentioned, policies are simply not
21 available for individuals who are older, sicker, or
22 cognitively impaired.

1 Finally, premiums for women are about 60 percent
2 higher than premiums for men, due to their longer life
3 expectancy. So although women are more likely to benefit
4 from a policy, they may also get priced out of the market.

5 Switching back to the nursing home industry, we
6 also looked at differences between urban and rural nursing
7 homes. As you can see on the left, rural nursing homes
8 make up 27 percent of all facilities but smaller shares of
9 days and revenues because they are both smaller and have
10 lower occupancy rates.

11 Rural facilities have an average daily census of
12 59, compared with 85 for urban facilities, and an average
13 occupancy rate of 70 percent, compared with 78 percent for
14 urban facilities.

15 However, on average, rural nursing homes perform
16 somewhat better financially than urban facilities based on
17 their total margins, which consider all payers and lines of
18 business. Rural nursing homes have lower payments per day
19 than urban facilities, but those payments cover their
20 costs, so their total margin is slightly positive.

21 In contrast, urban facilities have much higher
22 costs per day and payments per day, but their higher

1 payments do not cover their costs, and their total margin
2 is slightly negative.

3 However, as we discussed in your mailing
4 materials, one recent study found that margins for nursing
5 homes may be higher than they appear in cost reports
6 because some nursing homes may make inflated payments to
7 related corporate entities to obscure some of their
8 profits.

9 There are a number of major challenges to
10 improving care for beneficiaries in nursing homes. One
11 shortcoming is that nursing homes have a financial
12 incentive to hospitalize their long-stay residents so that
13 they can qualify for higher skilled care payments, even if
14 their clinical condition doesn't warrant a hospitalization.

15 Medicaid's payments for custodial care also tend
16 to be low. For example, MACPAC found that in 2019, 81
17 percent of nursing homes had base payment amounts that were
18 lower than their acuity adjusted costs. However, I should
19 note that due to data limitations, MACPAC's analysis could
20 not account for supplemental payments that about half of
21 states make to nursing homes. These low payment rates
22 affect facility staffing levels, staff turnover, and

1 quality of care. Racial and ethnic minority groups are
2 particularly vulnerable because they are more likely to
3 live in areas where nursing homes have lower staffing
4 levels and lower quality.

5 Nursing home residents also have high rates of
6 potentially avoidable hospitalizations. For example, one
7 study found that 20 percent of hospitalizations for
8 residents with advanced dementia and 43 percent of
9 hospitalizations for residents with congestive heart
10 failure were potentially avoidable.

11 CMS uses a mix of data sources and measures to
12 assess quality of care in nursing homes, but the commission
13 has raised two concerns about this quality reporting.
14 First, many measures are based on patient assessment data
15 that may not be accurate because they are also used to
16 establish payments. Second, there are no measures for
17 resident quality of life, resident satisfaction, and end-
18 of-life care.

19 In 2021, the commission recommended that CMS
20 finalize the development of patient experience measures and
21 begin reporting them. Other efforts to improve care, such
22 as state-run inspections and the nursing home compare

1 ratings, have had limited success.

2 In terms of next steps, we plan to come back to
3 you in the spring with two presentations that examine
4 Medicare's efforts to improve care for long-stay residents.
5 The first presentation will look at managed care-based
6 approaches. Here, we plan to focus on the impact of I-SNPs
7 where relatively little research has been done. The second
8 presentation will look at fee-for-service-based approaches,
9 such as the SNF value-based purchasing program, ACOs, and a
10 CMMI demonstration that focused on reducing avoidable
11 hospitalizations among nursing home residents. This
12 presentation will also examine efforts to improve care that
13 aren't directly payment-related, such as the star ratings
14 for nursing homes and inspections.

15 The material from today's presentation, plus the
16 two in the spring, will lead to an informational chapter in
17 our June 2025 report to Congress.

18 I would also like to note that we will monitor
19 the new staffing standards for nursing homes as part of our
20 regular work on payment adequacy for SNFs, which you'll see
21 in December and January.

22 That brings us to the discussion. First, I'll be

1 happy to answer any questions about the material in this
2 presentation. Second, we'd like to know if there are
3 additional issues related to beneficiaries and nursing
4 homes that you'd like us to explore during this meeting
5 cycle. Finally, we'd like to hear about potential policy
6 issues related to beneficiaries and nursing homes that you
7 might be interested in exploring in the future.

8 That concludes the presentation, and I'll now
9 turn it back to Mike.

10 DR. CHERNEW: Eric, thank you very much. That
11 was chock-full of information.

12 We're going to start with our Round 1 set of
13 questions, and just to remind everybody, Round 1 is for
14 clarifying questions. We will then get on to Round 2 for
15 substantive comments.

16 But, Cheryl, I think you are first in the Round 1
17 queue.

18 DR. DAMBERG: All right. Thank you. Great
19 chapter. And this is really important work since this is
20 the most vulnerable population.

21 I have two questions. One, in the chapter it
22 notes a decline in the number of facilities, and I'm

1 curious as to whether we have some sense of there's some
2 unmet demand in the market.

3 MR. ROLLINS: You mean unmet demand for nursing
4 home care?

5 DR. DAMBERG: Yeah.

6 MR. ROLLINS: Carol can weigh in on that more in
7 further presentations. My suspicion would be given
8 occupancy rates that generally -- I mean, there could be
9 certain areas that are exceptions, but at a high level
10 probably not. I think the decline in nursing homes, to
11 some extent, is part of a long-term cyclical trend, where
12 we have fewer hospitalizations, fewer people going and
13 needing skilled care. There's also sort of an ongoing
14 shift in terms of people who used to be in nursing homes
15 but now like home and community-based forms of long-term
16 services and supports.

17 So I think those are factors that sort of over
18 time are putting some downward pressure on the number of
19 nursing homes.

20 DR. DAMBERG: Great. I think that context would
21 be helpful in the chapter.

22 And then secondly, there was a note that for-

1 profit entities have lower occupancy rates, and I was kind
2 of curious. Do you have any insights as to why that's the
3 case?

4 MR. ROLLINS: Off the top of my head I do not,
5 but we can get back to you on that.

6 MS. KELLEY: Tamara.

7 DR. KONETZKA: Eric, thank you so much. I really
8 appreciate the department of the knowledge in this area
9 that you and Carol have, and you're covering a lot of
10 ground.

11 A couple of quick questions. On Table 2, I'll
12 say more about that in my Round 2 comments, but I really
13 like these three groups that you divided the nursing home
14 population into. Do you have the N's for that, which I
15 think should be added to the table. Because that's just
16 interesting how those fall out.

17 MR. ROLLINS: We can add the N's. I don't have
18 them off the top of my head.

19 DR. KONETZKA: A couple of other really minor
20 questions. On page 5, it says, in the chapter, it's
21 talking about one-third of nursing home residents at any
22 given point in time being short stay. I feel like that

1 number must be wrong. Maybe one-third of admissions? But
2 it's usually more like 15, or something. It just seems
3 very high.

4 MR. ROLLINS: We can double-check that.

5 DR. KONETZKA: Yeah, just double-check that.

6 And, you know, I'm going to leave the other. I have a few
7 other minor things I think I'll just talk to you about
8 separately, to save time and move on.

9 MS. KELLEY: Amol.

10 DR. NAVATHE: Thanks, Eric, for this great,
11 great, informative chapter with a lot of facts, as Mike
12 said. I have a couple of questions. I hope that they're
13 relatively brief. The first one is, it's striking you
14 mentioned in the long stay setting that there's kind of an
15 incentive still to have the beneficiaries be hospitalized
16 and then come back as short stay.

17 One of the things I was curious about is in the
18 long-stay nursing home population, how does hospice use
19 compare to those who are not in some sort of similar
20 beneficiaries, if we could identify them.

21 MR. ROLLINS: You mean do decedents in nursing
22 homes use hospice at higher rates than decedents in the

1 community?

2 DR. NAVATHE: Yes. Thank you for restating that
3 better than I did.

4 MR. ROLLINS: I do not know the answer to your
5 question, but I think that is probably a knowable question.

6 DR. NAVATHE: Okay. The second question I had
7 is, so when beneficiaries or their families are using their
8 own incomes or assets to pay for nursing home care, it
9 seems like, as highlighted in the reading materials,
10 there's a spend-down program for higher-income folks.

11 I was curious if there are multiple mechanisms
12 here, and if so, how the rates would vary. So for example,
13 if you're not part of a spend-down program how would the
14 rates for long-stay nursing home care compare to those with
15 Medicaid. And in the spend-down phase, if there's
16 variation at the state level. The way that the reading
17 materials make it sound is, in general, that the rates
18 being paid are less than Medicaid, and then Medicaid kind
19 of tops up. I was curious what the income requirements
20 there are, if there is a time horizon. If you can give us
21 a little bit more detail about how that works.

22 MR. ROLLINS: In terms of how the spend-down

1 process works?

2 DR. NAVATHE: Yeah. So I guess one question is
3 related to the spend-down process. One question relates to
4 outside the spend-down process, what the rates look like.

5 MR. ROLLINS: We can go back and check. You
6 know, there's one figure in there that said the annual cost
7 of nursing home care -- it was in this slide -- was
8 \$104,000. And that's based on a report from Genworth,
9 which is the largest private long-term care insurer. So
10 you can think of that as kind of like private pay rates.

11 The rates that Medicaid is going to pay for
12 nursing home care are going to be lower than that. There's
13 going to be a lot of variation across states, but sort of
14 like very rough order of magnitude. It might be more in
15 like the \$70,000 to \$80,000 range.

16 So before you're on Medicaid, to the extent there
17 is the higher private pay rate, my intuition would be that
18 that's the rate you're facing until you actually go onto
19 Medicaid.

20 DR. NAVATHE: Thank you.

21 MS. KELLEY: Lynn.

22 MS. BARR: Great work, as always, Eric. Thank

1 you so much for helping us better understand what's going
2 on here. I have five quick Round 1 questions.

3 You said that the death rate in 2022 was 25
4 percent, but that was a COVID year. What's a normal death
5 rate in the skilled nursing, like in 2019?

6 MR. ROLLINS: With the exception of 2020, which
7 was the onset of the pandemic, it was very consistently,
8 and this was over about a 10-year period, it was
9 consistently between 24 and 25 percent a year.

10 MS. BARR: Okay.

11 MR. ROLLINS: And in 2020 it jumped up to 33
12 percent.

13 MS. BARR: Got it. Thank you. Is there any
14 pattern that you could see in the closure date? Of course,
15 I'm interested in rural versus urban. Did you see
16 anything, you know, for profit, not-for-profit? Did you
17 see any kind of consistency?

18 MR. ROLLINS: I don't think we looked at it into
19 that level of detail, but that is something we could look
20 into certainly for future work.

21 MS. BARR: Thanks. I'm particularly concerned
22 about rural because of their staffing issues with I'm not

1 able to get nurses, which I hear a lot about. And I'm
2 wondering if that's starting to cause closures.

3 Are rural nursing homes -- I know, rural, rural,
4 rural -- are rural nursing homes' margins affected by
5 whether or not they're in an expansion state? So you say
6 that they've got that higher margin, but they've also got
7 less Medicaid, right, and you have less Medicaid support.
8 So I was curious, is there any sort of, you know, kind of
9 correlation of that to whether or not -- would the numbers
10 be similar for the Medicaid expansion states versus the
11 non-Medicaid expansion states?

12 MR. ROLLINS: The Medicaid expansion is affecting
13 a population that, by definition, is not eligible for
14 Medicare, so there's not going to be a direct link there
15 between whether or not your Medicaid program has taken that
16 expansion group versus not. There's not going to be a
17 direct link between making that decision and what your
18 nursing home population is going to look like.

19 MS. BARR: Great. An answer without homework.
20 Good job. Can we get more of those?

21 Why does Medicaid eligibility rise before they're
22 admitted? Your graph actually shows this increase of

1 Medicaid eligibility in the two to three months before
2 they're admitted into the nursing home. What's happening
3 there?

4 MR. ROLLINS: We noticed that, as well, and I
5 don't have a good explanation for sort of why it does start
6 to tick up a little bit in the months before they go into a
7 nursing home.

8 MS. BARR: And that brings me to my final
9 question. The concern I have is this is related to people
10 gaming the system and hiding assets, which I think probably
11 a lot of people are aware of, maybe even know somebody,
12 anybody here know somebody that's hidden assets for
13 Medicaid? I do. You know, and quite proud of it.

14 So I'm wondering, do we have any sort of sense of
15 what's happening there in terms of people spending down so
16 that they can qualify or are hiding assets?

17 MR. ROLLINS: I am not aware of any studies that
18 sort of specifically quantify that. It seems like that
19 would be a very difficult question to answer. Medicaid has
20 a lot of restrictions in place about sort of transferring
21 assets for just this sort of thing. But as you are
22 probably aware, there is a whole branch of legal practice

1 that is Medicaid estate planning. It is an incredibly
2 complex area. It varies by state.

3 MS. BARR: Interesting. All right. Thank you.

4 MS. KELLEY: Robert.

5 DR. CHERRY: Yeah, thank you. Really strong work
6 here. I had a question about the payer mix, just for
7 clarification. So 10 percent of the patients in SNFs, it
8 was mentioned, are Medicare fee-for-service. The Medicare
9 Advantage were bundled in a different category, private and
10 other. So I was wondering what the percentage of Medicare
11 Advantage patients are, that are in SNFs, according to this
12 data.

13 MR. ROLLINS: Well, that's the problem we have
14 with the cost reports is they don't break it out. But, you
15 know, just very rough order of magnitude, if 10 percent of
16 your days are people who are in Medicaid fee-for-service
17 and roughly half of Medicare beneficiaries are in fee-for-
18 service versus MA, instead of 10 it's a little bit closer
19 to 20 percent. My guess would be it's a little less than
20 that because we hear fairly consistently that MA plans are
21 focused on sort of reducing the length of that sort of SNF
22 coverage in their plans.

1 So I wouldn't necessarily just take that 10 and
2 double it to 20 to account for the half of Medicare people
3 that are in MA, but I think maybe somewhere in the 15 to 20
4 percent range, off the top of my head, is plausible.

5 DR. CHERRY: Okay. Thank you.

6 MS. KELLEY: Gina.

7 MS. UPCHURCH: Thank you so much, to you and
8 Carol, for this chapter and this work. I think it's really
9 important work, not only because it's how many people live
10 their lives when they're Medicare beneficiaries, but
11 because of the transitions going in and out of community-
12 based settings to skilled nursing, and potentially back to
13 community-based settings, in and out of hospital, skilled
14 nursing.

15 So one question I have is, are transitional care
16 codes -- and I don't do CPT coding, so excuse me -- I know
17 they cover it going in and out of the hospital. What about
18 going in and out of skilled nursing? Can somebody bill
19 transitional care codes for that?

20 MR. ROLLINS: That I do not know.

21 MS. UPCHURCH: Okay. It would be good for us to
22 know that.

1 The three midnights rule, to be able to restart
2 the Medicare aid billing when somebody goes for a rehab in
3 a skilled nursing facility, is that rule there to prevent
4 abuse in and out of skilled nursing, or why do we come up
5 with three midnights versus two midnights? Because I know
6 a lot of Medicare Advantage plans waive that three midnight
7 rule because, you know, they just do. Do we know why that
8 three midnight rule, is it mainly to focus on not having
9 people come in and out of skilled nursing facilities to
10 sort of game the system?

11 MR. ROLLINS: I confess I don't know. I believe
12 the three-day requirement has been in place since 1965, so
13 the logic for it would be far in the past. I can't answer
14 that part of it, that the average length of stay when the
15 three-day rule was around 13 or 14 days. So three days was
16 thought of as a reasonable requirement.

17 MS. UPCHURCH: Okay.

18 MR. ROLLINS: But you are correct that the vast
19 majority of MA plans do not use this requirement.

20 MS. UPCHURCH: They don't use it, and I think
21 that's telling. So we need to look into that and figure
22 out why they are waiving it. Okay.

1 MR. POULSEN: Could I jump in on that one? At
2 least I know some of the plans that I'm involved with don't
3 because they have additional oversight that isn't there
4 available for fee-for-service Medicare. So they're using
5 an alternative mechanism to define need.

6 MS. UPCHURCH: The benefit. Okay, right.

7 Then on page 24, we talk about the CLASS Act, and
8 I was a huge fan of the CLASS Act. And I believe it was a
9 voluntary thing. So I guess my question would be do we
10 know if anybody has looked at mandatory and whether it
11 could be matched by employer, just like we do Social
12 Security and Medicare. Has that been looked at as a
13 potential, and is that something we could refer to in this
14 chapter?

15 MR. ROLLINS: I'm sure at various points there
16 have been proposals to create a sort of mandatory long-term
17 care program. For example, they are starting one in
18 Washington State. There's a state-run one in Washington
19 that's getting stood up. We could do a little digging on
20 that.

21 MS. UPCHURCH: Yeah. I think it would be
22 important to know that because it just makes perfect sense

1 to me for employers to be paying for some of this moving
2 forward.

3 And my last Round 1 question is, you mention, on
4 page 30, that there's volume-based purchasing program but
5 it did not decrease readmissions. I'm not sure what a
6 skilled nursing facility value-based purchasing program is.
7 What does that mean?

8 MR. ROLLINS: It's a quality incentive program.

9 MS. UPCHURCH: What would be some examples?
10 Sorry.

11 MR. ROLLINS: For example, to encourage
12 reductions in readmission rates.

13 MS. UPCHURCH: So they could do things within the
14 skilled nursing, whatever they can do, just to decrease
15 admissions. But how is that to do with value-based
16 purchasing?

17 MR. ROLLINS: That's just the term they call it.

18 MS. UPCHURCH: Okay. All right.

19 DR. CHERNEW: If I understand it correctly,
20 basically it's a program that nursing homes could be in,
21 and they would get a reward, a bonus, if they could manage
22 the readmissions from the --

1 MS. UPCHURCH: Okay. I thought it meant they
2 were purchasing something to get a discount.

3 DR. CHERNEW: No. Value-based purchasing is just
4 the language that is used for all the payment models that
5 incent providers to do whatever it is they want to do.

6 MS. UPCHURCH: I gotcha.

7 DR. CHERNEW: In this case it's designed -- if I
8 understand it correctly, the homes would choose to
9 participate, and if they met certain goals, including
10 admissions to hospitals, they would get some reward.

11 MS. UPCHURCH: That makes good sense.

12 DR. CHERNEW: Is that basically right?

13 MS. UPCHURCH: Thanks. That's great. Thanks.

14 MS. KELLEY: Wayne.

15 DR. RILEY: Eric, great work by you and Carol.
16 Just a clarification question on Slide 10. You mentioned
17 that the annual cost of assisted living is \$64,000. That
18 strikes me as a little low because I think a few moments
19 ago you mentioned nursing home care was \$104,000, roughly,
20 on average. And I guess maybe I had the misunderstanding
21 that assisted living was more expensive than nursing home.
22 Could you tease that out for us?

1 MR. ROLLINS: So nursing home care is more
2 intensive than assisted living, so it is going to be more
3 expensive than ALF care.

4 DR. RILEY: Okay. And the 64, obviously there's
5 regional differences embedded in that. So any color
6 commentary around the regional differences?

7 MR. ROLLINS: I don't know what the regional
8 differences are. One thing about the ALF care, and I think
9 we do touch on this in the mailing materials, is there's
10 sort of a base rate that you might pay when you're in an
11 assisted living facility, but if you need additional
12 services, there will be additional charges.

13 DR. RILEY: The add-ons, right.

14 MS. KELLEY: Okay. I think that's all I had for
15 Round 1. So unless anyone wants to correct me, we'll move
16 to Round 2, Mike. All right. Stacie.

17 DR. DUSETZINA: This was a really informative
18 and very depressing chapter. I will say that some of my
19 comments are going to be based a little bit about having a
20 crash course with this in my personal life, trying to help
21 my mom navigate through these services at her end-of-life
22 care. So I have a few bits of information I'd love to see

1 for just informing people about how this works or doesn't.

2 One is around the long-term care insurance space,
3 and you do a really great job of describing that. But I
4 wondered about the extent of coverage, even for people who
5 have it. I think there is a misconception that if you have
6 it you're okay. But talking with other experts in this
7 area it sounds like the coverage is really not that great,
8 even if you've checked all of the boxes of having that in
9 place. And we know that there's a lot of discrimination in
10 that market, so people can't access coverage at all.

11 Around the issue of spend-down, I also was really
12 interested in states' abilities to go after the home and
13 assets after a person has died, when there has been nursing
14 home care. And I think having some context around that
15 would be also important, because it's not clear to me how
16 variable that is by state, but I know there have been some
17 news reports of state Medicaid programs going after people
18 after their loved ones have passed away in that situation.

19 There are a couple of things around the access to
20 nursing home care that I'm very interested in. I know you
21 said occupancy rates look okay, but I wonder how variable
22 is that, like the ratings of the nursing homes, if you're

1 looking at a higher-rated nursing home how likely is it
2 that you can get a bed.

3 And I'd potentially love to see a workstream
4 around even something like a Secret Shopper study of can
5 you get in and what are the requirements. I would say,
6 personally -- and I hate to throw anecdotes out there -- my
7 family attempted to try for like four or five places for my
8 mother, and were waitlisted at all of them. And some of
9 them even had a requirement of documenting literally
10 hundreds of thousands of dollars of liquid assets that did
11 not include a home in order to even be put on a wait list.

12 So I think there is kind of a lot contextually
13 around can you even get a bed and a room that I would like
14 to know more about.

15 And then on the quality measurement side, that
16 seemed incredibly important to know what's going on with
17 beneficiaries and their quality experiences in nursing
18 homes. And it's complicated, I think, by the high level of
19 dementia in residents. So I think that maybe some thinking
20 about how do we get good reports from the people in nursing
21 homes themselves, or can you engage caregivers or family
22 members to also help support that quality reporting effort.

1 This is incredibly important work, and I think,
2 as you note in the chapter, a lot of people have no idea
3 the extent to which this isn't covered, and it's helpful to
4 highlight the ways that it isn't covered right now.

5 MS. KELLEY: Tamara.

6 DR. KONETZKA: Okay. So as I mentioned in my
7 Round 1 comments, I really like Table 2 and this grouping
8 of residents into three different groups. Because I think
9 over and over, I like to say that this isn't really a
10 dichotomy, you know, short-stay Medicare residents and
11 long-stay Medicaid residents or private pay residents.
12 These are often the same people and they are cycling
13 through.

14 So I think dividing it into sort of long-stayers
15 who go to the hospital and come back, and the SNF stay or
16 not, into separating those out from the people who really
17 cycle through and go back to the community is very useful.

18 I think my only suggestion to push that a little
19 bit more is I'd love to see those groups broken down a
20 little bit more by dual status and MA status.

21 The spend-down analysis, I really love that
22 that's included and that you did this analysis. It's

1 something that everybody knows happens, and it's talked
2 about all the time, and it's really hard to find data on
3 that. So I think that this is really good information
4 because it just sort of affirms what everybody knows, that
5 most people who go into nursing home spend down very
6 quickly given the cost of it, and that Medicare is
7 therefore such a dominant player.

8 I also echo the comments others have made about I
9 appreciate the inclusion of the review of private long-term
10 care insurance in the chapter. Your review really captured
11 some of the challenges with this market. I think it's
12 often tempting for policymakers, or really anybody
13 interested in long-term care to think about expanding the
14 private long-term care insurance market as like the great
15 solution, right. It's like you're just going to get people
16 to be more aware of this and buy private insurance
17 policies, that seems like a great insurance product. It
18 should be, you know. There's a non-trivial chance we're
19 going to run into these costs, and it's very expensive. So
20 why wouldn't we insure against it?

21 But as you describe in your chapter, I think
22 there are just some structural difficulties with that

1 market that make it very hard for insurers to offer a good
2 product and stay afloat, and then consumers, on the other
3 hand, see those policies as not very good value. And so
4 it's this kind of niche market, where you have to be a
5 really risk-averse person and not be rich enough to just
6 sort of pay for it out of pocket, but be really risk averse
7 and sort of, you know, middle income, where you want to
8 preserve your assets.

9 So I just think after decades of trying to expand
10 this market, through various policy levers, that we sort of
11 have to acknowledge that it's going to remain this little
12 niche market.

13 I think that it could certainly play a role in
14 the future, you know, in some kind of public-private
15 partnership. I just think it won't be a big solution in a
16 private-only mode. I don't have suggestions to really
17 expand that. I just love that it's in the chapter.

18 A note on hiding profits through related party
19 transactions. You know, there is always this debate of,
20 you know, yeah, Medicaid rates are low. We use Medicare
21 profits to sort of subsidize Medicaid rates. But, you
22 know, really the overall profit margins are pretty low.

1 And, you know, there is, I think, a strong argument that we
2 just don't really know what those profits are, and that's
3 all true.

4 But the point I want to make is that can be true,
5 and we can still be underfunding long-term care, in
6 general, when we look across Medicare, Medicaid especially,
7 and at their total margins. These things can both be true,
8 that we need more transparency in where the flow of public
9 funds is going, and probably overall we're still not
10 funding the long-term care side enough to get the kind of
11 quality that we all expect.

12 Okay. Turning to your next steps that outlined,
13 I'm very excited about drilling down into the I-SNPs. To
14 me, given all the sort of perverse incentives around
15 rehospitalizing people, to bring them back through a
16 Medicare SNF stay and gain more profit for the facility
17 that way, I feel like the I-SNPs are like the most
18 exciting, promising model out there to try to address some
19 of those adverse incentives.

20 So I think there's so little we know about SNPs.
21 It's still not that many people, but it's a promising
22 model. And so like anything we do, even just

1 descriptively, about who is in SNPs, which facility starts
2 SNPs, we know a little bit about that from recent research.
3 And then also what their hospitalization rates and ER rates
4 are when people are in SNPs.

5 And I would take a broad view of this in that you
6 can compare people in SNPs to not in SNPs in the same
7 facilities, but then also just look at the facility-wide
8 statistics around facilities that have SNPs or don't have
9 SNPs, or have more people enrolled in SNPs versus less. We
10 know that sort of large, for-profit facilities with a lot
11 of Medicaid are more likely to have SNPs. So to me that's
12 a really sort of interesting fact to follow up on. You
13 know, it's these sort of lower-quality places that seem to
14 be gravitating towards this model, so there's a lot to
15 investigate there.

16 And I think also just some of these practices
17 around the I-SNPs, sort of not having to adhere to that
18 three-day hospital stay and providing post-acute care. So
19 whatever we can glean about how those practices have played
20 out and what they do to try to sort of reduce low-value
21 hospitalizations would be really interesting.

22 And then finally about the I-SNPs. You know, in

1 the end it's still a Medicare program. It's a Medicare
2 Advantage plan, and it doesn't necessarily incorporate
3 Medicaid. And, you know, maybe at an individual level
4 that's not so important in the nursing homes, Medicaid
5 covering their long-term care, and the things we're talking
6 about are all Medicare. But it may be at the facility
7 level. So I'd love to see the I-SNP analyses look at how
8 do I-SNPs play out in states with higher or lower Medicaid
9 rates or facilities that are really dependent on Medicaid
10 versus not so dependent on Medicaid. Does their Medicaid
11 dependence sort of affect the success of these SNP models,
12 or whether they adopt them at all.

13 I feel like your second area of research, beyond
14 the I-SNPs, there's sort of a lot in there, a lot of
15 different directions in terms of investigating and
16 monitoring SNF quality. To me, also to echo what a few
17 other people said, probably the most important thing, if we
18 want to focus that, is to sort of monitor supply and access
19 to nursing home care, by quality levels, especially in
20 light of the staffing rule being implemented. I think
21 there are some big concerns that sort of the exit from the
22 market, and nursing homes just going out of business or

1 being sold to private equity, et cetera, all might sort of
2 increase as this staffing rule gets implemented. So I
3 think we really want to monitor that, while monitoring the
4 staffing ratios directly and seeing how those react to the
5 new regulations.

6 Again, great work. Thank you so much.

7 MS. KELLEY: Scott.

8 DR. SARRAN: Yeah. First, let me pile on in a
9 positive way by thanking you for doing -- you and Carol for
10 doing an excellent job of setting the table for an
11 important body of work that I'm very excited about.

12 Four brief comments as we further dive into this
13 space and begin to lay out potential solutions, recognizing
14 we're not at that point yet.

15 So the first is anything we can do, I think, in
16 the narrative to highlight how stagnant we are in this
17 space in terms of improving quality. There may not be a
18 lot of literature on that, but there may be some in terms
19 of there being -- again, I keep coming back to that word
20 "stagnant." There's not been much improvement in
21 underlying core quality measures in this population, and
22 that's really different than in many other settings; for

1 example, hospitals, where we have done, as everyone knows,
2 a lot of wonderful work in this country about improving
3 quality of care.

4 Second point, as we, again, start to frame out
5 towards solutions, the challenges -- and you've developed
6 that pretty well -- one of the thoughts that I'd add to the
7 challenges is that the major challenge, in my mind, to
8 dramatically improving the care in the short term, meaning,
9 let's say, next several years, is the lack of appropriate
10 accountability for improving care.

11 It's October. So it's baseball time of year, So
12 it's the outfielders all watching the -- you know, well-
13 intentioned outfielders watching the ball drop between
14 them, right? So we have nursing facilities who are
15 partially accountable, but typically in a very punitive
16 regulatory fashion by an overlapping mix of state and
17 federal agencies that has been well proven not to improve
18 quality in a meaningful way and, in fact, just sort of
19 freezes bad behaviors in place sometimes.

20 There's limited role for physicians in really
21 driving the care in nursing facilities. It's a very
22 different setting than most physician's practice in terms

1 of office, hospitals, ambulatory surgery, et cetera, where
2 physicians are -- if not the driver, they're a significant
3 part of the team that drives day-to-day and minute-to-
4 minute care.

5 MA plans, and as we develop potential solutions,
6 we'll want to dive, of course, deeply into why they've not
7 been, by and large, a significant driver of improvement, at
8 least to date.

9 And hospice, Amol, thanks for teeing that up,
10 because I think they are another player in this space.

11 But, again, all these outfielders, no one player
12 has the responsibility of catching the ball of quality and
13 moving it forward.

14 Third comment is I'd tee up as a thought that we
15 do some qualitative interviews or focus groups along the
16 lines of why haven't we been able to improve quality. What
17 are the impediments? And I know you've done some
18 discussions with some I-SNP leaders.

19 A couple other groups that you might do some,
20 whether it's a small number of qualitative interviews or a
21 formal focus group, one would be nursing facility medical
22 directors. And the question, again, there is, what do you

1 people think are the impediments to dramatically improving
2 quality?

3 And there is -- as you probably know, there's an
4 association, PALTC, Post-Acute Long-Term Care Medical
5 Association, who can speak for and could get you some names
6 of people who are really thought leaders in that space.

7 Another potential focus group or people to talk
8 to would be directors of nursing in long-term care
9 facilities, again, asking the question: What do you think
10 it would take to dramatically improve quality?

11 And the last comment I make, as we begin to dive
12 deeply into MA plans, I-SNPs, potentially even D-SNPs, and
13 what could be done better by those plans in terms of being
14 a major player in improving quality, let's make sure we
15 highlight the current Stars measures that apply to all MA
16 plans, with some discussion about how, by and large, those
17 measures, or at least many of those measures, are really
18 inappropriate for these populations in this setting. So
19 let's at least get that out there, and you could get a
20 comment from PALTC or other -- American Geriatric Society
21 or so forth to speak to that. But I think we want to
22 capture that early on in the discussions about potentially

1 a greater role for -- whether it's broad-based MA or I-
2 SNPs, et cetera.

3 So, again, thanks, Eric. Really excited that
4 we're going down this road.

5 MS. KELLEY: Cheryl.

6 DR. DAMBERG: Thanks, Dana.

7 Again, Eric, thanks for such a great chapter.
8 Really informative.

9 I really appreciated that you spotlighted the
10 issue of racial segregation in terms of where different
11 subgroups end up, and I think it's important to continue to
12 highlight those disparities and the fact that those
13 disparities have grown, and that some of our most
14 vulnerable of the vulnerable are ending up in low-quality,
15 low-staffed facilities.

16 I also appreciated the focus on where we're
17 lacking measures, be it patient experience with care, end-
18 of-life care, and other quality-of-life measures.

19 But one other measure that sort of came to mind
20 as I was thinking about this is I don't know to what extent
21 there is switching going on between different nursing
22 homes. So I know sort of anecdotally from some of my

1 friends that they have transferred their parents, and I
2 don't really think we know how often that's going on and
3 what the reasons are for it, you know, whether that's
4 something that patients could provide some insights about
5 in terms of some of the underlying quality issues that they
6 experienced.

7 And I also don't know whether, to the spend-down
8 analysis, you know, is there any evidence that as people
9 transition on to dual status, are nursing homes kind of
10 forcing them out in some way? So I think that would be
11 really helpful to spotlight.

12 I personally would like to see more transparency
13 in terms of the payments that states are making to nursing
14 homes as well as these third-party transactions. Not sure
15 if we can make any headwind in that space.

16 And then, lastly, I do support the future
17 direction of the work that you laid out, particularly the
18 drill-down to I-SNPs.

19 MS. KELLEY: Lynn.

20 MS. BARR: Thank you again, Eric and Carol,
21 wherever you are.

22 So a couple brief questions. You mentioned the

1 third-party transactions and the profitability of nursing
2 homes, and it occurs to me that you're less likely to have
3 those third-party transactions -- I'm sorry -- related-
4 party transactions in a rural setting because they're less
5 likely to be, you know, corporately owned. And I was just
6 wondering if there's some way you can account for that or
7 assess that through ownership that might help inform, you
8 know, the, quote/unquote, "higher profit margin", which you
9 know is pretty small anyway.

10 And then the second comment I have is around
11 quality, and so can you -- you know, the quality measures
12 we have for SNFs today, we've got Star ratings. I mean,
13 it's pretty thin, and the Star ratings are very flat, you
14 know, things like that.

15 But I do recall several years ago looking at
16 scopes of work out of the QIOs, and there was a big
17 discussion about the quality in the rural nursing homes
18 being significantly worse than the rest of the country, and
19 that they were putting significant resources from the QIOs
20 to specifically on rural. They prioritized -- like, I
21 think it was more than half of the funding to go to these
22 rural nursing homes because they were so far behind. So if

1 you can help us flesh that out.

2 And then I guess, you know, the QIO budget, does
3 that come out of Medicare? I mean, I don't know who pays
4 for the -- I think it is -- it is a Medicare cost, and it's
5 somewhere in the -- or used to be somewhere in the range of
6 about a billion dollars a year. And so I'd like to know
7 what we're getting for our money, and, you know, what is
8 the work that the -- you know, what is the work that the
9 QIOs are doing on quality? Because you're talking about
10 several other quality things that you're going to be
11 looking at in the fuller report. What are the QIOs doing?
12 How much are they spending? And what is their performance?
13 You know, because they have very, very specific things. So
14 we should be able to get a lot of data from the QIOs about
15 what they've been doing in both rural and urban and what
16 they have identified as -- I think it was two-star-below
17 nursing homes and what their success has been.

18 Thank you very much.

19 MS. KELLEY: Gina.

20 MS. UPCHURCH: Thanks again for work on this
21 chapter.

22 I just want to build off a comment that Cheryl

1 just made about the disparities, racial disparities, but
2 also just income or even rural/urban disparities, because I
3 know in a lot of CCRCs, continuing care retirement
4 communities, that have SNFs, you know, often those folks
5 can afford sitters to be with them also in a skilled
6 nursing facility or out, you know, assisted living.

7 So you think about it. The person working in a
8 non -- a place where people have money, you have more work,
9 and it's harder to do, but we punish them because of their
10 quality ratings. So, to me, it's sort of this idea of
11 workforce. There needs to be more workforce support for
12 financially strapped skilled nursing facilities, because
13 there are all sorts of benefits that come from having
14 people with money staying with you. So I just feel like we
15 need to think about that.

16 On page 15, we talk about there are a lot of
17 people on Medicare Advantage plans, and they switch plans.
18 My question is, who is switching these folks' plans? I'm
19 with the SHIP program. We don't help people with skilled
20 nursing facilities. Pharmacists, they hire pharmacists to
21 do medication drug regimen reviews. Who is the person
22 that's going in? A lot of these folks have POAs. Is that

1 who the -- who is working -- who's the insurance company
2 working with these folks to be switching their plans? I'm
3 concerned about conflict of interest with that. Who's
4 moving these folks around the plans?

5 You can call it anecdotal if you want, but when
6 you hear it over and over, at some point, it becomes a
7 theme and a sort of standard of care, which is -- and
8 there's something in this chapter that's incorrect, and it
9 needs a little editing.

10 On that page 15, Medicare -- people with low-
11 income subsidy on Medicare Advantage plans could switch
12 every month. This coming year, that's changing. They can
13 only switch during the first three months when there's a
14 Medicare Advantage plan open-enrollment period. But after
15 that, for the rest of the year, they can only go back to
16 fee-for-service and a Part D plan. They can't switch to
17 different Medicare Advantage plans, and that's because -- I
18 think, because, like my cousin, you get a call from this
19 person saying, hey, I've got this plan, and you can get
20 more of a cash benefit if you switch to my plan. Okay,
21 sure. Even though he has a POA and it's not him. He said,
22 okay, fine. And so they switched his plan. So now they

1 only allow this in 2025, Medicare Advantage plans, that
2 people that have low-income subsidy cannot switch every
3 month. It's a quarterly -- excuse me. Every quarter, they
4 can't switch. It's a monthly opportunity, though, to get
5 back to traditional Medicare, and if you're dually
6 eligible, that's fine, but if you're not, you may have
7 underwriting for a supplement. So that rule just changed
8 for 2025. So I just want to put that out there, and I do
9 worry.

10 MR. ROLLINS: Gina, I will note that doesn't
11 apply to people in nursing homes.

12 MS. UPCHURCH: You don't think it applies to
13 people in nursing homes?

14 MR. ROLLINS: It's written into law. They have
15 continuous open enrollment.

16 MS. UPCHURCH: Wonderful. Okay, thank you. So
17 who's switching them in these nursing homes? Who's making
18 the insurance choices?

19 MR. ROLLINS: When we come back to you in March,
20 we will go into the rules around marketing and how that
21 takes place in the nursing home context.

22 MS. UPCHURCH: Okay, great. So let me clarify on

1 that part. So people that are in the community that are in
2 MA-PDs, they cannot now switch every quarter or every
3 month. It's just people -- they can, but they have to go
4 back to traditional Medicare. That's a new rule for 2025.
5 It's a new special enrollment period that just got started.
6 So thank you for sharing that. That's helpful.

7 And the last two things that I would say is I do
8 hope that we can point out this idea of people that are --
9 you know, I get invited to many steakhouse dinners to talk
10 about hiding my assets for the five-year lookback with
11 Medicaid and skilled nursing. So I do hope we can put that
12 in there, because it's just a huge problem in what people
13 are doing.

14 I don't know if every state's different, but in
15 North Carolina there's a five-year look-back in shifting
16 your assets over. So I think we at least have to mention
17 that.

18 And then, lastly, just a plus-one on just the
19 quality of care and the beneficiary experience in skilled
20 nursing facility and looking into that as much as we can.

21 Thanks again.

22 MS. KELLEY: Robert.

1 DR. CHERRY: Yeah, thank you. I really like this
2 chapter a lot.

3 I'll make just two comments, one regarding
4 quality metrics for skilled nursing facilities. I do
5 wonder after looking at the chapter, whether we're
6 overthinking it a little bit, because Medicaid has a
7 substantial interest in the SNFs. A lot of the bed days
8 are actually occupied by Medicaid.

9 But if we look at just short-stay patients that
10 are Medicare only, maybe that's an incremental step in
11 getting some sort of control over the quality measures,
12 because if we look at a smaller population like Medicare-
13 only short-stay, maybe the first 90 to 100 days, then we
14 can look at effectively are they reducing ED visits, are
15 they reducing readmissions, are they keeping infection
16 rates low, and even starting to introduce the concepts of
17 patient and family-centered care through survey tools and
18 things like that, so maybe just starting off incrementally
19 small and then creating scale may be the way to do it.

20 The other comment I have -- and I found this kind
21 of really fascinating -- was the comments around assisted
22 living facilities. And though intuitively I probably knew

1 this, but seeing the statistic actually kind of resonated
2 with me, which is the fact that, you know, 60 percent of
3 people in assisted living facilities eventually do progress
4 to a skilled nursing facility. And, of course, Medicare
5 doesn't really have a direct role in assisted living
6 facilities except for Part B and maybe some other services.

7 But I do wonder whether -- and this would have to
8 be studied -- if there are opportunities to change the
9 benefit program such that we can keep patients in assisted
10 living facilities longer or even prevent them from
11 regressing to a skilled nursing facility, because even
12 based on your own data, it's \$40,000 more per year to have
13 somebody in a skilled nursing facility than an assisted
14 living facility. And is it a missed opportunity for
15 Medicare not to be more directly involved in assisted
16 living facilities for the purpose of having those patients
17 be able to manage in place for a longer period of time?

18 So I was rather kind of fascinated with that
19 concept. So it may be something that could be, you know,
20 fleshed out. I could speculate as maybe where the
21 opportunities are, but it should really be data-driven.

22 Otherwise great report, and thank you.

1 MS. KELLEY: Betty.

2 DR. RAMBUR: Thank you so much for this great
3 work. Really important, and maybe I'll start by piling on
4 to that comment and the one earlier about the cost of
5 assisted living.

6 My experience in my region of the country is
7 assisted living is expensive and more expensive than some
8 nursing homes. So this might need to be disaggregated by
9 region.

10 I really wanted to commend us for taking this on
11 because it really disproportionately impacts women, and as
12 such, it should be a concern to all of us.

13 This division we've had about long-term care
14 primarily being a Medicaid issue financially and
15 proportionally, in my view, is a reflection of this
16 artificial artifact of 65 and above needs occasional short-
17 term skilled, and then there's this other group that needs
18 longer-term services. And I don't know if we can take on
19 the word "custodial care," to get rid of it. This is not a
20 criticism of this work. It is the term that's used, but it
21 seems so derogatory to me. It always has, because it also
22 implies a janitor or a warden. And so at least in the role

1 that I'm in, you know, skilled nursing care, good; better,
2 payer; custodial, bad. You don't want to be there. You
3 don't want to work there. "Skilled" is better. So if we
4 could kind of help change the language around that because
5 what we say is what we can see.

6 I wanted to pile on to Tamara's comment about
7 long-term care insurance. I know we have been pushing.
8 We're talking about that as a nation. I don't see how that
9 can be a solution because insurance works best for
10 relatively rare conditions or relatively rare situations
11 like house fires, and you need enough well to carry the
12 sick, and I don't see how, as we move with aging baby
13 boomers with everything that's going to be happening, how
14 that can really be a solution.

15 I wanted to double down on the comments about
16 quality and also appreciate Scott's comment about talking
17 to directors of nursing facilities. I expect that they
18 would tell you that they need stable-enough staff, strong-
19 enough staff. They need to be able to recruit people who
20 are retained.

21 And the Clemens article mentioned that the data
22 is quite clear on our ends but more fluctuating with the

1 others, but that there's been -- it was in the reference --
2 relatively few that really looked at staffing mix and skill
3 mix and aligning it to the conditions. And that's, I
4 think, really important because these are not monolithic
5 situations.

6 And, again, we often think about the low-wage
7 workers. They were not low-skilled workers. They're not
8 low-skilled workers. They're low-wage workers. And I'd
9 like to challenge any of us to think about doing these jobs
10 in an understaffed situation with people who are confused.
11 They're afraid. They have cognitive disorders. You know,
12 we could have to work there; we might have to live there.
13 So this really needs to be a national priority.

14 In terms of solutions, I don't have those, you
15 might guess. I am very disturbed about incentives that
16 financially prioritize people going in --or it gives a
17 financial incentive for people to go in the hospital and
18 then come back out, giving financial boost to both the
19 nursing home and the hospital.

20 Obviously, the value-based purchasing wasn't
21 enough to change that behavior, but anything that can
22 better align the incentives of these organizations and the

1 best interests of the people who live there, I think,
2 should be high priority, because we can't rely on altruism
3 to address what economics has to do.

4 So thank you for taking on this really important
5 work, and I look forward to what happens next.

6 MS. KELLEY: Brian.

7 DR. MILLER: First of all, I'd like to thank the
8 Chair for elevating this issue and my fellow Commissioner
9 Scott for making us all aware of this population, because
10 this population is often forgotten in health policy
11 discussions. As clinicians, you know, as a clinician, my
12 fellow clinicians, we see this population, but it's often
13 forgotten here in Washington.

14 I think that the staff have done an amazing job
15 of beginning to describe this population and their care
16 options. This is not something that, again, you can find a
17 lot of literature on in the Medicare population that's
18 organized in one concise location, so I really appreciate
19 that.

20 I also think that we should be careful to respect
21 our role as addressing Medicare payment policy and not
22 tread on our sibling MACPAC's toes in Medicaid policy.

1 It's important, and they serve -- Medicaid serves as a
2 long-term care insurer for many in this population, but we
3 should be cautious to recognize what our lane is.

4 In looking at the chapter, I thought it was
5 interesting that only 5 percent of facilities are owned by
6 private equity firms and that most skilled nursing
7 facilities are actually small businesses or regional
8 enterprises. There's a lot of potential for innovation
9 with small businesses and regional enterprises.

10 And one thing that we should think about, you
11 know, collectively as a group is to make sure that we don't
12 use Medicare program policy to inadvertently drive
13 consolidation and raise costs and lower quality, which is
14 something that has happened with physician practices and
15 the Medicare program policy over the past 20 years.

16 I agree with my colleague Betty's comments about
17 language, and if we're worried about language, we could
18 think about describing as short-stay and long-stay or
19 short-stay and, you know, those who live in the facilities
20 if we're worried about terminology.

21 In looking at those two populations, I think
22 there's a couple things we need to realize, and the first

1 is that running a skilled nursing facility is not easy.
2 You have lots of regulatory requirements. You have staff.
3 You have limited funding. You have capital infrastructure
4 that you have to run.

5 There are medical needs on top of being a hotel,
6 right, because you're functionally running a hotel and a
7 care facility and a rehab facility all in one. And so in
8 looking at those populations, looking at those who are
9 long-stay or who reside in these facilities, I think that
10 while home- and community-based services are important,
11 it's important for us to actually recognize, as Scott has
12 taught me, that this is not a population that can
13 frequently leave independently, even with maximal support
14 at home. These are folks with high levels of advanced
15 dementia. They have difficulty going to the bathroom by
16 themselves. They can't. They're often incontinent. This
17 is a population that has difficulty with not only
18 independent activities of daily living but activities of
19 daily living. So not only can they not go grocery
20 shopping, this is a population that can't put on a sweater
21 in the morning. So this is a vulnerable population that
22 needs highly customized and personalized care.

1 This is very hard. It's hard for fee-for-service
2 Medicare. It's hard for Medicare Advantage plans. As
3 Scott has educated me, this is an opportunity for
4 institutional special needs plans, or I-SNPs, where they
5 can lead and improve quality. So I think, you know,
6 hopefully in this work we see some time and effort spent on
7 thinking about how network construction is done, how
8 quality ratings are done, how Star ratings, marketing,
9 advertising, and all these other sort of meat-and-potatoes
10 regulatory policy issues that are in Medicare fee-for-
11 service and Medicare Advantage, how they probably need to
12 be different for I-SNPs to permit that customized and
13 personalized care and that sort of supercharging of staff
14 at skilled nursing facilities to help care for these
15 vulnerable individuals who cannot put on a sweater, cannot
16 self-toilet, and frequently cannot feed themselves.

17 And these are, as we saw from the statistics, you
18 know, about one in four will pass away during their stay in
19 an average year, and the average age is a decade older than
20 short-stay beneficiaries. So this is a very challenging
21 population.

22 I think for the short-stay Medicare beneficiary

1 population, we need to think differently. So things like
2 the rigid staffing ratio and other regulations basically
3 look at the current care model and encase it in concrete,
4 and if we're unhappy with the current care model and we
5 recognize that care is often inadequate, it's not
6 necessarily the fault of the facilities or the
7 beneficiaries. We need to think differently, and we need
8 to think about performance-based regulation and value-
9 based, right? Like, we want to pay for outcomes. We want
10 to reward quality and innovation, be it a change in the
11 staffing model, be it a change in technology.

12 So I think that what we want to do for that
13 population is think about how we create dynamic systems to
14 support Medicare beneficiaries and the small businesses
15 that are supporting them in creating personalized and
16 scaled care delivery systems in skilled nursing.

17 Thank you.

18 MS. KELLEY: Larry.

19 DR. CASALINO: Yeah, four very quick points.

20 As Brian was just -- "hinting at" would be too
21 weak a term. Medicaid-dependent nursing homes are pretty
22 awful places to be. They're awful places to go into as a

1 physician to take care of patients, and they're awful for
2 the patients and the families. Can't really exaggerate
3 that, and it speaks poorly of us as a country that we're
4 willing to just kind of throw elderly people into these
5 situations, which many of us may wind up in someday.

6 Second point is we talk, as we often do and as
7 other people often do, about racial and ethnic minority
8 groups and, for example, more likely to get care in low-
9 staffing, lower-quality nursing homes, and that's great. I
10 think to the extent we can do so; we should also talk about
11 income disparities and whether poor people -- where they
12 wind up. And, actually, any MedPAC work, I would always do
13 racial, ethnic, and income disparities to the extent we
14 can. I think that's so important.

15 I think the fact that we haven't -- not MedPAC,
16 but the country hasn't done enough of that over the years,
17 one of the reasons we're so divided right now.

18 Third point is that there could be -- by the way,
19 Eric, I thought it was a fabulous chapter -- and, Carol,
20 wherever you are -- and such an important topic. But the
21 third point, which maybe could be discussed in some way in
22 the chapter, is we shouldn't have a mental model that

1 families make a free choice of where they want a person to
2 go when they're discharged from the hospital.

3 A lot of the hospitals are getting paid by DRGs.
4 Generally speaking, there's a lot of pressure to get the
5 patient out, and so it's not like the family can
6 investigate for a week or two and try to figure out where
7 to send their grandmother. There's a lot of pressure to
8 get them out now. And then you may not be able to get them
9 into, as Stacie was mentioning, the nursing home of your
10 choice anyway.

11 So I think that's actually -- functionally,
12 practically, I think that's a really important part of what
13 goes on, and some maybe further exploration of that would
14 be useful.

15 And the last point is I think you had a nice
16 couple of paragraphs in there about REITs and private
17 equity. I would just say maybe a little bit, a few cents
18 of explanation of how REITs actually work and why buying
19 property, buying nursing homes, buying the real estate is a
20 pretty attractive proposition and the potential. There is
21 some data, I think, now on the effects of that. So I would
22 just like us to kind of stay on top of that. But for

1 this immediate chapter, a little bit more explanation about
2 REITs and the findings in relation to REITs, I think, would
3 be good.

4 MS. KELLEY: Greg.

5 MR. POULSEN: I'll make this really quick because
6 I know we're really short on time.

7 I guess the most important thing I could say is -
8 - I think a lot of the key points I was going to make were
9 just made by Brian and Larry, so I agree with what they
10 said.

11 I do think that it's worth reiterating what a
12 great job this chapter was. I think it was fabulously done
13 and got a lot of really good information.

14 On the two-tiered base that a number of people
15 have mentioned, that a lot of us have mentioned, we did a
16 quick analysis a few years ago, and in the Mountain West
17 where we were, we looked at nursing homes that we could use
18 as recipients for our care for people leaving our
19 hospitals, and what we found is that among what we viewed
20 as the top quartile in quality, 70 percent of them didn't
21 accept Medicaid at all. So they just were non-starters for
22 people who didn't have resources to jump in, and that ended

1 up being a significant component of the transfers that we
2 saw between facilities. People would stay in one of the
3 good facilities until they ran out of resources, and then
4 they'd have to transfer.

5 A bunch of other good points were made, but in
6 the interest of time, I will leave it at that.

7 MS. KELLEY: Amol.

8 DR. NAVATHE: Thanks. I just wanted to echo my
9 fellow Commissioners' comments. This was really great work
10 and certainly a very important population for us to dive
11 into. I'm going to try to make four relatively discrete
12 points.

13 First one is -- I think a couple of Commissioners
14 have kind of mentioned and touched on the elements of
15 wanting a little bit more detail perhaps on geographic
16 variation here. I think that the markets certainly vary.
17 I think we've done some work here to kind of describe rural
18 versus urban, for example, but I think there's a lot more
19 texture to that, so I think understanding a little bit more
20 about how market structure varies and therefore what that
21 means for beneficiaries in terms of access, as well as how
22 that interacts with workforce issues.

1 I think we know, coming out of the pandemic, that
2 there has been really dramatic changes to the workforce,
3 and it's particularly impacted this industry. So I think
4 it would be remiss for us not to acknowledge that and look
5 a little bit further into that piece.

6 The second point I wanted to make is we do point
7 out that our next steps include MA, I think appropriately,
8 with a heavy focus on I-SNPs. We also put the data out
9 there that I-SNPs are a quite small share of the overall
10 population. So I just wanted to simply plug for making
11 sure that we're also examining the conventional plans
12 comprehensively, particularly with respect to the
13 flexibility that they may have around providing some
14 additional supplemental benefits that overlap with the LTSS
15 type of space that relate to this general population,
16 especially that they may end up migrating into nursing
17 homes, as well as the PACE model, which is trying to keep
18 people out of institutionalized settings and in the home.

19 The third piece there is to try and see if
20 there's -- I know this is not an area where there's a
21 tremendous amount of literature or evidence per se, but I
22 think understanding if there are sort of alternative

1 models, if you will, of aging, aging in place, aging
2 outside of institutions, delaying institutionalization, I
3 think that would be helpful for us to understand.
4 Especially, I think, Brian, Betty, others have kind of
5 pointed out it'd be great for us to understand what the
6 care model is that we're seeking, in a sense, and I think
7 better informing us, in fact, about what those different
8 models and components might be would be helpful for us as
9 we think about -- you know, very down-the-line thinking
10 about policy.

11 And then a couple of plus-ones, I think, a couple
12 of folks have mentioned. I just wanted to plus-one on
13 additional information or sort of driving toward greater
14 information on bene experience, and then Larry's point
15 about trying to stratify, understand by income disparities,
16 I think very important.

17 Thank you.

18 MS. KELLEY: Paul C.

19 DR. CASALE: Thank you. Adding my thanks, Eric,
20 great chapter to Carol.

21 Just a couple of one -- a few plus-ones, one on
22 quality. I won't add to that, what's already been stated.

1 And a plus-one on the assisted living facility
2 costs, which I think is underestimated. I mean, at least
3 in our region, my region, beneficiaries have to put down
4 hundreds of thousands of dollars or show that they have
5 hundreds of thousands of dollars even to get on the list.
6 So I think that \$64,000 is a bit underestimated.

7 The other comment I wanted to make was if this
8 data includes beneficiaries admitted to long-term acute
9 care or hospital facilities, I know it's a small group, but
10 they are very -- and in particular, the variation
11 geographically around access to LTCHs, I think if that data
12 is available, I think it would be of interest.

13 Thank you.

14 MS. KELLEY: Tamara, did you have a last word?

15 DR. KONETZKA: The issue of quality measures has
16 come up a few times. So I just had one comment about that,
17 and that is I think it's important to remember that in the
18 nursing home sector, relative to basically any other sector
19 we study, there is no dearth of quality measures, right?
20 And so, if you look at what's in Nursing Home Compare
21 already, there are all the inspection results from annual
22 inspections of nursing homes.

1 There is daily -- we have daily staffing ratios
2 in nursing homes as a structural measure of quality, you
3 know, by staffing type, and you can follow staff over time,
4 et cetera.

5 And in the clinical quality measures, the
6 outcomes measures, we have a sort of somewhat evolving set
7 of measures, and there are specific measures for short-stay
8 residents of nursing homes and for long-stay, and these are
9 a combination of claims-based measures that are not as
10 gameable and MDS-based measures, you know, which give us
11 some information we would never get from claims but, you
12 know, maybe are subject to a little bit more gaming.

13 And so, yeah, are there problems with the quality
14 measures? For sure, just like quality measurement in any
15 health care sector. But there are already, yeah, a lot of
16 ways we can measure quality in nursing homes. So it's not
17 necessarily that we need new measures.

18 The big glaring gaps that I think are worth
19 emphasizing are patient experience measures, resident
20 experience measures, right? That has been on the agenda
21 for a long time and isn't there.

22 And then the other gap is probably end-of-life

1 care measures, right?

2 And so, to the extent that we look at nursing
3 home quality, it's not that we need new measures other than
4 those two areas. We could drill down a little bit more
5 than we have in the past on measures that are specifically
6 for short-stay versus long-stay and, you know, some of the
7 different components of nursing home care, compare not just
8 the overall Star ratings. Thanks.

9 DR. CHERNEW: Okay. There was a lot of passion
10 around the table. There's a lot of issues here. I think
11 that's good.

12 So let me just for those at home and, again, for
13 us here to sort of reiterate sort of where we are. We are
14 at the very beginning of a whole body of work to try and
15 understand what's happening to this population. And so we
16 have not yet put on the table or even particularly
17 contemplated specific policy things.

18 These are, as you point out -- it's complicated
19 because a lot of this care is not funded by Medicare, and
20 we are the MedPAC. That being said, these people are
21 overwhelmingly Medicare beneficiaries, and we care about
22 all Medicare beneficiaries and the experiences they have.

1 And more to the point, there are actually many policy
2 things that are Medicare policies that relate to a lot of
3 these folks. The I-SNPS is the obvious one, and we will do
4 a lot more work on I-SNPS. But, also, I think someone
5 mentioned that if you want to discharge someone from a
6 hospital, you need a place for them to go. So it affects
7 hospitals we care about.

8 There's a range of what other MA plans are doing,
9 and how those decisions are being made all influence these
10 populations. And as has been noted, this is a somewhat
11 unique population that doesn't get as much attention as
12 perhaps it should.

13 So I appreciate all the comments. There's really
14 a wealth of stuff for us to dig through, but I do think
15 that we are going to continue to try and understand how
16 this subset of Medicare beneficiaries can be better served
17 within the realms of the Medicare program. That's what we
18 intend to do.

19 But right now, what we're going to do is go to
20 lunch. So before we do, let me say to those at home, thank
21 you for joining us. Please, please let us know your
22 thoughts. You can reach us at MeetingComments@medpac.gov

1 or on the website. We do want to hear from those who have
2 been listening remotely. And, again, this is a topic in an
3 area and a set of populations that we are going to spend a
4 fair bit of time on, including later today or tomorrow, to
5 continue to think about what's happening to people that
6 have some of these needs.

7 So, anyway, Eric, thank you. Carol, if you're
8 listening, watching, or just thinking about us, thank you.

9 And we will be back after lunch, and that is
10 going to be at 1:15. We will talk about our focus group
11 work. So anyway, thanks again. We are now adjourned.

12 [Whereupon, at 12:13 p.m., the meeting was
13 recessed, to reconvene at 1:15 p.m. this same day.]

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1 AFTERNOON SESSION

2 [1:19 p.m.]

3 DR. CHERNEW: Hello, everybody. Welcome back for
4 our afternoon session.

5 One thing that may not be clear to folks about
6 MedPAC is we do a lot of really big data work, and it
7 underlies a lot of the things that we do. But it is not
8 the only thing that we do. We try to do some survey work,
9 and we actually get out into the field and talk to people
10 in a whole range of ways. And this comes up in a bunch of
11 places. We often refer to it, but we haven't really spent
12 time thinking about how all of that focus group process
13 works.

14 So given the general interest in that we are now
15 going to have a session on it, and I think Ledia is going
16 to start. So take it away.

17 MS. TABOR: Great. Thanks. Good afternoon. The
18 audience can download a PDF version of these slides in the
19 handout section of the control panel on the right-hand side
20 of the screen.

21 Each year the Commission conducts focus groups
22 with beneficiaries and clinicians in different locations to

1 hear firsthand experiences with the Medicare program.
2 Today, Katelyn and I will summarize the findings from this
3 year's focus groups. We present the findings together
4 today, but where relevant they will also be woven into
5 materials discussed this analytic cycle and included in the
6 March and June reports to the Congress.

7 Before we start, we would like to acknowledge the
8 contractor team from NORC at the University of Chicago, in
9 particular Rebecca Catterson, Lauren Issacs, and Alex
10 Figueroa, for all of their work on this project.

11 First, I will provide some background on why we
12 do focus groups and our methods. Then Katelyn will
13 summarize findings about choosing coverage, access to care,
14 and experiences with MA. Then I'll discuss focus group
15 findings around telehealth, organization of care, and
16 prescription drugs. Then we look forward to your
17 discussion of the findings and suggestions for potential
18 future topics.

19 Understanding the experiences and perspectives of
20 Medicare beneficiaries and providers is central to MedPAC's
21 work. A benefit of the focus group approach is that it
22 allows us to ask questions with answers that cannot easily

1 be put into numbers, for example, the "how" and "why" of
2 experiences. The findings provide narratives and real-life
3 examples that are useful as the Commission discusses issues
4 affecting the Medicare program.

5 Even with these benefits, we want to note that
6 due to the nature of focus group research, our sample size
7 was limited, so findings cannot be generalized to the
8 communities we studied or to the nation as a whole.

9 In May and June of this year, we conducted a
10 total of 24 focus groups. Twenty-one of the groups were
11 held in-person with participants residing in or around
12 Philadelphia, Phoenix, and Dallas. Each year we select
13 three cities in different regions of the country.

14 In each of the locations, NORC moderated
15 discussions with different groups of participants. We held
16 groups with Medicare beneficiaries 65 years or older and
17 separate groups with dual eligible beneficiaries. New for
18 this year, we held separate groups with beneficiaries
19 enrolled in traditional Medicare and those enrolled in
20 Medicare Advantage for both the Medicare-only and dual
21 eligible beneficiaries groups.

22 We also spoke with clinicians that regularly see

1 Medicare patients in an outpatient setting, including
2 separate groups of primary care physicians, specialists,
3 and nurse practitioners and physician assistants.

4 Because of the Commission's continued interest in
5 access to care for rural beneficiaries, we also conducted
6 virtual focus groups with beneficiaries residing in rural
7 areas throughout the country.

8 A core set of research questions and topics of
9 interest, informed by MedPAC's analytic agenda, guided the
10 development of discussion guides for all focus groups.
11 Topics discussed in beneficiary groups included the process
12 of choosing coverage, access to primary care and specialty
13 care, telehealth, and prescription drugs. Topics discussed
14 in clinician groups include acceptance of new patients and
15 insurance, roles of NPs and PAs, telehealth, changing
16 organization of medical care, working with MA plans,
17 quality reporting, ACOs, and prescription drugs.

18 I'll turn it over to Katelyn.

19 DR. SMALLEY: Thanks, Ledia. We begin our
20 conversations with beneficiaries by asking them how they
21 choose between Medicare coverage options.

22 The process of enrolling in Medicare for the

1 first time was viewed by participants as an important life
2 event, and many were able to vividly recall details of the
3 process. Overall however, participants described being
4 confused about their options, and some beneficiaries
5 reported being overwhelmed by the range of choices, first
6 regarding the decision between fee-for-service and MA, and
7 second, among supplemental options for fee-for-service
8 beneficiaries, or among MA organizations and plan types for
9 those choosing to enroll in MA.

10 Clinicians agreed, with one primary care provider
11 saying: "It's too many products, too many specific
12 products and too many general products, and it's constantly
13 changing. The rules are changing constantly. It's almost
14 like it's designed to confuse people."

15 Because of the perceived importance of this
16 decision, beneficiaries sought information from multiple
17 sources. Many reported working with brokers to select an
18 MA plan or supplemental Medigap coverage. Some described
19 being contacted directly by MA plan representatives. Very
20 few participants were familiar with state health insurance
21 program or SHIP counselors, although a few knew of the
22 service by their state-specific name. One participant

1 reported using SHIP to help decide on their Medicare
2 coverage.

3 Opinions varied on the utility of the Medicare &
4 You handbook and the Medicare.gov plan finder. While the
5 handbook was described as comprehensive, many participants
6 found it too long to be useful. One participant was very
7 impressed by the functionality of the medicare.gov website,
8 but few described relying on it when making their coverage
9 choices.

10 Many beneficiaries discussed seeking advice from
11 friends and family when making decisions. They sought
12 guidance about coverage options directly, but also
13 referrals to brokers.

14 Beneficiaries in our focus groups, regardless of
15 their ultimate coverage decisions, had similar priorities
16 for their coverage. Beneficiaries prized maintaining
17 existing relationships with clinicians, and this reason was
18 cited in favor of choosing both fee-for-service and MA
19 plans.

20 Similarly, MA and fee-for-service beneficiaries
21 considered prescription drug costs and formularies when
22 choosing coverage.

1 For beneficiaries that chose fee-for-service
2 coverage, access to a wide provider network was top of
3 mind. Some beneficiaries noted requiring clinicians in
4 specific specialties that were unavailable in MA networks,
5 or specific individual clinicians that they had
6 relationships with. They also had a perception that MA
7 networks would be "narrow" and would limit their options.
8 Some beneficiaries discussed wanting to avoid the
9 possibility that their network would change unexpectedly.

10 On the other hand, MA enrollees were attracted by
11 lower monthly premiums, compared to fee-for-service and
12 Medigap. They also appreciated low prescription drug
13 costs, and limits on other out-of-pocket costs. Some
14 described how MA seemed to be a simpler, more streamlined
15 option than fee-for-service, with the integration of
16 traditional parts A, B, and D into a single plan. Access
17 to non-Medicare covered services through supplemental
18 benefits were influential for some beneficiaries.

19 MA enrollees generally valued access to
20 supplemental benefits, but reported differing views on how
21 they factored into their plan choices. Many saw these
22 benefits as, to paraphrase one beneficiary, a nice feature,

1 but not a decision-maker. On the other hand, many dual
2 eligible beneficiaries selected their plan based on dental
3 and vision coverage.

4 Over-the-counter cards were frequently mentioned,
5 and beneficiaries reported using them in a variety of ways,
6 including paying utility bills and buying groceries. Other
7 popular benefits included incentives for preventive health
8 and wellbeing, like gym memberships. Stuart and Pamina
9 will discuss the use of MA supplemental benefits in more
10 detail this afternoon.

11 Overall, beneficiaries in both fee-for-service
12 and MA were satisfied with their coverage, with most rating
13 their experience as excellent or good.

14 One beneficiary noted that they were expecting
15 their employer's insurance to be superior to Medicare, but
16 found that not to be the case. Others, like the dual
17 eligible beneficiary quoted on this slide, described how
18 both the doctors and prescription drugs they needed were
19 covered.

20 A minority of our participants reported ever
21 having switched coverage. Those who switched from fee-for-
22 service to MA mentioned seeking lower premiums, and those

1 switching from one MA plan to another discussed ensuring
2 that their providers remained in-network, and lowering
3 their prescription drug costs.

4 Some MA enrollees were aware that they could have
5 difficulties obtaining Medigap coverage if they wanted to
6 switch back to fee-for-service in the future, but noted
7 that they were currently satisfied with their coverage.

8 Next, we asked both beneficiaries and clinicians
9 about their perspectives on access to care for Medicare
10 beneficiaries.

11 Consistent with the findings of our annual
12 beneficiary survey, beneficiaries in our focus groups
13 reported relatively good access to care. Nearly all
14 beneficiaries reported having a regular source of primary
15 care, with a mix of NPs, PAs, and physicians as their
16 primary care provider. Most beneficiaries responded that
17 they could access primary care when they needed it, and
18 some also made use of urgent care in cases when they needed
19 to be seen more quickly.

20 In general, beneficiaries reported longer wait
21 times for specialty care than primary care, with wait times
22 of several months in some cases. Many beneficiaries

1 reported that wait times as a new patient tended to be much
2 longer than as an established patient. We have added new
3 questions to the survey this year to better understand
4 beneficiaries' experiences with wait times. These results
5 will be presented at the December meeting.

6 Clinicians corroborated these findings, reporting
7 better availability for established patients than new
8 patients. However, several also mentioned that new
9 patients who had acute issues, were coming from the
10 emergency department, were newly discharged from the
11 hospital, or were referred by another clinician were also
12 prioritized.

13 Several clinicians reported patients can often
14 schedule an earlier appointment with an NP or PA in the
15 practice instead of a physician. Many beneficiaries noted
16 they were happy to do so in order to be seen earlier.

17 A few clinicians said that a patient's wait time
18 can be affected by the practice's scheduling processes.
19 For instance, if scheduling is handled by someone who is
20 able to triage patients, this can ensure that people are
21 seen within an appropriate timeframe.

22 Beneficiaries in rural areas reported that they

1 sometimes had to travel long distances to access care at
2 major medical facilities. They reported being comfortable
3 accessing care close to home at, for example, a rural
4 health clinic, for minor health care needs. Participants
5 were satisfied with their ability to access this care, with
6 one noting that "if it's something urgent, they will work
7 very hard to get you in that day."

8 On the other hand, rural beneficiaries reported
9 wanting to travel further for more serious or complex care.
10 For instance, one noted that they would probably go to
11 their local emergency room with symptoms of a heart attack,
12 but would expect to be transferred to the medical center in
13 the closest major city. Others discussed traveling to
14 major population centers for routine care from specialists.
15 Most of our participants seemed to accept long travel times
16 as a tradeoff of living in a rural area.

17 As Ledia mentioned earlier, for the first time
18 this year, we hosted separate focus groups for fee-for-
19 service and MA beneficiaries. In the next section, we will
20 report on beneficiaries' and clinicians' experiences with
21 the MA program.

22 Generally, MA enrollees were satisfied with their

1 coverage, at similar rates to fee-for-service
2 beneficiaries. As mentioned earlier, they frequently
3 mentioned supplemental benefits when describing
4 satisfaction.

5 The few participants who had switched plans did
6 so to access preferred doctors or to lower prescription
7 drug costs.

8 Clinicians discussed the overall increasing
9 prevalence of MA, but several noted that they "treat all
10 Medicares the same."

11 Most of our participants were not involved in MA
12 contracting decisions, but perceived that those decisions
13 were driven by financial considerations.

14 One issue that came up repeatedly among MA
15 beneficiaries was difficulties with provider networks.
16 Beneficiaries reported that their plans' provider
17 directories were frequently out of date. Some described
18 being sent to clinicians who they later realized were not
19 in network. Others reported that their clinicians always
20 verified coverage when they made referrals.

21 Some beneficiaries reported having care disrupted
22 when their specialists left their plan's network.

1 On the other hand, several beneficiaries said
2 that their plan networks were robust enough that they have
3 never had a problem staying in network.

4 Prior authorization also came up in discussions
5 with both enrollees and clinicians. MA enrollees reported
6 experience with prior authorizations for procedures,
7 medications, and referrals. Some reported that this
8 resulted in delays or gaps in care. Some reported prior
9 authorizations resulting in denial of care.

10 On the other hand, many clinicians found prior
11 authorization processes to be burdensome. Some clinicians
12 described the need to have dedicated administrative staff
13 to manage paperwork associated with prior authorizations.

14 Most clinicians mentioned receiving
15 communications from MA plans, but feelings were mixed about
16 their utility. Some felt the guidance was generic and did
17 not provide useful additional information. Others
18 appreciated when plans flagged enrollees at high-risk of
19 hospitalization or coordinated care across providers for
20 enrollees with complex health needs.

21 Some clinicians noted that information on their
22 patients' medication adherence was also helpful feedback

1 from plans. Several clinicians reported that some of their
2 patients had received home visits from their MA plans, but
3 they did not perceive these to be integrated into the care
4 they are providing.

5 Clinicians made other observations about working
6 with MA. There was a perception among some clinicians that
7 MA plans prioritize coding to get higher reimbursement for
8 their patients. A few clinicians expressed frustration
9 that MA plans sometimes designate them as a patient's
10 primary care provider, even if they have never seen that
11 patient, in some cases affecting their quality scores.

12 Finally, a few participants were employed by
13 provider organizations that terminated a contract with at
14 least one MA plan. While they were not involved directly
15 in the decision, they reported that contract terminations
16 were difficult for their patients. We are planning to look
17 at several of these as part of our MA workplan over the
18 next several cycles.

19 With that, I will turn it back over to Ledia.

20 MS. TABOR: In response to the public health
21 emergency declared in January 2020 caused by the COVID-19
22 pandemic, Medicare temporarily expanded coverage of

1 telehealth services to urban areas and to beneficiaries in
2 their homes. Congress has continued this temporary
3 expansion of telehealth until December 2024. We have
4 continued to track telehealth policies and use to help
5 inform policymakers.

6 We asked clinician and beneficiary focus group
7 participants a series of questions about their telehealth
8 experiences within the past six months. About a third of
9 beneficiaries in our focus groups had a recent telehealth
10 visit. A common reason for choosing telehealth was because
11 they were able to get a virtual appointment faster than one
12 in person.

13 Beneficiaries reported circumstances for which
14 telehealth was more conducive, like a beneficiary quoted on
15 this slides who was happier that they didn't have to go to
16 the office since they weren't feeling that well.

17 Beneficiaries also cited cases when in-person
18 care is preferred over telehealth, and spoke about the
19 importance of building relationships with clinicians as
20 well as the importance of physical exams.

21 Similar to beneficiaries, clinicians reported
22 that the decision to hold a visit via telehealth versus in-

1 person is determined by patient choice. As described in
2 the quote, some clinicians discussed that older patients
3 preferred in-person visits.

4 Clinicians reported believing that they have
5 reached a steady state regarding the proportion of
6 telehealth they are providing compared to in-person care.

7 Clinicians acknowledged the value of telehealth
8 to facilitate access to patients including those who
9 experience transportation barriers or have limited
10 mobility. Clinicians also noted that telehealth may not be
11 feasible for patients with complicated health problems or
12 comorbidities.

13 Switching topics, we asked clinicians about
14 aspects of the organization and processes of their
15 practices, including referrals, roles of NPs and PAs,
16 practice acquisition, ACOs, and quality reporting.

17 First up, we asked clinicians about their
18 experiences refer patients to specialists for further
19 diagnosis and treatment. Clinicians who were affiliated
20 with health systems reported that they most frequently
21 refer within their own system, but most noted that there
22 was no explicit requirement to do so.

1 Consistent with the longer wait times reported by
2 beneficiaries that Katelyn spoke about, clinicians
3 described facing significant challenges when referring
4 their patients to specialty care. Most depended on
5 specialists in their personal network or health system, but
6 despite this, reported that some of their patients were not
7 getting appointments in "reasonable" timeframes.

8 Physicians in our focus groups worked with NPs
9 and PAs in their practices in a variety of roles within
10 clinical practices, including NPs and PAs seeing all
11 patients or NPs and PAs focusing on patients with acute
12 illnesses.

13 Physicians reported that they provided various
14 degrees of training for their NPs and PAs, with more
15 extensive training process for those who joined right after
16 graduation compared to those who work independently.

17 Most NPs and PAs had positive experiences and
18 felt like valued members of their practice.

19 We asked clinicians about whether their practices
20 had been approached to be acquired, and many reported that
21 they had been approached. Acquisition requests were
22 predominantly by a health system or private equity firms to

1 become part of a larger private network.

2 Physicians in physician-owned practices expressed
3 negative feelings about the prospective of being acquired.
4 Some believed that private equity firms were decreasing
5 quality of care, under the belief that they are driven by
6 profits and not patient care. Physicians also commented on
7 the management structure of larger organizations, noting a
8 tradeoff with reduced decision-making power when employed
9 at larger organizations.

10 In each clinician groups, we asked if clinicians
11 were familiar with an ACO and their general experiences if
12 they were participating in an ACO. Clinicians' direct
13 experiences with ACOs were limited. Almost all clinicians
14 were familiar with ACOs, but fewer than half were
15 participating.

16 Participating clinicians noted that ACOs have
17 changed the way they work through additional monitoring and
18 rules, but they saw few benefits for their patients and
19 minimal financial rewards.

20 Regarding quality reporting, many clinicians felt
21 that quality measures did little to improve patient care
22 and led to unnecessary work. Some noted that quality

1 measures and the reimbursement they receive often do not
2 reflect their patients' complexity.

3 A specialist commented, "We find that a lot of
4 these metrics don't really adequately adjust for the
5 complexity of the medical situation . . . those metrics for
6 us are tied into a reimbursement, so we follow them. But
7 it's very complex data to analyze and very hard to adjust
8 to get for some of the complexities that some of these
9 patients come with."

10 Switching to our final topic, we asked
11 beneficiaries to rate their prescription drug coverage and
12 spoke to them about the rationale behind their ratings,
13 drug costs, pharmacy use, and ability to fill
14 prescriptions. We also talked to clinicians about their
15 experiences prescribing and use of electronic prior
16 authorization.

17 During a pre-group survey, most beneficiaries
18 rated their prescription drug coverage as good or
19 excellent. Dual-eligible beneficiaries in particular rated
20 their prescription drug coverage highly.

21 Beneficiaries generally reported being able to
22 access their prescriptions when needed, but some had

1 experienced high out-of-pocket costs, delays or shortages.
2 When this happened, beneficiaries were usually able to
3 access the prescription at another pharmacy, pick it up
4 within a few days, or have their provider write a different
5 prescription. When the cost of a prescription through
6 their prescription drug plan was too high, beneficiaries
7 commonly reported using discount programs, such as GoodRx,
8 shopping around at different pharmacies, or paying out of
9 pocket to afford their prescriptions.

10 Many clinicians reported discussing the cost of
11 prescriptions with their patients. They noted that
12 prescription drug costs are a major concern for their
13 patients.

14 Clinicians also reported that they or staff in
15 their practices spent a large amount of time on prior
16 authorizations for prescriptions. A majority of clinician
17 reported they were using electronic prior authorizations
18 for prescriptions, which was seen as simplifying the
19 initiation of prior authorization and potentially
20 shortening the approval timeline.

21 Some clinicians reported having access to
22 formularies in their EHRs, but reported that the

1 information is often incomplete or inaccurate.

2 That brings us to your discussion. We can answer
3 any questions, and then Commissioners can discuss their
4 reactions to the findings as well as provide suggestions
5 that we can consider for future focus group topics.

6 Thank you and I'll turn it over to Mike.

7 DR. CHERNEW: That was wonderful and really,
8 really comprehensive, I think. I have to say, the vast
9 majority of that resonates, at least with me, but we'll
10 hear how it resonates with everyone else.

11 So we do have a queue, and if I have this right,
12 Lynn is first in it. So, Lynn?

13 MS. BARR: Thank you, Ledia. Great work.

14 So I'm going to ask about rural. I know you're
15 surprised. So I do appreciate the comment that rural
16 patients are driving by for more complex care, and I think
17 this is something that's good, right? I mean, I don't want
18 people going with a stroke to go to their critical access
19 hospital that doesn't have any TPA, right? And so I think
20 that's good drive-by.

21 Did you ask about drive-by and price or any --
22 did you get other -- any other qualitative information

1 about why people were not using your local hospital?

2 MS. TABOR: We were listening for the price
3 component based on the work that the Commission discussed
4 last month, and that never came up as a reason of why they
5 were driving by.

6 MS. BARR: Did quality come up?

7 MS. TABOR: It wasn't so much of a question of
8 quality. It was more like they knew that their local
9 critical access hospital may have limitations.

10 MS. BARR: Okay. I think this is important
11 because there is a lot of rhetoric that I hear about, and
12 that's Round 2. I'll save my comment for Round 2. I
13 apologize.

14 MS. TABOR: Yeah. But to your earlier question,
15 the cost sharing didn't ever come up, but we were listening
16 for it.

17 MS. BARR: I was more concerned about the quality
18 issue, honestly.

19 MS. TABOR: Okay, okay. Thanks.

20 MS. BARR: Thank you.

21 MS. KELLEY: Robert?

22 DR. CHERRY: Yeah. Thank you for putting this

1 together. Really, really nicely done.

2 Just a clarifying question. In terms of the in-
3 person sites that were chosen -- you know, Dallas,
4 Philadelphia, Phoenix -- it wasn't clear in the chapter how
5 those sites were chosen. You know, if you think about 100
6 different metropolitan areas, there's probably some sort of
7 selection process to narrow it down to the three, even if
8 you're doing it on a rotating basis. And it's helpful to
9 kind of understand that so that we don't overgeneralize and
10 can put things into context.

11 Thank you.

12 MS. TABOR: I'll start off, and then Katelyn can
13 add in.

14 Thank you for the question. So, yes, we do
15 select cities on a number of factors. One is we kind of do
16 need a big enough sample to pull from to be able to recruit
17 for these groups. So we are picking metropolitan areas.

18 We also pick areas that are in different parts of
19 the country, just to kind of get different regional
20 perspective. We also picked where there are focus group
21 facilities that have expertise in recruiting Medicare
22 beneficiaries and physicians, since that is kind of a niche

1 within the marketing research community. And we also
2 selected cities that had, like, more of an even share of MA
3 and fee-for-service penetration to be able to equally kind
4 of have the opportunity to pull for those people that we
5 were interested in speaking with.

6 Katelyn, do you want to add something?

7 DR. SMALLEY: I guess the only other thing that
8 we would add is that we try and mix it up, so not go back
9 to a city that we've been to too recently. So, yeah, we
10 are kind of trying to go for breadth, but recognizing that
11 three cities is a limitation.

12 MS. KELLEY: Wayne.

13 DR. RILEY: Great work, both of you. Thank you
14 so much.

15 Three quick questions. Do you have a -- I may
16 have missed this in the chapter, but the breakdown between
17 fee-for-service and MA beneficiaries that you spoke to,
18 through the focus groups?

19 MS. TABOR: We strived for 50-50.

20 DR. RILEY: Okay.

21 MS. TABOR: But we ended up with -- for those
22 enrolled in Medicare only, it was an N of 31 for fee-for-

1 service, and Medicare Advantage was 41, so a little more
2 Medicare Advantage.

3 DR. RILEY: A little more Medicare Advantage.

4 MS. TABOR: Yeah. But, again, we did strive for
5 50-50.

6 And for the dual eligibles, there were more --
7 much more Medicare Advantage beneficiaries than fee-for-
8 service.

9 DR. RILEY: Okay, great. Thanks. That's
10 helpful.

11 Second question. Have you looked at the sort of
12 velocity of fee-for-service to Medicare transitions and
13 also the velocity of Medicare Advantage back to fee-for-
14 service transitions? Is there any data on that?

15 DR. SMALLEY: So that's a good question. It's
16 not -- I would say it's probably not a good focus group --
17 focus groups are not well placed to answer a type of
18 question like that.

19 DR. RILEY: Right, correct.

20 DR. SMALLEY: Yeah.

21 DR. RILEY: But in the background work,
22 obviously, somewhere.

1 DR. SMALLEY: Right, yeah. That's something that
2 we can take a look at elsewhere.

3 DR. RILEY: That may be helpful to know.

4 DR. SMALLEY: Yeah.

5 DR. RILEY: And then the home visits, am I to
6 interpret that that's usually done by nurse practitioners,
7 PAs, LPNs that you mentioned?

8 DR. SMALLEY: Yes. The home visits that
9 clinicians talked about?

10 DR. RILEY: Yes.

11 DR. SMALLEY: Yes, they --

12 MS. TABOR: I would say over the years when home
13 visits have been brought up, it is by NPs.

14 DR. RILEY: By NPs.

15 MS. TABOR: Yeah.

16 DR. RILEY: And my recollection, it could be
17 wrong. Please correct me. It's been a while since I
18 looked at this, but home visits are paid through Part B, or
19 are they traditional?

20 MS. TABOR: I think the home visits that we
21 traditionally hear about are from MA plans. It could be
22 either, but I would say it's generally in the context.

1 DR. SMALLEY: Yeah. The context of that quote
2 was the MA plans sending NPs or RNs to do health
3 assessments in people's homes.

4 DR. RILEY: Right. And sometimes they're
5 marketed as a benefit that, hey, we'll send the nurse to
6 give your annual flu shot, et cetera. But is there less of
7 that with just, you know, what we call straight Medicare A
8 and B?

9 MS. TABOR: You know, you're raising some good
10 points, Wayne. I think that probably next year, we can try
11 to dive into this more.

12 DR. RILEY: You can look at that. Okay, great.

13 MS. TABOR: Yeah.

14 DR. RILEY: That's helpful. Thank you.

15 MS. KELLEY: Brian?

16 DR. MILLER: So I have a little bit of a tough
17 question. I do like qualitative surveys. So please don't
18 think otherwise from my question here.

19 So I read the data, and I read through the
20 methodology a bit, and I saw that there was a comment about
21 the non-requirement for internal referral by physicians on
22 page 4. And I read that, you know, saying that this survey

1 says that that was the majority of surveyed clinicians,
2 which I can tell you, as someone who practices and talks to
3 clinicians, that is literally the opposite of basically
4 every other practicing physician I know who works in a
5 regional or large health system.

6 The other thing that I noticed when I was looking
7 at this is that 73 beneficiaries were surveyed and that 28
8 specialty physicians were -- and I looked this up because I
9 was curious. There are over 135 specialties listed by the
10 American Association of Medical Colleges.

11 And then there wasn't clear differentiation in
12 the survey about procedural and surgical from, say, the
13 intellectual diagnostic specialties, which then gets me to
14 a couple questions, which is how did NORC decide sample
15 size, right, for all of these groups? Was this randomized?
16 Like, what was the methodology here? And I looked at the
17 methodology, but it wasn't clear about the methodology here
18 compared to other surveys done by other government
19 agencies, companies, and researchers. And as someone who
20 worked at the FDA and reviewed clinical development
21 programs, I was a little bit worried about the methodology.

22 And then my follow-on thought is this is good

1 that we have Commissioners have access to this. My thought
2 is since we are a taxpayer-funded organization and the NIH,
3 for example, for taxpayer-funded research requires a lot of
4 transparency, I think that we should publish the
5 methodology and publish this as an appendix to our annual
6 report.

7 MS. TABOR: I can respond to a couple things. So
8 this is a nuance, but I do just want to say that these are
9 focus groups. And the Commission does have a beneficiary
10 survey --

11 DR. MILLER: Right.

12 MS. TABOR: -- that Rachel has been working with
13 contractors to conduct, and the Commissioners will hear
14 more about that in December. So I do want to distinguish
15 that the focus groups in the survey are separate. They're
16 meant to complement each other, but they are separate and
17 have different power, if you will.

18 DR. MILLER: Right.

19 MS. TABOR: And we fully recognize that we are
20 talking to a small sample, but we still, you know, I guess,
21 appreciate the value to be able to report out to
22 Commissioners the experiences and being able to really dive

1 into the how and why.

2 And I think to your last point -- well, two more
3 points. One is we are also a small agency, and we have so
4 much money to spend on this project. You know, I'd love to
5 do more focus groups and talk to more people, but we are
6 limited.

7 And then, lastly, we are going to be publishing
8 this report on the contractors' part of MedPAC's website in
9 like two weeks. So it will be out soon.

10 DR. MILLER: Excellent. Thank you.

11 MS. KELLEY: Larry.

12 DR. CASALINO: Yeah. Three quick things. One is
13 I agree with Brian's comment about the section about -- the
14 chapter. I noticed this, too, that says physicians
15 reported they were free to refer. I'm not sure it's legal
16 to require any physician to refer a patient to within your
17 organization. But let's just say there's strong social
18 pressure --

19 DR. MILLER: Yeah.

20 DR. CASALINO: -- to refer within your
21 organization. As written, I think that might be a little
22 bit misleading.

1 The other two comments are -- one is just on the
2 writing. And this may sound picky, but I actually think
3 it's really important. It comes up for me all the time
4 when junior faculty are writing up qualitative research,
5 which I also like. But there's a lot of places where the
6 word "some" is used, and in fact, there are two consecutive
7 sentences where one says, "Some people said others said."
8 And I think -- I realize this is not a survey. This is not
9 quantitative. You're not going to say 75 percent. But I
10 think language can be more like most or nearly all or a few
11 or about half or one, you know, some kind of things that
12 you could easily, quote/unquote, "calculate" that would
13 give us a sense of is this kind of split down the middle?
14 Is almost everybody saying one thing? Is this just
15 something that one or two people brought up, but you
16 thought was interesting and should be in there? I think
17 it's pretty easy to use wording that can differentiate
18 that. So I would just suggest that.

19 DR. SMALLEY: Yeah. Thanks, Larry. That's a
20 helpful suggestion. I think the reason why in some cases,
21 we didn't, you know, try and quantify-ish in that way is
22 because a lot of these things are things that come up in

1 the context of conversation. So not everyone opined on it.
2 So we have no way of saying most or all or a few.

3 DR. CASALINO: Yeah.

4 DR. SMALLEY: So I think that's part of why we're
5 careful in the focus group context.

6 DR. CASALINO: No, I understand that. Since not
7 everybody's talking, you don't really -- if you can give
8 some sense of how widely a view seemed to be shared or
9 whether there seemed to be, you know, really conflicting
10 views on it, that would be helpful. I think probably you
11 could do a bit more of that. It is a problem always
12 writing this up.

13 And the last comment is -- yeah, I guess this is
14 a Round 1 comment. So it comes up often when we discuss
15 access and when we're talking about physician payment or
16 whatever in December and January, that many Commissioners
17 seem to often feel like the report on how good access is,
18 is not what we experience ourselves or hear from friends
19 and family or patients, and again, here the benes report
20 pretty good access. The people in the focus groups, I
21 should say, report pretty good access.

22 But I think the people in the focus groups, first

1 of all, they agreed to participate, and secondly, I think
2 if I read correctly, they're already in some kind of panel
3 where they can be approached by NORC. Is that wrong?

4 MS. TABOR: They have signed -- so the focus
5 group research firm has a database of people who have
6 signed up to participate in focus groups about any topic,
7 and they kind of pull out people who are 65 and then see if
8 they're eligible.

9 DR. CASALINO: So I guess I would --

10 MS. TABOR: No, the -- for clinicians, yes, it
11 is, but not for beneficiaries. Yeah.

12 DR. CASALINO: I guess I would just say I think
13 it's maybe worth keeping in mind that, first of all, people
14 who sign up and, secondly, people who sign up and
15 participate may be a bit more organized and better at
16 getting access than people who don't. So I would just take
17 -- I would keep that in mind when we're considering the
18 remarks about how easy it is for them to find care or not.

19 MS. KELLEY: Gina.

20 MS. UPCHURCH: Larry just teed me up here.

21 So, on page 8, you talked about excluded people
22 who were confused by what coverage they had. So, you know,

1 you didn't -- if you didn't know if you could put them in
2 if they're a dual or if they're in a Medicare Advantage or
3 if they're in traditional Medicare. So it just gets to
4 that point of a lot. I think of some of the people
5 included in the discussions were people who kind of knew
6 what was going on and what kind of coverage they had. Is
7 that true?

8 DR. SMALLEY: Yeah. I just want to be careful
9 about that. I think that is for the surveys in which NORC
10 tallied up, in particular.

11 MS. UPCHURCH: Trying to put you in one bucket or
12 the other?

13 DR. SMALLEY: Right. The things on page 8. We
14 didn't exclude people from the focus groups. We just --
15 when it was unclear which --

16 MS. UPCHURCH:

17 MS. TABOR: Okay.

18 DR. SMALLEY: -- bucket they belonged in, we
19 didn't add them in the tallies, I think.

20 MS. UPCHURCH: Okay. Well, related to that, in
21 Exhibit 3, it looks like they're a little bit younger than
22 the traditional Medicare. Is that true that they're

1 younger?

2 MS. TABOR: They are. And we do try to recruit a
3 wide range of ages. But I think to everybody's point, a
4 limitation of the focus groups is you're not going to be
5 able to get some of the old beneficiaries.

6 MS. UPCHURCH: So I guess the point I'm trying to
7 make, as a senior pharmacist, the agency that I run. So we
8 help people pay for medicines up to 250 percent of the
9 federal poverty guidelines. We're secondary to Medicare.
10 We are the SHIP coordinating site. So we'll counsel over
11 1,500 people.

12 All I kept thinking as I was reading this report
13 was amen, amen, and amen. So it really syncs with what we
14 hear every day. I mean it hit home big time, and I didn't
15 really -- there was nothing there I had not heard and that
16 we hear frequently. So I thought, you know, it did a good
17 job of pulling things out.

18 On page 9, just a question. You talk about duals
19 that have Medicaid. We really struggled in trying to help
20 people sort through. You cannot easily find out when you
21 see a D-SNP or dual special needs plan. Does it mean they
22 have to be full dual, or can they be in a Medicare savings

1 program? So, the first thing you can do is look at an SOB,
2 summary of benefits, and it's still hard to see. And then
3 you have to go to the EOC, which is over 200 pages long,
4 evidence of coverage.

5 So you're trying to counsel people in an
6 efficient manner, and you really can't find out, even if
7 you know that person has MQB-Q or E. You can't know what
8 insurance.

9 So we had a lot of people this past year. We
10 enrolled, got them enrolled in a plan. They were super
11 happy with it. And then they get a letter in January,
12 "You're not eligible to be enrolled. You only have MQB-B,
13 not Q." We did our best. So that needs to be way more
14 transparent, and I think that that comes out here. People
15 don't know what they have. We need to make it clear, not
16 only to people what they have but what their choices are.

17 So I've got some comments. Time 2. Thanks.

18 MS. KELLEY: Cheryl.

19 DR. DAMBERG: Thanks both for a great chapter.
20 The information contained in here is super valuable, and I
21 think it provides important context as well as helps flag
22 potential issues that we need to keep our eye on.

1 One question I had -- and I don't know whether
2 it's something that could be teased out in the existing
3 data, or this is sort of future-looking for future focus
4 groups and work, but I did not see any breakout between
5 those who are disabled and under 65 and non-disabled.

6 And I know my group has done a lot of work in
7 this space, and we see significant differences in those two
8 populations. So I think that would be helpful moving
9 forward.

10 MS. TABOR: Thanks. We can think about that for
11 the future. Yeah.

12 MS. KELLEY: Kenny.

13 MR. KAN: Yes. On page 32, you cited that
14 participating ACO physicians saw few benefits for their
15 patients and which pretty much limited financial rewards
16 for them. I'm just trying to think through what that means
17 in terms of quality and possibly any reduction in cost of
18 care. Any color on that at all? I was just curious.

19 MS. TABOR: I don't think that we can provide
20 much more than what the report says on that topic.

21 MR. KAN: Okay.

22 MS. TABOR: Yeah.

1 MR. KAN: But perhaps if we can gauge the
2 beneficiary experience for the December report or --

3 MS. TABOR: We have organizations, and we have
4 stopped because we were finding that consistently
5 beneficiaries didn't know what they were, and even trying
6 to explain to them what an ACO is took a lot of time and
7 away from our ability to ask other questions. So it is
8 something we can continue to think about, but it is a
9 challenge to get more information about in the focus
10 groups.

11 MR. KAN: So would it be a fair presumption to
12 assume that physicians that participate in ACOs have to do
13 so either because they are affiliated with a health system
14 that probably are part of the ACO, or -- that was one. And
15 then, obviously, it's kind of a cost of doing business, and
16 then it sounds like for the additional monitoring involved,
17 it's like more work for less pay, essentially.

18 MS. TABOR: I think we present the findings for
19 you all to interpret and discuss.

20 [Laughter.]

21 DR. CHERNEW: I think in the ACO space, what you
22 said, I think is right. We have struggled and had

1 discussions about how to tell people if they're in ACOs or
2 not, and that, in general, is a very challenging thing to
3 do for a bunch of reasons. But I think there are, for
4 example, a lot of independent physician groups that
5 participate in ACOs. There's conveners that enroll them.
6 So there's a lot of ACO work that can be done. It's just a
7 question of how much you can get at it through various
8 types of focus groups.

9 It just, you know, there's a whole separate
10 dramatic interest in alternative care models, but I --
11 well, I actually have Paul. Paul, I think, is next. I
12 could --

13 MS. KELLEY: Josh is next.

14 DR. CHERNEW: Okay.

15 DR. LIAO: Great. I just want to echo the
16 Commissioners. Thank you for this chapter. I very much
17 respect the thoughtfulness in prior comments about sampling
18 and limitations and wording. I also acknowledge the
19 inherent nature of qualitative research, which is not to
20 generalize. So thank you for that and giving us
21 illustrative kind of texture.

22 Just two very quick clarifications. On page 48,

1 you mentioned in talking about telehealth that there may be
2 some nuances in billing that clinicians didn't understand
3 and so would, for example, think that they couldn't bill
4 for audio-only when perhaps they could.

5 Any granularity there about was that a
6 misunderstanding of Medicare policy? Was that a sense of,
7 in general, all payers say we can't do it? What was
8 driving that a little bit?

9 MS. TABOR: My sense was when that did come up,
10 it was more confusion, not so much what Medicare was doing,
11 but also their health systems themselves making their own
12 rules about payment, like we're not going to do telehealth
13 anymore or we're not going to pay for audio only. Perhaps
14 future work and future cycles could be to kind of tease
15 that out more, but that was a takeaway of mine. I know
16 that there is a lot of confusion about telehealth payment,
17 and it's not just Medicare related. It's commercials in
18 there too.

19 DR. LIAO: Got it. Thank you.

20 The second one is related to access. Lots of
21 really nice topics there, and I read that with interest.
22 And I noticed we thought about in terms of visits, wait

1 times, physical distance. Anything that you picked up
2 related to portal messages or telehealth as a dimension of
3 access that might affect some of the things you reported?

4 MS. TABOR: Thanks. Yeah, we did ask about that,
5 and we did find -- and, actually, I can speak to trends
6 since I've done this project for a while, that people are
7 increasingly using the portal. And we did hear from
8 beneficiaries that they liked it because they could get
9 some responses. I think there's quotes in the report, but
10 we didn't call them out in this slide.

11 So we'll continue to ask about this in the future
12 because we know that portal use is increasing over time.

13 DR. LIAO: Thank you.

14 MS. KELLEY: Amol.

15 DR. NAVATHE: Thanks so much for sharing this
16 work. So I just wanted to clarify some sort of meta pieces
17 here, because I think they've come up in some of the
18 Commissioner comments.

19 In some sense, as we think about
20 representativeness of this group, intersecting with the
21 size of what we can do through focus groups, am I correct
22 in groups not necessarily to say, hey, we have a

1 representative population of benes, or we have a
2 representative population of clinicians?

3 DR. SMALLEY: That's correct. This is not a
4 representative sample, and it's not intended to be.

5 DR. NAVATHE: I have a couple more questions.
6 Okay. And I think the other kind of dimension that to me
7 was helpful to think about is we do see some beneficiary
8 characteristics in like a Table 1, basically, in the group.
9 They're not at least kind of proactively contrasted with
10 what the population is. Larry brought up this point about
11 this could not only, on observable characteristics but
12 things that we wouldn't observe, this could be, again,
13 there could be some sampling bias essentially in who
14 decides to participate.

15 So I just want to take a step back here, and
16 Ledia, you kind of pointed out that there were other
17 reasons besides misrepresentativeness that we do this work,
18 and I was hoping either or both of you could just take a
19 step back and say, what is the other work that we do that
20 kind of touches on these different pieces, and in that
21 sense how do we place this appropriately in the context of
22 other things? What does it add, and in what instances does

1 it not add?

2 MS. TABOR: Yeah. I don't necessarily want to go
3 topic by topic, but to me I think three things. One is all
4 the claims analysis that all of my colleagues behind us do,
5 to look at things like hospital and outside of claims
6 analysis, to look at telehealth use, for example. We can
7 look at claims to see how telehealth is being used. But on
8 claims you can't ask, well, what did you use telehealth and
9 what are your feelings about it, and what did you think
10 about your visit? So that's where the focus groups come
11 into play.

12 I think in the survey, the beneficiary survey,
13 we've added some new questions about telehealth, where we
14 can ask do you want to use telehealth in the future, and
15 that is a representative sample. So we can get at
16 perceptions in a different, or I guess, expectations in a
17 different way through the survey. So that example is
18 helpful in kind of thinking it through, and focus groups
19 was just one of the little pieces of work that we do.

20 DR. SMALLEY: Yeah, and I agree with everything
21 that Ledia said, but I also might add that I think of
22 qualitative research like this as being a really good

1 companion to the quantitative work that we do, both from
2 understanding the quantitative work, understanding and
3 being able to interpret those findings, understanding the
4 "why" behind them, like Ledia mentioned. But also a lot of
5 our ideas for new analyses and things to pursue on the
6 quantitative side also kind of bubble up from underneath,
7 from what we're hearing from beneficiaries and clinicians
8 directly.

9 DR. NAVATHE: Great. Thank you. I think in some
10 sense, if I think about it from an academic colleague,
11 academics in general, I may think about qualitative work as
12 being helpful in terms of some of the things you mentioned,
13 like hypothesis generating can give us a sense of
14 mechanisms that might be underneath it, or highlight things
15 that we wouldn't have otherwise thought of. This seems to
16 intersect nicely with that. Thank you.

17 DR. CHERNEW: That was the end of Round 1?

18 MS. KELLEY: That is all I have for Round 1, but
19 we did have a little -- Scott, did you want to go ahead?

20 DR. SARRAN: Yeah. Great work again. Quick
21 question. Care coordination, you know, care management,
22 those kinds of services, did you hear anything from either

1 beneficiaries or providers either about the need for that
2 in fee-for-service Medicare or the value proposition
3 delivered on that in MA? I'm just curious if that came up
4 at all.

5 MS. TABOR: We did hear about care coordination
6 and the fact that some beneficiaries have access to care
7 managers. We heard about this mainly from the clinicians.
8 And they did report out, I think, that there was not --
9 they didn't integrate into part of their practice most of
10 the time. But this is something we can kind of continue to
11 think about. I wonder if there might be some limitations
12 again of the type of people that we're able to recruit for
13 the focus groups, but it's important that we kind of keep
14 thinking about those things.

15 DR. CHERNEW: So we're about to jump into Round
16 2, and when we do I think Brian is going to be first, but
17 I'm not sure if that's right. But beforehand let me say,
18 the theme of what's going on here, just to reiterate, we do
19 a lot of different types of analysis. There is not a
20 direct line from any one of those types of analyses to what
21 we're ultimately going to do one way or another. I think
22 we would claim this is more of a triangulation exercise for

1 all of those reasons.

2 And I think it's easy, particularly in the focus
3 group space, to say yes, but it doesn't mean this. And if
4 we were just going to go from focus group to
5 recommendation, I would fully understand.

6 But I think what I've been mostly looking for,
7 and it was mentioned on some of the specialty referrals,
8 are there things that are really jumping out that people
9 are saying that we don't know, or are there other things
10 that are so ubiquitous in the world, people have a hard
11 time choosing, that we can say, you know, as much as us
12 thinking that through, there are a lot of people that seem
13 to be having that problem, which can sort of direct us to
14 where we go. So I think that's useful.

15 In all honestly, I think some of the sort of
16 color commentary can add an oomph behind a point that's
17 supported otherwise, that would be harder to make if you
18 just did X, Y, or Z. So I think you really do get a sense
19 of the emotion, the challenge, for example, people have
20 when they're choosing, and their sense of overwhelmingness
21 in certain ways. You could have done that in a bunch of
22 ways, but I think doing that in the focus groups gives you

1 sort of a richer sense of that.

2 But in any case, I just wanted to emphasize we
3 are not going to take any of this and say, oh, therefore we
4 will do just policy or that policy, but we do like to know
5 what people are thinking. And I think it gives us the
6 opportunity to pick other topics that we otherwise, use of
7 portals. Otherwise, we wouldn't have been able to get it.

8 Anyway, with that I think, Brian, you were going
9 to start.

10 DR. MILLER: Thank you. So first a comment and
11 then my thoughts. One is there was the mention about ACOs,
12 and I think it's important for us to mention -- and I do
13 agree that we should survey, if possible, although it
14 sounds like technically it's not feasible for this -- ACO,
15 benes separately. I also wanted to note that while
16 beneficiaries do elect and give consent to join a Medicare
17 Advantage plan, they do not give sent, or are not asked to
18 join an accountable care organization, which violates the
19 ethical principle of autonomy, which is important to me as
20 a practicing physician.

21 I think what I took away from this, one, I think
22 qualitative research is extremely important. I am very

1 glad we do this. Despite my questions about methodology, I
2 think this is an important adjunct to the quantitative
3 work.

4 And I guess I would push us more on the
5 quantitative work, because from the survey came the
6 question about months, or even 6 to 12 months to see a
7 specialist. Well, what happens if you have cancer or you
8 need a new hip? You don't want to wait half a year to have
9 a resection, and if you can barely walk, let alone get up
10 the stairs in your house or out of your house because you
11 need a hip replacement, 6 to 12 months is a long time.
12 Even 2 months is a long time.

13 So I would push us to say for our survey we
14 should have quantitative information from quantitative
15 questions to start to measure those and other things.

16 Looking at the sort of anecdotal parts of the
17 survey, I think that there were some interesting things
18 that challenged me, and hopefully it will challenge all of
19 us. So I have long been very skeptical about brokers,
20 which is probably, I think, many of us are very skeptical
21 about brokers. And I've heard many comments over the past
22 year that indicate appropriate curiosity.

1 But the comments in here made me rethink it a
2 little bit. So one of the comments said, "I spoke with an
3 agent, as well, and I don't know how I found him. I think
4 God sent him. He's wonderful, and he represents other
5 companies, but he determined that Plan Whatever was the
6 best for me, and I've been really happy with it." Now
7 that's probably not my response if I were dealing with a
8 broker, but it made me think that brokers are conflicted.

9 Rather than think of them as a problem, and
10 sometimes they can be problematic, maybe it's more like the
11 oven salesman or the car salesman, when you go to the shop,
12 you buy a car, or you're going to buy new appliances. So
13 they are biased. They have biases. Can we make it so that
14 consumers are more aware of what those biases are?

15 Also in here came something that I've tried to
16 think about more but I think would be good to remind us is
17 that there are problems with both Medicare Advantage and
18 with fee-for-service. I think as a Commission we tend to
19 talk primarily about problems with Medicare Advantage while
20 forgetting that there are problems in both.

21 On page 19, for example, we talked about problems
22 with Medicare Advantage and why people chose traditional

1 Medicare, and they said, well, perceived narrow provider
2 networks, or my primary care physician doesn't accept MA
3 and therefore I took traditional Medicare and a supplement.

4 But then on page 17, interviews also denoted
5 problems with fee-for-service. They say it's really hard
6 to figure it out because there are different parts of
7 Medicare, A, B, and D, and lots of options for supplemental
8 coverage, and I have to make multiple decisions instead of
9 one decision. And then one of them even talked about
10 calling the Medicare number, and they said if you have a
11 question, you call Medicare, they won't answer you. They
12 tell you it depends on the code, and they don't know what
13 the codes are, so they can't tell you whether something or
14 not is covered, and I found that annoying.

15 So some of these, I think, should encourage us to
16 think more about problems with fee-for-service and Medicare
17 Advantage in tandem, as opposed to just problems with
18 Medicare Advantage writ large, which seems like a lot of
19 conversations and questions have gone. Because different
20 programs might be better for different beneficiary
21 populations. For some beneficiaries, fee-for-service with
22 a supplement is going to be the best choice for them. For

1 other beneficiaries, Medicare Advantage might actually be a
2 better tradeoff. So I think we should try and be more
3 balanced as a group in our approach to both of those
4 programs, recognizing there are different ways of Medicare
5 beneficiaries getting their health benefits as opposed to
6 one is good or one is bad.

7 And then one concluding thought. As I was
8 reading through this, I was reminded of the fact that
9 beneficiaries do need better information in a transparent
10 fashion that doesn't necessarily come, of course, from a
11 broker, and that fixing the plan finder could actually
12 include fixing the provider directories, which has been a
13 longstanding problem for decades in the managed care
14 industry of inaccurate provider directories. Many of us,
15 or friends, colleagues, hospitals, doctors, have been
16 subject to this problem.

17 You should be able to go on Medicare.gov, pick
18 your plan option, be it fee-for-service with a supplement
19 and a Part D plan, compare that the Medicare Advantage
20 option, look at whether your drugs are included, whether
21 your doctor or hospital is included, and then look at what
22 your monthly cost is going to be. Because right now it's

1 hard to do that, because that information doesn't exist in
2 one location, and that's why a lot of people are dependent
3 on brokers. And I'm not saying that brokers or SHIP
4 counselors or family members or health care proxies will go
5 away, but I think that is a core thing that we must do.

6 And I note that my colleague -- and I've said
7 this a couple of times before in meetings -- Lisa Grabert
8 wrote a great short paper on this, "Medicare Must Provide
9 Additional Cost and Access Information to Enhance Decision
10 Making Around Trade Offs Between Medicare Advantage and
11 Medigap." And she worked at the Centers for Medicare and
12 Medicaid Services, the American Hospital Association, and
13 House Ways and Means Committee. I think that's someone
14 whose perspective we should value. Thank you, and thank
15 you for doing this work.

16 DR. CHERNEW: I just want to jump -- I know we're
17 going to go to the queue, but I just want to say one thing.
18 The broker point is actually quite important, Brian, and we
19 have a whole separate sort of focus set of groups to go out
20 and do a more deep dive in how the broker system is
21 working. And I think I agree with you that there are pros
22 and cons of it. If it was all good or all bad it would be

1 a lot easier to figure out what to do. But I think that's
2 why, in addition to all the other work, both choice, in
3 general, and brokers, in particular, are high on our agenda
4 for focus groups, so thanks for raising that.

5 Okay.

6 MS. KELLEY: Betty.

7 DR. RAMBUR: Thank you, and plus-one on brokers.
8 Thank you for this work. I'm very grateful that you also
9 included NPs and PAs in this.

10 This has been said before but I think it's really
11 important that we underscore that this is not a
12 representative sample, because readers will think it's not
13 "a" story or a slice. It's "the" story.

14 And I want to particularly underscore something
15 that I've shared with Ledia and Paul, a piece of, in my
16 view, in precision in a little, tiny footnote. Arizona is
17 a full-practice state for nurse practitioners, PAs is
18 reduced, and Texas is a restricted-practice state. That
19 means if you want to practice as a nurse practitioner in
20 the state of Texas you have to find a physician and pay
21 then. It's a pay-to-play, kind of a tax or a dowry. And
22 the person who is doing this may or may not be in your

1 specialty. Like if I'm doing primary care and you're a
2 cardiologist, or whatever.

3 The reason I shared that --

4 MS. BARR: [Inaudible.]

5 [Laughter.]

6 DR. RAMBUR: Well, I was trying to go further. I
7 was trying to think, like dermatology, you know. Forgive
8 me. Well, you get my point.

9 And then Pennsylvania, as a reduced-practice
10 state, I did do a very small sample, a convenience sample.
11 The dowries range, or whatever it would be, tax, from \$50 a
12 month to \$5,000 a month. Some physicians charge 5 percent
13 of revenue. That's a usual. But it could be really
14 challenging if you're trying to not do incident to billing,
15 because it's 85 percent.

16 But interestingly, most of the people who do this
17 are independents who are wanting to supplement their
18 income, because they're trying not to be amalgamated.
19 Again, small sample size.

20 And then Arizona is a full-practice state, and
21 that just means that nurse practitioners can enter the
22 market without having to find or pay someone to be their

1 partner in this.

2 Actually, if it's rural partnerships I'm very
3 supportive. I'm very concerned about these relationships
4 where there is a person doing work, the other person is
5 getting a kickback and they're really not involved with the
6 practice at all, which, of course, we would never do,
7 right.

8 The other thing I wanted to mention, there was a
9 physician who commented, sounded a little disparaging on
10 the scope. But if everyone were handed top of the license
11 their scope should be different. An MD should be working
12 with the most complex, nuanced, difficult, for lack of a
13 better word, persnickety cases. And I would also just
14 point out that PAs and NPs do have, although they both do
15 primary care, PAs tend to be more procedural oriented, and
16 nurse practitioners are disproportionately prepared in
17 primary care, which doesn't mean they don't do procedures.

18 So it's kind of like, oh, they don't do as many
19 procedures. It reflects a particular set of individuals or
20 practices.

21 I just think it's really important. And
22 initially I thought these three states were taken because

1 they had different scope of practice, but that wasn't why.
2 So, a small thing.

3 I was not just surprised to see that there's less
4 turnover among nurse practitioners and PAs, or that wasn't
5 an issue, because most are prepared closer to their local
6 communities and go back to serve their local communities.
7 That's often why they did it, went on for more education.

8 And then I just wanted to follow up on Wayne's
9 comment about home care. Wayne, you mentioned LPNs in the
10 home, I think, and I think it would just be really
11 important to be clear that LPN's scope of practice is very
12 different than an RN's, and an RN's is very different than
13 a nurse practitioner. And there's a lot of blurring, even
14 on people who are very sophisticated in health care and
15 health policy.

16 So thank you very much.

17 MS. KELLEY: Larry.

18 DR. CASALINO: I just want to emphasize Brian's
19 point about in the surveys maybe asking the questions a
20 little differently about access. I may be misremembering
21 or thinking of other surveys, but do we actually ask about
22 how long do you have to wait, or do we ask about are you

1 satisfied with your access? Because that may differ by
2 income group or class.

3 MS. TABOR: It's a good teaser, because the
4 beneficiary survey that MedPAC does every year, that you'll
5 see the results of in December, we do generally ask about
6 do you feel like you got needed care. But because of the
7 Commissioners' discussion, Rachel has worked to add in
8 questions about wait times. Those are questions that are
9 being tested, but she'll have the results for you in
10 December.

11 DR. CASALINO: Both are interesting, but if you
12 could only choose one, I think actually trying to get their
13 estimate of the actual wait time would be more helpful.

14 Second point in terms of questions to ask. Yeah,
15 I think it would be great if you had the time in the
16 beneficiary surveys, or focus groups, I should say, to try
17 to get at a little more is care coordination real. You do
18 have some of that in the chapter. Did you hear from
19 someone, from the health plan or whatever, or was this
20 helpful? My personal experience is very much not, but I
21 may be an outlier.

22 Anyway, I think if you can have time to get at

1 that a little bit more it would be interesting, and you
2 might hear some more richness.

3 And the last two things, that has come up just
4 now. I think understanding the role of brokers better is
5 really a very, very worthy thing to do. I mean, they're so
6 important. And I'll just leave it at that. I think it
7 would be a real contribution if we can ourselves understand
8 more about what brokers do, how they do it. See if there's
9 anything that Medicare maybe would want to think about
10 changing with regard to brokers.

11 And then the last point is, so it really is
12 stunning, in the focus groups, at least, how few
13 beneficiaries, like one, I think, used the state health
14 insurance assistance program. And that one didn't even
15 know that they were doing it. So I guess I'd like to know
16 more about, and maybe Gina can help ups with this now, but
17 why aren't they more used, and again, is that something we
18 or Medicare or Congress want to try to do something about.
19 Because again, going back to this morning's discussion,
20 having just done this myself, it's very hard to get a clue
21 what you're choosing and how to choose, and especially the
22 fact that I don't think people, in general, know that when

1 they join MA that they're going to be there for life, in
2 most states, because it's just too expensive to try to
3 switch back. So learning more about the state health
4 insurance assistance programs I think would be useful. I
5 would like to hear what Gina has to say about why they're
6 not used more and what we might do.

7 MS. KELLEY: Gina is actually next in the queue,
8 so you queued her up nicely.

9 MS. UPCHURCH: Larry and I have care coordination
10 going on right here between us. Okay.

11 [Laughter.]

12 DR. CASALINO: But we charge for it.

13 MS. UPCHURCH: Yeah. This is my general take on
14 SHIP, and I know this is happening in North Carolina, but
15 it -- SHIPs. In North Carolina, we have S-H-I-I-P, but
16 nationally it's S-H-I-P, Seniors Health Insurance Program.

17 And I would like to know the state of things
18 nationally, but in North Carolina, this is my general
19 understanding. When you're a SHIP coordinator, you're a
20 volunteer. There's usually a host agency. You train
21 volunteers, and they used to talk to you about supplements.
22 They got standardized with the Clintons. So you could do A

1 through J at the time, you know, and then they got rid of
2 the J's and then the F's. So that's what they had to deal
3 with, and then came the drug benefit, and then it got more
4 complex, and then all the Medicare Advantage plans.

5 So what's happening is that some SHIP volunteers
6 are leaving. It's too much. Many counties in North
7 Carolina used to have -- don't have SHIP programs anymore.
8 If they do, they're very weak, and some of them are weak,
9 and instead of using money to sort of train volunteers,
10 they're finding somebody on staff to do it, because it is a
11 full-time job to keep up with all of this. So it's
12 professionalizing SHIP a little bit more over time.

13 And so I don't think -- I mean, even though
14 there's outreach -- so when you call 1-800-MEDICARE and say
15 you live in Durham, you get a senior pharmacist's phone
16 number, because we're the SHIP coordinating site, if you
17 want to talk to somebody locally. If you call the state
18 office, you can get the local.

19 Let me tell you the key to the local counseling.
20 Number one, we know local networks. I can tell you the
21 three programs that are out of network at our local
22 hospital, right? A lot of times, people don't know that if

1 they're counseling you at the state level or the national
2 level. It's not clear, as Brian alluded to, you know, on
3 the websites. So local networks, it's really, really
4 important. If you call 1-800-MEDICARE, if you call the
5 state office, they may not know.

6 Number two, the reason it's important to use
7 SHIPs is we're not selling anything. We don't get a
8 kickback. I don't care if you join a Medicare Advantage
9 plan, fee-for-service, a supplement, or which plan. It's a
10 moot point to me. I'm just trying to make sure that you're
11 in something that fits your needs at an affordable price
12 for you. So it really is a neutral place to get this done.
13 They try to keep us up to date on everything, but it's
14 becoming where you have to professionalize SHIP to keep up
15 with all of these minutiae changes. So that's my general
16 take of the SHIP program and what's happening.

17 And in many communities, when we tell people, oh,
18 just call your SHIP people, they're like, yeah, we need to
19 talk to you. I mean, they really are not getting the help
20 that they need because we're underfunding what we -- you
21 know, you get what you pay for, and we're hardly paying
22 SHIP programs. Okay.

1 We get -- it costs us about \$250,000 to do the
2 work in a year, and we get about \$25,000. So it's a tithe
3 for what it costs us to do it.

4 So I just also wanted to just point out -- and
5 somebody said in one of these interviews that, you know,
6 something was free. And I just -- we always have to
7 constantly remind people in Medicare Advantage plans, it's
8 pay as you go. Yes, you may not be paying anything
9 monthly, remember when you need the care, and it's hard for
10 people to imagine needing that care in many ways if they've
11 been well. So it's just a caveat that we run into a lot.

12 And in regard to brokers and agents, I think many
13 of you know this, but one insurance company, Wellcare, this
14 year, will not pay brokers for enrolling people in
15 standalone drug plans anymore. So they're only paid --
16 well that may just be a North Carolina thing. They're only
17 paid when they put you in a Medicare Advantage plan.

18 So there was already every incentive in the world
19 from brokers and agents to people in Medicare Advantage
20 plans. But if you're getting insurance companies to not
21 even pay you to put you in a standalone drug plan, you can
22 imagine more and more people getting enrolled in Medicare

1 Advantage plan.

2 So I think the thing that I really care about is
3 that it becomes more transparent, that people know. You
4 could tell that nobody in these focus groups knew that
5 those -- they were like I don't know how they help me.
6 It's from God. No, they made \$611 at a minimum for
7 enrolling person in that Medicare. It's God with payment.
8 Every year when you renew it, you get a -- you don't do a
9 thing. You get 300-something, it's going up next year. So
10 that just needs to be known. When you sign on the dotted
11 line, you need to say -- and it's not -- it's a jobs
12 program. I mean, that's fine, but we just need to be
13 transparent about it.

14 The other thing I would just say is that it would
15 be nice to know how much money that these insurance
16 companies have to pay their agents, brokers, and third-
17 party administrators. There's a lot of money that goes
18 into that. Of all the health care dollars that goes to
19 Medicare Advantage plans, what percentage of it is going to
20 brokers, agents, and third-party administrators? I think
21 that would be super -- in other words, could we take some
22 of that money and pour it into the SHIP program when

1 somebody is not selling you something? I mean, what is the
2 magnitude of those dollars that are going there?

3 And, again, I do think many agents and brokers
4 are doing a fine job, and people need the help. So I think
5 they're doing a fine job. It's just it needs to be
6 transparent in many ways.

7 And the last thing I'd say, on page 58, it talks
8 about real-time benefit tools that consumers are supposed
9 to have. I was like -- I was asking everybody I know, what
10 are these things? I don't know what it even means. In
11 2023, supposedly, real-time benefit tools were supposed to
12 be available to consumers. I have no idea what that is.
13 I've asked the other SHIP people.

14 We think insurance companies are supposed to have
15 something on their websites to help people. We know the
16 plan finder tool is not real-time benefit. So I don't know
17 what that is even referring to in the report.

18 MS. TABOR: Just for clarification for the
19 audience, this is for prescription drugs, real-time benefit
20 tools.

21 MS. UPCHURCH: Sorry.

22 MS. TABOR: Yes.

1 MS. UPCHURCH: Right. But I don't even know what
2 that is. I mean, because I don't know that that exists.

3 DR. CHERNEW: I think they're supposed to be
4 tools where if you get a prescription, you can tell in real
5 time what you will have to pay. Oftentimes, it's a better,
6 cheaper alternative because your deductibles and stuff are
7 changing based on what you're doing.

8 MS. UPCHURCH: Right.

9 DR. CHERNEW: So it's meant to help you make
10 efficient choices.

11 MS. UPCHURCH: I've never heard of them existing
12 or anybody ever using them, and I've asked other people,
13 and nobody knows. And they were supposed to start existing
14 in 2023.

15 We know providers are supposed to have in the
16 EHRs, and we know they're lagging. But I just have not
17 heard of them being used, don't know anything about them,
18 but it'd be good to know more.

19 Thanks.

20 MR. MASI: And on a prior point, I just wanted to
21 flag for Commissioners' awareness that the Commission did
22 make a recommendation, I think, in 2008, with respect to

1 SHIPs, to increase funding for SHIPs. I think the
2 Commission did not talk about how that should interact with
3 broker compensation or not. But just on the narrow point
4 of our footprint in the SHIP area, I wanted to surface that
5 for people.

6 MS. KELLEY: Stacie.

7 DR. DUSETZINA: Thank you. Might be time for an
8 update to that 2008 recommendation.

9 I'll plus-one a lot of things that others have
10 said previously, but I will say that there were a couple of
11 things that really just stick out here that I think we
12 already know a lot about. Everyone's confused. No one has
13 the information they need. They get overwhelmed, and
14 they're like, you know, send someone from God. They're
15 literally praying for someone to come to their house and
16 help them figure it out, and sometimes that happens.

17 It makes me think that there are a few things.
18 I'm not sure about digging in on the qualitative side, but
19 it did make me think of some of the quantitative elements
20 and whether we could add them to a wish list, or maybe they
21 already exist.

22 And one is, like, do we know anything about how

1 people got into their plan? So, like, you know, we know
2 brokers get paid. We know some people come in through
3 SHIP. We know some people, like, enroll on their own. If
4 we actually knew in the Medicare enrollment claims data,
5 like, the source that got you into your plan, that could be
6 really valuable, I think, for understanding this broader
7 dynamic and even thinking about a pathway for, okay, well,
8 if SHIP is doing a tremendous amount of this work, if
9 there's compensation for bringing people in and educating
10 them, like, that would just be one mechanism to even know
11 the scope of those different activities.

12 Like Gina mentioned about the differences in
13 payments and the changes in the way that people get paid
14 for keeping people in or moving them around, there are a
15 lot of changes happening in the Part D market this cycle
16 that I think will just further encourage brokers to have --
17 you know, like, no financial incentive to keep people in
18 traditional Medicare. And I think that people should have
19 all of the choices available to them. If you're sitting
20 down with someone to help you understand all of your
21 choices, like, they should all be on the table, and you
22 shouldn't be financially harmed as a broker for not picking

1 or helping them pick the thing that works best for them.
2 So I think any information we can get on that in the
3 broader sense would be really great.

4 I think it was mentioned in the chapter, the
5 provider directories being out of date. This, to me, is
6 like it's unacceptable. Like, you're going to shop and try
7 to get this information, and most people say they want to
8 know their doctors are in the network of the plan. And if
9 that information at baseline is not going to be accurate,
10 it's like you can't make an educated and informed decision
11 with or without help if that's the case. So that should be
12 totally unacceptable.

13 I was trying to think about how could you get
14 better at this, and maybe Medicare does some of this, so --
15 or CMS does some of this. But, you know, I don't know when
16 you get your first welcome to Medicare packet. Like, how
17 close to 65 are you? It sounds like you're close. But,
18 like, what if you had on your 64th birthday, like, guess
19 what's happening next year? Here's all the things you need
20 to start thinking about. And give them information about
21 tools available through CMS, SHIP counselors, like the
22 independent groups that they could talk to. In just a

1 short preview of, like, you've got a lot of choices coming
2 up, you should start, like, thinking about that well in
3 advance of the time when you really need to be signing up.

4 This was wildly entertaining, some of these
5 quotes. I will say I will give a shoutout to the person
6 who picks their plan based on the gym membership features
7 of the plan. I hope that when I enroll, that is my focus
8 as well.

9 MS. KELLEY: Tamara.

10 DR. KONETZKA: Yeah, thanks. I agree. Very
11 entertaining, but very interesting chapter.

12 I have a very kind of big-picture comment and
13 suggestion that would apply to future focus groups, and
14 probably also to the survey, and that is, you know, in all
15 my experience doing qualitative work, I have found that
16 some of the most interesting things we learn are the things
17 that we actually didn't anticipate and failed to ask about.
18 And, you know, so if we ask about finding plans, you're
19 going to hear a lot about frustrations about, you know,
20 information and finding plans. If we ask about prior auth,
21 we're going to hear a lot of complaints about prior auth.

22 And so maybe you guys do this, but it didn't

1 really come out in the results. But I would love to see
2 broad questions about, you know, in the spirit of sort of
3 improving the Medicare program as a whole and filling in
4 some of the other things we do quantitatively, questions
5 about like unmet need, you know. Are there things that
6 you're -- you know, that we're not asking about that are
7 really sort of health-related frustrations in your life?
8 Or, you know, a sort of cliché kind of question, like, you
9 know, if you could, like, choose one thing that you could
10 change about the Medicare program, what would you change?
11 Right? Because that'll give us a sense, then, of the sort
12 of relative importance -- again, not sort of quantitatively
13 from these focus groups, but, you know, really get a sense
14 of what is frustrating people and what are they happy with.

15 Thanks.

16 MS. KELLEY: Amol.

17 DR. NAVATHE: Thank you so much for this work.

18 So I have a lot of plus-ones, which I won't go
19 through in exhaustive detail, because obviously, that'd be
20 very repetitive. I do like Stacie's idea of -- not
21 specific to this focus group work, but of understanding
22 kind of from a data perspective, what the source of

1 enrollment would be, because I think that'd be very
2 powerful to study in the Medicare claims or together with
3 the Medicare claims and enrollment data.

4 The couple things -- I think one of the things
5 that you teed up is, what are other things that we could
6 ask focus groups about? I think there's kind of two things
7 that pop out to me. One is the transition into Medicare.
8 Obviously, this may be a little bit less relevant for
9 somebody who's been in Medicare for a long time, but for
10 those who are transitioning in or who have recently
11 transitioned in, in understanding any disruptions that they
12 faced, you know, maybe related to clinicians, maybe related
13 to prescriptions or otherwise. But I think focusing kind
14 of on that transition would be interesting to learn more
15 about.

16 And then the other piece is understanding the
17 role of caregivers and how that might play a particularly
18 important role in some Medicare beneficiaries' lives.

19 Thank you.

20 MS. KELLEY: Josh.

21 DR. LIAO: So I just wanted to add maybe four
22 incremental things to consider for future focus groups

1 based on what was presented here today.

2 The first is, I kind of mentioned portal
3 messaging. You know, I think some estimates say increase
4 of 160 percent. As a general internist, we see this a lot,
5 qualitative as well. Not just the kind of implications for
6 access, you know, how that alongside things like
7 scheduling, which you mentioned, I think are relevant, but
8 also kind of downstream things such as expectations. So
9 what are health system setting? How is it being
10 transmitted to patients? The appropriateness piece, which
11 some of your illustrative comments highlight. What are
12 clinicians and organizations doing to address those, either
13 through AI technology, through billing, et cetera? I think
14 that would really bring to life a lot of things that would
15 intersect well with what other Commissioners I've
16 mentioned.

17 The second area is I really also appreciated the
18 point about the NPs and the PAs and how they work with
19 primary care. If I kind of abstract away, I heard a lot
20 about autonomy and being valued in the team. It left me
21 wanting more about -- so what is the kind of care model?
22 How do they collaborate? And if we can kind of paint the

1 contours of that going forward. And really, kind of to
2 Betty's point, NPs being more in the kind of cognitive
3 specialties that I live in and PAs -- maybe looking at that
4 for PAs versus NPs would be nice.

5 The last thing is -- and I'll quantitate this
6 without inferring or kind of generalize, but I was struck
7 in the ACO section that more than one in five PCPs, a
8 number of specialists, NPs and PAs, didn't know if they
9 were in ACOs or if they had been approached by that.
10 Again, I don't know the scale of that, but I think it would
11 be nice in future focus groups to tease that out a little
12 bit, not just in the entry into it, but were they in one
13 and maybe they were taken out of the roster and didn't know
14 that, so would love that to be brought out a little bit
15 more, if possible.

16 Thank you.

17 MS. KELLEY: Robert.

18 DR. CHERRY: Yeah, thank you very much.

19 And, you know, I can tell you what I like about,
20 you know, focus groups in particular is that you can take
21 some of the data that we have and then the deliberations
22 and the themes that come from our conversations and connect

1 it with these focus groups, and it can really serve to kind
2 of validate certain information and to keep the
3 conversations moving forward. In some cases, you have to
4 kind of put them on a little bit of a shelf.

5 I think some of the things that resonated with me
6 that were rather validating includes, you know, the
7 comments around, you know, supplemental benefits. The fact
8 that, with the exception of dual eligibles, some patients
9 look at supplemental benefits being the icing on the cake
10 but not what necessarily drives their decision, the
11 physician relationships, the provider relationships are
12 still critically important. The out-of-pocket costs for
13 drugs are critically important. They're probably not going
14 to necessarily choose supplemental benefits for vision,
15 dental, and hearing alone. They're going to have other
16 priorities. So that was helpful.

17 The other thing, too, is for those that are able
18 to switch back for fee-for-service -- and if you think
19 about the reasons why individuals might do that, which is,
20 you know, a new condition, for example, where they may be
21 having difficulty finding, you know, treatment and, you
22 know, subject-matter expertise for that, then they may, in

1 fact, have trouble finding Medigap coverage, right, at an
2 affordable cost for them. So that's not surprising, but
3 it's also something we should keep in mind as we start
4 thinking about how difficult it sometimes is to switch back
5 and forth between those two different types of models.

6 The other thing that we commonly speak about
7 here, which the focus groups have, is the whole challenge
8 with preauthorizations, denials of care, delays in care.
9 That was also validating, and of course, the comments
10 around the limitations with quality metrics and can we
11 actually risk-adjust appropriately.

12 There are other comments there that I do think
13 that we should take a step back and just be kind of
14 cautionary about, you know, not thinking of them as too
15 much as necessarily factual. They may, in fact, be an
16 individual's experience, but we have to put them in that
17 context.

18 One of the comments was, for example, the MA
19 plans may send in individuals to do home visits and are not
20 quite integrated with the primary team. I believe that's
21 fundamentally true, but I think you could say that about
22 probably a lot of health plans, both commercial and

1 governmental. So it's definitely an opportunity for
2 improvement, but I don't think it's unique to Medicare
3 Advantage.

4 The other comment around ACOs and that some
5 clinicians were seeing few benefits for their patients and
6 few financial rewards, that may be true for some
7 experiences but not necessarily universal. So I would put
8 that into some context.

9 And we certainly have talked about coding
10 intensity, and so the fact that some clinicians feel that
11 there's an overemphasis on coding, I think, still is
12 cautionary, just based on even my experience. If you're
13 calling out certain physicians for not doing their
14 documentation and not keeping up with their medical records
15 and they have to do their billing, some may receive that in
16 a different way. And it may come across as, well, I just
17 want to take care of the patients. What's the deal with
18 the documentation? But you have to do all of that, right?

19 And then the other thing, too, I think that we
20 should keep in mind, because I don't know exactly what the
21 reality is versus the perception, is this whole idea of
22 contracts getting terminated on beneficiaries that are

1 participating in Medicare Advantage and then leaving the
2 providers and the beneficiaries kind of in an awkward
3 position.

4 I think there are growing stories about Medicare
5 Advantage, you know, provider organizations terminating
6 contracts. I'm not sure if the rate is any different than
7 any other type of health plan contracts, but because we're
8 so early in the journey with Medicare Advantage, then it's
9 something that we need to kind of keep in mind and kind of
10 track over time to see if more and more beneficiaries are
11 being disproportionately impacted compared with other types
12 of plans, both private and governmental.

13 But nevertheless, I think a lot of the comments
14 were really, really good, and others, we have to not get
15 into, like, a group think about, too, you know, because it
16 fills our own sort of personal narrative.

17 But great work, and I like the way this was done,
18 and it was packaged together quite well.

19 MS. KELLEY: Lynn.

20 MS. BARR: Thank you. This has been a really
21 interesting discussion. It's really gone all kinds of
22 places. I guess when you do focus groups, there's a lot of

1 things to comment on.

2 Just following along with some of the other
3 people, when we're talking about the issues about
4 physicians, the networks not being updated, this is not a -
5 - this is maybe more related to PECOS and providers, you
6 know, and how providers actually update their data. So I
7 just know that as an ACO convener, we had incredible brain
8 damage just trying to get PECOS updated every year. So it
9 may not be -- it may be a provider issue that we just
10 haven't fixed yet -- or maybe we have.

11 About the brokers, I just -- I think it's very
12 obvious that we're a capitalistic society, and we keep
13 forgetting that. But we should pay the brokers the same if
14 they put them in MA or fee-for-service. And today now --
15 and this is -- I think this is new -- in fee-for-service,
16 you have to contact a broker to figure out your
17 supplemental insurance.

18 I had an enormous number of supplemental plans.
19 The range on prices were ridiculous, but the benefits were
20 exactly the same. How in the world could I interpret that?
21 I could pay twice as much for a plan, but, you know, do I
22 go for the cheap plan? Do I go for the expensive plan? I

1 went for the middle one, because I didn't know what else to
2 do, and I didn't want to call a broker.

3 So, anyway, I just think we really need to think
4 about we're capitalists, and we need to treat people like
5 capitalists, and stop pretending that they're going to do
6 things from the goodness of their heart.

7 And then final is about the questions on drive-
8 by. As you know, there's a huge think, a group think in
9 Washington about people drive by rural hospitals because
10 they're crap. You know, I hear it all the time, and I
11 don't see any evidence of that. So it would be very
12 helpful for us to provide the evidence and say, yes, people
13 are driving by because of quality, or people are driving by
14 because of complexity.

15 And all of the data that's been published is
16 actually about people driving by due to complexity that
17 I've seen, and so it would be very important for us to re-
18 inform the policymakers of the real reason for drive-by,
19 because drive-by is not good for the hospitals, not good
20 for Medicare. We pay more to support cost-based
21 reimbursement when volume goes down, but we also don't want
22 patients going to cause for strokes, right? And so if

1 they're logically using the -- not using the facilities,
2 that's great. Why don't we repurpose and add more type of
3 low-level services to these facilities? But think about it
4 as a policy and not just say, oh, you know, they're driving
5 by because of quality without any evidence. So I would
6 appreciate if you could add some to the beneficiary survey
7 and maybe even like, you know, did you drive by, check one
8 of these, all of the above, none of the above, and get some
9 quantitative data as well.

10 Thank you.

11 MS. KELLEY: Cheryl.

12 DR. DAMBERG: Thanks. I'm really pleased to hear
13 you are going to get some additional information on wait
14 time. I think that's a really important issue, so I'm
15 looking forward to hearing about that information.

16 I want to double down on my earlier comment about
17 for future rounds trying to collect some information for
18 the disabled population versus the non-disabled.

19 And I will plus-one on the range of comments
20 around brokers and their role and kind of how they're being
21 used and that whole space, and getting a better
22 understanding.

1 One thing that I wondered whether there's an
2 opportunity for in the context of these interviews with
3 beneficiaries is trying to get at some understanding of
4 their financial literacy, because this relates to their
5 ability to make informed choices. And so there's some
6 research out there about financial literacy, and I think if
7 we could explore that space a bit more, I think that could
8 be helpful to understanding some of the challenges people
9 face in making these choices.

10 Going back to wait time, and I know you guys have
11 limited resources, I think another mechanism, if you've not
12 used it in the past, is using Secret Shopper to try to get
13 an understanding of what these wait times are.

14 And then lastly, I thought the text in the focus
15 group summary about how consumers think about these extra
16 benefits, and that it's not a key factor in selection a
17 plan was really interesting, as well as their lack of
18 awareness of these benefits. And I think this is a segue
19 into our next topic in terms of how often these benefits
20 are actually being used by consumers.

21 MS. KELLEY: Paul.

22 DR. CASALE: So adding my thanks for great work.

1 Just three brief comments. One on the ACO comments that
2 were made. I wouldn't quite give up on the question to the
3 beneficiary yet. I know it's really challenging, but I
4 think CMS continues to increase the requirements around
5 notification to beneficiaries about the ACO, that they're
6 in an ACO, and there's more around voluntary alignment with
7 an ACO. So I think it's something to potentially trend, to
8 understanding the challenges around that.

9 Plus-one on the specialty referral comments that
10 have already been made and quantifying some of that, since
11 presumably for an elected type of specialty referral,
12 presumably the wait times for that would be very different
13 than an urgent, so understanding that would be helpful.

14 And then the final is around care coordination.
15 I recently co-authored a study which surveyed Medicare
16 beneficiaries living with dementia and their caregivers
17 around their perception of coordination of care, and not
18 surprisingly, most felt their care was not well
19 coordinated. And the survey was done by the actual care
20 coordinators in my health system. So the coordinators then
21 offered care coordination to the beneficiary, and mostly
22 the family member. And I was a little surprised, but most

1 declined it.

2 So I think there's more underlying this
3 perception from the beneficiary of what care coordination
4 is and what's the benefit of it, even if it comes from
5 within their own health system. So any questions, again,
6 in the future that may help us understand their view of
7 what is care coordination I think might be interesting.

8 MS. KELLEY: That is the end of my Round 2 list.

9 DR. CHERNEW: Perfect, because that is the end of
10 our time. I'm going to summarize quickly and then we'll
11 take a quick break, and then we're going to come back to
12 talk about supplemental benefits.

13 In quick summary, first a very small point.
14 There's also lock-in in Medigap plans. If you choose a
15 Medigap plan, it's not easy to just switch to another one.
16 There are a lot of choices, just to be clear if it wasn't.

17 We are very, very interested in aspects of choice
18 and how to make it better, and there's a lot of interest
19 around the table in that, and I think those aspects of the
20 focus groups that can help that.

21 My general reaction is, first of all, thank you
22 all for your comments. Second of all, there is a lot to

1 learn. Third of all, some of that can be learned in focus
2 groups. And fourth, and several of you said this very
3 politely, and I do appreciate it, you acknowledged that we
4 have limited resources. So we will be focused, in our
5 focus groups, if that makes sense. We're never going to go
6 directly from a focus group to decide, oh, this is what's
7 going on, for all the reasons that people said.

8 But I do think it does highlight issues that we
9 need to delve into deeper, and things of that nature, and
10 raise questions that you otherwise might not have known, to
11 the point of like should we just ask broader questions and
12 things to understand what people think. And I think we
13 will continue to do that, particularly in areas. Again,
14 since so much came up on brokers, when there is an area of
15 particular interest where it's going to be important, we
16 will try to then add beyond sort of the normal focus
17 grouping type of things. And even though we haven't
18 necessarily had a focus group session in the past, many of
19 the comments that have come up, for example, around the
20 physician workbook that relate to where some of this focus
21 groups stuff is, it enabled us to change some of the
22 aspects of things that we're trying to do.

1 So let's take a break until 3, and then we'll
2 come back and we're going to talk about supplemental
3 benefits in the Medicare Advantage program. Thank you.

4 [Recess.]

5 DR. CHERNEW: To let those of you online
6 listening know, we have spent a lot of time and interest on
7 the Medicare Advantage Program broadly, and a lot of what
8 we've been interested in is how the -- what the value we're
9 getting from Medicare Advantage broadly, acknowledging that
10 the Medicare Advantage program offers a lot of benefits
11 that otherwise might not be available or you would have to
12 pay for, and so we are beginning, again, at the beginning
13 of some work to really try and understand that, and this is
14 the first foray into providing some data on supplemental
15 benefits in MA.

16 So I'm going to let Stuart take us through what
17 we know, and we'll go from there. So, Stuart?

18 MR. HAMMOND: Good afternoon. This presentation
19 will provide an overview of the supplemental benefits
20 offered through the Medicare Advantage program. The
21 audience can download a PDF version of these slides in the
22 handout section of the control panel on the right side of

1 the screen.

2 Today's presentation is the first of two
3 presentations about MA supplemental benefits planned for
4 this meeting cycle. Today we will focus on the financing
5 of supplemental benefits and provide an overview of what
6 benefits MA plans are offering.

7 In the spring, we plan to present analysis based
8 on MA encounter data. The material from the two
9 presentations will be combined and included as an
10 informational chapter in our June 2025 report to the
11 Congress.

12 For today's presentation, we'll begin by
13 reviewing Medicare's payments to MA plans with a focus on
14 the rebates that are used to finance supplemental benefits.
15 We'll provide an overview of the types of supplemental
16 benefits MA plans can offer and present results from our
17 analysis of MA bid and benefits data. We'll discuss what
18 can be known about MA enrollees' use of supplemental
19 benefits and conclude with a discussion of the data
20 limitations that hinder our ability to answer important
21 questions about the benefits used.

22 The MA program gives beneficiaries the option of

1 receiving benefits from private plans rather than from the
2 traditional fee-for-service Medicare program. MA plans are
3 required to cover basic Medicare Part A and Part B services
4 but may also provide supplemental benefits to their
5 enrollees.

6 For beneficiaries, a primary tradeoff in choosing
7 between MA and fee-for-service is access to the
8 supplemental benefits that plans provide versus a broader
9 choice of providers and minimal utilization management in
10 fee-for-service.

11 Over the last decade, enrollment in MA has grown
12 significantly, and a majority of eligible beneficiaries are
13 now enrolled in MA.

14 Medicare pays MA plans a fixed monthly amount for
15 each enrollee. The payment is determined by comparing a
16 plan's bid to a county-specific benchmark. The bid is the
17 amount the plan expects it will cost to cover basic
18 Medicare services. The benchmark is an amount based on
19 fee-for-service spending in the county. When a plan bids
20 below the benchmark, as most plans do, it is paid a base
21 rate equal to its bid plus a rebate that must be used to
22 provide supplemental benefits. The rebate is calculated as

1 a share of the difference between the bid and the
2 benchmark. The share is based on a plan's quality rating
3 and is typically around 65 or 70 percent.

4 MedPAC's previous work has shown that various
5 aspects of MA payment policy have contributed to a
6 gradually widening gap between bids and benchmarks,
7 particularly for some plans, leading to larger average
8 rebates.

9 This figure shows that the average annual rebate
10 paid to MA plans has increased over time. The dashed dark
11 blue line shows the average annual rebate paid to
12 conventional MA plans; that is, non-employer, non-special
13 needs plans. The solid orange line shows the average
14 annual rebate paid to special needs plans, or SNPs.
15 Between 2014 and 2018, conventional plans and SNPs received
16 similar rebates, and the per-enrollee rebate grew
17 relatively slowly.

18 Starting in 2018, rebates began to grow more
19 rapidly and to diverge for the two plan types. The average
20 annual rebate paid to SNPs has grown particularly quickly
21 and is now more than \$700 than the annual rebate paid to
22 conventional plans. Since 2018, the average rebate per

1 enrollee more than doubled for both types of plans.

2 Due to the rapid growth in rebates and rising MA
3 enrollment, Medicare's spending on MA rebates has risen
4 considerably. In 2024, we estimate that Medicare will pay
5 MA plans a total of approximately \$83 billion in rebates.

6 In the bids they submit to Medicare, MA plans are
7 required to estimate how much of their rebate they intend
8 to allocate to one of four broad categories of supplemental
9 benefits: Part D benefits, reduced cost sharing for
10 Medicare-covered services, non-Medicare services, or
11 reduced Part B premiums.

12 Plans can also use a portion of the rebate for
13 administrative costs and profit margin, and plans generally
14 allocated about 10 percent of the rebate to such purposes
15 in 2024.

16 It is important to keep in mind that plans'
17 rebate allocations are a projection of how the plan
18 anticipates rebate dollars to be used and so may differ
19 from how funds are ultimately used. Nevertheless, the
20 projected allocations can provide some insight as to how
21 plans anticipate using the rebates they receive from
22 Medicare.

1 As mentioned in the previous slide, supplemental
2 benefits can be sorted into four categories. Supplemental
3 Part D benefits typically include lower Part D premiums,
4 reduced cost sharing for Part D drugs, or coverage of
5 additional drugs.

6 In 2024, about 75 percent of MA enrollees are in
7 a plan that includes Part D drug coverage and charges no
8 Part C or Part D premium.

9 The reduced cost sharing category includes any
10 reductions in cost sharing the plan provides for Part A and
11 Part B services relative to the amount that would be
12 charged under fee-for-service Medicare. This includes the
13 effects of the maximum out-of-pocket limit that plans are
14 required by law to provide.

15 The non-Medicare services category refers to
16 services not covered by fee-for-service Medicare, such as
17 dental, vision, or hearing coverage. A wide range of
18 services are permitted to be offered under this category.

19 Lastly, plans can use rebates to reduce the basic
20 Part B premium for their enrollees, though this is
21 relatively rare, and most plans do not provide large Part B
22 premium reductions.

1 Plans have gradually shifted how they expect to
2 allocate rebates across the four supplemental benefit
3 categories. This figure shows how plan projections changed
4 between 2018 and in 2024. Data for conventional plans is
5 shown on the left, and data for SNPs is shown on the right.

6 Conventional MA plans have traditionally
7 allocated the largest share of rebates to reducing enrollee
8 cost-sharing. However, plans have gradually decreased the
9 share of the rebate that they expect to allocate to cost-
10 sharing reductions, shown in orange in the figure. For
11 conventional plans, the share of rebate allocated to
12 reducing cost sharing fell from 52 percent to 39 percent
13 over the 2018-to-2024 period. SNPs generally allocate a
14 much smaller share of rebate to cost-sharing reductions
15 because many of their members have their cost sharing
16 covered by Medicaid.

17 In contrast, plans are projecting a growing share
18 of rebates will be used to provide non-Medicare services,
19 as shown in dark blue in the figure. For conventional MA
20 plans, again, shown on the left, the share of the rebate
21 expected to be used to provide these benefits roughly
22 doubled between 2018 and 2024. The share for SNPs, shown

1 again on the right, are generally higher and also grew
2 dramatically during the period. In 2024, SNPs project
3 using 85 percent of their rebate to provide non-Medicare
4 services.

5 As Medicare spending for MA supplemental benefits
6 grows, it becomes increasingly important for policymakers
7 to fully understand their use. Although we know how much
8 Medicare pays for plans to provide supplemental benefits,
9 available data tells us little about MA enrollees' use of
10 the benefits and how much it costs for plans to provide
11 them.

12 The data that Medicare collects are insufficient
13 for examining the use of the services provided as
14 supplemental benefits, and the lack of reliable data makes
15 it impossible to answer many important questions about how
16 the rebates Medicare pays to MA plans are used. For
17 example, we do not know how much plans spend on each type
18 of benefit, which enrollees used each benefit, or whether
19 service use differs by factors such as age, sex, race,
20 disability status, or geographic area. Without this
21 information, it is difficult to assess the potential value
22 of the benefits to MA enrollees and the taxpayers who fund

1 the program.

2 Complete and accurate MA encounter data would be
3 the best tool for collecting information about enrollees'
4 use of MA supplemental benefits, but gaps in the data limit
5 their usefulness. In lieu of reliable encounter data, we
6 must rely on plans' bid and benefits data submitted during
7 the annual bidding process to learn about supplemental
8 benefits.

9 Bid data include estimated utilization rates and
10 spending data at a highly aggregated level. The level of
11 aggregation makes it difficult to answer many important
12 questions about supplemental benefits. Plan benefits data
13 can be used to assess what supplemental benefits are
14 available to enrollees but include no information about
15 enrollees' actual use of the benefits.

16 In the next few slides, we present our analysis
17 of these data sources with a focus on what we can learn
18 about the cost-sharing reductions that MA plans provide and
19 the types of non-Medicare services they cover.

20 First, we'll discuss the cost-sharing reductions.
21 Although we cannot directly observe what cost-sharing MA
22 enrollees pay for services, we can use bid data to gather a

1 sense for how MA plans expect to use the rebates they
2 allocate to cost-sharing reductions. In their bids, plans
3 estimate the amount their enrollees will pay in cost-
4 sharing. Because the estimates are done separately for
5 several broad service categories, they can give a rough
6 sense of the services for which MA plans expect to use
7 relatively more rebate dollars.

8 The table on the left side of the screen shows
9 plans' estimates of how cost sharing for their members will
10 differ from the cost sharing that would have been charged
11 under fee-for-service Medicare. The data show that plans
12 anticipate spending more rebate dollars on professional
13 services, such as primary care and specialty visits. For
14 home health and ambulance services shown in the last two
15 rows of the table, the values are negative because plans
16 tend to charge higher cost sharing for these services than
17 would be charged under fee-for-service.

18 Ultimately, the total value of cost-sharing
19 reductions for any given MA enrollee depends on the mix of
20 services the enrollee uses, whether they receive the
21 services within their plan's network and other aspects of
22 their plan's benefit design. As such, these figures tell

1 us relatively little about how cost-sharing reductions may
2 affect MA enrollees.

3 Now I'll turn things over to Pamina.

4 MS. MEJIA: Next, we'll turn our attention to the
5 non-Medicare services plans offer as supplemental benefits.

6 For many years, CMS required that these
7 supplemental benefits be primarily health related. This
8 included benefits like dental, vision, and hearing
9 coverage, but also allowed for things like transportation
10 to and from medical appointments.

11 We analyzed plan benefit data and found that the
12 share of enrollees in conventional MA plans offering
13 dental, vision, hearing, and transportation coverage has
14 increased significantly since 2014. In 2024, almost all MA
15 enrollees are in a plan that offers such coverage. Your
16 reading materials include more detail about each service
17 category.

18 The extent of coverage for each category varies
19 across MA plans. Plans can decide which services to cover
20 within each category, can cap the coverage they offer, or
21 restrict coverage based on whether a provider contracts
22 with the plan to offer the services. There is limited

1 evidence available about MA enrollees' use of these
2 services. For dental services, numerous studies have
3 suggested low rates of utilization, but several of the
4 studies use data from earlier years in which dental
5 services were less frequently covered. We know little
6 about enrollees' use of vision, hearing, and transportation
7 services.

8 CMS and the Congress have gradually increased MA
9 plan flexibility and expanded the types of non-Medicare
10 services that MA plans can offer. Originally, supplemental
11 benefits were required to be primarily health related and
12 offered uniformly to all enrollees, as mentioned before.

13 Beginning in 2019, CMS expanded its definition of
14 "primarily health related" to include a wider array of
15 services, allowing plans to provide services such as in-
16 home support services and home modifications. CMS also
17 expanded its definition of "uniformity." Under the new
18 interpretation, MA plans can target services to enrollees
19 with a particular health status or disease state.

20 Furthermore, starting in 2020, plans were given
21 the flexibility to provide benefits targeted to the
22 chronically ill that do not have to be primarily health

1 related. These benefits are known as special supplemental
2 benefits for the chronically ill, or SSBCI, and can include
3 things like food and produce, non-medical transportation,
4 and pest control services.

5 Additional flexibility is available under a
6 demonstration called the Medicare Advantage Value-Based
7 Insurance Design, or VBID model, which lets participating
8 plans target services based on socioeconomic status. The
9 demonstration is scheduled to continue through 2030.

10 As a result of these changes, MA plans can now
11 provide a wider range of non-Medicare services and can
12 target them to subgroups of enrollees.

13 We also assess the extent to which plans are
14 offering the newer benefits allowed under the recent
15 flexibilities. A large share of MA enrollees are in plans
16 offering coverage of other primarily health-related, non-
17 Medicare services. The figure shows how the share of MA
18 enrollees in plans offering various primarily health-
19 related benefits changed between 2018, shown by the orange
20 squares, and 2024, shown in the open circles.

21 Our analysis finds that in 2024, fitness
22 benefits, annual physical exams, and over-the-counter items

1 were among the most common benefits offered, and that the
2 share of enrollees in plans offering these benefits has
3 increased since 2018.

4 The Bipartisan Budget Act of 2018 gave MA plans
5 the ability to offer non-primarily health-related items or
6 services to chronically ill enrollees starting in 2020.
7 These benefits are known as special supplemental benefits
8 for the chronically ill, or SSBCI.

9 The figure shows how the share of MA enrollees in
10 plans offering SSBCI changed between 2020, shown by the
11 orange squares, and 2024, shown in the open circles. SSBCI
12 are generally non-medical benefits. In 2024, the most
13 common SSBCI were food and produce and general supports for
14 living, which may include benefits such as plan-provided
15 housing support and subsidies for utilities. However, the
16 share of MA enrollees in plans offering SSBCI remains low
17 relative to other types of benefits.

18 Since 2021, MA plans have increasingly offered
19 combined non-Medicare services in which enrollees can
20 select services from a plan-provided list. These services
21 are often delivered in the form of a flex card or a pre-
22 funded debit card, which enrollees can use to purchase

1 items or services up to a plan-designated spending limit.

2 First, as shown in the top two rows of the table,
3 the share of enrollees in both conventional plans and SNPs
4 offering any combined benefit has increased dramatically
5 from 2021 to 2024.

6 Spending limits for combination benefits have
7 increased significantly for certain combinations. For
8 example, the average spending limit in plans offering a
9 combined dental, vision, and hearing benefit more than
10 doubled between 2021 and 2024.

11 Some plans provide cards that can only be used
12 for over-the-counter items or non-medical items offered as
13 SSBCI, including food or produce, housing, or utilities.
14 Average spending limits for these combinations are quite a
15 bit higher and have risen from \$447 to roughly \$1,500 in
16 2024.

17 CMS is implementing new policies to collect and
18 improve data on MA enrollees' use of non-Medicare services.

19 MA plans are required to submit encounter data
20 for all items and services provided to enrollees. However,
21 until 2024, CMS had not prioritized collection of encounter
22 records for non-Medicare services. In 2024, CMS announced

1 guidance for submitting encounter records for these
2 services and has developed a method for identifying the
3 services in the encounter data. Additionally, the
4 encounter data system has been updated to accept
5 submissions of encounter records for dental services.
6 These data will not be available to researchers until 2026
7 or 2027.

8 Next, starting with the 2024 plan year and as
9 part of the Part C reporting requirements, CMS will also
10 begin requiring MA plans to report aggregated information
11 about their enrollees' use of services and their spending
12 on those services. However, the usefulness of this new
13 data will be somewhat limited because it will be reported
14 at the MA plan level. We anticipate that this data will be
15 available for analysis sometime in 2025 or 2026.

16 Overall, our analysis of the available data about
17 MA supplemental benefits shows that spending for these
18 benefits has increased significantly in recent years,
19 reaching approximately \$83 billion in 2024. A rising share
20 of that spending is expected to be used to provide non-
21 Medicare services.

22 Medicare does not currently have good data about

1 MA enrollees' use of these benefits, which makes it
2 difficult to assess the value they provide to enrollees and
3 the program.

4 Recent actions by CMS may improve our
5 understanding of supplemental benefit utilization, but
6 those data are only just starting to be collected and
7 reported to Medicare.

8 In next steps, we plan to explore the extent to
9 which MA encounter data include records for supplemental
10 benefits and to assess how those data could be used. Our
11 analysis will focus on vision, hearing, and transportation
12 services, but we will evaluate whether the data include
13 records for other services as well.

14 For Commissioner discussion, we welcome your
15 questions and feedback on the materials. As a reminder,
16 the material from this chapter and the analysis of
17 encounter data will be included in our June 2025 report to
18 the Congress.

19 And with that, I'll turn it back over to Mike.

20 DR. CHERNEW: And thank you both. I think
21 there's going to be a lot of interest in this general work.

22 And, Dana, you're running the queue, and I

1 thought Larry was first, but I could be wrong.

2 MS. KELLEY: Larry.

3 DR. CASALINO: Yeah, I think a quick question.

4 The SSBCI, so plans are responsible for deciding who is
5 eligible for that. Is that correct?

6 MR. HAMMOND: That's right.

7 DR. CASALINO: And, by the way, really nice work
8 on this. It's such a complicated topic. I understand a
9 lot more than I did before I read this. Still probably a
10 little bit more to understand.

11 So is it pretty easy if plans want to for them to
12 broadly classify a lot of people as SSBCI, and it's kind of
13 really up to them how broad they want to be about that? Or
14 is it rigorous for them to make that classification?

15 MR. HAMMOND: So each plan can propose to CMS how
16 they want to make the determination of whether
17 beneficiaries are eligible for those benefits, so it does
18 vary across the various plans. But generally it requires
19 some diagnostic information in most cases.

20 DR. CASALINO: So the relatively low use so far,
21 if I got that right, is really at the plans' discretion. I
22 guess they're just kind of feeling it out, or what's your

1 thought about that?

2 MR. HAMMOND: So we don't know very much about
3 enrollees' use, but we know that a relatively low share of
4 plans are offering those types of benefits. And we have
5 read some interviews with plan sponsors about why they have
6 been relatively slow to implement those, and I think there
7 is a mix of factors. One is that plans are working with a
8 set pool of rebate dollars and they have to pay for those
9 benefits somehow, and so they might be hesitant to
10 discontinue any benefits and pivot those rebate dollars
11 towards something new. So that might be one piece, is that
12 they are kind of making those calculations Special Agent
13 they go along and making space to provide the benefits if
14 they're interested.

15 The other part is that these are relatively new
16 types of services for a lot of the plans to offer, and so
17 they are, over the last few years, been going through the
18 process of working with vendors, figuring out what is the
19 actual added value, at least in their estimation, to the
20 beneficiaries and to the plan, and figuring out what
21 vendors to work with and how to deliver that and target to
22 the right enrollees.

1 DR. CASALINO: Very helpful. Thanks.

2 MS. KELLEY: Brian.

3 DR. MILLER: Thank you. This was fun work, very
4 detailed and I appreciate it. So some thoughts to make it
5 more accessible. One is I think for readers, specifying
6 who is a Medicare provider, and I know that sounds silly
7 but, you know, we all know doctors, physician assistance,
8 nurse practitioners, but the broader public who is reading
9 this might not know how a dentist or an optometrist, for
10 example, is treated. So I think adding that in could be
11 helpful.

12 I think on page 25, where there's that table
13 about cost-sharing reductions, which was extremely well
14 done and very helpful, it would probably help the reader if
15 we added a percentage, just to make it easy. Because I
16 struggle with arithmetic and was able to do it, but some of
17 the readers might struggle like I. It took me a moment.

18 And then just a couple of thoughts. On pages 5,
19 7, and 15, we talked about tradeoffs, and at various points
20 the discussion of tradeoffs between MA and fee-for-service
21 gets a little garbled. So on page 5 we talk about access
22 to supplemental benefits. On page 7 we sort of reference

1 an any-willing-provider network. And then on page 15 we
2 talk about savings from additional program spending and not
3 plan efficiencies.

4 I think all of those are correct and also wrong
5 at the same time. I think it might be easier, instead of
6 if we describe it, put it in a table. And the essential
7 tradeoffs, if we put it in a table, it would make it easy
8 for people to see and read, and then the tradeoffs then,
9 we're not going to have a debate about this sentence said
10 this or that sentence said that, which is a waste of all of
11 our time. Because the tradeoffs are if you're in fee-for-
12 service you get the any-willing-provider network, where you
13 can see 97 percent of docs in the U.S., and you have almost
14 no utilization review.

15 If you go into MA, you accept a provider network
16 HMO or PPO. You accept you are UR, which could be moderate
17 or it could be heavy UR. And you get, as you mentioned in
18 other parts in the chapter, you basically are getting
19 Medigap coverage. You're getting a MOOP, you're getting a
20 reduced A and B cost sharing, you're getting often
21 frequently a Part D plan at no additional cost, reduced D
22 premiums, and then supplemental other vision, dental,

1 hearing, transportation, et cetera, which we can rightfully
2 debate as to what the value of those are.

3 If you put that in a table, one, you'll save a
4 lot of language throughout the chapter, which will give you
5 less of a headache. And if you put it up front it will
6 make it very clear to the Hill staffer or policy analyst,
7 whomever, who is reading what those tradeoffs are.

8 I think the other thing that might be helpful is
9 occasionally -- and as I said, this is amazing analytical
10 work. I can only imagine it probably took at least six
11 months of working 10 to 12 hours a day, 5 or 6 days a week
12 to do, plus giving up vacation. Occasionally there are
13 some sentences in here that I don't think were intended to
14 come across this way but they come across as overtly
15 negative towards the program. So I would just go through
16 with a quick tonal edit and take a look and delete some of
17 those. As I said, I don't think that was the intent.

18 But overall this is a phenomenally done chapter,
19 and I think with some of those technical tweaks -- I mean,
20 it's already 4 1/2 stars. It could be 5 stars or 6 stars
21 on the 5-star rating scale. So thank you for this work.

22 MS. KELLEY: Gina.

1 MS. UPCHURCH: Thanks. Really, really good work,
2 and it's just a lot. It's a lot for Medicare beneficiaries
3 and those trying to help them to sort through.

4 So just a couple of quick questions here. On top
5 of page 11, you say that certain benefits can come. They
6 are targeted benefits for people with certain health
7 conditions or disease states. I know from counseling that
8 it's not apparent who is eligible for those things. You
9 can look at the Summary of Benefits. It's hard to find.
10 Then you go look up the Evidence of Coverage, and it
11 becomes clear or you can take time to call the insurance
12 company. But you're in the middle of counseling and you
13 have lots of people coming in, or the older adult.

14 So do you know if there is any effort to make
15 that clearer, like who is eligible for what, ahead of time,
16 before people enroll instead of after they enroll?

17 And then the second part of that is, you know,
18 CMS requires the plans to then document how they determined
19 if the person is eligible for the benefits. So that means
20 they have to, in many times I know providers have to
21 certify that that person has that problem. And that just
22 seems like administrative headache. Do we know anything

1 about that? Do we have any data about that, about the
2 transparency and/or the certification process?

3 MR. HAMMOND: So I don't know that we have a lot
4 on specifically when in the process beneficiaries
5 necessarily would become aware of their eligibility.
6 Certainly, like you described, there is some documentation
7 when they are enrolling in the plan that certain groups of
8 people might be eligible for the benefit. But people can
9 learn new things about their health status throughout the
10 year, so that makes it difficult to be entirely
11 prospective.

12 Starting, I believe it's this year -- or sorry, I
13 believe it's next year, plans are required to give
14 beneficiaries a midyear notice of unused supplemental
15 benefits that they might be eligible for, so that might be
16 one way in which --

17 MS. UPCHURCH: It starts in 2026.

18 MR. HAMMOND: Right. Sorry. Next year. I'm
19 already looking at 2025. Yeah, so that might be one way in
20 which there is some additional effort to make sure
21 enrollees are aware of their benefits.

22 MS. UPCHURCH: Yeah. I would just put out there

1 that a lot of people think they're going to be eligible for
2 it and then they dig into it after they're already enrolled
3 and they're stuck in it, and they can't really do anything
4 about it.

5 The second question I have, first of all, I think
6 the footnote on the bottom of page 5 was for me, where
7 you're explaining why you're calling it supplemental,
8 because that's what it's called in the law, and I keep
9 complaining about it. So I will be quite about calling it
10 supplemental benefits now. Thank you very much.

11 But page 18 footnote, it sounds like plans put a
12 bid in, then the benchmarks get known, and then they can
13 put in an updated bid. What can change between Bid 1 and
14 Bid 2?

15 MR. HAMMOND: Yeah, good question. So the
16 benchmarks for most plans are announced ahead of them
17 bidding, and they are able to bid against that benchmark.

18 MS. UPCHURCH: Before the first bid.

19 MR. HAMMOND: That's right. So the benchmarks
20 are announced early in the year. Initial bids are due the
21 first Monday of June in the year, but there are certain
22 types of plans, particularly Part D plans and regional

1 PPOs, for which they need information about the bids of all
2 the plans in order to set certain parameters of how those
3 plans will be paid. That information generally comes out
4 later in the fall, because they need to collect the initial
5 bids, do the analysis, and then release the kind of
6 national average bid amounts and things like that.

7 So when that comes out in the fall there's a
8 separate process in which plans can look at what is the
9 actual Part D premium for the year, how much did they
10 allocate of their rebate towards the Part D premium, and
11 then reallocate part of their rebate in response to that
12 new information.

13 There are a set of very complicated rules that
14 CMS provides in order to make sure that there are not large
15 changes in the bid, that go along with that process, and
16 it's reasonably tightly regulated. And we can pass along
17 the information on what is allowed to change during that.
18 But it is mostly in response to changes in the Part D
19 premium information.

20 MS. UPCHURCH: Okay. Great. Thank you. I'll
21 also have some Round 2 questions.

22 MS. KELLEY: Tamara.

1 DR. KONETZKA: Thanks. Great work. Clearly a
2 lot of interest in this area, and clearly to answer the
3 questions we want to answer we really need that good
4 encounter data, and that may still take a while. So I was
5 just wondering, in the meantime, I'm guessing the answer is
6 yes, but have you looked into whether you could get any of
7 this data through surveys? Like does MCBS ask about this?
8 I know that Health and Retirement Study and NHATS probably
9 don't specifically. They're not that granular in how you
10 get these benefits. But even those, if you connected it to
11 claims you could identify who is in the plans that offer
12 supplemental benefits, and then see whether their
13 utilization. You know, we won't know the mechanism, but
14 whether their utilization of dental or vision is different
15 from people who are not in those plans.

16 MR. HAMMOND: Yeah, thanks for the question. So
17 there have been a set of efforts to use some of these
18 survey data tools to look at supplemental benefit use.
19 Several studies have used the MCBS, one recent study used
20 the MEPS to look at dental spending, and at least one study
21 has used the HRS to look at dental spending.

22 So there have been efforts. We are exploring

1 whether those are things that we could use in the meantime
2 while we wait for the better encounter data to become
3 available. But we haven't done that work yet.

4 MS. KELLEY: Larry. Okay. Betty.

5 DR. RAMBUR: Thank you. I really appreciate
6 this, and it goes far towards my wish that Medicare
7 Advantage is really transparent. That's been the most
8 important thing to me, is people know what they're getting
9 and not getting.

10 I just want to make sure I'm clear on two things.
11 So this is in light of what we hear about the net denials
12 and the prior authorization. The dental and the vision and
13 the hearing is really all a defined benefit plan in this
14 sense, right, prescribed defined benefits rather than what
15 we might think about conventional insurance. Is that
16 correct?

17 And then the second part of that, I'm looking at
18 things like food and produce and non-medical things. Those
19 have spending limits in the plan, per month, per year. How
20 does that work to kind of keep that moving in the right
21 direction?

22 MR. HAMMOND: So plans have a lot of flexibility

1 with how they can offer both the dental, vision, and
2 hearing, and those other benefits that you mentioned. Some
3 plans do offer a reasonably open-ended dental benefit and
4 charge some degree of cost sharing while others would offer
5 it as what you call the defined benefit or where they put a
6 limit on the plan liability.

7 On the other types of benefits, it is very
8 common, especially for things like the Flex cards, for
9 plans to put a spending limit on how much a beneficiary can
10 use that card. Those limits take a variety of forms.
11 Sometimes it is when both the plan sets a cap on how much
12 you can spend, but they have some flexibility over is that
13 an annual limit, a monthly limit, a quarterly limit, and
14 different plans take different approaches.

15 DR. RAMBUR: That's very helpful. Thank you.
16 And one other quick comment, I guess. I finally wound my
17 way through understanding better the financing of rebates,
18 on page 6. But if it's possible and not too much effort, a
19 diagram or something would be very helpful. Because I
20 think the casual reader thinks about a rebate as something
21 the purchaser gets back. So it took me a while to swim my
22 way through that.

1 But overall, really great work, and I appreciate
2 it.

3 MS. KELLEY: Robert.

4 DR. CHERRY: Thank you. This is well done, and I
5 would say, you know, educational. A nice little primer
6 too.

7 My question was more on page 56 of the chapter,
8 because I'm not really clear exactly in terms of the new
9 CMS policies regarding submitting of non-Medicare services
10 exactly what they're asking for or they're not asking for.
11 In other words, in the chapter it says that they're
12 starting to create these default codes for dental care.
13 When are they creating the default codes for other types of
14 services like fitness, transportation, and the usual
15 dental, vision, and hearing? That's not quite clear there
16 in terms of when those are starting.

17 And there's nuanced words there where CMS is
18 providing guidance on how to submit these codes. So is
19 this still like an optional thing, because if it's optional
20 and they're giving guidance and instructions, but really
21 forcing the MA programs to submit the data, then we're
22 still at square one.

1 That may be helpful to kind of understand that a
2 little bit better, you know, with the chapter, and you
3 could certainly speak to this.

4 And also trying to interpret what the plans are
5 submitting is not going to be helpful unless we understand
6 what the plan benefits and their offerings are. In other
7 words, if someone is offering transportation, and they're
8 not utilizing, let's say, other supplemental services, it's
9 good to understand what their out-of-pocket maximums are.
10 Is there an out-of-pocket maximum just for transportation,
11 or is it for all non-Medicare services, and what does that
12 exactly look like to the enrollee? Because I don't think
13 it will make sense if we're just looking at the default
14 codes.

15 So I think just providing some additional detail
16 on how this is supposed to work, and most importantly, how
17 it doesn't work, would be helpful in that particular
18 section. But feel free to clarify any of that.

19 MR. HAMMOND: Sure. So up until now plans have
20 been required to submit encounter records for all items and
21 services provided to enrollees, but CMS has said that they
22 recognize that there are some supplemental benefits for

1 which plans might not have all of the information to
2 populate a full encounter record. So this would be some of
3 the things that might be non-medical, for which there are
4 not common codes and things like that.

5 So starting with plan year 2024, those are the
6 types of services where CMS is started to provide those
7 default codes. So that is kind of everything except
8 dental. On the dental side, dental providers submit their
9 claims to the MA plans, using a specific dental claims
10 format, and the encounter data processing system that CMS
11 uses to collect encounter records has not previously been
12 configured to accept that format of claim, and so many
13 plans have not been submitting the dental encounter records
14 for their enrollees.

15 Starting with plan year 2024, CMS is now
16 accepting that claims format for dental encounter records,
17 so plans should be able to submit encounter records for all
18 of their dental services.

19 So I think there are two parts here. One is they
20 are now accepting the dental records, and then the other
21 part is for the services that used to be difficult to
22 populate an entire claim, they're providing those default

1 codes. And in addition, they're asking the plans to use a
2 particular field on the encounter records to indicate which
3 specific benefit is this record corresponding to in your
4 plan benefit package.

5 So it should allow some of that linkage that
6 you're describing of this service has this default code,
7 and it should, according to this plan, link to this part of
8 their benefit offering. Some of this is spelled out in the
9 guidance that CMS is giving plans, but I think we'll need
10 to wait to see the data to see how it actually all fits
11 together.

12 DR. CHERRY: Right. That's helpful. So there's
13 really two different data fields, one just for dental and
14 then for everything else that's non-Medicare is coming in
15 through the default codes that they're creating. So that's
16 good. And maybe if there's an opportunity just to provide
17 that degree of detail, including the fact that it's linked
18 to the plan benefit offering, so that the information can
19 be interpreted.

20 Thank you. I appreciate the answers.

21 MS. KELLEY: Josh.

22 DR. LIAO: Stuart and Pamina, thank you for this

1 informative information. I guess a really quick R1
2 question here. You lay out very nicely, starting on page
3 53, kind of all the limitations and the data that we have
4 on the prevent maybe analysis. I really appreciated you
5 contextualizing the VBID model within the broader changes
6 in supplemental benefits.

7 Are all the limitations you've highlighted for
8 encounter data, reliability, the lumping of service
9 categories of bid data, et cetera, do those all apply to
10 VBID as a model, or could we expect there to be some things
11 under innovation model authority that we might see there,
12 earlier than some of these broader data issues?

13 MR. HAMMOND: So the VBID program has been around
14 since 2017. It has expanded both in scope and in types of
15 benefits that can be offered under the demonstration since
16 then. The information that is available in the evaluation
17 that is ongoing for that model does include some additional
18 information. And so there are things like interviews with
19 both parent organization administrators or beneficiaries
20 about how did it work to provide that benefit, what have
21 been some of the things that you have observed among your
22 enrollees that are popular, what hasn't been popular,

1 things like that.

2 So there is a little bit of more granular data,
3 especially qualitative data, in those evaluations for the
4 demonstration. But with regards to how does it fit with
5 the kind of general data sources we have for the MA program
6 as a whole, the plan benefits data that plans submit as
7 part of the annual bidding process do include quite a bit
8 of information, where plans indicate how they're
9 participating with the VBID model or not. But otherwise I
10 think a lot of the same limitations could continue to
11 apply.

12 DR. LIAO: I appreciate that. That was my
13 conclusion, as well, I think. Making that clear might be
14 useful, just to say that even though that's an innovation
15 model, the limitations still hold in terms of looking at
16 impact and use.

17 MS. KELLEY: Amol.

18 DR. NAVATHE: Thanks for this great work,
19 wonderful reading materials and chapter. I found figure
20 10, in particular, to be super helpful and the reading
21 materials, which basically lays out the kind of progression
22 of the flexibility and timing of when the different types

1 of benefits became feasible under MA as supplemental
2 benefits.

3 So I had three questions. One is maybe somewhat
4 related to Robert's question, but I was curious for, in
5 particular, dental, vision, hearing, but kind of curious a
6 little bit more broadly than that also, but let's just
7 start with those three. I'm curious how they're
8 administered. So are they -- are all of them administered
9 by the MA plans themselves? Are they contracted out to,
10 you know, traditional dental, vision type of providers?
11 And to what extent are those actually vertically
12 integrated?

13 MR. HAMMOND: So it varies across plans. I do
14 think a lot of plans use some type of vendor, particularly
15 for the vision or hearing side of things. The dental
16 benefits are often offered through a dental network, where
17 a set of dentists have agreed to participate in a network,
18 and then the plan is contracting with that network.

19 And then to the extent that it is vertically
20 integrated, I don't think we have a lot of clear
21 information about the extent of vertical integration and
22 how much plans are just offering some of these services or

1 benefits directly, but we can look into that and see what
2 we can provide.

3 DR. NAVATHE: Great, thanks.

4 So I guess somewhat relatedly, the next question
5 I had was -- so, you know, we talked about the different
6 types of data. The bid data are one source of information,
7 and I was curious. They're submitting aggregate data
8 through sort of the data around the supplemental benefits
9 that they're submitting. I was curious. What level of
10 granularity of actuarial guidelines are there basically on
11 how they're supposed to price, at least in the construction
12 of their bid, each of these supplemental benefits? My
13 question about vertical integration is sort of stimulated
14 by wanting to know more about that, but I was just kind of
15 curious. Is there a lot of guidance around that, or is
16 there a lot of flexibility for them as they think about the
17 different supplemental benefits that they could offer and
18 how those end up being constructed into their bid?

19 MR. HAMMOND: So, generally speaking, the
20 supplemental benefits that are reported in the bid are
21 reported under, I would say, four broad categories, maybe
22 five. There is a separate line item in each bid for

1 dental, for vision, hearing, transportation, and then all
2 other essentially. And so I think -- I'm not sure how that
3 fits with your question about actuarial precision, but the
4 base period data on which the bid is supposed to be based,
5 meaning what was your experience with these benefits in a
6 prior year, that needs to be reconcilable with the plan's
7 financial statements. They convert that information to a
8 per member per month basis and then use a set of
9 projections and assumptions to update that information, to
10 reflect changes in their population, changes in their
11 benefit offerings, things like that, to actually construct
12 their bid. So for some of the supplemental benefits, it's
13 done at a higher level of precision than the others.

14 In our conversations with plan actuaries, our
15 understanding is that they are doing a lot of their
16 projections at a much more granular level and then rolling
17 up that information to the level that is required for the
18 bids and then putting it in there. So I think what we end
19 up seeing is somewhat more aggregated than how the
20 projections are actually done by the plans, if that helps.

21 DR. CHERNEW: Can I ask a follow-up question? I
22 guess I can't.

1 DR. NAVATHE: I guess I'll turn my mic off.

2 [Laughter.]

3 DR. CHERNEW: I'm sorry. You can continue. I
4 can stop your clock, and then you can start it again.

5 DR. NAVATHE: Go ahead.

6 DR. CHERNEW: Some of this relates to how well
7 the actuarial value calculator is sort of working. Is it
8 fair to say that there's just a lot of play, different
9 actuaries, different companies? CMS has some oversight,
10 but there's a lot of noise -- and maybe "noise" is the
11 wrong word -- in the extent to which you really could
12 verify, if you will, that the actuarial value is what the
13 actuarial value is or the cost of what it is in the
14 process, because a lot of that information is coming from
15 the plans. CMS is sort of judging it for reasonableness,
16 but you can't get into the granular type of things that
17 Amol was asking about. Is that basically the right
18 understanding?

19 MR. HAMMOND: And are you asking kind of
20 specifically about the non-Medicare services?

21 DR. CHERNEW: I was, but that's just sort of, in
22 general, that's my sense of how actuarial value oversight

1 works.

2 MR. HAMMOND: I think that's generally right,
3 that we are working with plan-reported information.

4 Maybe part of the question is, how well does the
5 projection match the actual spending? Is that some of the
6 question?

7 DR. CHERNEW: How well CMS could really know
8 that, but yes.

9 MR. HAMMOND: So the bids are subject to bid
10 auditing, and so CMS can request to audit various bids if
11 they have questions about how the plan is constructing the
12 bid. But, generally speaking, they're going to work with
13 the plan-reported data. That's right.

14 DR. CHERNEW: Kenny?

15 MR. KAN: Great question, Mike.

16 [Laughter.]

17 MR. KAN: Generally speaking for dental, vision,
18 and hearing, actually, Stuart, welcome to the Actuaries
19 Hall of Fame. Always knew you were a closet actuary.

20 But actually, Stuart pretty much nailed it.
21 Basically, for dental, vision, and hearing, for the most
22 part, that's fairly rigorous, because for those three types

1 of benefits, there's a lot more robust data. So you have
2 to trend forward prior experience data and then make some
3 assumptions about trend, and then, like to Stuart's point,
4 you also have the risk of getting audited, and actuaries
5 have to comply with certain requirements, because they're
6 basically certifying the bids in blood.

7 So where there's a little bit more subjectivity
8 is really on the non-medical, and that's going to depend on
9 the benefits that's being offered, because for some of the
10 non-medical, admittedly, the literature on that is a little
11 bit soft and squishy. But what the actuaries do try to do
12 is that they do talk to their health econ, and their health
13 care folks, and say, hey, this is what the literature says.
14 What do you think's going to happen? So there is a little
15 bit more subjectivity in that area.

16 DR. NAVATHE: So I guess to continue this line,
17 just to make sure I understand -- so, basically, for
18 vision, dental, hearing, the projections should actually
19 fairly tightly match, except for the fact that they're
20 projections, of course, the use that we end up seeing, and
21 that experience, basically, is then being projected
22 forward. So that element is there.

1 In the non-Medicare services, at the granular
2 level, there might be greater variability between what is
3 kind of in the aggregate bid for that set of services,
4 relative to what actual use ends up being. Is that
5 basically a reasonable way to recap that?

6 MR. HAMMOND: I think that's right, generally
7 speaking, and when we've looked at the bid data, we've seen
8 kind of reasonable rates of that and to project and what
9 they end up reporting as their experience in the subsequent
10 years.

11 We haven't done that analysis super deeply, but
12 we've done kind of preliminary analysis, and it does seem
13 like they have a basis for projecting some degree of
14 accuracy.

15 I do want to clarify one thing. I think
16 throughout the report, we use the term "projection" and
17 "allocation" with regards to how plans are allocating their
18 rebates, and that is a separate process from how they are
19 projecting their actual utilization. So if there is any --
20 there is a difference in how we're using the term
21 "projected" in the paper.

22 DR. NAVATHE: Okay, thank you.

1 My last question is, in figure 2 of the paper,
2 there's basically a sort of description of the different
3 supplemental benefits, and there's -- in the SNP part of
4 that chart, there is -- the top couple of deciles basically
5 do have -- or top few and particularly the top one has a
6 "substantial amount," in quotes, that is for reducing the
7 Part B premium. And I was curious if that is entirely
8 coming from outside the D-SNP side, and that's reflecting
9 that there's other SNPs besides D-SNPs, or is that at all
10 reflecting state-by-state variation in how the Part B
11 premiums are covered at the state level?

12 MR. HAMMOND: It's a good question. We haven't
13 looked specifically at that, but we can look.

14 DR. NAVATHE: Okay, thank you.

15 MS. KELLEY: Wayne.

16 DR. RILEY: Pamina, Stuart, great work.

17 One of the supplemental benefits that at least in
18 my observation becoming increasingly in vogue are these
19 flex cards, and you referred to them earlier, right? How
20 are these cards -- first of all, are they more like SNAP
21 cards that are limited to certain categories of food, or
22 are they pretty open like a Visa gift card, that you can

1 buy gasoline, you can buy groceries, you can buy pet
2 supplies, you know, with a Visa gift card-type thing? So
3 tell us more about how these flex cards have restrictions
4 or don't in terms of how they can be used by the
5 beneficiary.

6 MR. HAMMOND: So there are some limitations that
7 CMS requires. For example, the flex cards cannot be used
8 for purchasing tobacco or alcohol, but other plans have --
9 or some plans work with different vendors that enable them
10 to put different levels of kind of restriction on what can
11 be purchased, and different plans get different amounts of
12 information about what is being purchased with the cards.

13 DR. RILEY: So apart from alcohol and tobacco and
14 nowadays cannabis, I guess, those would be restricted. So
15 when you swipe the card, it would not -- the transaction
16 would not go through, but just about anything else would?

17 MR. HAMMOND: I think it varies across plans.

18 MR. POULSEN: That's defined by the plan as
19 opposed to defined by the requirements imposed on the plan,
20 right?

21 MR. HAMMOND: That's right.

22 MR. POULSEN: Thank you.

1 MS. KELLEY: That is all I have for Round 1, and
2 so I will move to Round 2, Mike?

3 DR. CHERNEW: Yep.

4 MS. KELLEY: And I have Stacie first.

5 DR. DUSETZINA: It might go there. It might go
6 to Round 3, 4.

7 DR. CHERNEW: [Speaking off microphone.]

8 DR. DUSETZINA: Well, there was no one else in
9 the queue at the time, so I thought I could get
10 philosophical. I apologize in advance.

11 This is exceptional work and so well presented,
12 so kudos to you both for this.

13 I had -- the first thing I just want to note, I
14 was looking at figure 7 in the report showing this growth
15 in all of these different categories of other services, and
16 I think it brings up two things. One is this -- this is
17 where I get the philosophical is -- are these services that
18 we want to be spending -- like using health insurance to
19 cover?

20 And then another broader issue that I think that
21 really is the heart of this chapter is, what does coverage
22 actually mean? So, like, if I'm actually picking a plan

1 based on some of these services, do I even know that I have
2 real access to any of these things that are being
3 advertised to me?

4 And I think that not knowing that part of the
5 equation is really problematic because maybe I am trying to
6 shop for a plan because I want acupuncture services, and
7 then I find that there's just none available.

8 I think there's one thing you highlight in the
9 chapter that I think super important about the plan finder
10 tool and the fact that you get a checkmark for having the
11 service if you have any component, and you gave such a
12 great example. So you said if there's a hearing exam, it
13 gets counted as a checkmark, the exact same as if you had a
14 hearing exam, a fitting, an evaluation for hearing aids,
15 and the hearing aids also themselves covered, that you get
16 the exact same presentation of information for a
17 beneficiary. And that's kind of ridiculous because that's
18 a big difference in the benefit.

19 So I think, to some degree, there's the -- we
20 need to fix the shopping problem for people so that they
21 actually know what they're choosing and can pick the plan
22 that fits their needs best, and then knowing for sure that

1 they actually get that coverage when they sign up for it,
2 that that is real, you can use those services. Those are
3 big problems to fix.

4 But the other two statistics that just really
5 stand out to me around this broader -- should insurance be
6 what pays for all of these services -- you say in the
7 chapter that fee-for-service beneficiaries will finance \$13
8 billion in MA rebates for services that they don't receive.
9 That's a big number for people who are on Medicare who
10 otherwise don't get any benefit here. And then that these
11 services cost \$83 billion.

12 And I just can't help but notice we start the day
13 talking about this massive gulf of coverage for some of the
14 most intensive care needs that we'll have in our lives,
15 like nursing home care, care that I think many of us would
16 give up having help paying for gym memberships in lieu of
17 having this greater support.

18 And I know that this is why it's probably like
19 already in Round 4 with this, but this chapter couldn't
20 help but highlight to me some of those things.

21 So great work. Thank you for letting me
22 philosophize a bit.

1 MS. KELLEY: Scott.

2 DR. SARRAN: I'll be brief in high level. First,
3 thanks, guys. This was great work, because I think your
4 work framed it so nicely and told a story. I'll also be
5 able to be brief, because I think we're going down the
6 right road in terms of transparency here. But I'll
7 emphasize that I think this is taxpayer money. We have an
8 absolute right to full transparency on how that money is
9 being spent.

10 The key thing in my mind -- and again, this is
11 staying high level -- on slide 18, "Recent actions by CMS
12 may address some shortcomings of the current data." So, in
13 my mind, the key word is "may." I would predict we will
14 not get either the quantity nor the quality of data we
15 would like to exercise prudent and comprehensive oversight,
16 and we will need to keep our foot on the gas on that. So I
17 think we're going down the right road. I think you teed up
18 the need for that in the next steps really, really well. I
19 just think we all need to be cognizant and observant of how
20 much data we do get, how much information that data
21 enables, right, and continue to ask for more until or
22 unless we reach the point in time where we feel confident

1 that we are understanding all those questions that you
2 begin -- you guys teed up so nicely, I think on slide 9,
3 that what do we -- what do we want to know?

4 So thanks.

5 MS. KELLEY: Brian.

6 DR. MILLER: Hi. I will be focused but probably
7 not brief. Be forewarned.

8 I want to respond to Stacie's comments briefly
9 first before I share my thoughts. One is that for fixing
10 the shopping problem, we have two excellent examples in the
11 ACA exchanges and the FEHB marketplaces, which do a great
12 job of laying out choices and trade-offs. So we can look
13 there.

14 The \$13 billion in fee-for-service reported as
15 not getting any benefit is not true, because they're
16 getting the benefit of any willing provider network, which
17 the MA beneficiaries are not. So, again, that's not a one
18 person gets this, another person doesn't. It's trade-offs.

19 I'd also leave the \$83 billion for another
20 chapter. I think that number is subject to debate.

21 So back to my comments that I wanted to share,
22 this is sort of ways for us to think about Medicare

1 Advantage. I think we need to think about framing as a
2 holistic health benefits package, because if you are old,
3 you have medical problems. You need to have drug coverage.
4 It's pretty clear, like, you need drug coverage. It's not
5 optional.

6 It's also not really optional to have Medigap.
7 Like, not having a maximum out-of-pocket is untenable. And
8 if you have heart failure, you have diabetes, if you don't
9 have a maximum out-of-pocket cap, you're in deep kahuna.
10 So we should start to think more about how is the
11 beneficiary going to construct a holistic health benefits
12 package, right?

13 In fee-for-service, they buy Part B, Medigap, and
14 D. In MA, they make one purchase and get them all, and
15 there are trade-offs there. It's something that our first
16 MedPAC chair, Gail Wilensky, often talked about it. It's
17 about trade-offs.

18 I think one thing that's really interesting about
19 this chapter is it made it pretty clear to me and hopefully
20 to all of us that the benefits that people get are real. I
21 just want to enumerate a couple of them. One is the \$18
22 billion in Part D premiums, \$24 billion in Part D reduced

1 cost sharing, which is a total of \$38 billion extra
2 prescription drug benefits.

3 Page 40, 89 percent of Medicare Advantage
4 beneficiaries have over-the-counter drug coverage. If you
5 have osteoarthritis, I can tell you that Tylenol and
6 lidocaine patches from CVS are a much better treatment than
7 prescription opioids.

8 I think the same thing is true with technology
9 and innovation. So 87 percent of Medicare beneficiaries
10 have access to remote monitoring and remote access
11 technologies, 46 percent have access to acupuncture, which
12 has good randomized controlled trial evidence for a variety
13 of conditions. Other things that matter, if you age, 36
14 percent have access to in-home support, 31 percent have
15 access to personal emergency response systems. If you fall
16 down the stairs alone and no one is there with you, because
17 our society, a lot of folks are aging alone now, and so
18 this is a holistic health benefits package for folks. And
19 if you're poor and you're old and you don't have much in
20 terms of resources, you don't have much in terms of income,
21 the \$175 for Part B premium, the \$55 for Part D premium,
22 and the \$200-plus for Medigap before incurring any

1 expenditure is very expensive. And that's getting in any
2 willing provider network.

3 On page 27, we saw that the majority of Medicare
4 beneficiaries have access to an MA plan with zero C or D
5 premiums. So we had the IRA pass recently and increased
6 prescription drug plan premiums, and now there's a demo
7 that's subject to debate.

8 I think that the other thing to think about is
9 that benefits innovation is a real thing, and we should
10 collectively as Commissioners sort of stop poo-pooing it.
11 Prescription drug benefits were around for the predecessor
12 for Medicare Advantage for three-quarters to four-fifths of
13 the beneficiary in the '80s. So I was born in the '80s.
14 The prescription drug benefit became an option as a
15 standard benefit for fee-for-service 20 years later. So
16 benefits innovation is not just something that we're
17 writing on a corporate pamphlet. It's a real thing for the
18 Medicare beneficiary.

19 And then I think the other thing to think about
20 is, who is in Medicare Advantage? Again, if you don't have
21 a lot of assets, you're going to pick Medicare Advantage,
22 because it's a great way to get affordable Medigap,

1 affordable prescription drug benefit, and then maybe some
2 other benefits that you may or may not find valuable.

3 The Medicare Advantage population is poor, and
4 it's a more minority population. And if we truly care
5 about health equity and health disparities and addressing
6 them, something that the National Academy of Medicine has
7 been talking about for three decades, we need to be
8 thoughtful about how we handle the Medicare Advantage
9 program and not just be suggesting blind cuts and then
10 redistributing money to fee-for-service. We need to think
11 holistically about both programs, what the trade-offs are,
12 who the populations are, and how we can help the Medicare
13 beneficiary.

14 I practice medicine in East Baltimore. It's not
15 a very wealthy neighborhood, and a lot of my patients might
16 not have the funding to buy Medigap and a Part D on top of
17 a Part B plan. So we should be realistic about how we look
18 at Medicare Advantage. It is functionally the safety net
19 in the Medicare program for the elderly, poor, and minority
20 population.

21 And then I noticed that over the last cycle that
22 lots of other Commissioners talked about untold billions of

1 dollars that health plans were making on Medicare Advantage
2 and that the rebate system propelled massive administrative
3 and profit costs. When I looked at table 1 on page 17, it
4 was something that 92 percent of rebate dollars goes to
5 benefits for conventional MA plans and 85 percent for SNFs.
6 That's a lot.

7 And then people have also questioned about what
8 SNP plans do. And the reason SNP plans have a greater
9 focus on benefits as opposed to cost sharing is because
10 most of the SNP plan members are dual eligible. So they
11 have Medicaid, and so those beneficiaries need additional
12 benefits.

13 So I just think overall, like, our collective
14 approach as Commissioners to Medicare Advantage needs to be
15 a lot more balanced. We need to think about the financial
16 trade-offs that beneficiaries have, and it's okay to be
17 upset with managed care, and we should be upset with
18 managed care about prior authorization, care denials, and
19 needs for process improvement and Star ratings not being
20 equitable across programs. And that's fine, and I'm upset
21 about those topics too.

22 But I think we should really stop just bashing

1 Medicare Advantage plans, even though it's popular to do
2 so, and think about how we can make the program better for
3 the beneficiary across both programs.

4 Thank you.

5 MS. KELLEY: Tamara.

6 DR. KONETZKA: I've got too many comments. One,
7 overall, looking at the chapter, one sort of seemingly
8 contradictory finding sticks out to me, and that is
9 beneficiaries are attracted to these extra benefits and may
10 join Medicare Advantage because of them, and yet the
11 evidence kind of shows that use of these extra benefits is
12 low. And I think sort of building on what Stacie was
13 saying, I think that we need to try to figure out why, as
14 we pursue this research. We need to figure out why. Is it
15 because they're looking at, yes, oh, there's vision here,
16 or there's dental, and then they find that the benefits
17 actually don't amount to much, or is it because they have
18 trouble finding providers in their network and using that
19 benefit, or they were kind of mistaken about how important
20 that is relative to the other health care they need. I
21 think it's important to figure out why, why we have that
22 contradiction.

1 The other main comment is that it's well
2 established that a large swath of Medicare beneficiaries
3 have unmet long-term care needs, that they would like to
4 see more in-home care, that they have health-related needs
5 but because Medicare traditionally doesn't pay for those
6 things and because most Medicare beneficiaries don't
7 qualify for Medicaid, which is the payer of default for
8 these services, they just don't have those things.

9 And I was struck in the chapter, I mean, I sort
10 of know these supplemental benefits have been emerging, but
11 that a third of MA enrollees are now in plans that offer
12 some kind of in-home supports. Now, that may be like home
13 modification. That may not be actual in-home care. Like
14 there's probably a wide variety of what's offered in those.
15 But I see this as a real opportunity, as we get the
16 appropriate data, to sort of treat this as an experiment
17 and see how access to those kinds of services plays out.
18 Do people use it? Does it affect their other Medicare
19 utilization?

20 We know, for example, from our own work, at least
21 preliminarily, that people have been sort of using home
22 health, especially community-initiated home health, as a

1 kind of substitute for long-term care, to the extent that
2 they can. And we find that people who then get access to
3 in-home services through Medicaid don't do that as much.
4 There's a substitution there.

5 And so I'd be really interested in following who
6 uses these benefits, how it affects their outcomes, how it
7 affects their other utilization, and also sort of dividing
8 that out by Medicaid. Because to me I know there's
9 probably good motivation for starting with dental, vision,
10 and hearing as things to focus on, that have been around
11 longer, but I would really love to follow up this data and
12 treat this as an experiment to see what we can learn, given
13 kind of growing interest in how Medicare might try to
14 address those unmet long-term care needs.

15 MS. KELLEY: Gina.

16 MS. UPCHURCH: Just to clarify one thing first.
17 A Medicare Advantage plan is not a Medigap policy. It's
18 not a zero-premium Medigap policy. It's a totally
19 different beast. When you have traditional Medicare and a
20 Medigap, you don't owe things as you get care. When you're
21 in a Medicare Advantage plan, you pay as you go. So you
22 can't have both. You can't have Medigap and Medicare

1 Advantage. That keeps getting thrown out as zero-premium
2 Medigap. It's not true. They're different things.

3 Second thing, just thinking about the purpose of
4 managed care and Medicare, it makes perfect sense that we
5 want a more efficient, effective system. So we've taken
6 that money that could potentially be saved and we've added
7 these benefits. And I have concerns that that's where we
8 should put these benefits. Running them through insurance
9 companies and health systems and underfunding SNAP benefits
10 and home aid services for the Department of Social
11 Services. You know, is there a better way to get these
12 benefits to people than through these insurance companies?
13 It's just a big concern of mine.

14 If you say to people who have limited incomes, on
15 average, you're potentially eligible for \$2,500. Our
16 analysis of plan rebates shows that in 2024, Medicare
17 plans, approximately \$83 billion, or about \$2,500 per
18 enrollee, about 17 percent of the payments from the
19 Medicare Advantage plans equals the \$2,500, to provide
20 supplemental benefits, up from \$21 in 2018.

21 So in six years we went from \$21 to \$2,500. So
22 the people that I know that enroll in these plans, say

1 we'll just give you \$2,500 and let you spend it the way you
2 see fit, whether you're poor or not poor. People want to
3 be able to spend their own money in ways they find
4 reasonable.

5 So I just think it's sort of paternalistic to
6 say, well, let's give you this plan, and this plan, and
7 make you jump through all these hoops to get these
8 benefits. Give them the cash. Just give them the cash.
9 And we're making it so complicated for them to access these
10 benefits, that many of them aren't directly health related.

11 Lastly, because of these added benefits you've
12 made it so complex for people -- I say you, we
13 collectively, have made it so complex to try to help
14 people. And I went through this, I think, last year. But
15 when we're helping someone, we're like, here's traditional
16 Medicare, here's Medicare Advantage. Not right or wrong.
17 Two different things. We help people make that decision.
18 The minute you go on Medicare Advantage, PPO or HMO, and we
19 put in your drugs. Are your drugs covered well? Your
20 doctor? How much is your hospital?

21 What we're finding this year, looking at a lot of
22 the Medicare Advantage plans -- I'm just talking about in

1 Durham, because they are by county -- you look at them,
2 they're almost identical. One insurance company has almost
3 identical, all those things. You're in Medicare Advantage,
4 you're in a PPO, the drugs are covered the same, you're A
5 and B benefits. The only things that are different in
6 these 10 plans are these extra benefits.

7 So all of a sudden, we're having to learn all of
8 these little nuances. And I say just give them the cash.
9 It's getting too complicated for people.

10 So I just go back to one of the reasons I came on
11 this Commission. I'm all about making Medicare better for
12 people, and I think we can do it by making it simpler and
13 making it transparent. And we're not doing that with all
14 of these benefits. We're doing the opposite of that. And
15 I just want to state that because we try to help people
16 with it, and it's just too complicated. Thanks.

17 MS. KELLEY: Cheryl.

18 DR. DAMBERG: Thanks, both, for a great chapter.
19 I think this is an excellent start to setting the table for
20 a lot of work that's going to be coming down the path. And
21 I fully support MedPAC examining this space in greater
22 detail and making information more transparent in terms of

1 who is using these benefits and how they're using them, and
2 trying to come up with some assessment of the value of
3 these benefits, from the consumer perspective and the
4 taxpayer.

5 A couple of things came to mind. I realize
6 there's kind of this long trajectory before you get your
7 hands on the quantitative data to be able to do some of
8 these analyses. And I was wondering if, in the very near
9 term, do you have any ability to work with CMS to start
10 looking at the data that's coming in, to have some
11 assessment of the quality of that data and what you can
12 expect to receive when you sit down to do those analyses in
13 the future?

14 MR. HAMMOND: Are you asking about the new
15 encounter data for supplemental benefits?

16 DR. DAMBERG: Yeah.

17 MR. HAMMOND: Not that I'm aware of, but we can
18 certainly ask.

19 DR. DAMBERG: Yeah. Because I think if it's not
20 going to be as fulsome as we would like it to be, it might
21 be nice to be able to work with CMS to figure out how to
22 improve the data submission, sooner than later.

1 The second thing that I was wondering about,
2 whether there's an opportunity -- and again, I realize you
3 have limited resources and time. But is there any work
4 that has been done, or could be done to interview plans and
5 try to understand how they operate in this space, and where
6 the uncertainties are and kind of all this actuarial value
7 calculus goes on?

8 MR. HAMMOND: So we have conducted a series of
9 interviews with MA actuaries, and that has informed our
10 work here a little bit. There are also some published
11 reports where folks have done the interviews with other
12 plan administrators or folks involved in plan benefit
13 design, and we can share those reports, because they give
14 some qualitative sense for how folks on the plan side are
15 thinking about these decisions.

16 DR. DAMBERG: Yeah, that would be helpful.

17 And then a couple of other comments. I want to
18 plus-one on Stacie's comment about making it easier to
19 compare coverage. I guess I was kind of shocked to know
20 that there is a checkmark for dental. It could mean many
21 different things as a consumer.

22 I want to plus-one on Tamara's comments in terms

1 of really trying to understand why use is so low and what
2 people actually understand about these benefits.

3 And then I think this chapter just really
4 underscored for me some of these issues of fairness and
5 inequalities between fee-for-service and MA, the sense that
6 people on fee-for-service are kind of underwriting the
7 provision of these benefits on the MA side.

8 And then also I just think the growth in the size
9 of rebates really reminds us of a conversation we've been
10 having around the benchmark and how we're thinking about
11 benchmarks and how to set them in the future.

12 MS. KELLEY: Josh.

13 DR. LIAO: Thanks again for this chapter. I just
14 echo very quickly what other Commissioners have said. I
15 think it's an important direction, and this chapter is
16 helpful in laying out where we're going, not just that you
17 will get into encounter data and we'll have an
18 informational chapter but also kind of a sentence on page
19 50 which really captured it well, which is that
20 policymakers don't have good information about whether the
21 spending provides good value to MA enrollees and the
22 taxpayers who fund the program. So I very much appreciate

1 the direction we're going.

2 I also recognize that you've helped set the table
3 around the time delay and the timeline for getting these
4 data. I hope as we do that, whether it's in highlighting
5 gaps, creating a framework for that, we're actually getting
6 into the data that we don't become, I think, what someone
7 called kind of a chimera. Like take the clinical side. I
8 would never say you have patients with kidney disease or
9 not, and that's good enough. We have CKD 3 and 4 and 5,
10 and we have information about that.

11 I think one of the things that jumps out to me is
12 we want to avoid that kind of monolithic approach to some
13 of these categories. It's not just transportation. It's
14 emergency, non-emergency, to plan-approved sites, other
15 sites. And I think getting that granularity is helpful, so
16 that we don't come up saying transportation or housing
17 yields good value. I wouldn't know what to do with that.
18 And I think the chapter does a nice job of that.

19 The other example would be housing, you know,
20 kind of where you talk about plan provider support, you
21 know, the housing consultation, the utilities, the rent
22 itself, or ALF. The more I think we can do that, the

1 better we'll be, again, to spotlight the gaps or to get to
2 that point about gaining information about good value. So
3 thank you.

4 MS. KELLEY: Larry.

5 DR. CASALINO: Well, so as it sometimes happens,
6 I started off with I signed up for Round 2 with one
7 comment, but now I have three, but the two additional ones
8 are pretty brief.

9 One is when Stacie writes, beginning to use the
10 word "philosophical," it made me think of something that
11 hadn't occurred to me before. Back in the day, you don't
12 see it much anymore because it's so far advanced, I think,
13 but there was a lot of discussion of the medicalization of
14 non-medical things, which was generally considered a bad
15 thing.

16 And actually a lot of the supplemental benefits -
17 - I hadn't thought of this until Stacie said what she did -
18 - supplemental benefits, to some extent, I'm not talking
19 about vision and dental in here. I'm talking about things
20 like food or transportation or housing. These are non-
21 medical things that we are medicalizing them by making them
22 supplemental benefits in MA. And not only are we

1 medicalizing them and putting them in the hands of the
2 medical care system, but we're putting them in the hands --
3 I mean, the biggest MA insurer, right, I believe, is
4 UnitedHealthcare. That is as big as Exxon Mobil, almost.
5 So we're medicalizing into that side. Anyway, it makes me
6 less enthusiastic about some of these non-medical benefits.

7 The second comment, that I didn't have to start
8 with, was I like Brian's comments. I take Brian's comments
9 about Medicare Advantage and the supplemental benefits as a
10 safety net program for low-income beneficiaries quite
11 seriously. And, in fact, since the last meeting I've had
12 it on my to-do list, "think about Brian's comments about MA
13 as a safety net program." I haven't done it yet, and it's
14 been a month, but it's there. So I did take it seriously.

15 But, you know, there is a counterargument that I
16 think we've shown that it costs more to Medicare for
17 beneficiaries in MA than for similar beneficiaries in
18 traditional Medicare. And one could say, staying within
19 the medicalization paradigm, if we took these excess
20 dollars that MA is getting from the fee-for-service system,
21 it could be a safety net program for low-income
22 beneficiaries, as well.

1 Anyway, those were my two additional comments.
2 My comment I started off with is pretty short, and I'm just
3 going to read it to be careful about what I say. I do
4 think it's important to provide some context for
5 supplemental benefits in our discussions and in what we
6 write. They're important in themselves, but also they are
7 a major political issue right now, right, because we have
8 VMA and insurers saying if you cut your payments to us
9 you're going to be hurting the most vulnerable
10 beneficiaries who really value our supplemental benefits.
11 And as has been pointed out, these are about \$2,500 per
12 beneficiary, per year.

13 You know, in this chapter we say, on page 15, the
14 rebates Medicare pays to MA plans are largely financed by
15 additional program spending and not by savings derived from
16 plan efficiencies. And then in the report, in March, to
17 Congress that we published, higher MA spending increases
18 Part B, as has been pointed out by a couple of
19 Commissioners today. Higher MA spending increases Part B
20 premiums for all beneficiaries, including those in fee-for-
21 service who don't have access to the supplemental benefits
22 offered by MA plans. Recent estimates that these premiums

1 will be about \$13 billion higher in 2024 because of higher
2 MA spending.

3 So I think it would be possible to make some
4 reasonable calculations about how much the average taxpayer
5 and how much the average traditional Medicare beneficiary,
6 or any traditional Medicare beneficiary, are paying per
7 year to subsidize these additional benefits. So I'd like
8 to see what I, as the traditional Medicare beneficiary, how
9 much am I paying to get to that \$2,500 a year for all MA
10 supplemental benefits. So how much am I paying as a
11 taxpayer, and how much am I paying as a traditional
12 Medicare beneficiary.

13 I think with the information you have you could
14 make those calculations pretty easily, and it would be
15 interesting to see them, and worthwhile, I think.

16 DR. MILLER: I have one -- can I comment on this
17 point?

18 MS. KELLEY: Betty and Brian both have something.
19 Why don't you go ahead, Betty.

20 DR. RAMBUR: It's very brief. I couldn't help
21 but comment on this. I agree with the medicalization of
22 normal human phenomena like birth and death. That is a

1 real problem. I have a bit of a different view on this now
2 that we know about upstream social drivers of health. And
3 so in a fee-for-service system we're just reactive and we
4 wait until the illness emerges.

5 And so to have a little bit different view on
6 this, if it's just for marketing I have a concern. But if
7 you're taking long-term accountability for the cost and
8 outcomes, I think then you have to start thinking about
9 some of the upstream drivers.

10 So I agree with some of what you've said, but
11 have a different perspective on the other.

12 DR. CASALINO: Can I add a response to this,
13 Mike?

14 DR. CHERNEW: [Inaudible.]

15 DR. CASALINO: Yeah, two sentences. I see what
16 you're saying, Betty, but we do know that we spend a lot
17 more on medical care than any other country, and they spend
18 a lot more on social services, other countries. And it
19 might be better to provide these benefits that way rather
20 than medicalizing them.

21 DR. CHERNEW: So we are in a Round 3 discussion
22 in the middle of Round 2. So Brian, you go quickly, and

1 then we're going to get back to Round 2. We can go a
2 little bit long, but understand we're not --

3 DR. MILLER: It's a brief on-point comment. The
4 \$13 billion, it's not that the fee-for-service spendings
5 are financing MA because the fee-for-service benes are also
6 getting an any-willing-provider network with 97 percent of
7 physicians and almost no utilization controls. So there is
8 a tradeoff between that and the MA beneficiary who is
9 getting Medigap, Part D, et cetera.

10 So it's not that Part B, the fee-for-service
11 benes, are paying for MA. It's that there is a tradeoff.
12 So if we wanted to make that comparison, we'd need to value
13 the value of the any-willing-provider network versus the
14 narrower network of MA, plus the utilization review
15 component. So it's not just that Part B pays for the MA,
16 and MA gets all the stuff and fee-for-service doesn't get
17 anything. Like fee-for-service is getting a lot, like any-
18 willing-provider network and no utilization review.

19 DR. CHERNEW: We are now going to move back
20 through Round 2, where right now I appreciate the interest
21 in philosophy. We are just trying to document what it is
22 that the plans are offering. So since we're basically near

1 the end of our schedule time, and we will go late, let's
2 move on.

3 I think the next person in the queue, if I have
4 this right, is probably Amol.

5 DR. NAVATHE: Pamina and Stuart, thanks.
6 Obviously, as we've heard from our fellow Commissioners
7 here, that it's a super important topic. The expansion of
8 benefits that we've seen over time is really impressive,
9 obviously enabled by Congress over time.

10 I think within the categories, I think also the
11 innovation is impressive, and I think from a principles
12 perspective I do think that continuing to push on the kind
13 of dual principles of value and transparency, given that
14 this is a federal program, is really important for us as a
15 Commission. And I think, by and large, it seems that
16 Commissioners are aligned on at least those two principles.

17 What's striking to me is that it's obviously very
18 complicated. You know, there are the points that some of
19 the Commissioners have made around checkboxes and actual
20 benefit variation, which is, I think, fundamentally
21 important. There is the question of network level
22 variation and whether there are providers within the

1 networks that actually accept those benefits. There is the
2 question of choice, and that, I think, plays out in a
3 number of different dimensions.

4 So for example, we are laser focused, I think,
5 from a data perspective, very appropriately, but we are
6 laser focused on this question of can we really measure
7 use. But one of the things that I think is important, if
8 we think about this in any sort of insurance-like construct
9 -- we tend to buy insurance for things. Oftentimes we buy
10 insurance for things that we're really hoping that we don't
11 have to use. And so I think we should just be mindful
12 about use in that context, of kind of will I end up needing
13 it, or will I not end up needing it.

14 There is also some signaling value as well as
15 competition. So what do I mean by that? To the extent
16 that the supplemental benefits here are financed in
17 generous enough of a way that we have pretty much
18 homogeneity in terms of the reduced premium part of this,
19 whether it's Part B premium reductions, zero on the Part C,
20 and zero on the Part D, then where are we going to end up
21 having choice variation and potential competition? We're
22 going to have it on these extra benefits. And even within

1 those extra benefits I think we're starting to see that
2 there are some of them that get checkboxed out, and then
3 there are other ones.

4 So I think it's a wonderfully -- not wonderfully,
5 depending on your vantage point -- complex landscape, and I
6 think it's hard to pick one thing and say, you know, if we
7 fix this it's going to fix the problem overall. I think
8 there are a lot of challenges, a lot of heterogeneity.

9 Another piece I wanted to ask in a sense is
10 there's also a lot of plan-level variation. We have done
11 some work on this previously in reports that we submitted
12 to Congress I think in June of this year. I think it would
13 be incumbent upon us to continue exploring the plan-level
14 variation that exists across these different dimensions. I
15 know some of that work, just networks and such, is planned,
16 but I strongly support us continuing to push down that
17 path, as well as kind of thinking about the transparency
18 piece of this.

19 I think it is notable -- one of the reasons that
20 my sort of series of Round 1 questions really focused on
21 the bidding part of this, is to try to get this
22 transparency part. And if we can really understand what

1 are the assumptions that are baked into what we're actually
2 seeing in terms of bids and pricing and costing and such.

3 So it would be, of course, very interesting to
4 see what we get in terms of new data, the new encounter
5 data from the use perspective, and potentially form an
6 opinion, as a Commission if we can, around what are the
7 types of additional granularity across data, for example,
8 or granularity of big data, that would really help us
9 better understand as things like encounter data hopefully
10 get better over time.

11 So that's kind of my macro point here. It is
12 striking to me; I think some of the comments that have been
13 made by Brian and others. It is true that in MA there are
14 richer benefits, in general, that has attracted an on-
15 average sicker population, on-average lower income
16 population. That's really important for us to understand.
17 At the same time, I don't think anybody here thinks that it
18 means that we would want to fund things without a sense of
19 transparency and value, and I think that's really
20 fundamentally important.

21 Thank you so much for this work. I think it's
22 really, really helpful, and a really solid step for us in

1 the right direction.

2 MS. KELLEY: Lynn.

3 MS. BARR: Thank you. A lot of great comments
4 here.

5 You know, it is disturbing to me that half the
6 Medicare beneficiaries in MA plans, or 46 percent, are in
7 HMOs, when only 13 percent of the rest of the country is in
8 HMOs. How did that happen? All right. It's happening
9 because we're giving them \$2,500 of these extra benefits,
10 which is above and beyond our fee-for-service cost. And so
11 why aren't we taking those benefits and spreading them
12 across the entire Medicare population? Why that much? Why
13 shouldn't there be a limit?

14 I mean, we can afford to pay the Part D premiums
15 for all patients by taking a small amount away from them.
16 I'm not saying take away Part D premiums from MA, but how
17 can we, in good conscience, not give that to fee-for-
18 service patients? How can we give extra money to these
19 other people to control the choices and limit the
20 opportunities for their patients? How can we drive these
21 patients into these plans with money and then deny fee-for-
22 service patients the same rights?

1 I think this has become, because it has become so
2 large and so powerful, we have to rethink this. There are
3 lots of ways we can do this. And in your research, it
4 would be interesting to know what's the number one driver
5 of them picking those plans. Because what I hear is it's
6 the drugs. It's the drug premium. Nothing else really
7 mattered. It isn't the dental. It isn't this. It isn't
8 that, that we're paying all this ridiculous amounts of
9 money for.

10 And if we cut off all those other benefits, we
11 could get everybody free drugs in this country. I mean,
12 with all the copays, et cetera, so nothing is free, but it
13 would be equitable. And this is not equitable. Thank you.

14 MS. KELLEY: Greg.

15 MR. POULSEN: Okay. Well, this has turned out to
16 be exciting. Let me start off by saying I love HMOs. I
17 do. I love their potential. I love Medicare Advantage. I
18 love its potential. I love managed care broadly. So,
19 okay, have I made my point?

20 I think that the key, though, is what I love
21 about those things is the concept of proactive care, the
22 idea of being able to take care of people more effectively,

1 keep them healthier, and deliver a better value for what
2 they're getting. That's different than what we're talking
3 about right now, unfortunately, I think.

4 And I think that the most important sentence in
5 the whole report was on the very first page. "MA rebates
6 were originally envisioned as a form of shared savings that
7 would allow MA enrollees, plans, and Medicare program to
8 benefit from savings generated by plan efficiencies."

9 If we could get back to that concept, I think all
10 the rest of this discussion would be way different. I
11 think we would find something that we would collectively --
12 some people might say, "I'm willing to trade choice for
13 that." And other people would say, "I'll take that in a
14 heartbeat over choice."

15 But that would be the discussion we're having,
16 whereas right now what we're discussing is should we be
17 paying more money for these benefits, not money saved from
18 other things, but more money taken from taxpayer dollars
19 for these services. And I think that's a very, very
20 different discussion.

21 I'd remind us that managed care has really been
22 part of Medicare since 1965, and it was formalized in the

1 1973 HMO Act. And I would argue that the sentence I just
2 read was largely intact until about 2008 or 2010. And if
3 we look at the data and looked at how much we pay per
4 beneficiary, it was pretty close, and there were benefits
5 to being part of those programs that were not based on
6 additional public spending. They were based on additional
7 program efficiencies, and that was a very different world.

8 So I would love to see us get to where we are
9 reengaged with the approach -- and there are still
10 organizations out there that I believe are demonstrating
11 the ability to proactively help people to live healthier
12 lives, at lower cost. And if that could become the norm,
13 rather than we pay extra -- and I don't want to become
14 quite as controversial as I would be, by saying how I
15 believe we now pay more for MA than we do for others,
16 because we don't do it to all the programs. The data we've
17 looked at suggests that about half of the programs are
18 actually costing us less per beneficiary than traditional
19 Medicare. That's not half the beneficiaries but it's half
20 the MA programs.

21 If we could reward programs that are achieving
22 that, then I think we'd be in some place where we'd have a

1 very different MA discussions, and we'd value it very, very
2 differently, and we'd be able to provide enhanced benefits,
3 not at the expense of the taxpayer but through
4 efficiencies.

5 So that's where I'd leave that one.

6 MS. KELLEY: Kenny.

7 MR. KAN: I will try to say my comments in half
8 the time that Stacie did.

9 DR. DUSETZINA: Right. On the same report?

10 MR. KAN: I believe that future now -- a great,
11 complicated topic, great discussion -- I believe that
12 future policy analysis of MA and fee-for-service must be
13 holistic. And what does this mean? So in addition to like
14 what Brian said, to analyze program spending, an analysis
15 must consider basically component-by-component costs, and
16 the cost to both taxpayers and beneficiaries, for the
17 construction of a holistic health benefit package in both
18 fee-for-service and MA programs. This could include
19 analysis of taxpayer-beneficiary costs and induce demand,
20 as MA plans buy down Part A and B, beneficiary cost
21 sharing, which is a much greater induced demand from fee-
22 for-service beneficiaries with Medigap, since three-

1 quarters of all beneficiaries of Medigap are without any
2 cost sharing.

3 So let us be mindful that, to Greg's point, we
4 should be methodical, we should be proactive in
5 constructing a similar holistic analysis such that we can
6 benefit the nation, given that millions and millions of
7 poor, elderly beneficiaries are impacted. Thank you.

8 MS. KELLEY: Robert.

9 UNIDENTIFIED VOICE: Make it good, Robert.

10 DR. CHERRY: Last word. Yeah, no pressure.

11 [Laughter.]

12 DR. CHERRY: Well, it is a fascinating
13 discussion. I think Greg should have had the last word,
14 actually.

15 But, you know, at the end of the day I think what
16 we're really concerned about is that there are companies
17 using these rebates to generate a margin by growing more
18 membership by offering these supplemental benefits, which
19 then increases the margin and lines the pockets of the
20 different health plans. That's not a good model.

21 At the end of the day, we do need to perform the
22 analysis to understand what benefits may actually be

1 necessary for certain patient populations within MA. So I
2 wouldn't necessarily say that a transportation benefit has
3 no value. It may, in fact, have a value to the patient
4 that has a physical disability, or acupuncture may be
5 necessary for the individual that is at end of life with
6 terminal cancer. You know, so there could be benefits to
7 some of these services, but it's not a bottomless pit
8 either.

9 So we need to understand what drives the care and
10 how we can better utilize these benefits for the members'
11 benefits. Thank you.

12 DR. CHERNEW: I think that was the end of Round
13 2, so since we're a bit over time I'm going to try and say
14 something only three times as long as Kenny.

15 So this has been a great discussion. I think
16 there are a lot of differences of opinion, and I think a
17 lot of passion here, and I think for a session that was
18 meant to provide some basic information about what's going
19 on we ended up having a philosophical discussion about how
20 the entire Medicare program is run. So that's probably
21 good.

22 I will say there are different threads that come

1 out of this discussion. One of them is the issue of
2 complexity of offering, so people know what they're
3 getting, what does it mean about choice, and just sort of
4 that basic, oh my God, there's a lot of stuff going on
5 here. And I think that matters, and we have been very
6 worried about choice and how that plays out, and I think
7 you know that.

8 And that relates to how we communicate what you
9 get, in a whole bunch of ways, and I think, to Stacie's
10 point, there are probably some low-hanging fruit things
11 that could be done to help some of that. And I think we
12 need to think about that.

13 Then there's the second sort of thread, which is
14 how we measure what we're getting for what we're spending,
15 and then how we understand the value of that. I will add,
16 because it didn't come up, what's the cost of trying to
17 measure all the nuances, particularly when you get the
18 value. It's very hard to understand all the distinctions
19 of the complexity of these benefits, and even you got them
20 how you would communicate them, given their vast array of
21 things. We have to continue focusing on that.

22 But I will point out, simply, low use of a

1 benefit is not the same as low value, and high use of the
2 benefit is not the same as high value. So we need to begin
3 to think through that broadly, holistically, about what it
4 is that we want.

5 And then the third thread, and I will emphasize
6 this was probably better for another conversation, is how
7 much benefit do we want to finance through the MA program
8 and/or the fee-for-service program, and how we want to
9 finance any of that. That last point, which came up a lot
10 towards the end of this discussion, is a really big and
11 broader question. And I don't think that the answer to
12 that question is easy and transparent because it involves a
13 number of things that transcend the question of how much of
14 the rebate is going to dental, hearing, or buying down cost
15 sharing.

16 So I guess what I will say, to those at home,
17 undoubtedly you are just dying to send us messages, so I
18 hope that meetingcomments@medpac.gov is just lit up with
19 your thoughts. But please really do let us know your
20 thinking on this.

21 And to the rest, we are going to continue to have
22 this discussion on MA and all of these facets as we move

1 through the course of the cycle. And it will continue
2 tomorrow, where we have a session on home health and
3 Medicare Advantage. But all of those things matter.

4 But for now, I think I'll thank all of you for a
5 very thoughtful and passionate discussion. And we are
6 going to be adjourned until tomorrow morning. I think we
7 are starting tomorrow morning -- someone is going to tell
8 me before I get to my page -- at 9:00 we're starting
9 tomorrow morning. And until then, everybody, be safe and
10 come join us to talk about some home health topics,
11 including Medicare Advantage.

12 Paul doesn't want to add anything, which means
13 we're done. Thank you all, and particularly Pamina and
14 Stuart.

15 [Whereupon, at 4:44 p.m., the meeting was
16 recessed to reconvene at 9:00 a.m. on Friday, October 11,
17 2024.]

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MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, October 11, 2024
9:03 a.m.

COMMISSIONERS PRESENT:

MICHAEL CHERNEW, PhD, Chair
AMOL S. NAVATHE, MD, PhD, Vice Chair
LYNN BARR, MPH
PAUL CASALE, MD, PhD
LAWRENCE P. CASALINO, MD, PhD
ROBERT CHERRY, MD, MS, FACS, FACHE
CHERYL DAMBERG, PhD, MPH
STACIE B. DUSETZINA, PhD
KENNY KAN, FSA, CPA, CFA, MAAA
R. TAMARA KONETZKA, PhD
JOSHUA LIAO, MD, MSc
BRIAN MILLER, MD, MBA, MPH
GREGORY POULSON, MBA
BETTY RAMBUR, PhD, RN, FAAN
WAYNE J. RILEY, MD, MPH, MBA
SCOTT SARRAN, MD, MBA
GINA UPCHURCH, RPh, MPH

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AGENDA	PAGE
Work plan for a mandated final report on the impact of recent changes to the home health prospective payment system	
- Evan Christman.....	3
Recess.....	48
Initial estimates of home health care use among Medicare Advantage enrollees	
- Betty Fout, Evan Christman, Andy Johnson	
- Stuart Hammond.....	48
Adjourn.....	84

P R O C E E D I N G S

[9:03 a.m.]

1
2
3 DR. CHERNEW: Hello, everybody. Welcome back to
4 our Friday morning MedPAC meeting. We have two sessions
5 today, both of them related to home health. The first one
6 is a discussion of our work plan for what will be a
7 mandated report that we're going to do on the recent
8 changes to the prospective payment system in home health.

9 So Evan is going to take us through that. Evan,
10 take it away.

11 MR. CHRISTMAN: Thank you.

12 Good morning. Next, we will look at the work
13 plan for a mandated report about the home health payment
14 system that is due in March 2026.

15 The audience can download a PDF version of these
16 slides in the handout section of the control panel on the
17 right-hand side of the screen.

18 And before I proceed, I'd like to thank my
19 colleagues, Betty Fout and Karen Stockley, for their
20 contributions to this work.

21 Today's presentation will have five parts.
22 First, I will provide a brief overview of home health

1 utilization. Second, I will explain the policy changes the
2 mandate requires us to study. Then I will explain the
3 mandate from Congress for the Commission to assess changes
4 to the payment system. Next, I will review our prior work
5 examining these policies, and finally, I will provide a
6 preliminary framework for the analysis for the forthcoming
7 mandated report.

8 As a reminder, here is a brief overview of home
9 health care and Medicare fee-for-service.

10 In 2022, there were about 11,300 agencies
11 participating in Medicare. Those agencies served 2.8
12 million fee-for-service beneficiaries and delivered 8.6
13 million 30-day periods of home health care.

14 Total fee-for-service payments in 2022 were \$16.1
15 billion for home health care.

16 First, let's review the policy changes required
17 by the BBA, which you can see summarized on this slide. As
18 you can see, prior to 2020, Medicare paid for home health
19 care in 60-day episodes. The BBA required that Medicare
20 switch to the shorter 30-day period. Also, the BBA
21 required that the home health PPS no longer use the number
22 of therapy visits provided during home health care as a

1 payment factor.

2 The changes in BBA 2018 reflected policy concerns
3 raised by the Commission and others in preceding years.
4 One major issue was the use of therapy visits provided
5 during the 60-day episode as a payment factor. Since its
6 inception in 2000, the home health PPS had payment
7 adjusters that increased payment when additional therapy
8 visits were provided.

9 In our March 2011 report to Congress, we found
10 that home health agencies adjusted the number of therapy
11 visits they provided to increase their payments and
12 financial performance. We also found that agencies that
13 provided more of the episodes qualifying for higher
14 payments based on therapy were more profitable, indicating
15 that patients needing these services may have been favored
16 more than other types of patients.

17 For these reasons, the Commission recommended the
18 elimination of therapy from the home health case mix in
19 2011.

20 Separately, the Senate Finance Committee
21 investigated therapy trends in home health and concluded
22 that the inclusion of therapy was influencing how agencies

1 were providing these services, and the report also
2 concluded that Medicare should move away from using therapy
3 in the payment system.

4 In 2017, CMS proposed, but did not finalize, a
5 new case mix system that had the two policies later
6 mandated by the BBA.

7 Let's take a look at those policies, the BBA
8 changes. In 2020, CMS implemented the BBA changes through
9 a new system, referred to as the Patient-Driven Groupings
10 Model, or PDGM. In PDGM, beneficiaries are assigned to a
11 payment group under the Home Health PPS based on five
12 dimensions of severity.

13 These include the timing of the current 30-day
14 period relative to prior home health services, the source
15 of the referral to home health care, 12 clinical groups
16 based on primary diagnosis, the level of functional
17 impairment, and clinical comorbidities. You can see the
18 dimensions listed on this table, and there is more detail
19 on them in your paper.

20 Now we turn to the mandate for the Commission.
21 The language for the mandate is in your paper, but
22 generally, the mandate requires us to assess changes in

1 payments, costs, quality, and any unintended consequences
2 of the new 30-day unit of payment.

3 The BBA required two mandated reports, one we
4 transmitted in March 2022, and the second, which we are
5 discussing today, is due March 2026.

6 Today I will present an outline explaining how we
7 plan to conduct the analysis for the 2026 report. We will
8 take this feedback, conduct the analysis in the coming
9 months, and in the fall 2025 Commission meeting cycle, we
10 will present the results for your feedback and discussion.

11 As I mentioned earlier, the Commission provided a
12 mandated report on the impact of PDGM and our March 2022
13 report to Congress. The report found that utilization of
14 home health fell in 2020, but that several other factors,
15 listed on the right, likely contributed to the decline.

16 The share of fee-for-service beneficiaries
17 receiving home health care declined, as did the number of
18 30-day periods. However, most of the decline in volume was
19 in April and May of 2020 at the onset of the pandemic,
20 suggesting that it played an important role in the drop we
21 observed in 2020.

22 For PDGM measures of severity, the mix of

1 patients within each of the timing, source of referral, and
2 clinical groups of the PPS was the same in 2020 relative to
3 the prior year, suggesting that patient severity did not
4 change significantly.

5 Finally, we noted that assessing quality was
6 challenging due to the disruption of the pandemic.

7 Our interim assessment also noted several factors
8 that limited our analysis. First, this analysis relied on
9 only one year of utilization data. Second, there were, of
10 course, the disruption of the pandemic and workforce
11 shortages; and finally, there were other factors affecting
12 home health care in 2020, such as a trend of secular
13 decline and utilization that predated PDGM and also other
14 changes in fever service, such as lower enrollment as folks
15 switched to MA and declining hospital discharges. These
16 other factors limited our ability to conduct the analysis
17 for the interim report.

18 Another change we noted was the average visits
19 per 30-day period declined in 2020 relative to prior years.
20 Comparing 2019 and 2020 on this slide, you can see that
21 there was a 1.0-visit decline in the number of therapy
22 visits in 2020, accounting for most of the decline in this

1 year. Note that since 2020, the number of therapy visits
2 has not changed much.

3 In 2021 and 2022, the total number of visits
4 continued to decline. You can see that on the top row. In
5 this period, most of this decline was accounted for by
6 nursing, which you can see on the third row.

7 This pattern, an initial decline in therapy in
8 2020 with a decline in nursing in 2021 and 2022, accounts
9 for the majority of the changes in visits per 30-day period
10 since PDGM was implemented. The mandated report for 2026
11 is an opportunity to better understand this pattern.

12 Before we turn to the plan for the 2026 report,
13 it is also important to place PDGM in the context of the
14 Commission's financial analysis.

15 While the changes required by BBA 2018
16 substantially altered the home health PPS, they were not
17 designed to reduce Medicare's payments for home health
18 care, which have substantially exceeded costs since the PPS
19 was implemented in 2000.

20 Fee-for-service margins for home health agencies
21 were high before and after the implementation of PDGM,
22 exceeding 22 percent in 2022. We recommended a 7 percent

1 reduction to the base rate for 2025. At the December
2 Commission meeting, staff will present updated fee-for-
3 service Medicare margins for 2023.

4 Turning to the March 2026 mandated report, recall
5 that our mandate requires us to assess cost, quality, and
6 unintended consequences of the 30-day unit of payment.
7 Because the new unit of payment was implemented at the same
8 time as other changes, our analysis will include an
9 examination of the new case-mix system, including the
10 illumination of therapy.

11 We plan to do this using an interrupted time
12 series model that uses pre-PDGM data from 2016 to 2019 to
13 estimate a counterfactual of what would have occurred in
14 2020 to 2023 in the absence of PDGM. This approach is
15 useful because it allows us to construct a baseline for
16 comparison in the absence of a randomized control group,
17 and it allows us to account for pre-2020 trends that may
18 have affected outcomes in the PDGM era.

19 We plan to include control variables to account
20 for non-PDGM factors that could affect outcomes, such as
21 changes in fee-for-service enrollment, beneficiary
22 characteristics, local market factors, and other factors

1 related to home health care use. The model will separately
2 estimate annual effects for 2020 through 2023 to estimate
3 the post-PDGM trend after accounting for all other factors.

4 We have identified several candidate outcome
5 measures in three domains for our regressions. Note that
6 these measures may be modified as we proceed with our
7 analysis.

8 For the access to care and utilization domain, we
9 are planning to assess three primary outcomes: how the
10 probability of receiving home health care changed after
11 PDGM, the number and mix of visits in a 30-day period, and
12 the length of a home health stay.

13 For quality of care, we plan to assess four
14 measures: within-stay potentially preventable
15 hospitalizations, discharge to community, and changes in
16 functional impairment for mobility and self-care. We also
17 plan to assess changes in the payments and costs for home
18 health stays.

19 In conducting this analysis, we plan to examine
20 how outcomes have changed for specific beneficiary
21 populations and other factors. These include such
22 categories as race, ethnicity, and geography. We are still

1 working to identify subpopulations, but they could include
2 such categories as community-admitted users of home health
3 versus post-hospital users, beneficiaries with clinical
4 functional characteristics that indicate a high need for
5 home health, dual-eligible beneficiaries, beneficiaries
6 with characteristics associated with high-therapy needs,
7 and beneficiaries that were discharged from the hospital
8 with a home health referral but did not receive it.

9 We may also examine how changes in outcomes were
10 related to selected home health agency characteristics,
11 such as size, ownership, and the amount of therapy services
12 provided prior to 2020.

13 The approach I have outlined seeks to make the
14 best of the available data, but it will have some
15 limitations. First, as I mentioned earlier, PDGM was
16 implemented for all beneficiaries in 2020, and so we cannot
17 rely on randomization in forming a control group, and we
18 will have to rely on statistical controls.

19 As I noted earlier, many factors can affect home
20 health utilization. Our models will include controls where
21 we can identify them, but they may not adequately account
22 for these factors. And, of course, there may be unmeasured

1 factors that we have not accounted for that could affect
2 our results.

3 We will have to consider these limitations when
4 presenting results and making conclusions about the impact
5 of PDGM.

6 This completes my presentation. Please let me
7 know if you have any questions or comments. We plan to
8 present our analysis in the fall of 2025 and transmit our
9 findings to Congress in March 2026. Thank you.

10 DR. CHERNEW: Evan, thank you. I know this is
11 going to be a challenge because of all the things that were
12 going on, which just makes evaluations challenging, but we
13 are going to, nevertheless, say something about it.

14 And so to let you all weigh in, we'll start with
15 Round 1, and I think Tamara is first in Round 1.

16 DR. KONETZKA: Yeah, I had a quick question,
17 Evan. First of all, thank you for this great work. I
18 really value your expertise in these data.

19 On page 5, the definition of community admitted
20 versus institutional for these late periods, I was just
21 very confused by the text there. If somebody goes to the
22 hospital, gets discharged to home health, has a 30-day

1 episode, and then has an additional episode, that's a late
2 episode. But since the original one was a hospitalization,
3 is that still considered a post-acute?

4 MR. CHRISTMAN: The answer is no. You have to
5 think of each period as you look immediately before that
6 period to determine what box it belongs in. So for the
7 second 30-day period, they would look in the preceding two
8 weeks before that second 30-day period, and since if
9 there's no hospitalization there, it would be a community-
10 admitted episode.

11 DR. KONETZKA: So to be considered post-acute
12 care, even if, let's say, they went to the hospital for a
13 stroke or joint replacement or something, they had a 30-day
14 episode, they would have to have gone back to the hospital
15 in order to consider that late episode another post-acute
16 episode?

17 MR. CHRISTMAN: That's correct.

18 DR. KONETZKA: Okay.

19 MR. CHRISTMAN: The intention of that adjustment
20 is that the research shows that post-hospital patients use
21 more visits in a period. So what they're trying to capture
22 is what immediately happened before the period that's being

1 billed for.

2 MS. KELLEY: Lynn.

3 MS. BARR: Hi, Evan. Great, great, great
4 beginning. Looking forward to the data.

5 So, in rural America, of course, we struggle with
6 a lot of people in rural say they can't get home health.
7 The data says everybody gets home health. There's a lot of
8 regional and geographic variations. There's some states
9 that are under a demonstration plan because of their high
10 home health utilization. Some cultures use it as -- you
11 know, it's just incredibly varied culturally how it's
12 rolled out and who gets it and who doesn't throughout the
13 country.

14 We have, as far as I know, never really been able
15 to get our arms around that as a Commission, and I'm just
16 wondering, as you try to do this analysis, knowing that you
17 have that noise in the data of just, like, not a consistent
18 way that it's applied across the country, have you had any
19 thoughts about how you might be able to address that in
20 this analysis?

21 MR. CHRISTMAN: Every day and often.

22 [Laughter.]

1 MS. BARR: You can call me because I'm up
2 thinking about it.

3 MR. CHRISTMAN: I would say that in structuring
4 this analysis, we're going to definitely look -- we're
5 going to endeavor to look at degrees of rurality and not
6 just urban/rural, for example, and think about how to
7 appropriately account for the geographic variation you're
8 talking about.

9 I think we -- you know, we recognize that
10 utilization varies across the country. You heard me say
11 many times, part of our challenge in looking at rural at
12 some of the lowest-using and highest-using areas.

13 MS. BARR: Right. And if we average them, we
14 miss the data.

15 MR. CHRISTMAN: So I think trying to think about
16 factors that are useful for differentiating among these
17 areas will be something we're thinking about, and if I get
18 what I want for Christmas, we'll hopefully be doing some of
19 this work at the county level. We'll see. Other things
20 have to cooperate.

21 MS. BARR: What do you want for Christmas?

22 [Laughter.]

1 MS. BARR: Just kidding.

2 MR. CHRISTMAN: But ensuring a reasonable set of
3 controls so that we are able to make useful distinctions
4 across the different geographies and different utilization
5 levels without sanding off some of the very nuance we're
6 trying to measure is something that we're talking about.

7 If there are specific ways of distinguishing
8 among geographic areas or groups that you would think would
9 be useful, we're definitely open to that. Responsibly
10 capturing some of that variation and seeing how it's
11 changed and maybe looking at factors that might affect it
12 is definitely something we hope to get something of a
13 window on.

14 There's many other thrusts to this work. So I'm
15 not going to promise you a final answer, but I think we can
16 get -- you know, if we can identify areas that have unique
17 problems, that might suggest areas that the Commission
18 might want to address through policy changes.

19 MS. BARR: Thank you very much. I'm excited to
20 see it.

21 MS. KELLEY: Gina.

22 MS. UPCHURCH: Yeah, thanks so much, Evan, for

1 this work. I'll leave the analysis details up to other
2 people, but just a couple quick questions. I just want to
3 make sure.

4 When somebody receives home health, if you're the
5 beneficiary, you don't -- so A is after acute care. So
6 whether it's coming from a skilled nursing facility or a
7 hospital and there's no call sharing, and if it's paid for
8 by Part B, you've not come from an acute care and home
9 health is covered. And there's also no cost sharing,
10 whether you're in traditional Medicare or Medicare
11 Advantage. Is that correct?

12 MR. CHRISTMAN: So I'm going to answer for fee-
13 for-service Medicare, there is no cost sharing.

14 MS. UPCHURCH: right, right.

15 MR. CHRISTMAN: For Medicare Advantage, they may
16 charge cost sharing, and I think the answer to that, of
17 course, is sometimes. It varies.

18 MS. UPCHURCH: Okay. So we see that, like, when
19 we're looking at co-pays, physical therapy, \$20. So I just
20 want people to keep that in mind, because I think that's
21 important if we're diving into this a little bit, the cost
22 sharing and what it means for the beneficiary to have to

1 keep paying for that. So that's first thing.

2 Second thing is -- and I'll plead ignorance here
3 because I don't do it, but on table 4, at the bottom,
4 there's a footnote about medication management, teaching,
5 and assessment. Is that mainly about med reconciliation,
6 or is it about disease state, like interventions?

7 MR. CHRISTMAN: It is intended to capture when
8 home health services are being provided to help
9 beneficiaries with managing chronic conditions, I guess, is
10 the best way to put it.

11 MS. UPCHURCH: Okay.

12 MR. CHRISTMAN: I would say that in -- knock on -
13 - I guess this table is wood. If you talk to home health
14 agencies, medication reconciliation should be a part of
15 every home health day.

16 MS. UPCHURCH: Absolutely.

17 MR. CHRISTMAN: And so I think what those
18 categories were intended to -- think about is that there
19 are some patients, and those are like the five
20 musculoskeletal -- where it's clearly like they're in here
21 for a primary clinical medical diagnosis.

22 MS. UPCHURCH: Right.

1 MR. CHRISTMAN: And then when it's sort of these
2 other activities they wanted to capture that sometimes --
3 and Medicare covers this -- these people are in here for
4 assistance with their chronic care activities or some
5 temporary acute condition where the home health agency is
6 providing those types of services.

7 MS. UPCHURCH: Okay.

8 MR. CHRISTMAN: It's for teaching and assistance
9 and so forth.

10 MS. UPCHURCH: Okay. So who does that? Who does
11 that?

12 MR. CHRISTMAN: It's a nurse. I mean, it's
13 primarily through a nurse, but of course, as you guys
14 probably appreciate better than I do, when it gets to
15 medication and who can order it, who's ordering it, it's a
16 team effort. They're talking to doctors and so forth.

17 MS. UPCHURCH: Okay. I didn't know if
18 pharmacists were required or engaged in any way. Okay.

19 And do you know if this -- you can include
20 transitional care or chronic care management codes when
21 doing this, or is that -- you can't do that when you're
22 actually the home health agency?

1 MR. CHRISTMAN: The home health agency provides -
2 - I would say the transitional care codes you're talking
3 about are for Part B providers, and so I think a physician
4 or other advanced practitioner who's permitted to do so
5 could bill for those services.

6 MS. UPCHURCH: At the same time, home health
7 agency is supposed to be doing it?

8 MR. CHRISTMAN: Yeah, yeah.

9 MS. UPCHURCH: Wow. Okay.

10 And then the last one -- so, you know, everybody,
11 I think, knows this, but there's a medication therapy
12 management benefit that was supposed to be a part of Part
13 D, but there's certain triggers for it, high-drug spend,
14 lots of medicines, you know. So are these tied in any way?
15 In other words, if I go into somebody's home, I'm a home
16 health agency and Ms. Jones is a mess, like, there's
17 polypharmacy, it's a mess, can that trigger -- is that in
18 any way related to MTM and CPT codes with MTM or --

19 MR. CHRISTMAN: I'm not aware of any connection
20 as the home health service itself as a trigger for what you
21 speak of. I've not heard that.

22 These beneficiaries are often above average in

1 severity. So they may meet some of the other criteria, but
2 I'm not aware of a tight linkage between what you speak of
3 and home health.

4 MS. UPCHURCH: It seems like it would make sense
5 that it would be, and I think a Medicare Advantage plan
6 would really like that because they have incentive,
7 obviously, to keep people out of the hospital and stuff.

8 Okay. Thank you.

9 MS. KELLEY: Robert.

10 DR. CHERRY: Thank you for an excellent summary
11 for which can be a complicated issue at times. I just have
12 one question regarding one of the data elements that you're
13 planning on capturing, and it has to do with beneficiaries
14 that were referred to home health by a hospital but they
15 didn't receive it. I see it's already giving you a
16 headache.

17 Yeah, I was wondering, probably predictably, is
18 the reason why they did not receive the service going to be
19 captured, if at all possible? Because there are different
20 reasons, as you know. It could be a patient refusal.
21 Sometimes patients don't want home health inside their
22 homes. Sometimes they're just no longer eligible because

1 they've just been clinically recovering. It could be a
2 preauthorization issue, or maybe in some cases a home
3 health agency just can't support the service.

4 So the reason between a preauthorization denial
5 and a patient refusal are totally different, so it could be
6 hard to interpret the results without understanding the
7 rationale in terms of why they didn't receive it.

8 I'll kick that one over to you.

9 MR. CHRISTMAN: Right. So just to be clear, this
10 study will be looking at fee-for-service, so for the most
11 part there shouldn't be any preauthorization issues. I
12 think you're exactly right. This population has always
13 been present in the data. This isn't a new trend. And
14 there is no direct data, at least generated by Medicare,
15 that has looked at that population and asked them why they
16 didn't get home health care.

17 I would say, qualitatively, when you speak with
18 discharge planners or analysts who have gone out and talked
19 to agencies and such, you hear two or three different
20 things. Some are, however you wish to characterize it,
21 refusers or don't want the service. Sometimes we hear
22 about staffing issues. And sometimes it's a minority of

1 cases, but it's something that exists out there, is that
2 the home health agency has concluded they don't meet
3 standards for the benefit. You know, a hospital can refer
4 someone to home health but obviously, from an
5 administrative and payment perspective, the agency is at
6 risk for making sure the beneficiary is covered. So if
7 there's a disconnect there.

8 And honestly, the thing that is kind of a wrinkle
9 on this data is that there's also -- and it's a smaller
10 population, but there's also a population of people who get
11 home health after discharge but weren't coded with it. So
12 it just makes you wonder how tightly policed some of this
13 data is. You know, hospitals are trying to code what they
14 think is going to happen next, and this happens outside,
15 off their facility. I believe they make every effort to be
16 accurate in those things.

17 But I would say you're right, Robert. We'll have
18 to see what we find when we look at the characteristics of
19 that population. I guess there's been a concern that as
20 the number of home health users has shrunk -- it's gone
21 down from like 9 percent of fee-for-service to 8 percent of
22 fee-for-service -- about who is being squeezed out, if that

1 is, in fact, happening.

2 So when I looked around at what was in the
3 literature that was one population that presented itself,
4 of maybe these folks, you could look at them. So that's
5 something we're thinking about.

6 DR. CHERRY: Thank you. Great insights.

7 MS. KELLEY: Larry.

8 DR. CASALINO: Evan, thanks. I really appreciate
9 your deep knowledge of the subject, which is just kind of
10 routine for MedPAC staff but still very impressive.

11 Two quick questions. One is it looks like there
12 are -- and you would think, I would think, looking at this
13 without detailed knowledge, that there's an incentive in
14 the payment system to up-code clinical diagnoses, right, at
15 least those if not other things, but in a crude sense
16 analogous to MA, for example. But it doesn't look, if I
17 understood what you presented, it doesn't really look like
18 that's going on. So that's my first question. Any comment
19 on that?

20 MR. CHRISTMAN: So I think that was something we
21 were definitely watching for, and for the clinical, it can
22 be assigned to 1 of 12 clinical groups, and what clinical

1 group you are in didn't shift very much across the years.
2 And I think when I've spoken with folks about this, one
3 thing that folks have identified is that as CMS launched
4 PDGM, there's also been an effort to be more strict about
5 the physician's order and what it indicates about the need
6 for home health, so what will identify the clinical
7 diagnosis. And the clinical diagnosis and the physician's
8 order are supposed to match what is on the claim.

9 So to the extent that this has happened, it could
10 be one that diagnoses just don't shift that much over the
11 year, but there's also this other issue of agencies will
12 talk about the difficulty of ensuring they get adequate
13 documentation. So I think that maybe having the physician
14 make that indication has curbed some of the things you
15 might normally expect.

16 DR. CASALINO: Interesting. It's particularly
17 interesting because physicians probably don't pay a whole
18 lot of attention to what diagnosis they're putting down.

19 The second question is going back to Lynn's
20 question about rural areas. One way to approach it, of
21 course, as you know, is statistical controls like you were
22 talking about, but that can also obscure things, as you

1 also said. So kind of analogous to what we've recommended
2 for programs that want to measure outcomes by socioeconomic
3 status rather than controlling for SES, stratifying based
4 on SES, and looking at the different strata, does that make
5 sense in this case for rurality?

6 MR. CHRISTMAN: We can think about that approach.
7 We'll definitely be looking at some descriptive stratifying
8 things and thinking about what that tells us about the
9 difference across areas.

10 MS. KELLEY: Paul.

11 DR. CASALE: Thanks, Evan. Great work. I had
12 the same home health referral question that Robert had, so
13 thanks for that answer.

14 The other question was I noticed one of the
15 outcome measures was potentially preventable
16 hospitalizations. And I may not just be aware of the
17 literature around that because in my experience that has
18 more to do with the primary care team and the care
19 coordination within the primary care team. I mean, home
20 health, obviously, theoretically, can identify an issue,
21 but sometimes there are challenges to communicate back, et
22 cetera. So I'm just curious about that as an outcome

1 measure.

2 MR. CHRISTMAN: Yeah. I can definitely read up
3 on that measure and give you a better answer than the one
4 I'm going to give you now, but that is a measure that CMS
5 developed, and it's sort of gone through the NQF process
6 and things to that effect. And I believe the intent was to
7 identify measures that a home health agency that is seeing
8 a patient two to three times a week or more should be able
9 to prevent, on average, for a patient. And I do think that
10 in that work, though it's not measured directly, I think
11 there is some assumption that for some patients they have
12 other sources of care that they're using. But your point
13 is taken, that it's part of a larger care system.

14 MS. KELLEY: Betty.

15 DR. RAMBUR: I just wanted to plus-one on Larry's
16 point but also ask, is it possible to also look by
17 population density, or is that just too much of a lift?
18 You don't have to answer now. I think about frontier
19 areas. They are going to have a very different dynamic.
20 But wealthy frontier areas might look very different than
21 other ones. So if that's possible, I think population
22 density would be helpful.

1 MS. KELLEY: Okay. I think we're ready for Round
2 2, Mike.

3 DR. CHERNEW: Yeah. I'm going to say one thing
4 just to kick us off. I think we have about five or six
5 people in the queue.

6 So this is obviously going to be a challenging
7 thing to do with the data because of all the things that
8 was going on. I think that's one of the themes of what
9 Evan said, in case that was missed. I appreciate all the
10 various comments that came in Round 1 about stuff we could
11 do.

12 I will say sort of two things. One is the staff
13 -- and you could tell from Evan's answers -- spent a lot of
14 time talking to folks. So while a lot of this discussion
15 has been quantitative, there is going to be some
16 qualitative just understanding of what's going on, and
17 we're very interested in what the industry and others have
18 to say.

19 The second thing is the presentation -- and I
20 think, in general, our charge is to do an evaluation. We
21 will do an evaluation, and that's fine. The evaluation
22 typically tries to answer the question, what was the impact

1 of X, which is fine.

2 One of the things I think we're going to be
3 particularly interested in, which is slightly different, is
4 was the impact of X really bad, or was bad in a way that we
5 can figure it out. So we might not be able to precisely,
6 it should be, given all that was going on, what this
7 actually did, but I do think it's particularly important to
8 understand if we thought there was something bad happening
9 now, with all the stuff that was going on, could we uncover
10 that through this process. And that's a little bit
11 different than sort of a straight, it did X, because again,
12 as Evan said in the presentation very clearly, there's a
13 lot going on. And we are going to be limited. I
14 appreciate all the subgroup analyses, but we're going to be
15 limited a little bit in the main analysis.

16 Anyway, that was my prefix, or whatever, to Round
17 2. And now we will do Round 2, and I think Stacie is
18 number one in Round 2.

19 DR. DUSETZINA: Great. Thank you. As others
20 have said, this is really excellent work, and I also note
21 the struggle of trying to do an analysis that crosses 2020,
22 or trying to figure anything out.

1 My comments are really about thinking about that
2 analysis and the interrupted time series. And I realized
3 when I was looking back through my notes, I wrote like
4 three different times, "I would exclude 2020." "I would
5 exclude 2020." "I would exclude 2020." So I would exclude
6 2020, is what I've come up with.

7 You know, I think you could use it as a
8 transition year and not an analysis and not have its direct
9 effects. And maybe it's like a tailored March 2020 through
10 March 2021, or something like that, that gets a little bit
11 at when we were really resistant to have people come into
12 our homes. So that's one thing.

13 And along the kind of COVID and what was going on
14 for people, even being willing to have somebody come into
15 their space, trying to think through could you use some of
16 the geographic variations. I appreciate what Lynn said,
17 because I wasn't even aware of all those other things going
18 on, geographically. But from the COVID perspective there
19 were some areas that were much more clamped down and others
20 that were less. So maybe even just controlling for some
21 level of geography would be really important, for COVID,
22 let alone all the other reasons brought up.

1 And then the last thing I was trying to think
2 through is are there any conditions where you could look at
3 that particular set of conditions where you think that home
4 health services would need to keep carrying on without as
5 much disruptions. But I worry about something that's
6 respiratory related, where maybe there's even more
7 resistance to having someone come into your space. So
8 again, just trying to get at some of the COVID effects
9 pulled out of your analysis.

10 I think it's a great plan, and we're all
11 struggling with these same things. Thank you very much.
12 I'm looking forward to seeing the analysis.

13 MS. KELLEY: Tamara.

14 DR. KONETZKA: Yeah. These comments follow on
15 nicely from Stacie's, because a lot of them are about the
16 design, as well. But first I'll say in your preliminary
17 results from 2020, it's not surprising that the number of
18 visits declined. We've seen that in every sector. If you
19 stop paying on that, you're going to see the number of
20 visits decline.

21 It's also not surprising that you didn't see huge
22 changes, given that the payment rates have stayed pretty

1 high. So I guess my prior would be you're not going to
2 actually find much here.

3 But about the design, I think the interrupted
4 time series is a completely reasonable approach, given the
5 limitations of having no comparison group. I think there
6 were a couple of things that you could do around the edges.
7 I agree with Stacie that just dropping 2020 might be the
8 solution.

9 Also, if you do find differences in the
10 probability of use, pre and post, you could do some
11 matching and just try to look at a similar cohort pre and
12 post through matching on who is in the cohort pre, just to
13 sort of get rid of some of that unobserved heterogeneity.

14 I'm also, despite what Mike said, very interested
15 in some stratifications. You may or may not have the power
16 to do this in the end, so I want to talk through a couple
17 of them. One, actually for kind of different reasons than
18 Stacie mentioned, I think looking at some subgroups of
19 conditions would be really interesting. And I don't know
20 what these are clinically, but if you look specifically at
21 clinical conditions for which the number of visits might
22 really matter, that seems to be the margin on which we see

1 change. So if you can identify those conditions, maybe the
2 clinicians can help with that. It would be good to look by
3 condition.

4 I also think by condition -- and this sort of
5 goes along with the post-acute care versus the community
6 admitted, which I'm always really interested in, because I
7 think those are really different kinds of services
8 sometimes. You know, the person who just needs help after
9 a hip replacement versus the sort of older adult who is
10 suffering from dementia and frailty and sort of gets
11 community-admitted home health to get a little bit stronger
12 and prevent some falls. Those, to me, seem like very
13 different kinds of home health, so I'd love to see some
14 stratifications on that.

15 And then some of the other ones you mentioned,
16 like dual status, I think is important to look at, because
17 they may be getting other kinds of services from Medicaid
18 that will sort of interact with what they're getting
19 through home health.

20 So I think the stratifications, if you have the
21 power to do it, could really help give some insights into
22 your overall results.

1 And then, finally, if you can think of any good
2 ones, given the limitations of these interrupted time
3 series designs, I mean, the validity is going to be very
4 dependent on the functional form you pick to estimate that
5 trend. We can't do anything about that except try to test
6 it. But you might think about some falsification tests.
7 If you can think of services that really shouldn't be
8 affected by home health and see if you plug that into the
9 same model, whether you get sort of spurious changes in
10 these other kinds of conditions.

11 So those are my suggestions. I'm looking forward
12 to seeing the model and the results.

13 MS. KELLEY: Lynn.

14 MS. BARR: Thank you. I'll be brief. So the
15 hypothesis that is out there, or the myth in rural, has
16 been for a long time that home health agencies
17 disproportionately deny their patients because they're more
18 expensive, so they're less profitable because they have to
19 spend all this time driving, and they're not really covered
20 for that.

21 So if you are going to county-level analysis --
22 and, of course, like you say, you look at the big picture

1 and it's all a mess because we've got fraud and all kinds
2 of things in there and we can't really tease it out. But
3 if you do manage to look at county data, and you are
4 looking at Rx for home health and not received, this would
5 probably be the best indication, if you could stratify by
6 county the rurality of the patients in those counties.
7 Because, we have some very big counties that have San
8 Bernardino and Bishop in them. So county, by itself, isn't
9 quite enough.

10 And maybe we can either put this thing to rest,
11 once and for all, or go, yeah, it's happening in these
12 counties, and this is an agency issue in these counties,
13 but people are really upset about it in those counties and
14 they're talking a lot about it.

15 I'd love to put this one to rest, because we
16 struggle, as policymakers, in rural. Thank you.

17 MS. KELLEY: Robert.

18 DR. CHERRY: Yeah, thank you. This study is
19 going to have a number of limitations, as you know, so we
20 don't envy the work. There will be times where you'll have
21 to be a bit creative at getting towards some of the
22 answers.

1 One thing I was thinking about, just as a
2 suggestion, along the lines of stratification, is the whole
3 concept that there's 11,300 home health agencies out there.
4 It's a lot. And they range from publicly traded to really
5 small mom-and-pop agencies, so there's quite a spectrum out
6 there. You know, the top five home health agencies
7 actually control about 20 percent of the market share
8 across the country.

9 So you may want to consider separating out the
10 largest home health agencies, some predetermined threshold,
11 80/20 rule, something like that, and see if there's
12 actually differences between how the largest home health
13 agencies are handling the new rule compared with the
14 smaller ones. You might be able to look at, indirectly,
15 some answers there, including our prior conversation about
16 why are some patients not getting home health. So I would
17 imagine that the larger agencies would be able to
18 accommodate large geographic areas, where smaller ones may
19 not. Of course, that's not the entire answer. But
20 thinking at least indirectly provide some answers around
21 some really difficult issues here. So that's just one
22 suggestion.

1 Thank you. I'm looking forward to seeing the
2 results later.

3 MS. KELLEY: Brian.

4 DR. MILLER: Thank you for this work. A couple
5 of things to add and a question.

6 Home health plays an important role in Medicare
7 beneficiaries' lives. There are lots of enterprises that
8 are doing a great job at this. Unfortunately, it's a space
9 that is also rife with fraud, waste, and abuse, and has
10 often been a subject of oversight and bad stories. I think
11 that we should spend a little bit more time talking about
12 that. I know that you have a colleague who previously
13 spent 20 years at CMS and the Department of Justice, who is
14 an excellent resource for some of that history. So we
15 should talk about that, because that's a pretty big concern
16 in this space.

17 And part of the reason that that happens is the
18 high margins in this space. I'm agnostic as to what a
19 right margin is for an industry, but I think we can all
20 agree that 22 percent is a pretty high margin for a
21 business with little capital infrastructure, mainly a labor
22 component. And one of the things that we have seen in this

1 space is a lot of private equity investment and roll-up,
2 resulting potentially in consolidation.

3 So I think that we should look at the
4 consolidation angle in the home health business, in
5 addition to the fraud, waste, and abuse angle, which it
6 sounds like actually might not have necessarily been
7 impacted by the change in payment models, given that the
8 financial incentives still remain. So I think we should
9 cover those topics.

10 And then my question is, are you concerned that
11 growth of the home health space or expansion of the home
12 health space could worsen the fraud, waste, and abuse
13 consolidation incentives in this sector?

14 MR. CHRISTMAN: Let me -- I think I'm following
15 two parts to your question, but I'm not sure I'm following
16 the last part there. So let me just say two things and
17 then ask if this is getting where you want.

18 First of all, making sure the results are not
19 overly distorted by areas that we have concerns about the
20 utilization is something I will be thinking about a lot.
21 Sometimes it's really easy because the areas are well
22 identified, and other times I think it just might be things

1 we do on the back end, where we throw out geographies and
2 see if the results change very much. And we can identify
3 outliers. We're not a fraud, waste, and abuse. And I take
4 your point about Laurie's excellent background.

5 I have a timeline of all the fraud, waste, and
6 abuse initiatives that happened in this era, and we're
7 thinking about what we need to do to control for them. So
8 definitely sensitive to that.

9 In terms of how the ownership, private equity or
10 other consolidators coming into this space affects things,
11 the two things I want to say about that is similar to
12 geographic variation I am incredibly interested in this
13 topic. But I would honestly say that the data that is
14 available for us to analyze ownership changes is its own
15 project. And that's not a knock against the folks
16 collecting it and sharing it with us, but it's just, as you
17 all can appreciate from your professional or personal
18 lives, ownership is very complicated and comes in many
19 different forms. So getting it to a point where you feel
20 like you're consistently measure it is a separate project.
21 Doing it across seven years for this project isn't going to
22 happen. We might find a way to look at snapshots of it,

1 but I guess I would have to think about that. But I do
2 recognize your point about whether the changing competition
3 of the industry is affecting things.

4 DR. MILLER: Yeah, and if I may, so on the first
5 one I'm saying I think we should include some of that
6 background about the fraud, waste, and abuse, the
7 prevalence of incidents, measures that CMS and the Center
8 for Program Integrity have taken, along with the Department
9 of Justice over the past couple of years. In particular,
10 I'd say the last two to six years I think there's been a
11 lot of work. I might be wrong on that exact timeline.

12 And then the consolidation angle, again, it could
13 be private equity, it could be taxes on for-profit
14 hospital, just random investors. Whatever it is, the
15 consolidation then ends up decreasing the choice of home
16 care services for beneficiaries.

17 And then my follow-on to that was do those
18 factors then mean that growth in this space is potentially
19 concerning?

20 MR. CHRISTMAN: I think -- that's a very hard
21 question for me to answer, and it depends on the market, it
22 depends on the level of demand. I think you can look at

1 some markets and you can see they have hundreds of
2 agencies. And one wonders if they need that many. On the
3 other hand, as Lynn and others will point out, you'll find
4 geographies where folks are concerned that supply is not
5 adequate for demand.

6 So for me, as an analyst, I try and look for
7 factors that try and give us a better answer than that.

8 But the other question we run into, really some
9 of the two primary challenges in measuring home health
10 access is, one is that agencies vary so broadly in
11 capability and capacity, and there's not a direct measure
12 of that. And the second is -- well, it's related to the
13 first -- is that unlike other sectors we can say that a
14 hospital is at 80 percent capacity. They have so many
15 beds, they turn over so many patients, that data gets
16 reported. We don't have similar capacity measures for home
17 health.

18 So, for example, a home health agency could be
19 VNS Health in New York and serve hundreds of thousands of
20 people a year, or they could be a very small agency in New
21 York that serves 10, but they're in a geography nobody else
22 goes to.

1 I guess that's why I'm sort of always looking for
2 factors that help us capture these more granular things,
3 and people have suggested them today, but definitely
4 thinking about how to describe any sort of aberrant fraud,
5 waste, and abuse type patterns and industry consolidation
6 is something we can think about.

7 DR. MILLER: Thank you.

8 MS. KELLEY: Cheryl.

9 DR. DAMBERG: Thanks, Evan. This was an
10 interesting chapter to read, and I appreciate the
11 challenges with the proposed analyses. But I appreciate
12 you laying it out in such great detail.

13 I'm very supportive of the set of measures you've
14 identified and particularly looking at whether care is
15 shifting between settings. I thought that was good.

16 I also support a number of the subgroup analyses
17 that have been identified by others to the extent the data
18 will allow. So I'm going to plus-one to Tamara on the
19 clinical conditions, plus one-to Robert on the type of
20 agency.

21 Also, I think we should be looking at geography,
22 again, to the extent possible.

1 And then I thought Tamara's comment about
2 matching was really good, so would be supportive of that.

3 And then I wasn't exactly sure what additional
4 qualitative work you were doing, but I do think qualitative
5 work could be helpful just to add some richness to the
6 quantitative analyses about whether there have been any
7 benefits associated with this change as well as some
8 unintended effects.

9 MS. KELLEY: Amol?

10 DR. NAVATHE: Thanks, Evan, for this great work
11 here. I think, first off, I just want to commend you for a
12 very thoughtfully written set of reading materials here. I
13 think it is a very challenging -- you know, we're obviously
14 required to do this work and need to come up with the best
15 approach possible. I think what you've selected is
16 something that's intrinsically practical, given the kind of
17 methodological challenges of the PDGM going in right --
18 essentially right coincident with the pandemic, so clear
19 methodological challenges, and I think you've outlined it
20 and clarified that very nicely.

21 I think, very generally speaking, I agree with a
22 lot of the comments. I think one of the things that we

1 obviously need to be thoughtful about here is particularly
2 in measuring the access piece. If we look at it in a very
3 aggregate level, it might be harder to identify these
4 effects. So I think some of the suggestions around just
5 stratifying or picking particular conditions is going to be
6 something that we should try to dive deep into, so we can
7 detect any changes. To me, access seems like maybe the
8 most important thing that we'll want to be looking for
9 here.

10 The other thing that I was curious if we had
11 plans to do is -- we being MedPAC here, the greater we --
12 has identified these differences in the assessment data
13 between hospital discharge and intake for different post-
14 acute settings. I was curious if that's something that
15 we're also going to trend over time, or if that's something
16 that we can at least take a look at over time as we look at
17 the shift to the PDGM.

18 MR. CHRISTMAN: We can take a look at that. I
19 think that's something we can run the descriptors and see
20 if the population has changed at all pre-/post-PDGM. I
21 think that's what you're describing, is that --

22 DR. NAVATHE: So, in particular, just how the

1 assessment data, the sort of differential in what happens,
2 for example, at hospital discharge and the assessment
3 versus intake at the post-acute setting.

4 MR. CHRISTMAN: So the hard part is that the most
5 interesting stuff isn't assessed at hospital discharge or
6 at least not in a way that it's shared with us. So, for
7 example, the big one is the functional data, what a
8 patient's level of function is, and to my knowledge, there
9 is no standardized functional tool that we get data on for
10 a patient's functional status at hospital discharge.

11 DR. NAVATHE: I see. Okay. So we can only look,
12 in that case -- the point that you've made in the work
13 plan, is that we can look at intake versus discharge from
14 the home health, basically, or the --

15 MR. CHRISTMAN: Right.

16 DR. NAVATHE: --which is different than what I'm
17 suggesting.

18 MR. CHRISTMAN: Yes.

19 DR. NAVATHE: Not saying that we shouldn't do
20 that, but okay. That's helpful. Thank you so much.

21 MS. KELLEY: Josh.

22 DR. LIAO: Evan, thank you. I'll be very brief,

1 because I think just want to plus-one a couple of things,
2 one about dropping 2020 subgroup analyses. I also agree
3 with that, and maybe I'll plus-two here, the comment about
4 matching, particularly pre/post, and looking for who
5 matches and doesn't, to isolate new versus older users in
6 the framework you have. So thank you.

7 MS. KELLEY: That is the end of the queue.

8 DR. CHERNEW: And that was a 15-second -- we're
9 timing. That was a 15-second comment, just saying, 15
10 seconds. I spend more time remarking on the comment than
11 the actual comment.

12 [Laughter.]

13 UNIDENTIFIED SPEAKER: Isn't it supposed to round
14 down to zero?

15 DR. CHERNEW: Yeah, I know. We're just
16 befuddled.

17 Anyway, sorry. I got flustered.

18 Evan, thank you very much. It is really useful
19 to hear what you're planning, and I think the comments were
20 actually quite useful, both methodologically and to
21 acknowledge the challenges we face. So I think that will
22 actually help us provide a more useful report. So, again,

1 thank you.

2 We're going to take now -- we'll come back at,
3 like, 10:05, and we'll go from there. So we'll take a
4 quick break, and then we'll be back.

5 And I think, Evan, you're going to stay there.
6 You're supposed to stay there. You're going to be joined
7 at least by Betty -- or Andy? Stuart?

8 [Recess.]

9 DR. CHERNEW: We're now going to continue our
10 discussion of home health with an analysis of home health
11 care use amongst Medicare Advantage beneficiaries, and this
12 will be our last session of the morning and of the day.

13 And so who is starting? It looks like Betty.
14 All right. Betty, take us away.

15 DR. FOUT: Thank you.

16 Good morning. In this session, we will present
17 initial estimates of home health care use among MA
18 enrollees.

19 The audience can download a PDF version of these
20 slides in the handout section of the control panel on the
21 right-hand side of the screen.

22 The presentation is organized as follows:

1 background and prior work, the Medicare home health data
2 sources we use and our methods, estimates of home health
3 care among MA enrollees, and then next steps in our
4 discussion.

5 Medicare's home health benefit covers treatment
6 for beneficiaries needing part-time or intermittent skilled
7 care who cannot leave their home without considerable
8 effort. Home health care may be used after acute inpatient
9 hospitalization or skilled nursing facility stays or
10 without a prior institutional stay.

11 In 2021, about 3 million fee-for-service Medicare
12 beneficiaries received home health care, and the program
13 spent \$16.9 billion under the home health prospective
14 payment system.

15 Less is known about Medicare Advantage enrollees
16 using home health care, though nearly half, or 46 percent,
17 of Medicare beneficiaries with Part A and B were enrolled
18 in Medicare Advantage in 2021.

19 Commissioners have expressed interest in better
20 understanding the home health care used by MA enrollees.

21 Home health care used by MA enrollees is likely
22 to differ from fee-for-service beneficiaries for a variety

1 of reasons. MA plans must cover home health care but may
2 use alternative payment models and care management
3 techniques to manage service use and steer enrollees to
4 preferred providers. MA plans might encourage use of home
5 health care to substitute for more intensive and costly
6 post-acute care services, but they may also more actively
7 manage utilization. That is, overall home health care used
8 between MA and fee-for-service can reasonably differ in
9 either direction.

10 Our goal is to better understand the services
11 used by MA enrollees, which can inform MA payment policy
12 and generate new policy ideas that can be applied across
13 the entire Medicare program.

14 Several recent studies have examined home health
15 care utilization among MA enrollees with the goal of
16 comparing use and outcomes to fee-for-service
17 beneficiaries. However, these studies rely upon available
18 data that have limitations for drawing nationally
19 representative conclusions.

20 Some studies relied upon home health assessment
21 data, which must be submitted by home health agencies for
22 all Medicare patients. However, our assessment data does

1 not contain information on home health visits provided
2 during the stay.

3 To address this, other studies used proprietary
4 claims for a subset of MA enrollees using home health care,
5 trading off national representativeness for completeness of
6 information.

7 The findings across the studies were mixed. Most
8 recent studies found lower rates of home health care use
9 among MA enrollees than for fee-for-service, though not all
10 studies adjusted for the different characteristics of MA
11 and fee-for-service beneficiaries that could affect
12 utilization. Findings were also mixed on intensity of care
13 and outcomes between MA and fee-for-service beneficiaries
14 using home health care.

15 None of the recent publications use MA encounter
16 data to determine home health care utilization among MA
17 enrollees, and some of the authors noted that complete and
18 accurate encounter data would be the best vehicle for
19 learning about the care provided to MA enrollees.

20 Since 2012, MA plans have been required to submit
21 to Medicare a record of each encounter that MA enrollees
22 have had with a health care provider. MedPAC regularly

1 assesses the completeness of this data by comparing them
2 with external benchmarks.

3 As reported in our June 2024 report to the
4 Congress, there have been improvements in home health
5 encounter data submitted by MA plans, and combining this
6 data with OASIS assessment data submitted by home health
7 agencies provides a more complete view of nationwide use of
8 home health care among MA enrollees than using either
9 source alone.

10 In this presentation, we show the results from
11 combining those data sources to examine overall home health
12 care use rates and the count, length, and type of home
13 health care visits received by MA enrollees.

14 We now turn to the data sources and methods used
15 for our analysis.

16 We used the following Medicare data sources on
17 home health care. Fee-for-service home health claims
18 contains case-mix groups, diagnoses, and the dates, types,
19 and number and length of visits for Medicare fee-for-
20 service beneficiaries. These data are required for payment
21 to home health agencies for fee-for-service beneficiaries
22 receiving home health care.

1 MA home health encounter data has many of the
2 same fields as fee-for-service claims and are required to
3 be completed for MA enrollees receiving home health care.

4 OASIS assessment data contain clinical and
5 functional information of patients completed by home health
6 care clinicians and is required for all Medicare
7 beneficiaries -- MA and fee-for-service -- receiving home
8 health care.

9 Both home health encounter data and OASIS
10 assessment data contain information needed for
11 understanding aspects of home health care use. Therefore,
12 we defined three analytic samples based on the MA
13 enrollees' presence in each data source that can be used
14 depending on the research question of interest.

15 The first analytic sample consists of MA
16 enrollees who had either a home health encounter data
17 record or OASIS assessment in the year. This is the most
18 expansive group of beneficiaries and is used to estimate
19 the overall share of MA enrollees using home health care.

20 The second analytic sample consists of MA
21 enrollees who had home health encounter data records but
22 may or may not have had a record in the OASIS data in the

1 year. This analytic sample is used for analyses related to
2 visits since encounter data contain information on the
3 number, type, and length of home health care visits.

4 The third analytic sample consists of MA
5 enrollees who had a home health encounter record and an
6 OASIS record in the year. Presence in both data sources
7 yields the most information about the patient and the home
8 health care received. This analytic sample is used in our
9 sensitivity analyses described later in this presentation
10 and will be used in future analysis such as assessing the
11 relationship between the clinical and functional status of
12 MA home health enrollees and the number and types of home
13 health care visits they receive.

14 We construct analogous analytic samples for fee-
15 for-service beneficiaries with home health claims records
16 and OASIS records.

17 We found that about 2.2 million MA enrollees had
18 a record in either the home health encounter data or the
19 OASIS data in the year. These beneficiaries are used to
20 estimate the overall share of MA enrollees using home
21 health care.

22 MA enrollees who had home health encounter data

1 records but may or may not have had an OASIS assessment in
2 the year composed 94.1 percent of MA enrollees with a
3 record in either data source. This analytic sample is used
4 for analyses related to visits received by MA enrollees.
5 It excludes MA enrollees identified as using home health
6 only through having OASIS records, which are 5.9 percent of
7 MA enrollees with a record in either data source.

8 MA enrollees who had a home health encounter
9 record and OASIS record in the year, which is our matched
10 group, composed 86.8 percent of MA enrollees with a record
11 in either data source.

12 Presence of both data sources yields the most
13 information about the patient and the home health care
14 received will be used in future analyses. This analytic
15 sample excludes beneficiaries who only have a record in the
16 MA encounter data or only have a record in the OASIS data,
17 which together represent 13 percent of beneficiaries who
18 had a record in either data source.

19 Nearly all fee-for-service beneficiaries have
20 both claims and OASIS data. The bottom bar shows that 2.7
21 fee-for-service beneficiaries had either home health claims
22 data or OASIS data, and of these beneficiaries, 98.4

1 percent had both fee-for-service claims and OASIS
2 assessments during the year. The remaining 1.6 percent of
3 fee-for-service beneficiaries were identified as using home
4 health care only through OASIS. The share of claims-only
5 beneficiaries was about zero percent.

6 A higher match rate among fee-for-service
7 beneficiaries and a lower one among MA enrollees was not
8 surprising given differences in the processes for
9 submitting data to CMS, which is discussed further in your
10 mailing materials.

11 Although the encounter-to-OASIS-data match rate
12 of 87 percent among MA enrollees is high, the non-matched
13 13 percent is not trivially small.

14 We conducted some sensitivity checks to assess
15 the representativeness of the various analytic samples and
16 address the possibility that the imperfect match means that
17 some home health care is occurring that we do not observe
18 in either data source. If this were the case, we would
19 underestimate the home health care use rate among MA
20 enrollees.

21 We found that MA enrollees in the various
22 analytic samples were similar on demographic and other

1 characteristics, as discussed further in your mailing
2 materials. To assess the extent to which underreporting
3 could be affecting the estimates of MA home health care
4 use, we calculate results for subsets of geographic areas
5 for which the match rate was higher. We identified
6 counties with match rates of at least 85 percent, 90
7 percent, and 95 percent.

8 As shown on the slide, 77 percent of counties had
9 a match rate of 85 percent or higher, and 41 percent of
10 counties had a match rate of 95 percent or higher.

11 As another check, we also trimmed out counties
12 for which home health use rates differ substantially
13 between MA and fee-for-service beneficiaries. This was
14 defined as counties for which the home health use rate
15 differed by 5 percentage points in either direction, which
16 was approximately the top and bottom 2 percentile. This
17 excluded about 5 percent of counties.

18 The results shown in the next few slides include
19 fee-for-service comparisons to provide context. We
20 standardized fee-for-service comparisons by county-level MA
21 enrollment share of national MA enrollment to better
22 resemble the counties in which MA enrollees reside.

1 However, we understand that MA and fee-for-
2 service beneficiaries differ in many other ways that can
3 affect home health care utilization, and we caution against
4 attributing any differences presented solely due to the
5 payer source. Our results are unadjusted in that we do not
6 yet account for any differences in beneficiary
7 characteristics between MA and fee-for-service home health
8 care users.

9 In future work, we plan to examine the specific
10 characteristics of MA enrollees using home health care,
11 such as their functional and clinical status and presence
12 of prior hospitalizations. Adjusting for these
13 characteristics will enable us to better understand
14 differences between MA and fee-for-service beneficiaries
15 receiving home health care.

16 We now present our initial estimates of home
17 health care use among MA enrollees.

18 Unadjusted home health care use rates were
19 calculated by dividing the number of beneficiaries with any
20 home health records in either the encounter data or OASIS
21 data for MA enrollees or either the claims data or OASIS
22 data for fee-for-service beneficiaries by the total number

1 of Medicare Part A and B beneficiaries in MA and fee-for-
2 service.

3 We estimated that 9.1 percent of MA enrollees
4 used home health care in 2021. The geographically-
5 standardized fee-for-service data showed that the fee-for-
6 service home health care use rate was higher at 10.1
7 percent. However, MA home health use rates tended to be
8 slightly higher among the counties with higher match rates
9 and were closer to the analogous fee-for-service home
10 health use rates. Among counties meeting the 95 percent
11 match rate threshold, the MA home health use rate was 9.5
12 percent, slightly higher than the 9.2 percent among fee-
13 for-service beneficiaries in the same counties.

14 Across all the alternative samples we examined,
15 home health use rates were within 1 percentage point for
16 the MA and fee-for-service populations.

17 To examine the number, length, and type of visits
18 MA enrollees received from home health agencies, we used
19 the second analytic sample containing MA enrollees within
20 home health encounter data record.

21 We examined the receipt of the six types of home
22 health care visits listed on the slide. So as not to

1 undercount visits for MA enrollees, we counted visits even
2 if they were coded with non-Medicare codes more typically
3 used in the commercial population. These codes were used
4 for approximately 10 percent of visits. For both MA and
5 fee-for-service beneficiaries, we did not include home
6 health supplies or durable medical equipment, personal care
7 visits not covered under the Medicare home health benefit
8 or telehealth visits, which was not required to be recorded
9 until July 2023. MA enrollees using home health care may
10 also receive supplemental benefits that are not part of
11 these analyses.

12 We include only beneficiaries with Part A and B
13 for 12 months in our analyses for ease of presentation so
14 that we can report visits per beneficiary for the year.

15 We recognize that many MA plans may vary in how
16 comprehensively information on visits is reported in the
17 encounter data. Encounter records are supposed to include
18 certain fields that also exist in fee-for-service claims,
19 but since MA organizations may pay home health agencies
20 differently than in fee-for-service, the data may be less
21 complete.

22 For example, although Revenue Center Code

1 instructions indicate that units represent 15-minute
2 increments so that one visit may be composed of multiple
3 units, it is possible that MA organizations that pay home
4 health agencies for a package of visits may be more likely
5 to input incorrect units.

6 On average, as shown in the first row of this
7 table, MA enrollees using home health care received an
8 estimated 20 home health visits per year. Each visit
9 lasted 35 minutes, and the visits spanned three months of
10 the year.

11 The bottom row shows that unadjusted for
12 differences in characteristics, fee-for-service
13 beneficiaries received, on average, 25.8 visits over the
14 year, each lasting 47 minutes, and visits spanned 3.8
15 months of the year. As we noted, the differences in visits
16 between MA and fee-for-service beneficiaries may reflect
17 factors such as differences in beneficiaries' health
18 conditions that are not accounted for in these numbers.

19 The results were almost exactly the same when we
20 restricted the analysis to higher match rate counties or
21 the outlier trimmed counties.

22 This figure shows the distribution of home health

1 visits by the discipline of the clinician providing the
2 visit. Among MA enrollees, as shown in the top stacked
3 bar, 42 percent of visits per beneficiary, on average, were
4 for skilled nursing visits. Thirty-seven percent were
5 physical therapy visits. Eleven percent were occupational
6 therapy visits, and 6 percent were home health aide visits.
7 There are very few speech language pathology and medical
8 social service visits.

9 As shown in the bottom stacked bar, among fee-
10 for-service beneficiaries using home health care, a greater
11 share used skilled nursing services, 47 percent, and a
12 smaller share used physical therapy, 35 percent, on
13 average. The shares were similar for all the other
14 disciplines.

15 As next steps, we plan to further explore MA
16 enrollees' use of home health care with a matched analytic
17 sample. This includes exploring beneficiary
18 characteristics such as clinical and functional status,
19 stay characteristics such as the presence of prior
20 hospitalizations, provider characteristics such as
21 ownership and the share of MA versus fee-for-service
22 beneficiaries. These characteristics can be used to better

1 adjust fee-for-service comparisons.

2 We'll also continue informational interviews with
3 home health agencies and MA plans. These discussions are
4 useful for understanding how variation in home health
5 payment mechanisms and availability of supplemental
6 benefits may affect home health care use, as well as shed
7 light on how plans and providers exchange data and how the
8 process may affect the completeness of the data available
9 in the MA encounter records.

10 In future work, we will explore incorporating the
11 broader post-acute care landscape by including skilled
12 nursing facilities and inpatient rehabilitation facilities.

13 For discussion, we'll answer any questions you
14 have and take your feedback for future work in this area,
15 and I turn it back to Mike.

16 DR. CHERNEW: Thank you.

17 This sort of brings two things we've been
18 interested about together. It brings together home health
19 and MA.

20 So I think we will now run through the queue, and
21 the first person in the queue, I think, is going to be
22 Robert.

1 Is that right, Dana?

2 [No response.]

3 DR. CHERRY: All right, yeah. Nice summary.
4 Highly supportive of the work.

5 Just one small clarification. On next steps, you
6 mentioned that one of the data elements that you plan on
7 pulling is whether or not there was a prior hospitalization
8 present, and I was wondering if you can clarify what that
9 means as opposed to a referral from a hospital, because
10 there's a difference in that. So are you looking for an
11 association with a prior hospitalization, meaning 90 days
12 before an initial visit, or are you actually talking about
13 a referral or both?

14 DR. FOUT: I think we're going to start with
15 whether there's a presence of a hospitalization, and
16 usually 14 days we use, but it could be a different window,
17 just using the encounter and claims data, viewing the
18 beneficiary's use in the two weeks prior to the home health
19 admission.

20 Certainly we can include taking a look at
21 referrals, like once that indicated a home health discharge
22 and whether or not that actually occurred too.

1 DR. CHERRY: In other words, you're using the 14
2 days as a marker that it was probably a referral from a
3 hospital?

4 DR. FOUT: Right.

5 DR. CHERRY: Yeah, okay.

6 MS. KELLEY: Lynn.

7 MS. BARR: Thank you.

8 I'm really looking forward to the analysis, and
9 it's going to be a great chapter.

10 My concern about this -- and you captured this a
11 little bit -- is the impact of MA plans diverting patients
12 from skilled nursing to home health, and if we look at --
13 so, anecdotally, I think we would all agree that that's
14 happening a lot. And that a lot of this -- the parity in
15 the usage between MA and fee-for-service, I think if this
16 goes out as a report without first identifying how skilled
17 nursing interplays with that, might be misleading.

18 I wonder if there's just one way of capturing
19 that in this without doing the full analysis of skilled
20 nursing to the same extent. I don't want to -- is there
21 anything you can think about there? Because otherwise it's
22 going to be like everybody's going to read the report and

1 go, "Oh, great, it's all the same." And I don't think
2 that's what you're going to see when you look at skilled
3 nursing.

4 MR. CHRISTMAN: So I think your point about how
5 to characterize home health in MA when we're just looking
6 at one MA, one service, is something we'll be thinking
7 about a lot, and it will be a caution we'll probably offer
8 when we share this data, and I think we plan to look at the
9 SNF data. That's just a throughput issue.

10 But I think one thing that might implicate what
11 you're talking about is if we see the rate of -- we can
12 compare the rate of people coming from the hospital and
13 going to home health in MA and fee-for-service, and if
14 there is much more of this substitution like what you're
15 finding, we would expect to find a higher rate of post-
16 hospital care in MA. It may not be the only reason, thing
17 that accounts for it.

18 But I think this is -- we're really just trying
19 to learn how to use the encounter data, and this is the
20 payment system we're looking at. But I think we plan to
21 look at the other systems and recognize that there are kind
22 of layers here.

1 There's also other challenges such as MA plans
2 may be doing other things with people in the community. So
3 they may be offering other types of interventions that are
4 not classic home health, Medicare home health, but that
5 might be affecting the amount of home health they receive.
6 We wouldn't be able to see that.

7 So I think as we go down this path, where the
8 Commission's going to have to think about how to
9 contextualize looking at these things this way, when
10 there's some parts of the utilization we can see quite
11 clearly and others that we're still working on or may not
12 be able to measure.

13 MS. BARR: I think it's a very good idea to be
14 stratifying from source. I think that will tell the story
15 quite clearly, and thank you.

16 MS. KELLEY: Tamara.

17 DR. KONETZKA: Thank you for a great chapter. I
18 really enjoyed it. I especially appreciated all that
19 detail in describing your data's construction and analysis,
20 because I think it's really important to understand what
21 goes into these cohorts.

22 A couple of quick questions about that. So if I

1 understood correctly, under fee-for-service, home health
2 agencies submit both the claim and the OASIS assessment,
3 right, and they have an incentive to do both in order to
4 get paid. And under MA, the home health agency submits the
5 OASIS, but the plan submits the encounter data, right.

6 Do they exert any pressure on each other to get
7 those submitted? It's a very weird separation of the
8 incentive. And so do the plans try to get them to submit
9 the OASIS, or how does that work?

10 DR. FOUT: I don't think that the plan -- and the
11 home health agencies submitting their fee-for-service
12 assessments, I mean, them and their MA get together and
13 they all send Medicaid assessments. I think they have a
14 process that's been set for a long time to submit their
15 OASIS assessments to CMS.

16 Then the plan needs to submit the home health
17 encounter records to CMS. Whether that link between the
18 home health agency, what data they submit to the plan to
19 have that information on the encounter records to come to
20 CMS, I think can differ by plan. And we've spoken to a few
21 home health agencies about how that process works, and I
22 think there's variation in how much data they provide or

1 the mechanism which they use, and it really depends
2 somewhat on the information the plan needs to pay them.
3 And we're hoping to still talk to a few more to better
4 understand that process.

5 DR. KONETZKA: Okay. Thanks. Other question.
6 So you were doing this on an annual basis, matching an
7 encounter record any time during the year with an OASIS
8 assessment any time in that same year, which seems very
9 broad, right. Like what do you do if people have multiple
10 assessments? Which OASIS assessment did you match to which
11 home health claim in that sense? And in that same vein,
12 how do you deal with people who switched between
13 traditional Medicare and MA between those two episodes.

14 DR. FOUT: Yeah. These are all great questions.
15 We started really broadly to try to understand the home
16 health care use rates. To do that we weren't requiring
17 claim or encounter date to match the OASIS. We just wanted
18 to see who was using home health. And some of that linkage
19 will need to be done for our spring work.

20 So yes, right now it's kind of a record in each.
21 We did a little bit of cleaning to allow for assessments to
22 be submitted like the month before or the month after the

1 year, because there are some timing issues there.

2 With switchers, I can give you more information
3 on how we dealt with them. We used pretty much their
4 enrollment on the date in which they received the home
5 health care or had an OASIS assessment submitted, to
6 identify who was the payer for that month. But surely
7 throughout the year it could change. And for counts, some
8 of our counts are like what happened on July of 2021, so we
9 used kind of the one lump snapshot so the denominator and
10 the numerator could be fair.

11 But yeah, there are lots of data decisions that
12 need to be made.

13 MS. KELLEY: Scott.

14 DR. SARRAN: Great work, guys. Building off of
15 Tamara's last comment, when we look at the completeness
16 data, your Slide 16, for example, are we able to sort that
17 by plan, by MA plan?

18 DR. FOUT: Yeah, we can do that.

19 DR. SARRAN: I think that would be worthwhile for
20 us to look at. It may well be that "fill in the blank"
21 large national plan is at 99 percent and "fill in the
22 blank," another large national plan is at 88 percent or

1 something.

2 DR. FOUT: For sure, and we've looked at HMO
3 versus PPO.

4 DR. SARRAN: Yeah, that too. Right.

5 And then building off of Lynn's comment, there
6 are at least two things going on in the data in terms of MA
7 plans' behaviors. One is that, as Lynn mentioned, there is
8 a lot of push overall down from LTCH to SNF, SNF to home
9 health. And so that can wind up pushing more volume into
10 home health, because there's also a push down from home
11 health to home without home health, discharged home without
12 home health, that could create a diminution of volume.

13 So it would be interesting to try to get at that
14 in a couple of ways, I think. One is a descriptive pie
15 chart looking at the distribution of hospital discharges
16 between fee-for-service and MA. Ideally -- and we try to
17 be respectful about asking you to look at things that may
18 take a lot of work -- but ideally sorted by some kind of
19 measure of intensity or likelihood of needing post-
20 discharge services or something, to try to get at the
21 picture of, okay, here's how fee-for-service behaves in
22 post-discharge referral decisions, here's how MA behaves.

1 Because what we're seeing here, again, is the result of a
2 couple of different behaviors that impact that data. So I
3 think that would be really helpful for us to get a bigger
4 picture sense.

5 MS. KELLEY: Gina.

6 MS. UPCHURCH: So this truly comes from some
7 experience in Medicare counseling with folks and helping
8 people work through whether they're going with traditional
9 Medicare or Medicare Advantage is network adequacy.

10 So two things in particular. Sometimes we see
11 health systems carve out home care and infusion. So
12 they'll say, "We'll accept these insurances, all but that."
13 Any particular reason we would imagine that to be?

14 And the second one, related to network adequacy,
15 is that we've had people say, getting at Lynn's point, yes,
16 it says that they're in the network, but then they don't
17 have anybody that will drive that far to see the person.
18 And maybe when you do some interviews with people you can
19 ask about that, like the network adequacy. Does it mean
20 they really, maybe in these rural areas they couldn't get
21 fee-for-service either. But is there a difference between
22 Medicare Advantage and fee-for-service? So network

1 adequacy and carving out.

2 DR. JOHNSON: We do have a body of work we're
3 starting on network adequacy, so we'll have a chance to
4 take a look at that little bit more and just how many
5 different providers are seen by MA enrollees in a county
6 compared to fee-for-service. But we're at the early
7 stages.

8 MS. UPCHURCH: That would be great. And then the
9 other, just to follow up, some of the Medicare Advantage
10 plans now have six hours of help in the home. I'm assuming
11 that is not considered a home health benefit, and I always
12 am shocked at how much people really want this, to help
13 clean their house or something like that. I'm assuming
14 that's not considered home health.

15 DR. FOUT: Right.¹

16 MS. UPCHURCH: Okay. Thanks.

17 MS. KELLEY: Amol.

18 DR. NAVATHE: Thanks, team, for this great work.

¹ Note: Medicare beneficiaries can receive home health aide services in addition to skilled nursing or therapy services under Medicare's home health care benefit. Separate from the home health care benefit, some Medicare Advantage plans offer in-home support services (IHSS), as a supplemental benefit that provides personal care services at home to help beneficiaries with eating, dressing, cooking, and other household tasks.

1 So one question I had is on Slide 17 we had this 1.6
2 percent that are in OASIS but not in claims. And I was
3 curious here, kind of in the context of Tamara's point,
4 that they have an incentive to submit the right data to get
5 paid. If they're not showing up in claims, how do we
6 interpret what's happening there? These are not paid
7 visits that are still showing up in OASIS, or is there
8 something else going on that maybe I'm missing?

9 DR. FOUT: Right. They're not paid. I mean,
10 literally we haven't dug into this 1.6 percent, who are
11 they, because it's so few. But yes, the zero claims makes
12 a lot of sense because they would not get paid without the
13 claim.

14 DR. NAVATHE: Could it be like a missing bene ID
15 issue?

16 DR. FOUT: It could be.

17 DR. NAVATHE: You flagged that somewhere in the
18 reading material.

19 DR. FOUT: Yes.

20 DR. NAVATHE: Okay. So it might be like a data
21 problem. Got it. Okay. That's helpful.

22 The second question I had is kind of similar to

1 what Scott was saying, to some extent. So when we're
2 looking at these match records, do we have a sense yet if
3 they're evenly distributed across different MA
4 organizations and/or home health agencies, and by
5 ownership, for example?

6 DR. FOUT: In the spring we're going to look more
7 closely at home health agency level, linking to the home
8 health agency with the encounter records. We have
9 internally taken a look at MA organizations, and I can
10 share any information with you. But we are able to look at
11 those things.

12 DR. NAVATHE: Okay, great. Thank you so much.

13 MS. KELLEY: Greg.

14 MR. POULSEN: I had three really, really
15 insightful and brilliant questions and Scott stole two of
16 them. The third one, Amol also mentioned. But I really do
17 think -- and the results that we're seeing here are very
18 different than the results that I've seen looking at some
19 of the provider-sponsored health plans, which seem to
20 actually have higher home health use than traditional fee-
21 for-service Medicare, in our experience.

22 So I wonder, you had mentioned we may be able to

1 look at it by type. I would love to be able to see it
2 between commercial plans and provider-sponsored plans,
3 because I think we might see something that is very
4 different between those two. We may not, but if we did
5 that would be really kind of an intriguing thing to look
6 at. Thanks so much.

7 DR. JOHNSON: That is something we can do.

8 MS. KELLEY: That's all I have for Round 1,
9 unless I've missed someone. So shall we go to Round 2,
10 Mike?

11 MS. KELLEY: I have Scott first.

12 DR. SARRAN: Given that we know that MA plans
13 behave differently than fee-for-service, at least fee-for-
14 service outside of advance practice models, and given the
15 importance of understanding the implications of that,
16 because it could well be that MA plans are trimming out
17 waste in fee-for-service, and that's all to the good. It
18 could be that they're just trimming without any ability or
19 willingness to discriminate waste from useful care, and we
20 just don't know, but we'd all acknowledge that's a pretty
21 critical question for them, about the policy perspective.

22 So I think one of the strong points would be to

1 compare the quality measures that we looked at in the
2 previous presentation, potentially preventable
3 hospitalizations, discharge to community, change in
4 beneficiary mobility, change in beneficiary self-care, fee-
5 for-service to Medicare, probably using only the subset of
6 records where we have both the encounter and the OASIS
7 data, so we know we've got what we need.

8 The other thing, ideally, and I don't know if we
9 can get this, is there any way to look at the percent of
10 denials, appeals, complaints, some ability to get at the
11 feedback loop, albeit quite imperfect, does exist when
12 beneficiaries and their families believe that they are not
13 getting the care, whether it's the level of care or the
14 length of time of care that they believe is appropriate.

15 DR. JOHNSON: We are at the early stages of
16 trying to look into denials of care using the MA encounter
17 data, so that is something we'll look into. But I think
18 when it comes to appeals and complaints, sometimes we're
19 limited to how many of the denials are actually appealed
20 and complaints are followed through in some formal process
21 where data is generated.

22 DR. SARRAN: Even a pie chart showing where the

1 appeals, where the denials occur in terms of post-acute
2 versus inpatient, et cetera, et cetera, et cetera, might be
3 informative.

4 MS. KELLEY: Tamara.

5 DR. KONETZKA: Okay. A few different comments.
6 One, Table 2, where you compare the characteristics of the
7 different analytic samples, I think for these purposes
8 that's great that they look similar. But like most of
9 those are the same people, so of course they look kind of
10 similar. I think it would be interesting, if you have the
11 power to do so, to look at the people who are left out.
12 Like most of the research out there uses just OASIS, for
13 example. And so it would be interesting to see if the
14 people who have OASIS but not the encounter claim are
15 different. So the people who are left out of those samples
16 and their characteristics might be more informative as to
17 who we're missing and who we're capturing.

18 In general, I like the approach of using
19 subanalyses, where you turn it in certain ways. Certainly
20 I like the first approach, where you look at counties with
21 high match rate, because those are counties where we might
22 trust the data more. The second trim I really don't like,

1 because this is the one where you exclude counties where
2 the rates of use between MA and fee-for-service are very
3 different. And unless you have some knowledge as to why
4 that might be data errors, I think that's really dangerous,
5 because we might be excluding the counties that are of most
6 interest, where you have very low utilization rates under
7 MA. So I'm not really in favor of that trim because I'm
8 not sure it's data errors.

9 Sorry. This is sort of methodological detail,
10 but it sounds like you've adjusted for the geographic
11 areas, so you were comparing MA and fee-for-service use in
12 places where there were both, or you were adjusting for
13 where people are, right. So you're not letting it get
14 confounded by geographic area.

15 I'm not really sure about that adjustment. I
16 would love to see it both ways. And I think it's maybe a
17 little bit endogenous, like where MA is really restrictive
18 is where people might not sign up for MA because they hear
19 bad things about it. And maybe that change doesn't
20 actually happen, but I think where MA beneficiaries might
21 be related to some of these utilization measures. So I'd
22 just like to see it both ways. I think you might be right

1 in adjusting for it, but I'd like to see it both ways.

2 And two other points. One, similar to the last
3 session, I'd love to see you drill down in a few
4 stratifications, certainly by duals and not duals, because
5 I think duals may have access to other services that
6 affects their utilization of home health. By community
7 admitted versus post-acute patients, by condition. By
8 maybe those with chronic conditions or not.

9 And then, finally, I'd love to see some analysis
10 of the quality of the home health agencies that people are
11 going to, because I think that's certainly anecdotally part
12 of the story, that MA is more careful about utilization of
13 home health but also sends people to lower quality
14 agencies. And I would love to see that analyzed as part of
15 this descriptive work. Thanks.

16 MS. KELLEY: Betty.

17 DR. RAMBUR: Thank you. I also really
18 appreciated the work and really want to plus-one both
19 Scott's comment and Tamara's, particularly around quality.

20 My comment is a little different direction. When
21 we talk about network adequacy, we're really talking about
22 the non-physician workforce. It's the agency, but it's

1 really the non-physician workforce. It's the registered
2 nurses, the physical therapists, the occupational
3 therapists, the medical-social services, which I assume are
4 social workers -- that's an odd term to me.

5 I don't know how we would do this, but I just
6 want to remind us that we really need to think about this
7 workforce and how that laces in.

8 At the last session, Brian mentioned the high
9 profits, and yet in home health, at least in the RN
10 workforce, you will be paid less if you do this work
11 because it's less acute, but it's not less complex. It's
12 actually very complex to go into people's homes and all of
13 that.

14 So I don't know exactly how we do this, but I
15 hope we can somehow think about that connection to the
16 people actually doing the work.

17 The other question I have, and this is just a
18 naïve piece on my part, I'm very interested in acute care
19 hospital at home, and I know that's a very different
20 workforce, a different system. Is there any chance of any
21 of the data bleeding or having a less clear image if acute
22 care hospital at home gets renewed in January, the waiver?

1 MR. CHRISTMAN: So it shouldn't be showing up in
2 the home health encounter data, and the acute care hospital
3 at home is something MA plans are supposed to do if they're
4 doing it under Medicare guidance as a part of the acute
5 care hospitalization. And at least my understanding is
6 fee-for-service, and I would assume, when appropriate, MA
7 does the same thing, all the payment, billing, and so forth
8 takes place under the inpatient PPS.

9 MS. KELLEY: That's all I have for Round 2.

10 DR. CHERNEW: Thank you. I'm going to pause for
11 a minute and see if anyone wants to say anything, and I'll
12 summarize, and I think Paul is going to want to say
13 something in a minute.

14 This is all very useful. I hope it was clear
15 from the set of topics this session the connections between
16 all of these things. So any one thing has a little bit of
17 a standalone approach the way we present, but I think it
18 all fits in. So for example, thinking about the home
19 health payment reforms and MA, and MA and quality in MA
20 payment, all of that is related.

21 I think one of the underlying things -- now I
22 feel like I'm going to repeat Greg in saying that Scott

1 said my comment -- I think sort of an underlying concern is
2 where is the really stinting and where is the real
3 efficiency, and how do we know that. And I do think some
4 sense of the sort of clinical underpinning of what's going
5 on, and you guys mentioned, and I think it's right,
6 recognizing that this is one service in a set of services
7 that a bunch of patients might need, and how do we address
8 all of that have somewhat of a whole patient understanding
9 of what's going on and be careful in our interpretation.

10 But I think there's a lot of underlying data
11 issues here that have to be addressed, and a bunch of other
12 just basic blocking and tackling work. So I think part of
13 this theme of this session, and some of the things we did
14 yesterday, is just to begin to get the data out on the
15 table. So I really appreciate everybody's comments about
16 things that we might do with that, and I hear a bit of
17 enthusiasm to continue and move in this direction. And I
18 think there are a lot of helpful discussions on how we will
19 do that.

20 That was my segue into what Paul is going to say.

21 MR. MASI: Thanks, Mike, and I just wanted to
22 add, thanks to all of you for this helpful conversation.

1 We got a lot of great feedback and ideas for ways to refine
2 and to push the analysis. And we'll take this all back.

3 I wanted to flag that as you know this is very
4 complicated work, and so we'll think through the pacing of
5 it and how much happens this spring versus future cycles.
6 But I just wanted to flag that. I really appreciate this
7 feedback, and we'll get to work on figuring out how to pace
8 it over future cycles.

9 DR. CHERNEW: All right. So with that said,
10 thank you, Evan, Betty, and Andy. Thank you to all of the
11 other staff that presented. I really enjoyed seeing you
12 all again, so that's good. Everybody, travel safe.

13 And for those at home to give us comments on this
14 or any of the other things that happened today, please
15 reach out at MeetingComments@medpac.gov, or reach us any
16 other way. We know home health folks have come in. We
17 have heard from you, so we do appreciate that.

18 So again, thank you, and we will be back in
19 November.

20 [Whereupon, at 10:49 a.m., the meeting was
21 adjourned.]

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