

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
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10:47 a.m.

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PROCEEDINGS

[10:47 a.m.]

3 VICE CHAIR NAVATHE: Welcome, everybody, to our
4 MedPAC March public meeting. It is a sunny spring day here
5 in Washington, D.C., so I hope it's a sunny spring day
6 wherever you are watching from.

7 As you may have noticed, I am not Mike Chernew.
8 Mike, unfortunately, is not able to attend today due to a
9 medical circumstance, but he did want to share that he is
10 doing well and will be back at the April meeting.

11 In light of Mike's absence, I would appreciate
12 everybody's patience today. Thank you very much to Paul,
13 Dana, and the staff for still working with me going forward
14 here for the next couple of days.

15 We have a nice lineup of important topics. We
16 are going to start with the rural workplan, and Brian and
17 Jeff, I will turn to over to you.

18 MR. O'DONNELL: Good morning. In this session we
19 will discuss a potential workplan for the upcoming year
20 that focuses on issues surround rural beneficiaries' access
21 to hospitals and clinicians. Before we start, we want to
22 thank Katelyn Smalley who is leading our work on MA network

1 adequacy and Stuart Hammond, who worked on our MA encounter
2 data analyses.

3 For the audience at home, you can download a PDF
4 of the slides by clicking on the control panel on the
5 right-hand side of your screen.

6 There are four parts to this presentation.
7 First, we will review existing rural hospital and clinician
8 payment policies. Second, we will highlight concerns that
9 the Commission has raised regarding cost-sharing at some
10 rural providers. Third, we will talk about the potential
11 effects of the expansion of Medicare Advantage on rural
12 providers and rural beneficiaries' access to care. And
13 finally, we will wrap up the presentation by laying out
14 potential research topics for the coming cycle and
15 soliciting feedback from the Commission.

16 We will start by providing some background on
17 current rural payment policies.

18 In 2012, the Commission published a chapter on
19 rural payment policy and established four principles to
20 target special payments to rural providers. First, payment
21 adjusters should be targeted to providers that are
22 necessary to preserve beneficiaries' access to care.

1 Second, payments should be focused on low-volume, isolated
2 providers. We want to preserve access, not necessarily to
3 all providers. For example, we would not want to preserve
4 two critical access hospitals that are located in the same
5 town when both are struggling with low patient volumes.

6 Third, the magnitude of the adjustment should be
7 empirically justified. And fourth, payments should be
8 structured in a way to maintain incentives for cost
9 control. Existing programs have had mixed success adhering
10 to these policies.

11 Fee-for-service Medicare makes three main types
12 of special payments to hospitals. One type is higher
13 prospective payment rates. Rates for sole community
14 hospitals and Medicare-dependent hospitals are partially
15 based on their historical costs.

16 Low-volume hospitals receive an add-on to their
17 inpatient PPS rates. Hospitals can qualify as a sole
18 community hospital or Medicare-dependent hospital and as a
19 low-volume hospital. This means, for example, that a
20 hospital can receive a special rate as a sole community
21 hospital and then receive a 25 percent increase to that
22 special rate based on the fact that they qualify as a low-

1 volume hospital.

2 Fee-for-service Medicare also makes cost-based
3 payments to critical access hospitals. In a given year,
4 hospitals receive preliminary payments based on their
5 estimate of cost and then, after the year is over, cost
6 report data are used to make payment adjustments so that
7 hospitals receive approximately 100 percent of their
8 Medicare costs.

9 The third type of special rural payments fee-for-
10 service Medicare makes are fixed payments under the new
11 Rural Emergency Hospital designation. Fee-for-service
12 Medicare makes fixed monthly payments to help cover
13 providers' fixed costs plus prospective rates per service.
14 We discuss this new model in our March 2024 Report to the
15 Congress.

16 In total, about 95 percent of rural hospitals get
17 at least one of these types of enhanced payments from the
18 fee-for-service patients. These are all fee-for-service
19 programs, and it is not clear how often MA plans also make
20 these additional payments.

21 The result of all these special fee-for-service
22 Medicare payments is that rural IPPS hospitals tend to have

1 higher fee-for-service Medicare margins than urban
2 hospitals. For example, the median rural IPPS hospital had
3 a fee-for-service margin of -7.8 percent, compared to the
4 median urban IPPS margin of -10.4 percent, and critical
5 access hospitals have fee-for-service margins that are
6 approximately zero. However, fee-for-service margins were
7 low in both rural and urban IPPS hospitals. In part, due
8 to these low margins, the Commission recommended, in our
9 March report, for payments to be increased at 1.5 percent
10 above current law in 2025, and for additional safety net
11 payments to be made to hospitals serving high shares of
12 low-income Medicare patients.

13 One additional point to draw from this table is
14 that the distribution of rural and urban hospital margins
15 largely overlaps. This indicates that hospital-specific
16 factors have a bigger effect on profitability than rural or
17 urban locations.

18 While rural hospitals tend to have higher fee-
19 for-service margins, this table shows that rural IPPS
20 hospitals tend to have lower all-payer margins than urban
21 hospitals. Part of this could reflect payer mix. Rural
22 hospitals tend to have higher Medicare shares, which tend

1 to have lower profit margins than commercially insured
2 patients. The higher Medicare profits at rural providers
3 are not enough to offset the lower, non-Medicare profits
4 that in part reflects differences in payer mix.

5 The year 2022 was the low point for all-payer
6 margins. Historically, rural all-payer margins tended to
7 be above zero, but were still often 2 or 3 percentage
8 points below urban all-payer margins.

9 Now we will switch to looking at existing
10 programs to preserve rural access to clinicians. Medicare
11 supports access to clinician care for rural beneficiaries
12 in two main ways: through payment systems that are
13 separate from the physician fee schedule and policies
14 related to the physician fee schedule. Many of these
15 policies are not targeted only to rural providers, but
16 rural providers disproportionately benefit from them.

17 Three examples of fee schedule-based policies
18 include CAH method II billing, a payment mechanism in which
19 clinicians reassign their billing rights to CAHs and
20 receive a 15 percent add-on to fee schedule rates; the HPSA
21 bonus, for which clinicians receive a 10 percent quarterly
22 bonus based on fee schedule billings; and GPCI floors,

1 which raise fee schedule payments in lower cost areas.
2 Similar to the situation for rural hospital payments,
3 clinicians can receive more than one of these special
4 payment rates.

5 Fee-for-service Medicare also established
6 separate payment systems that pay enhanced rates to
7 clinicians that are focused on delivering primary care in
8 rural or underserved areas, including the FQHC payment
9 system and rural health clinic, or RHC, payment system. We
10 focus on RHCs in the next slide.

11 Fee-for-service Medicare rates for RHCs vary by
12 whether an RHC is provider-based or independent, and other
13 factors. For provider-based RHCs, Medicare's payment rate
14 per visit averaged \$255 in 2020, and increased by the
15 annual change in the Medicare Economic Index thereafter.

16 Medicare's payment rates for independent RHCs are
17 lower, but are set to more than double by 2028. Looking at
18 the table you can see that Medicare's payment rate per
19 visit for independent RHCs is set to increase from \$86 in
20 2020 to \$190 in 2028. These rapid increases are likely to
21 maintain or potentially increase access to clinician care
22 in rural areas, and will result in fee-for-service Medicare

1 paying much higher rates for primary care in many rural
2 areas than in urban areas. The Commission will monitor the
3 effect of these rate increases as they are implemented.

4 While the critical access hospital and RHC
5 payment systems both increase payments to providers, they
6 also result in higher cost-sharing obligations for rural
7 beneficiaries or their Medigap plans. For most outpatient
8 services at critical access hospitals, the program pays 101
9 percent of costs minus beneficiary coinsurance.
10 Beneficiary coinsurance is set at 20 percent of charges.
11 Because charges, on average, are about 250 percent of
12 costs, beneficiaries often pay cost-sharing equal to about
13 50 percent of the full payment to the hospital.

14 In the extreme case where charges are set high
15 relative to costs, which happens at some hospitals for
16 imaging services, the beneficiary may pay the full cost of
17 the service. For example, if charges are set at 500
18 percent of costs, then the beneficiary coinsurance will be
19 20 percent of 500 percent, or 100 percent of costs. Over
20 the next year we will be evaluating options to reform cost-
21 sharing at CAHs.

22 Beneficiary coinsurance at RHCs is also based on

1 provider charges. However, the program payment differs
2 from that at critical access hospitals. In the RHC case,
3 the program pays 80 percent of the RHC rate, regardless of
4 how much the beneficiary pays, and the beneficiary pays 20
5 percent of charges. This means that providers can increase
6 their total payment for a service if they increase their
7 charges.

8 Our preliminary look at RHC data indicates that
9 beneficiaries or their Medigap plans are paying more than
10 20 percent of RHC rates, suggesting RHC charges exceed
11 their payment rates. Over the next year we will also be
12 looking at alternatives to this policy.

13 I will now turn it over to Jeff who will talk
14 about the interactions of the growth of Medicare Advantage
15 and rural payment policy.

16 DR. STENSLAND: So the biggest change in rural
17 payment and delivery over the past two decades is the
18 expansion of Medicare Advantage. What follows is some
19 background on this expansion, and over the next year we
20 plan to analyze its effects on rural providers.

21 The Commission supports the inclusion of private
22 plans in the Medicare program. Currently, over 99 percent

1 of beneficiaries live in counties where they can choose
2 Medicare Advantage, and increasingly rural and urban
3 beneficiaries are choosing MA plans, as we see in the next
4 graphic.

5 By 2023, 44 percent of rural beneficiaries and 54
6 percent of urban beneficiaries were enrolled in MA. You
7 can see from the graphic that the rural-urban difference in
8 MA penetration has shrunk slightly. A question to be
9 analyzed over the next year is how will this affect
10 providers. The Commission will be discussing whether there
11 needs to be any payment policy changes as MA becomes the
12 dominant player in many markets.

13 During our beneficiary focus groups we asked
14 beneficiaries why did they choose MA. Many said it was a
15 lower-cost option, and they allowed them to have out-of-
16 pocket maximum liability without having to buy a Medigap
17 plan. They also appreciated receiving several extra
18 benefits, such as dental coverage, hearing benefits, Part D
19 drug coverage, often with no extra premium, and prepaid
20 debit cards that can be used to purchase over-the-counter
21 medicines or groceries.

22 In addition, to see more beneficiaries enroll in

1 MA we have seen a decline in beneficiaries shifting out of
2 MA to fee-for-service, from 2018 to 2022, as we discussed
3 in more detail in your paper. Some of the reluctance to
4 switch from MA to fee-for-service may be the inability to
5 obtain Medigap policies without being underwritten. But
6 that has not changed in recent years, and does not explain
7 the reduction in beneficiaries switching out of MA over the
8 last couple of years.

9 What has changed over time is the growth in the
10 extra benefits provide by MA plans. From 2018 to 2023, the
11 average MA rebate that can be used to provide extra
12 supplemental benefits increased from about \$95 per month to
13 over \$190 per month, roughly doubling. When plans increase
14 their extra benefits the share of beneficiaries leaving the
15 plans may decrease.

16 Over the next cycle we plan to look at MA plan
17 network adequacy in rural areas and evaluate whether the
18 limited networks caused beneficiary travel times to differ
19 between fee-for-service and MA. We will examine travel
20 times for primary care, inpatient care, and the distance
21 traveled to the pharmacy to get prescriptions filled when
22 the beneficiary has Part D coverage. We want to know if

1 rural MA beneficiaries tend to travel longer for care or if
2 MA plans actually encourage the use of local care. It is
3 an empirical question.

4 A related question is whether MA patients are
5 more likely to bypass their local hospital. This can be
6 examined by looking at beneficiary ZIP codes and the ZIP
7 codes of hospitals used by fee-for-service and MA
8 beneficiaries.

9 Over the past year we have been interviewing
10 rural providers about how MA growth has affected them.
11 These providers tended to express frustration. They were
12 frustrated with prior authorization, with MA plans
13 sometimes paying less than the full rates they received
14 from fee-for-service Medicare, and the extra effort and
15 time it takes to be paid from MA compared to fee-for-
16 service.

17 If we just listened to the hospital
18 administrators, we would expect hospitals to have greater
19 financial difficulty in areas with MA expansion. However,
20 a recent study by Henke and colleagues suggested rural
21 closer rates were lower in areas with MA growth. This is a
22 correlation and not a causation, but nevertheless it is

1 surprising and needs to be analyzed further. Over the next
2 year we plan to talk to MA plans, talk to more providers,
3 and analyze the data to see if we can reconcile some of
4 these findings.

5 We also want to see if the way care delivered
6 within a hospital differs for fee-for-service and MA
7 patients. For example, hospital administrators told us
8 they had trouble discharging MA patients to post-acute care
9 and that MA plans preferred patients to be classified as
10 observation rather than inpatients. These are some
11 questions we can look at with data we have already
12 compiled.

13 We also plan to analyze differences across MA
14 plans. Some MA plans are owned by health systems that also
15 own hospitals. When a single entity owns the MA plan and
16 the hospital the incentives are different. Therefore, we
17 hope to interview employees of both integrated MA plans and
18 independent MA plans. We can then evaluate whether there
19 are qualitative and quantitative differences across these
20 MA plans on how the beneficiaries are treated.

21 Now here is an example of the type of data we
22 hope to examine over the next year. This slide compares

1 length of stay for MA and fee-for-service patients. When
2 those two groups are admitted to the same hospital, with
3 the same principal diagnosis, and the same MS-DRG severity
4 level. The first row shows that MA patients tend to have
5 about a half a day longer length of stay, on average.

6 Next, we look at two subsets of the data. The
7 second row shows that for patients discharged to SNFs, the
8 MA patient stays about one day longer. This is about 15
9 percent longer than the average patient discharged to a
10 SNF. And this fits what discharge planners and hospital
11 administrators have told us during our interviews, where
12 they said it took more time to find a post-acute placement
13 for MA patients.

14 The third row shows the discharge to home. Here
15 it indicates that MA patients do not stay much longer than
16 fee-for-service patients. The data we show here are for
17 pooled data over a three-year period, but the results are
18 similar when we look at each individual year.

19 Now what are the effects of these longer lengths
20 of stay? From the hospital's perspective, the longer
21 length of stay can increase their costs. In addition, the
22 hospital may not receive any addition revenue if it's paid

1 on a DRG basis. There are also some implications for
2 patients. As we discussed in your paper, many MA plans
3 require beneficiaries to pay a per diem cost sharing for
4 the hospital but not for SNF care. Therefore, the
5 beneficiary cost-sharing liability could increase with a
6 longer hospital stay.

7 To summarize our tentative workplan for the next
8 cycle, we expect to quantify the effective charge-based
9 cost-sharing on rural health clinics and critical access
10 hospitals. This will set you up to discuss if cost-sharing
11 reform is needed.

12 Second, we plan to look at some quantifiable
13 differences in the way MA and fee-for-service care is
14 delivered. For example, we can examine differences in
15 inpatient length of stay and associated costs, differences
16 in MA and fee-for-service payment rates using encounter
17 data, differences in bypass rates to the local hospital for
18 MA and fee-for-service patients, and a broader look at
19 travel times for primary care, especially in those with
20 rural health clinics.

21 After gathering data on the individual pieces we
22 will try to examine the overall effect of MA growth on

1 these rural providers' finances.

2 So we are still at the planning stage, and I
3 said, and we would like to hear your feedback. Are there
4 some issues you would like us to add to our list of
5 research questions? Also, we plan to interview
6 stakeholders over the next year, including rural
7 beneficiaries, rural providers, and representatives of MA
8 plans. Are there other stakeholders you think we should
9 talk to?

10 And now I will turn it back to Amol to open it up
11 for questions and suggestions.

12 VICE CHAIR NAVATHE: Great. Thank you, Brian.
13 Thank you, Jeff.

14 So supporting high quality and accessible health
15 care in the rural areas obviously is a big priority for the
16 Commission, I think as it is for the Medicare program.
17 There is obviously some complexity here. There are a
18 number of different programs that CMS has. There are also
19 a number of different factors that are happening in rural
20 settings that are extending beyond just what the Medicare
21 program is doing.

22 We, as a Commission, have been doing work on

1 rural for a very long time, including a chapter in 2021,
2 and then ongoing work for the REH, or the Rural Emergency
3 Hospital program as well.

4 So I just wanted to quickly mention that this
5 work here is really an opportunity for feedback. This is
6 not going to be a chapter in the upcoming June report.

7 With that we will move to our standard Round 1,
8 Round 2 structure. Dana, I will turn it over to you to run
9 that.

10 MS. KELLEY: Okay. Lynn is first.

11 MS. BARR: Thank you so much for this great
12 report and taking up this important work. I have about 12
13 Round 1 comments, so you guys can cut me off at any time,
14 and then I'll go to Round 2 later. So here are my comments
15 on the work we have so far.

16 The MA growth that you show since 2018, those
17 charts I find are a little bit misleading because they're
18 not showing the growth -- it's much worse than it looks in
19 that graph. I think if you showed the growth rates in
20 urban versus rural you will see that sometime crazy
21 happened in 2018, and you don't really see it the way that
22 data is presented. So if you could look at growth rate, I

1 think it will be much clearer to people that something big
2 is happening.

3 Your plan to study negative correlation between
4 MA penetration and hospital closures, you know, there are
5 an awful lot of things to look at. That's a very
6 heterogeneous situation with these hospital closures.
7 There are a lot of reasons behind it. The volume is
8 relatively low. And it's probably not true, but I doubt
9 it's worth your time. So that would be my suggestion is to
10 just pass on that piece of the research.

11 I'd like you to study the effect of the high
12 prices that are set by cost-based reimbursement. You know,
13 how does that affect supplemental payments, how does that
14 affect MA benchmarks, and how does that affect community
15 rating for Med Sup, and how does that affect insurance
16 costs? Because I think when Medicare sets a price for a
17 critical access hospital or rural health clinic everyone
18 pays that price, generally. And you're going to do some
19 more research and you're going to see what that variability
20 is. But the commercial plans, every is like, you know,
21 that's the price. So that's driving prices up for everyone
22 and making health care extremely expensive, in my opinion.

1 I would love to see data, so if you could look at that,
2 that would be very important.

3 I think the fundamental problem that people have
4 had with the MedPAC analysis in the past has been the
5 question of defining rural, and defining rural as
6 everything that's not urban is diluting the data with lots
7 of actors that aren't rural. You've got all the suburban
8 folks in there, for example, right, everybody that's not
9 urban.

10 So I would suggest that we study these hospitals
11 based on the RUCA codes of the patients that are being
12 seen. So rather than trying to do it by geography, which
13 is very heterogenous, if you look at the patients that are
14 being served by those facilities, you'll be able to
15 stratify, truly, what facilities are serving rural patients
16 versus everyone else. And so we get away from the fact of
17 critical access hospitals in resort communities where 90
18 percent of their business is commercial and out of network,
19 they have a very different profile, but they're in the data
20 with everyone else.

21 So once you get all of these outliers out of the
22 data, I think that you're going to see a much more serious

1 situation in rural, and that we'll be able to better
2 stratify the data. So I would really appreciate it if you
3 could look at it through that lens. And this may actually
4 create a rural safety net index number based on RUCA codes.
5 You know, what's the average RUCA code for this facility.
6 And then you could add that to other formulas, and you
7 could really start seeing what are truly rural providers
8 that are really taking care of rural communities.

9 And let's see. Next is it appears the life
10 expectancy in rural is highly related to the public health
11 issues like smoking. And so what is the impact of not
12 participating in quality programs that require smoking
13 cessation? You know, rural health clinics are exempt from
14 quality reporting, right. So here's this set of providers
15 that doesn't do smoking cessation, doesn't do depression
16 screening, doesn't do colorectal screening. These are all
17 the basic quality measures that we all scoff at in the
18 urban area but aren't even reported in the rural area. And
19 our experience was that once we started reporting rural
20 under the ACO model we found that our scores were much
21 lower than any of the providers thought.

22 And so it's very important, I think, that we look

1 at that, and understand what role is public health playing
2 in rural communities. Are they actively involved in these
3 programs? Where is public health? Why is the vaccination
4 rate a third of the rest of the country? Why is smoking so
5 high? Why is obesity so high? These are all the things
6 that are contributing to the life expectancy, so I think
7 that we need to better understand those.

8 On page 10 you mentioned that rural hospital
9 margins were slightly higher than urban. I would read that
10 as slightly less negative as opposed to slightly higher,
11 and "slightly" was the right word. But then in the next
12 paragraph you said the all-payer margins was slightly
13 lower, but the difference was like almost 3 percent.
14 That's not slight. That's significantly lower. And again,
15 if we can stratify these hospitals based on patient origin,
16 we may get a much clearer picture of all this, because you
17 have got a whole bunch of hospitals in the data that don't
18 belong in the data.

19 I'm on point 7. I'm almost done. Going to the
20 work on rural health clinics. So the policy on rural
21 health clinics that was passed, that dramatically increased
22 the prices of rural health clinics, was one that was done

1 basically without participation from the National Rural
2 Health Association, many stakeholders, and it's a bad
3 policy. It's a really bad policy. We're fixing these
4 prices for primary care at ridiculous rates, and in my
5 rural health clinic the rate is over \$500. You said the
6 average was \$226. Well, you know, I'm twice that average
7 in my community. So my coinsurance on that is \$100. And
8 so no I have lots of access, right. I can get an
9 appointment any time I want.

10 So I think that we have to really look at this
11 rural health clinic policy that's been passed, and we need
12 to make comments on it because I think it's very bad for
13 the beneficiaries, and it was done without any sort of
14 transparency with stakeholders, that I am aware of.

15 Let's see. We're almost done. And then MA. We
16 talked about the relative growth rates. I think, actually,
17 you're going to get a better look at utilization. Is there
18 a way to map in-network versus out-of-network providers?
19 We probably don't have that data, do we. You're just going
20 to look more at just drive-by. And that will be a good
21 proxy for that, so I'm good with that.

22 I'm just trying to think of given the description

1 of how they reduced the network adequacy requirements it
2 would appear to me there's absolutely no requirement to
3 include a rural provider in that network. And I think if
4 we could be more explicit about that and say that you can
5 sign everybody up in your rural county and not have a
6 single rural provider in that network, I think that would
7 be very, very informative to policymakers and what they
8 need to understand.

9 Cost-based reimbursement. You mentioned that 10
10 percent don't have Med Sup, but I think you should also
11 mention that employer plans are not required to cover rural
12 coinsurance that is in excess of the minimum. So everybody
13 thinks everybody's got Med Sup. A third of Med Sup is
14 employer based, and we had patients in our office every day
15 complaining about the fact that they had to pay coinsurance
16 even though they had it covered. So that excess
17 coinsurance was coming out of their pocket, they were very
18 angry, and then they moved on to other facilities, then
19 raising the cost for everyone else.

20 The biggest problem with cost-based
21 reimbursement, we talked about, is the coinsurance. So the
22 coinsurance is higher because the price is higher, and

1 cost-based reimbursement sets the price in that rural
2 community. So what other impacts of these high prices do
3 we need to study? How does this affect drive-by? Is the
4 coinsurance the problem or is the price the problem?

5 I want to make sure, as people are thinking about
6 how to solve this issue, it is not by just saying, oh,
7 they're just going to pay 20 percent coinsurance. High
8 prices have many, many problems in today's world, with
9 value-based care, et cetera, and so there's not a real
10 discussion of the impact of prices, and prices, again, have
11 impact way beyond just coinsurance. They also cover the
12 cost of other insurance and other issues that we need to
13 really think about. So how does Medicare pricing affect
14 other payers, community rating, and overall cost.

15 When it comes to post-acute care, which is the
16 rural swingbed program is a very important program. We
17 didn't really mention that in the chapter. I want to ask
18 the question, does Medicare lose money or save money when
19 using swing beds in a critical access hospital. And I've
20 done a very brief analysis I would like to share with you
21 about that, that could argue the point that we lose money
22 by driving patients out of swing beds. And I'd love to

1 have your take on that and see is it really good policy.
2 Because right now we drive patients out of swing bed
3 because of the high price. So again, these are how prices
4 are affecting behavior, but not nobody is looking at cost.
5 So price versus cost, and I think high prices are actually
6 creating higher overall costs by driving patients out of
7 these facilities.

8 When you're thinking about post-acute care and
9 swing beds then I think that we also need to think about
10 the impact of the proposed skilled nursing facility
11 staffing policy and how that is going to affect rural
12 patients and rural SNFs. We also need to look at the
13 quality of skilled nursing facilities in rural, because the
14 quality improvements organizations have been focused,
15 almost solely, on trying to improve the quality of rural
16 SNFs versus urban because their quality is so much worse,
17 and they have these huge staffing problems. We have
18 wonderful abilities to give them post-acute care in these
19 cost-based reimbursed facilities that probably cost us less
20 to do it, and we're spinning around in circles. So I think
21 policymakers need a good view of what's happening in post-
22 acute care in rural America.

1 Three more, I promise.

2 So what about quality reporting and quality, in
3 general? We do not require quality reporting in critical
4 access hospitals, and we do not require quality reporting
5 in rural health clinics. And the life expectancy data
6 tracks with when urban started doing quality reporting and
7 rural didn't. There are other factors, but if we believe
8 quality reporting is important, and I believe the
9 Commission all agrees it does, I don't understand why we're
10 excluding 20 percent of beneficiaries from the benefits of
11 having quality reporting and having providers work on
12 improving their quality.

13 You mentioned multiple times the CAH Medicare
14 margin, you know, 101 percent, and the CAH Medicare margin
15 is roughly zero. Sequestration reduced CAH reimbursement
16 by 2 percent. Now, by the way, if you are cost-based
17 reimbursed that was a permanent penalty that never went
18 away. If you're the Defense Department you got budget
19 increases, right. So that 2 percent was a one-time cut.
20 This 2 percent sequestration against cost-based
21 reimbursement, it goes on forever. So the CAH Medicare
22 margin is at least -1 percent, and some would argue it's

1 less because it's only on allowed costs, and so it's not
2 zero. It's -1, at least, due to sequestration.

3 And then my final comment is the average rural
4 county this year, in 2025, will have 27 MA plans, and
5 that's up from about 1 to 2 four or five years ago. So at
6 a critical access hospital, now we would typically get
7 maybe 1,000 assigned Medicare beneficiaries from a critical
8 access hospital, so I've got 1,000 Medicare beneficiaries
9 that I'm billing 27 plans for Medicare plus the match. And
10 so this is not sustainable, and we need to solve that
11 problem. Because I also have to do prior auth with 27
12 plans.

13 We don't have the staffing or the knowledge to
14 hire the people to be able to be effective. We have no
15 leverage in negotiations. It is just a really terrible
16 place to be is to have all that power pointing at you, and
17 you're only a small part of that. So if you could think
18 about sort of what is the impact of a critical access
19 hospital, and then how does that increase the cost to
20 Medicare, because we're going to have to pay for the people
21 to do all of this extra billing in our cost-based
22 reimbursement.

1 Thank you.

2 VICE CHAIR NAVATHE: Thanks, Lynn, very much. I
3 appreciate your enthusiasm. Not at all a comment on the
4 substance and quality of your comments, but just a reminder
5 to Commissioners that Round 1 is for clarifying questions
6 as opposed to comments.

7 From your comments I wanted to actually pull out
8 one of the clarifying question for Brian and Jeff. Lynn
9 commented about using the RUCA codes and the definition of
10 "rural." So I just thought it was maybe helpful here for
11 us to reaffirm. I believe what we are using here are the
12 definitions that the CMS program is using to designate
13 rural hospital as opposed to looking at beneficiaries
14 served or some other definition. I just wanted to make
15 sure we clarify that.

16 DR. STENSLAND: Yeah, so we are using
17 rural/urban. So the urban includes the metropolitan and
18 the suburbs and everybody who commutes into the central
19 area. So for D.C., urban can extend into West Virginia.

20 There are definitely different levels of rural,
21 and in the past, we've looked at comparing rural adjacent
22 to a metropolitan area, rural not adjacent, rural frontier.

1 That's one way to look at it. Another way to look at it is
2 the RUCA codes, which is more of what the Rural Health
3 Research Center does. And you can have this kind of
4 agreeing of how rural you are.

5 We can look at that and talk to people about
6 which way they prefer it to happen. There are some plusses
7 and minuses. Sometime the continuous nature of it is nice,
8 but then you have smaller sample size when you have more
9 different RUCA gradations. But we'll be going through that
10 in the fall and hopefully talking to Lynn and the rest of
11 you. We can do it either way.

12 MR. O'DONNELL: Actually, can I say one more
13 thing? You know, when they use the CMS designation, it
14 does vary by program. So like internally, for our agency,
15 there is a different definition of what is non-urbanized.
16 So behind the scenes we are tracking. We have a category
17 called "urban/rural health clinics." And so as odd as that
18 might seem, we are tracking behind the scenes and we
19 understand that there are different ways to slice it to get
20 at the different policy questions.

21 MS. BARR: On that point, like when you're
22 talking about RUCA you were talking about the RUCA for the

1 actual facility, right. All analysis that I'm aware of has
2 always been facility based. And when we did the safety net
3 index and looked at patients, we found a very different
4 story. This is a patient-focused approach, so it's really
5 the RUCA codes of the patients that tell us really where
6 rural patients are being seen, and I think it will be as
7 illuminating as the SNI.

8 VICE CHAIR NAVATHE: Understood. Well taken.
9 Thanks, Lynn. Dana, we can go back to the queue, please.

10 MS. KELLEY: Cheryl.

11 DR. DAMBERG: Thanks. Lynn, you're a tough act
12 to follow, but these are hopefully clarifying questions.

13 Some of the space is very new to me, and I guess
14 I was curious as to how beneficiary cost sharing was set at
15 20 percent of charges for outpatient services. Because it
16 feels to me like there is this very -- and I think this is
17 the main point -- it's an unlevel playing field for the
18 beneficiary. So can you maybe help us with some of the
19 history of how that got determined?

20 DR. STENSLAND: Well, this is before my time, but
21 the way people used to talk about it was initially
22 everybody was paid based on their cost. And at the time,

1 back in the '80s, the cost wasn't that much different from
2 the charges. And they said when the patient is in the
3 hospital, you know, when they're being discharged or
4 finished with their visit, we know the charges. We don't
5 really know the costs yet because the costs are going to
6 have to be sent through the cost reporting system at the
7 end of the year. So we're going to make them pay 20
8 percent of charges, which is something we know when they
9 leave the hospital. And I think that was that rationale.

10 And then they moved the traditional hospitals to
11 the prospect payment system, and at that point they started
12 having 20 percent of charges, and then we said, no, that
13 doesn't make sense because now the charges have grown so
14 much above cost. Then they shifted that to 20 percent of
15 the payment rate.

16 But when the critical access hospital statute was
17 developed in 1997, they tied it back into the old way of
18 doing it, 20 percent of charges. So whether that was an
19 intentional for budgetary reasons or not, I don't know, but
20 that's the timeline of how all this happened.

21 DR. DAMBERG: Thank you. That's really helpful.
22 And then the following sentence, on page 2, says CAH

1 coinsurance varies widely from provider to provider. Can
2 you help me understand that?

3 DR. STENSLAND: Right. So let's say I hit my
4 head, I'm in the critical access hospital, and I'm going to
5 get a CT scan. And the one hospital says their charge for
6 the CT scan is \$2,000. So I'm going to pay \$400 in cost
7 sharing, or 20 percent of that.

8 Some other person might go to a critical access
9 hospital and they say their charge for a CT scan is \$1,000.
10 So now you're going to pay \$200 of cost sharing at that
11 critical access hospital.

12 And so the variability of the cost sharing just
13 goes up and down with the variability of the charges, which
14 is really quite dramatic. In some places they charge about
15 their costs, more common in the Midwest. Sometimes they
16 charge way more than their costs, more common out in the
17 West, kind of the California mindset.

18 DR. DAMBERG: Great. That's super helpful. And
19 then my last question is, so it's clear we don't really
20 have transparency in terms of whether MA plans are making
21 additional payments. And is there any mechanism for
22 requiring plans to do that?

1 DR. STENSLAND: There's no mechanism now. In
2 theory, if the patient goes to a hospital and the MA plan
3 is responsible for that payment -- let's say they hit their
4 head on their steering wheel and they get taken to this
5 critical access hospital -- and there's no contract with
6 that hospital, in theory then the critical access hospital
7 should be paid the full fee-for-service rate. Sometimes
8 they tell us they've had some difficulty actually getting
9 that full rate from the providers, and that's kind of if
10 there's no contract in place.

11 And then there's the other case if they're
12 actually negotiating a contract then it can go up or down,
13 and more often they say it goes down, at least in our
14 interviews, from fee-for-service rates. But that's
15 something we hope to not limit our analysis just to these
16 interviews with critical access hospitals but also look at
17 the encounter data to see if we can confirm.

18 DR. DAMBERG: Great. And this starts to bleed
19 into Round 2, but I don't know whether all-payer claims
20 data would offer some opportunities in the future. Because
21 I know they're looking to capture alternative payments made
22 to providers in some of the states. So California is

1 moving pretty quickly in that direction.

2 MS. KELLEY: Brian.

3 DR. MILLER: Thank you. I enjoyed this chapter,
4 as someone who did part of my training at a very rural
5 place, struggling with rear-wheel drive car in blizzards,
6 and one stoplight.

7 I liked Table 2 a lot, and had a couple of
8 clarifying questions about Table 2. Under the column that
9 denotes annual cost in billions, in 2022 dollars, is that
10 the subsidy that the hospital facility gets based upon the
11 categorization, or is that just the cost of the Medicare
12 program, and are those values I just denoted the same or
13 different?

14 DR. STENSLAND: This is the extra money the
15 hospital would get, and those amounts are different. The
16 amounts are different. The biggest difference you'll see
17 is with critical access hospitals and on the outpatient
18 side, because if the patient is paying 50 percent of the
19 cost, they are paying a lot of the extra payment that that
20 critical access hospital is getting for outpatient
21 services.

22 DR. MILLER: So you're saying this measure is the

1 cost to the Medicare program, which directly is the same
2 amount that the hospital is getting.

3 DR. STENSLAND: These numbers in the column are
4 the sum of the extra money that the Medicare program is
5 paying plus the extra money the beneficiary is paying in
6 cost sharing.

7 DR. MILLER: Okay. We should probably clarify
8 that. And then what might be also helpful to make this
9 table clearer is to include the number of facilities that
10 are eligible. Eight hundred million dollars doesn't seem
11 like a lot of money in the Medicare program context, but if
12 that's for 10 hospitals versus 1,000 hospitals, that's a
13 pretty big difference, so we should include an N, the
14 number of hospitals, and then a dollars per hospital.

15 Also looking at this table, we mentioned the 340B
16 program. It's not quantified. We should quantify that
17 because I know that is an important source for these
18 facilities. And then we should also probably denote that
19 tax-paying hospitals are disadvantaged. Because of these
20 payment choices they are not eligible for 340B, despite
21 paying taxes.

22 A couple of other questions. Is there a reason

1 why we did not include the role of nurse practitioners,
2 physician assistants, and pharmacists? And I ask this as
3 someone who practiced in a rural area, and I would say
4 perhaps the clinicians were those practitioners and that we
5 actually wouldn't have been able to operate the clinics and
6 the hospitals without them.

7 MR. O'DONNELL: So we have discussed. We have
8 looked before at the share of clinicians in rural areas
9 that are NPs and PAs are higher. We've also talked before
10 that the whole reason for the RHC program to exist was to
11 allow NPs and PAs to bill and to provide care. So we
12 consumer wrap that in as context going forward. But if
13 there's a particular policy you want us to --

14 DR. MILLER: I think the fact is that we probably
15 wouldn't really have much primary care in rural areas if we
16 didn't have nurse practitioners or physician assistants,
17 and then we'd actually probably have limited access to
18 specialty care. Because in a rural setting, at least when
19 I was there, and I'm still sure the model is the same, that
20 often the clinic visits would be done by the nurse
21 practitioner or the physician assistant. The inpatient
22 hospital consult service would often be run by them, and

1 then the physician would be doing surgery and procedures.

2 Obviously, they would see the patients.

3 But a lot of the non-procedural volume was done
4 almost exclusively by nurse practitioners and physician
5 assistants, such that a lot of these rural, small
6 facilities would not have cardiology, gastroenterology,
7 cardiac surgery, general surgery, plastic surgery, or
8 dermatology, or probably much specialty care involved
9 procedures if they didn't have nurse practitioners and
10 physician assistants, and we should make that clear,
11 especially noting my colleague's comments about incident-to
12 billing in prior meetings.

13 And then, of course, pharmacists were extremely
14 important for immunization in rural areas too, and with the
15 recent pandemic we should denote that.

16 I agree with my colleague's comments about
17 quality as an important lever, and also about
18 administrative burdens, noting that we mentioned the
19 average of 27 MA plans, which is an overwhelming amount of
20 paperwork that makes me want to hide under the table, and
21 there's a certain so I truly could hide.

22 With the aim of talking about solutions, maybe

1 there are policies or regulations that we could explore as
2 part of this, what I hope will be a chapter in a future
3 report, exploring the role of automation and artificial
4 intelligence to decrease administrative burden for
5 clinicians so that they can focus on treating patients
6 rather than signing forms.

7 And then one other question I was curious, I
8 didn't see discussion of an efficient hospital, and I know
9 that's something that we talked about in the other hospital
10 chapter. I think that's important to have that same
11 concept and respect our precedents of policy framing here.

12 And then we also don't talk about access to novel
13 products like CAR T or gene therapy or other sort of
14 revolutionary treatments, and if we want to ensure health
15 equity, we want rural beneficiaries to have access to
16 those. And so we should find a way to measure and include
17 that. Thank you.

18 MS. KELLEY: Jaewon.

19 DR. RYU: Yeah, thank you. I just had a
20 clarifying question around the special payments, the ones
21 that you list out on Slide 5. Is that included in the MA
22 benchmarks?

1 MR. O'DONNELL: Yes.

2 DR. RYU: Thank you.

3 MS. KELLEY: Larry.

4 DR. CASALINO: I just want to make sure I
5 understand. The rural-urban categorization you guys used
6 this time, is it correct then to say that suburban
7 hospitals are included in the urban, not in the rural?

8 MR. O'DONNELL: Yes.

9 DR. CASALINO: That's correct. Okay. And then
10 the second thing, would it useful and/or possible to take a
11 look at cost sharing as a reason for bypass? So if I know
12 I'm going to have to pay some huge amount of cost sharing
13 if I go someplace that's 20 minutes away, but much less
14 cost sharing if I go to a place an hour and a half away, am
15 I bypassing because I think the second place is better or
16 because a \$200 cost share is a lot for me? I don't know if
17 that's worth looking at, or if we could look at it. But it
18 could be a major reason for bypass, especially for
19 outpatient care probably.

20 MR. O'DONNELL: Yeah. So we'll know the cost
21 sharing levels, and we'll know whether there's bypass. So
22 we'll be able to tell if there's a correlation. I'm not

1 sure how causal we will be able to say it is, but we can
2 look at those correlations.

3 DR. CASALINO: Great. That would be useful. And
4 then the last point, I know MedPAC is about Medicare policy
5 and its effects on Medicare beneficiaries, but as I said
6 before, I think that it would be wrong to ignore unintended
7 consequences of Medicare policies on other people. And
8 paying based on charges, to the extent that we are doing
9 that, can really, really hurt people who are not Medicare
10 beneficiaries but who don't have insurance. Because the
11 hospital charges whatever it wants, but if you don't have
12 insurance that's what they expect you to pay, right? And
13 so that's not a trivial point, even though it's not
14 directly involving Medicare beneficiaries.

15 Are you guys' wrists tired yet?

16 [Laughter.]

17 DR. CASALINO: I don't think I've ever seen such
18 a list of things.

19 MR. O'DONNELL: Can we wait until Round 2, after
20 Lynn's done, to answer that question?

21 [Laughter.]

22 DR. CASALINO: If you're lucky there won't be

1 time for a Round 2.

2 MS. KELLEY: Amol, that's all we have for Round

3 1. Should we move to Round 2.

4 VICE CHAIR NAVATHE: Scott, did you have a Round

5 1? No. Okay. Great.

6 Well, we'll move right to Round 2. I just wanted

7 to highlight for folks that we have just a little over 30

8 minutes left, and we have something like 12 or 14

9 Commissioners. So brevity, please, here. Dana?

10 MS. KELLEY: Lynn?

11 MS. BARR: Okay. I will be brief. In my

12 opinion, the problem with cost-based reimbursement paid

13 facilities is that cost equal price and that there is no

14 quality reporting. And I think that needs to be the main

15 focus of the analysis is how does cost equal price really

16 screw everything up, and what can we do about the lack of

17 quality reporting in these facilities and how that's

18 hurting patients. I do believe that high prices drive

19 patients away, so I am plus-plus-plus-plus-one on Larry's

20 comment. High prices double cost sharing. High prices go

21 to MA benchmarks. High prices increase the cost of

22 insurance. And this is a burden to our poorest

1 beneficiaries, and I would like to see us recommend changes
2 in our next cycle. Thank you.

3 MS. KELLEY: Stacie.

4 DR. DUSETZINA: All right. I will say piling on
5 a lot of plus-ones to what has already been covered,
6 especially by Lynn. Thanks for those excellent comments in
7 Round 1 and 2.

8 I am just going to say, I'm incredibly excited
9 about this stream of work, and I do want to see this move
10 forward. Most of my remarks are going to be specifically
11 about things I'd like to see in the analysis and the
12 workstream moving forward.

13 Jeff, you asked the question, is cost sharing
14 reform needed. Absolutely. Like it is absolutely
15 appalling that anyone is paying based on charges. Charges
16 are made up, like inflated in ways that are unbelievable,
17 and the fact that anybody is still paying based on charges,
18 uninsured people too, but people with Medicare coverage,
19 it's just unbelievable that this still happens. So that
20 needs to be reformed urgently.

21 I think figuring out what it means for how these
22 sites of care are paid by MA and also what does that mean

1 for cost sharing for MA beneficiaries is mission critical.
2 Like we need to know that because MA is such an important
3 coverage type for people in rural areas, and it's growing.
4 So that, I think, is really key for the workstream.

5 Looking at the trends in charges and cost
6 sharing, absolutely. That is critical to get policies
7 changed, I think, to really be very clear about what's
8 happening to people.

9 A couple of other things that I noted in your
10 presentation. The driving time and distance and how that
11 changed to allow for telehealth to count, I do really worry
12 what that means for people in rural areas, like really
13 rural areas, and their ability to actually do telehealth is
14 still, I think, fairly compromised in some ways. So I
15 think looking into that would be great.

16 I definitely appreciated the summary of the
17 switching between MA and fee-for-service, or from fee-for-
18 service to MA, in particular, and I really wanted to know
19 why. Like we know that once people make insurance
20 decisions, they don't like to revisit those decisions a
21 lot, and it feels like a lot of switching in a space where
22 we know that people aren't really actively looking to do

1 so. So why are people switching? And to any extent that
2 we could talk to the beneficiaries who are switching, and
3 maybe it's the people who are switching and trying to
4 switch back, we know that also happens, that would be
5 really helpful for this analysis, and for other studies, I
6 think, of what's really going on. You know, are people
7 getting outreach that is prompting them to switch, or is it
8 just that they've decided the coverage doesn't work the way
9 that they thought.

10 So again, incredibly enthusiastic about this
11 workstream, and thank you so much for the excellent work.

12 MS. KELLEY: Tamara?

13 DR. KONETZKA: Yeah, thank you for this really
14 interesting chapter. My first reaction when I read about
15 the patient cost sharing and the coinsurance based on
16 charges was, do people actually pay this? I think it would
17 be interesting to know whether those charges are actually
18 paid, to what extent do these result in sort of bad debt
19 and uncompensated care, because that sort of, in turn, has
20 consequences for the hospital.

21 But my second and overriding reaction was very
22 similar to Stacie's, which is why is anybody paying based

1 on charges? It does seem like a ridiculous policy that was
2 just based on historical accident, for which there's really
3 no justification anymore. And there are bad incentives to
4 increase those charges associated with it.

5 So I would really love to see an exploration
6 around the policy option, to change that policy, and have
7 it based on something that's more equivalent to what a
8 coinsurance rate would be under PPS. And so, you know,
9 there are always unintended consequences. It would be nice
10 to just sort of lay out how this could be changed and what
11 the consequences might be, and some analyses around that.

12 And then I say, similarly, this was a little
13 tangential to the chapter but it did come up, and that was
14 the fact that in switching from MA to fee-for-service that
15 beneficiaries no longer have guaranteed issue of a Medigap
16 policy. That also seems mostly historical accident. I
17 assume the original intention was so that people wouldn't
18 sort of wait until they're sick to be able to spend money
19 on a Medigap policy. But I think that this consequence of
20 not being able to switch or not finding enough horrible
21 Medigap policies is probably out of alignment with that
22 original intention. So I'd love to see some exploration of

1 policy options to change that, and what would happen if we
2 sort of restored guaranteed issue for people switching from
3 Medicare Advantage.

4 In terms of the Medicare Advantage stuff, I was
5 really interested in that Henke study that you mentioned in
6 the chapter, so I looked it up. It's a pretty simple fixed
7 effect study. This is the study that found a negative
8 correlation between MA penetration and hospital closures.
9 It's just a fixed-effect analysis so that changes in MA
10 penetration over time were correlated with changes in the
11 probability of a hospital closure.

12 I think the obvious issue there is that MA
13 penetration isn't sort of exhausting us, right. They go
14 into certain markets, maybe sort of include certain
15 hospitals in their network that are financially stable. So
16 I guess I wouldn't worry that that study is sort of in
17 contradiction to what people are worried about, and I think
18 there really is a worry that we're implementing all these
19 policies to sort of subsidize rural providers and make sure
20 they stay in operation, and that, in turn, sort of creates
21 some slack for MA insurers to just sort of negotiate lower
22 prices. So we're just sort of shifting money around.

1 So I think it is still important to sort of
2 monitor the health of providers over time and not spend too
3 much time worrying about that one study. So I think we
4 want to continue to monitor some profit margins, closures,
5 and uncompensated care, in particular.

6 I was also worried, as Lynn was, about access to
7 post-acute care. Again, this is part of the sort of
8 coinsurance issue off of charges for swing beds, which is
9 really high and perhaps unaffordable. I would say for this
10 analysis I would really love to see us continue to monitor
11 access to post-acute care in rural areas and especially to
12 try to look at some patient outcomes. Because if there's
13 one thing we know about post-acute care is that it's very
14 unevenly used and there's still a lot of lack of clarity
15 around the effectiveness of post-acute care. So less use
16 is not necessarily bad, but it may be if it's just due to
17 high prices, so I'd really like to see some more work
18 around patient outcomes in rural areas, in terms of post-
19 acute care and access to post-acute care.

20 And I'll stop there. Thank you.

21 MS. KELLEY: Brian.

22 DR. MILLER: Thank you. I hope that this becomes

1 its own chapter in the next cycle, given that 60,800,000
2 Americans live in rural areas. I realize that they are not
3 all Medicare benes, but we should respect their right to
4 choose a different place that's not an urban city, and make
5 sure that our system supports that.

6 I loved Table 2, so I apologize for being a
7 little obsessive about it. But as I was thinking about it,
8 and thinking about Lynn's comments about administrative
9 burden, from plans, it's hard to run a hospital to knowing
10 you have to do lots of paperwork. We all get excited to
11 get up in the morning and go to the office and do
12 paperwork. That's what gets us out of bed. I know it gets
13 me right up before the quadruple-shot espresso.

14 So I was looking at the list of the categories --
15 sole community hospital, Medicare-dependent hospital,
16 critical access hospital, rural emergency hospital, rural
17 health clinic, 340B -- and my head started to spin. It's
18 hard to keep track of what is doing what and what is
19 measuring what.

20 I wonder, and would posit that perhaps two things
21 we should think about, because we all care about rural
22 health. Can we think about simplifying these categories?

1 Because I counted seven categories, I think. That's a lot.
2 And if you're a clinic or a hospital you don't have a lot
3 of financial resources and you don't have a lot of admin
4 staff, figuring out how to meet the conditions for any of
5 those programs could be pretty overwhelming. So could we
6 think about a way to target our support for rural
7 facilities and rural care in a more administratively
8 efficient fashion.

9 And also long lens comments. If we were doing
10 that, and we are doing that, we should measure quality,
11 because we want to know what value we're getting for the
12 beneficiaries. I think that could make it a lot easier to
13 run a rural facility. Obviously quality measurement needs
14 a lot of improvement. That doesn't mean that we shouldn't
15 do it.

16 A couple of other thoughts. I looked at the MA
17 veterans fee-for-service switching data a little bit
18 differently than my colleague. I was interested that a lot
19 of people switched in rather than switching out. But I'm
20 still concerned about the equality of fee-for-service and
21 MA, and I think how consumer we get there.

22 One way to get there, which we have not explored

1 as a Commission but we should think about is the
2 competitive benchmark inclusive of fee-for-service, which
3 would mean that we do things like apply risk adjustment
4 payments to the fee-for-service plan, apply a quality
5 rating system and bonus payments -- not the current one but
6 a one -- to the fee-for-service plan in addition to the MA
7 plan. Because it's really weird to have a market that's
8 half of Medicare that gets all these additional payments
9 and then have fee-for-service sitting there by itself and
10 not having equal opportunity to get those payments, and
11 then for prices for those plans for beneficiaries to not
12 compete. Because in some areas fee-for-service might be a
13 much better plan for benes, and if that's the case we
14 should have them on an equal playing field.

15 I think, one other thing, hitting the nurse
16 practitioner, physician assistant, Pharm.D. box, which is a
17 favorite one for me, the reason that I'm interested in that
18 is because rural areas have fewer resources, and when we
19 have fewer resources, you have to innovate. And so we
20 should spend time talking about what that innovation looks
21 like, both with the types of clinicians that are using the
22 delivery system, because the rural delivery system with its

1 different staffing and operational model, especially things
2 like swing beds, could be a great model for urban and
3 suburban areas, like we should learn from that and apply
4 that throughout the rest of the Medicare program.

5 And then we should also, as Lynn has said in
6 other sessions, focus on solving problems, not just
7 pointing them out. And so I think about in addition to
8 rural facilities, where you solve some of the staffing
9 problems -- they still have barriers, but having solved it
10 by using a different workforce -- and we think about
11 technology as a way to automate, because some components of
12 care are augment components of care. There was a recent
13 study that showed that if primary care docs did everything
14 they were supposed to they'd work 27 hours a day, which is,
15 I mean, not sustainable. So can we use technology and
16 automation, and is there a way we can pay for that, and
17 should, say, a tech company be a Part B provider in order
18 to do that, as an example.

19 So I think that those are things that we should
20 explore in this chapter, and I look forward to seeing it as
21 part of next year's formal workstream. Thank you.

22 MS. KELLEY: Cheryl?

1 DR. DAMBERG: Thanks very much. This is great
2 work. I think it's a great start to developing a robust
3 agenda, so thank you to the staff for getting us started on
4 this discussion.

5 I do want to plus-one on much of what the other
6 Commissioners have said, particularly Lynn, so I'm going to
7 try not to repeat those comments.

8 You know, as I noted, the growth in MA I think
9 presents us with new challenges related to some of these
10 additional payments and what's going on in that space. So
11 I think the more we can learn, you know, that will help us
12 understand the extent to which these rural providers are
13 sort of at risk.

14 I wholeheartedly support interviews or any other
15 mechanism for making data transparent on how providers are
16 paid on the MA side. That would be great.

17 I also think this issue of cost sharing and the
18 need for reform is critically important, and Tamara
19 mentioned the issue of bad debt. But I think it would be
20 helpful to really spotlight, for the average beneficiary or
21 beneficiaries in different groups, what their cost sharing
22 exposure is. If you compare them, sort of between their

1 urban counterparts to really spotlight for people who are
2 going to read this report what these differentials are and
3 potential for bankruptcies. We know that's a critical
4 issue underlying bankruptcy in the United States.

5 I mentioned the APCD data. It may not be kind of
6 ready for prime time right now, but I think this will
7 probably not be the last time we touch this issue, and I
8 would certainly put this on your radar to think about
9 whether some of the information you need could be found in
10 some of these APCD databases.

11 Plus-one on what Tamara said about post-acute
12 care. I had a question about the 340B dollars and how
13 those are being used and the lack of transparency on that
14 front. I think it would be helpful to see if we could dig
15 a bit deeper there and to provide greater transparency in
16 terms of what the hospital is actually paying and what they
17 are charging people for those drugs, because I suspect
18 that's not what we would want to be happening in that
19 space. And the question is what are the reform options.

20 And then I think just overarching, this is a
21 multidimensional examination, and I think one of the things
22 that may help us as well as the future readers of this

1 chapter is trying to put some kind of framework around
2 this, because there are so many different things we are
3 talking about. We are talking about cost sharing and
4 prices and quality of care, so I do support trying to get a
5 better sense of what's going on in quality. But also the
6 role that I think Lynn mentioned about public health,
7 particularly in rural communities. And I recognize we
8 probably can't tackle it all, but it might help to start
9 framing this and then prioritizing where we look.

10 MS. KELLEY: Betty.

11 DR. RAMBUR: Thank you so much. I really
12 appreciate this work and the comments of the Commissioners,
13 so I will try to be brief.

14 My first thought when I was reading this was that
15 Table 2 is brilliant. I thought it was really, really
16 helpful taxonomy. I've worked in rural and frontier areas
17 most of my life, and it's always seemed like a bit of a
18 soup. You know, I knew they were all out there so I really
19 appreciate that.

20 My only slight suggestion there would be an
21 asterisk to define "necessary provider," because people
22 won't know what that is.

1 Lynn brought up the issue of the definitions of
2 "rural," and I think that's extremely important. And I
3 think a short box, kind of describing the pros and cons of
4 the two methods would be very, very helpful. Many years
5 ago I did my dissertation looking at barriers to delivery
6 of home health services in rural areas by population
7 density, and it was a remarkably different world depending
8 on if you were in a frontier county or whatever, and the
9 definitions really matter. So I think just clarifying that
10 and then why we're going for what we're going would be
11 helpful.

12 On page 23, it talks about physicians reporting
13 that they were considering out of network so people in MA
14 plans would bypass. I thought that was really important,
15 and the magnitude of that wasn't clear to me, I think
16 understanding how often that happens. The document says
17 that we don't know how often beneficiaries pick the network
18 before they pick an MA plan, but I assume they are like
19 most and don't or can't. So I think if we can have some
20 idea of the magnitude of that, that would be important.

21 You asked who else we should be looking at, other
22 stakeholders, and you've talked to clinicians, which I

1 assume includes nurse practitioners, PAs, and physicians --
2 and thank you, Dr. Miller, for highlighting the important
3 work they do -- and administrators. But I would also be
4 very interested in the experience of the staff. The staff
5 in these settings really are specialists because they're
6 generalists, and at least whether they're physical
7 therapists, nurses, whatever, they may be working the swing
8 bed one day and the emergency department another, and that
9 is quite a world to span.

10 It leads to the issues of quality, and not
11 counting quality reporting I think is absolutely essential.
12 But it's also important we get the right metrics and it
13 doesn't just end up being reporting burden.

14 One of the things that I'm particularly concerned
15 about, as a nurse, is how many procedures that are really
16 low volume are done, because that is a very uncomfortable
17 experience to be involved in something you don't do very
18 much. So if we can get some handle on that.

19 I want to give a plus-one, plus-one on the post-
20 acute thing that was mentioned by a number of people, Lynn
21 and Tamara. And I just have to say that I'm really
22 thinking about skilled nursing facilities a lot right now,

1 with what's been in the news about the mandatory staffing
2 ratios and the kerfuffle around that. But I also know that
3 the nursing staff and staff mix is the air traffic
4 controllers. They are the safety in that environment. And
5 if we didn't have enough air traffic controllers, would we
6 still fly and just say, well, it's too much of a burden on
7 the airline industry? So I really think we should think
8 about that, whether it's in the quality reporting or what.

9 And then just this week I think I read that 30
10 percent of Medicare Advantage beneficiaries do not use any
11 of the supplemental benefits. I couldn't find it right
12 now. I'd be curious if we know that for rural
13 beneficiaries.

14 And finally, cost sharing reform. Yes, yes, yes.
15 That is extremely important.

16 So thank you all for your comments. I appreciate
17 it. And thank you for this work.

18 MS. KELLEY: Greg.

19 MR. POULSEN: Thank you. I would pile on with
20 saying great work. Thanks to you all for all the things
21 that you've done. Like a lot of our colleagues here I've
22 spent a lot of time in rural health care, but I still

1 learned a lot. So great work and great comments by the
2 Commissioners that preceded me here.

3 I'm particularly grateful for your recognition
4 that there is huge variation among the rural MA plans. I
5 think that is a big deal in their performance, and it's
6 likely to do varied, at least partially based on their
7 different structures and incentives.

8 The variation in the two I highlighted supported
9 I think supports the idea that there may be a potential
10 change in rural health care that could be a really powerful
11 incentive to do things in a more effective way. And I
12 think we might have a model that we could look at that I
13 don't think we've considered yet in rural areas and that's
14 been the emerging CMMI CMS AHEAD Model, which is a
15 hospital-based global payment approach that I know some of
16 you are familiar with. While this model faces some really
17 difficult challenges in most settings, I think it's
18 intriguing as a concept for rural health care.

19 As I've mentioned here in the past, my own
20 organization has had some extremely positive results in
21 capitation-based payment in rural communities, especially
22 isolated rural communities. The potentially wonderful

1 thing about that concept, as a model at least, is that it
2 brings together multiple payers into a common payment
3 approach and a prepayment approach, which is really
4 important given the fixed cost nature of most rural
5 communities.

6 This could be, I think, exciting in rural areas,
7 but unfortunately the AHEAD Model, as it now exists, is
8 state based, and there's really no capability to apply it
9 explicitly or specifically for rural communities. But that
10 doesn't mean that we couldn't consider such a concept more
11 broadly as a recommendation, going forward.

12 Almost by definition, rural communities,
13 especially isolated rural communities, are single provider
14 in nature, and creating consistency in prepayment could
15 create a remarkable health ecosystem where, again, as I
16 mentioned, costs are largely fixed, and we could see a
17 differential way of thinking about health care.

18 I think I could speak way longer than would be
19 respectful on why I think this virtuous payment approach
20 would be good for government, good for providers, good for
21 private payers, and most importantly, good for
22 beneficiaries. But as we think about a mechanism that

1 could really be a swing-for-the-fences kind of an approach
2 we may have a leg up because of the work, again, as I
3 mentioned, the work on AHEAD has had to deal with a lot of
4 really complicated issues that they have now had to dig
5 into and figure out. And I think that could give us some
6 steps forward in potentially a different model that might
7 really do something dramatically more effective in rural
8 communities than we've experienced before. And given the
9 new technologies that are available, I think we have the
10 potential to experience a growth and really a regeneration
11 of capabilities in rural communities that could make health
12 care there very, very attractive financially as well as
13 clinically.

14 MS. KELLEY: Gina.

15 MS. UPCHURCH: Thanks so much for the chapter.
16 This would also add a plus-one to many of the comments that
17 have already be made. These are some more granular
18 comments about the chapter. But I am excited that we are
19 working on -- it's not a chapter -- the work, the
20 workstream, excuse me, but I do hope it becomes a chapter
21 also.

22 So there is something on page 16 that says "while

1 Medigap plans are often more expensive than MA," and I have
2 a problem with that. Often, yes, and that's technical
3 true. However, if the person is not very healthy, goes in
4 and out of the hospital, has to have PT/OT, you pay every
5 time, go to rehab, if you can find local rehab, you see
6 specialists -- you know, the maximum out-of-pocket for many
7 Medicare Advantage plans, the max that the government sets
8 in 2024 is \$8,850. Of course, plans can have it lower than
9 that.

10 In North Carolina, I was just looking at the
11 Medicare Advantage plans, the maximum out-of-pockets,
12 roughly around \$3,500 to \$4,000, something like that. But
13 if I have a supplement, and on average we help people with
14 supplements, say a 75-year-old, paying \$200 a month in
15 North Carolina -- I'm in an urban, you know, Durham --
16 that's \$2,400. Plus you've got to pay your Part B
17 deductible, so \$2,600.

18 So if you're a sick person and you have to use a
19 lot of services you save a lot of money by being in
20 original Medicare and having a supplement. So I just want
21 to point that out. So Medicare Advantage plans are not
22 always less expensive.

1 So what I'd really like to think about is what
2 are the costs of supplements in rural versus urban
3 communities, and how is that disadvantaging some people in
4 rural communities. And who owns those Medigap policies?
5 And if you're a company that sells Medigap and Medicare
6 Advantage, do you have an incentive to raise our Medigap
7 prices to try to shift people over to the Medicare
8 Advantage plans that you also own? I'm just curious if we
9 have any ideas if that is happening.

10 Medical loss ratios with Medicare Supp plans, I
11 think it's 65 percent, where we know with other insurance
12 it's 80 to 85 percent. Is that true? Who decides that?
13 And then to Larry's point.

14 DR. CASALINO: Gina, you just asked Jeff
15 Stensland a question that he doesn't know the answer to.
16 This is a first in my experience.

17 [Laughter.]

18 MS. UPCHURCH: I don't know. I may be wrong, but
19 I think that is true.

20 And to Larry's point, when he says are people
21 bypassing some of these rural hospitals or whatever because
22 of the cost sharing, my question, they don't really know

1 the cost sharing because it's a percentage, that you know
2 after the visit. So they're blindly, or they're hearing
3 their neighbor say maybe it costs more or something, but it
4 is not known to them up front if it's based on cost, is my
5 understanding.

6 And I've got to say something about pharmacy. So
7 340B pricing, you know, if it's intended, I know in some
8 rural communities they probably, if the FQHC or the rural
9 health center doesn't have an in-house pharmacy, I'm
10 wondering if they contract it out, which is probably a very
11 good thing for those pharmacies because they are slammed by
12 DIR fees. Rural pharmacies, in particular, have been hurt
13 by direct and indirect remuneration fees and have been
14 closing. So do they have impact to pharmacy in rural
15 communities, and 340B contracting, is that a way to help
16 those communities keep those pharmacies in tow?

17 And lastly, I am just concerned about network
18 adequacy as we move forward in rural settings. You know,
19 we've heard of people that, while on paper they have home
20 health agency as an example, that's in network with a
21 Medicare Advantage plan. When you call to actually get
22 that home health nurse come see you, they say you're too

1 far, you live too far. So is that allowed? I mean, can
2 that happen, because we've heard it some. Is that supposed
3 to happen, and what can you do about it as an individual
4 consumer if you are being told that even though that
5 company is in your Medicare Advantage network but it's not
6 actually servicing you. Thanks.

7 MS. KELLEY: Jaewon.

8 DR. RYU: Thanks. I just have three comments.
9 First of all, at a high level I'm disappointed I won't be
10 here to see this work come to fruition. It's a really
11 important issue, and I'm glad we're tackling it.

12 Comment one had to do with the interplay between
13 MA and rural. It gets to the question I asked as well. It
14 just seem like, I think that's just one example of
15 something that needs to be further explored, so I'm glad
16 that's part of the workplan. That example, you know, if
17 it's in the MA benchmark and yet plans aren't really
18 passing that along, that just seems to defeat the whole
19 purpose of what those special programs are there for,
20 setting aside whether those special programs are indeed the
21 right kinds of ways to further bolster or make rural health
22 care more sustainable.

1 Number two, I think the copay issue absolutely
2 needs to be a part of the workplan. I think it's poorly
3 understood, to Gina's and others' points, and maybe
4 something that people aren't even as aware of. So bringing
5 light to that would be good.

6 The third, slightly longer comment, and this has
7 come up before in terms of some of our payment adequacy
8 discussions, but I think when we look at either hospital or
9 even clinic -- and we have explored this a little bit on
10 the ambulatory side when we did the last round of rural
11 work -- but I think we have to get down to the granularity
12 of types of services.

13 When we look at facilities and hospitals, and
14 when we do that for adequacy discussions, we do that
15 through the lens of simply are they open or did they close.
16 There is a pretty wide gulf between an open hospital and a
17 closed hospital, where services erode and essentially die
18 on the vine. That dying on the vine process I think needs
19 to be better understood, and it could even be, I think in
20 the chapter it was on the bottom of page 5, into page 6,
21 you list some of those critical services. And if there's a
22 way to get better line of sight into whether those services

1 and programs continue to exist, even while these hospitals
2 are open, I think that would be really informative.

3 For example, if the hospitals are open doesn't
4 necessarily mean all is well. It doesn't mean that
5 services are intact. It doesn't mean health needs are
6 being met if some critical programs are not there. And so
7 further fleshing that out, it would be great if that was
8 part of the work, as well.

9 MS. KELLEY: Kenny.

10 MR. KAN: Outstanding chapter. I am very
11 enthusiastic. I definitely want to encourage us to further
12 explore the interplay of MA and rural health.

13 I'm definitely not a fan of charge-based pricing
14 and would really encourage us to explore several things.
15 Number one, given charge-based pricing, I'm really
16 concerned about potential skipped or deferral of care, you
17 know, Medicare beneficiaries. So I definitely agree with
18 Jaewon. We should really explore more the whole
19 copay/coinsurance dynamic. I

20 t's actually very complicated. With copay you
21 will probably lower the out-of-pocket cost of the
22 beneficiaries. It would shift costs over to MA. But yet,

1 at the same time, you also get what's called induced
2 utilization, that probably didn't exist before. Some of
3 that will be good utilization in terms of preventive care.
4 Some probably will be unnecessary utilization, possibly.
5 We don't know, so if we could look at that.

6 But yet at the same time, by having the copay
7 model in there you help to inject predictability in terms
8 of how you think about hospital finances. So could we
9 actually look at that and blow that out, in the way that
10 Greg was actually talking about, the AHEAD Model, inserting
11 some kind of a capitation-based model. Because the key
12 here is predictability of cost for the entire system. If
13 we can maybe look at that as a pilot or some kind of
14 accounting footprint and see how that actually works out,
15 and then further extrapolate that, I think that could be
16 very informative.

17 And that was it. Thank you.

18 MS. KELLEY: Robert.

19 DR. CHERRY: Thank you. A great job in laying
20 out this chapter in a way that allows for really productive
21 discussion and solicitation of feedback, so that's
22 definitely much appreciated.

1 I think for me what was most striking about the
2 chapter is this patchwork of programs that is in place to
3 make sure that we actually have a rural health care system.
4 And because of that fragmentation there is a lot of
5 complexity around it, which speaks to the whole issue
6 around Medicare being programmatically complex and
7 difficult to wrap your mind around.

8 In that same vein, we also tend to think about
9 these different specialty areas, like rural health care, in
10 bite-sized chunks, sometimes at the expense of other work
11 that we're doing, or other recommendations that we may
12 have. And so one of the things that I noticed was
13 missing in the chapter is all the work that we've done
14 around the safety net index. And I really do wonder if the
15 safety net index was law what the impact would be on these
16 various programs that are keeping rural health functional,
17 and whether those programs may need to have adjustments
18 based on the SNI or whether our SNI model actually needs to
19 be adjusted in the context of those programs.

20 So if I were to put something on the wish list of
21 many other items that the Commissioners have suggested it
22 would be an analysis of what the SNI would look like in the

1 context of all these other payment programs that exist in
2 the rural space.

3 But really, thanks for teeing this up very
4 nicely.

5 MS. KELLEY: Scott.

6 DR. SARRAN: Yeah, great work, guys. Two series
7 of comments. I will be very brief. The first is a series
8 of strong plus-ones to other Commissioners' comments.
9 Looking at the location of hospitals versus location of
10 people they serve, beneficiaries they serve I think is
11 important, for example. I think about a rural hospital
12 that is the catchment area for a ski resort. They may have
13 an extremely lucrative orthopedic service line doing
14 emergent data in a network totally different than what
15 we're trying to prop up and support here.

16 Swing beds. When I think about it, sort of a
17 visual of the acuity of a beneficiary versus the capability
18 of a provider with beds, there's a sweet spot there at the
19 less than critical care and the greater than a rural SNF
20 could provide, that is probably the lower end of inpatient
21 acuity, the higher end of skilled acuity. We should not do
22 things that discourage rural hospitals from serving that

1 niche, that sort of combined niche. So I really think that
2 is worth looking at.

3 Quality reporting. We have to. I mean, we're
4 making, in essence, a series of public policy and
5 recommendations around propping up rural entities. We need
6 to understand whether we can do that at an acceptable
7 quality level, not just an acceptable cost level.

8 Greg's comments about population health, wow. If
9 there's a home run to be hit in this space it's down that
10 dimension because there are a variety, as you were point
11 out, sort of structural reasons why this might make really
12 wonderful sense.

13 And the beneficiary cost sharing, it is so
14 perverse. It's not just wrong. It drives people away.
15 It's such a perverse thing.

16 An MA comment. The issue, I think, with MA is in
17 urban and suburban, with hospital consolidation, et cetera,
18 it is a relatively even playing field on a good day between
19 providers and large MA plans. It is grossly an unequal
20 playing field with rural providers. So I think our mindset
21 should be putting out potential solutions around leveling,
22 what would enable a better leveling of that playing field.

1 For example, on the [audio disruption] solution,
2 but there are things that we could think about such as any
3 willing provider type regs for rural providers willing to
4 accept their fully loaded fee-for-service rates, limiting
5 MA plans' ability to do PAs for inpatient acute, perhaps,
6 and for the first five days of skilled. I mean, there
7 would a series of several others. The point is I think we
8 should start looking at potential solution sets that would
9 level the playing field.

10 Two minutes and 53 seconds, I just want to say.

11 MS. KELLEY: Larry.

12 DR. CASALINO: Yeah, again, great chapter. Just
13 a few quick comments. One is I just wanted to -- it has
14 only come up once so I want to echo Stacie's thing about in
15 looking at quality, trying to look at areas like cancer
16 care, where there are reasons to believe that it might be
17 worse in rural areas, in general, and even worse in rural
18 areas where the person is an MA enrollee, but we don't know
19 that.

20 Second, I just want to say I think Robert's
21 comment about relationship of safety net index to this is
22 really smart and would bear some more thinking.

1 The second comment, I don't know if there's any
2 data or anything published on this, but my impression is
3 that most Medicare beneficiaries don't really have a clue
4 when they choose MA, or if they decide they want to
5 initially, or if they decide they want to switch out of MA,
6 that they don't have a clue about the consequences of that,
7 which basically are prohibitive in most cases, unless
8 you're a very, very healthy person.

9 So first of all, I'd like to know if there is any
10 literature on that, and secondly, when you guys are out
11 talking to beneficiaries or anybody else who might have
12 some experience with this, I'd like to know more about the
13 extent to which beneficiaries do have a clue. And there
14 might be some thought given to if they don't have a clue,
15 how they could be given a clue. Obviously, someone like
16 Gina will give them a clue, but most benes don't talk to
17 people like Gina.

18 Third and next to last comment is, it is
19 striking, if these extra payments go into the MA benchmark
20 but MA doesn't make those payments themselves, doesn't have
21 to make those payments themselves, that is MA usually free-
22 riding on the fee-for-service system. And I think some

1 discussion of that might be useful, because that's a fairly
2 big deal. These payments are not small.

3 And the last comment is, I think in the last year
4 or the year before, a so-called provider-based clinic, it
5 was like \$255 for an office visit and \$85 for an
6 independent clinic. Two comments about that. One is it
7 took me a little while to figure out that by provider based
8 we meant hospital based, I think. I don't know if provider
9 based is the standard terminology, but it's poor
10 terminology, and you might pay some attention to that in
11 the chapter.

12 And then the last point about that is that \$255
13 versus \$85, it's amazing that there are any independent
14 rural health clinics. It may not be a good thing for all
15 the doctors in rural areas to work for hospitals. It could
16 be a good thing. I'm not making the argument one way or
17 the other. But the difference in price is so great, and
18 it's going to decrease but it's still going to be very
19 large. A little bit more comment about that and the
20 consequence, which I assume is most clinicians working for
21 hospitals, not in independent clinics, might be discussed a
22 little bit, as well.

1 MS. KELLEY: Jonathan.

2 DR. CASALINO: I want to know if I was quicker
3 than Scott.

4 MS. KELLEY: I was not timing. Sorry.

5 DR. JAFFERY: We will guess no.

6 VICE CHAIR NAVATHE: We have an empty Vice Chair.
7 The Vice Chair does the recording. So poorly done, Vice
8 Chair.

9 DR. JAFFERY: I will try and be brief, because I
10 think we are over time already. So first off, this is a
11 great chapter, and I think really several things, really
12 new information, and in particular this notion about copays
13 being based on charges. I really appreciate, Jeff, you
14 walking us through the history. It helps us understand how
15 we got here and how it wasn't completely irrational at the
16 time, but I think it's unconscionable if Congress and
17 others, you know, perpetuate that. This can and should be
18 fixed.

19 I just wanted to share a little bit of data, that
20 I'm happy to share more offline with you guys. The AAMC's
21 Research and Action Institute published an issue brief back
22 in the fall looking at some of the use of services, both in

1 primary care and specialty care, in rural versus urban.

2 And there have been some comments that we've made along the
3 way today and in previous conversations that make sense,
4 but I'm not sure they're 100 percent based in the data.

5 And so, you know, essentially, if you look at the
6 number of visits to primary care physicians in urban and
7 rural areas for Medicare beneficiaries, they are pretty
8 similar. And we talked about nurse practitioners and PAs
9 kind of filling the gap, and they do fill the gap a lot but
10 they are almost exactly the same. There was a number of
11 visits that rural and urban Medicare beneficiaries is what
12 was found, and there are actually more family medicine
13 docs per capita.

14 And I think one other really interesting finding
15 was that rural beneficiaries were more likely to have a
16 usual source of care, and perhaps that relates to access to
17 urgent that is greater in urban settings.

18 Now clearly rural populations have worse health
19 status overall -- we know that -- higher poverty rates,
20 lower education levels. But I think the big thing that was
21 found here was this differential in specialty care access,
22 and Jaewon mentioned the closures. And we talked a lot

1 about hospital closures, but think he spoke well to the
2 fact that it's not always a hospital closing. They're
3 closing a service line. And lots of interesting data about
4 that, as well, put forth about how much the median distance
5 that rural residents had to travel after that closure.

6 I mean, it already can be more challenging to get
7 somewhere if you live in a rural area. We expect that. I
8 mean, people choose to live in rural areas probably because
9 they want to not be in those more crowded spaces. But, you
10 know, it's not a slight difference. And the change that
11 happened after these closures, you know, we're talking
12 about going from 3.5 miles to get to general inpatient care
13 up to almost 25 miles, 24 miles. So it's really, really
14 significant, especially if you have to undergo some
15 significant and repeated chronic care, like radiation
16 therapy or certainly emergent care.

17 Again, I'm happy to share that offline, but I
18 thought those were important elements in the conversation,
19 as well. Thanks.

20 VICE CHAIR NAVATHE: Brian, I think you had
21 something, on the point, that you wanted to add.

22 DR. MILLER: Yeah, I had an on-point response to

1 Scott. I agree that managed care can be a burden to rural
2 providers, but multiple Commissioners have commented how
3 rural markets often have monopolies or near monopolies for
4 hospitals or clinics. And so I think that the problem
5 might be slightly different. The problem might be if you
6 are out of network as a rural facility you have trouble
7 getting the fee-for-service rate, which is what the regs
8 say that you're supposed to get, and so that could be an
9 area for exploration, if that does or does not happen and
10 how to fix that, which would be a good regulatory policy
11 intervention to ensure access.

12 I do think, though, that the market dynamics are
13 perhaps a bit different. So if the hospital is super and
14 the delivery system is consolidated and there is only one
15 delivery system, functionally what that means, actually, is
16 that even your multibillion-dollar, monstrous plan showing
17 up in the black suburban corporate jet or whatever could
18 actually be held hostage by the small rural hospital, which
19 chooses to go out of network and not accept the rates and
20 get the fee-for-service rate. That's a consumer protection
21 that's really important for the beneficiaries to assure
22 that if they don't have that in-network facility that they

1 can still get care there at a fee-for-service rate.

2 So I don't think it's necessarily the market
3 dynamics of consolidation of plans, because the
4 consolidation is usually more on the hospital side or the
5 clinic side in rural areas, but making sure that that
6 consumer protection works so that benes actually get access
7 to care and don't get pushed under the bus financially.
8 Thank you.

9 VICE CHAIR NAVATHE: Dana, is that the end of the
10 Round 2 queue? Okay, great.

11 So Brian and Jeff, thank you so much. I
12 definitely echo the comments from the other Commissioners
13 about the great work. Commissioners, thank you so much.
14 It is very clear there is a lot of enthusiasm for the work.

15 I was planning, actually, on doing a little
16 recap, a wrap-up, and then I started to make a list, and
17 then the list was going on to three pages. So suffice it
18 to say that I think there is a lot of enthusiasm for the
19 cost sharing work. There is a lot of enthusiasm for the MA
20 interaction. There is also a lot of enthusiasm for a lot
21 more than just those, and also there are nuances within
22 those topics.

1 So I think that's very good feedback. I think
2 one of the things that we'll have to chew on here is just
3 scope and bandwidth. Obviously, we can't do everything
4 everyone suggested in the next cycle, so I think that's
5 something that we'll be processing as we go. But thank you
6 so much for the very thoughtful comments. I think it's
7 clear that you all put a lot of effort into the comments
8 that you shared.

9 So we will wrap up here. For those listening at
10 home, we want to hear from you, as well. Please send your
11 comments in at meetingcomments@medpac.gov, or you can do it
12 also through our website at medpac.gov/meeting.

13 We will reconvene at 1:30 Eastern today, so just
14 about an hour, and we'll start with Medicare Advantage
15 encounter data. Thank you, everyone.

16 [Whereupon, at 12:28 p.m., the meeting was
17 recessed, to reconvene at 1:30 p.m. this same day.]

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1 AFTERNOON SESSION

2 [1:32 p.m.]

3 VICE CHAIR NAVATHE: Welcome back, everyone, for
4 the afternoon session. We will be starting with Andy
5 Johnson and Stuart Hammond, who will be talking about
6 Medicare counter data.

7 DR. JOHNSON: Good afternoon, this presentation
8 updates our assessment of the completeness of MA encounter
9 data and other sources of information about MA enrollees'
10 use of health care services. The audience can download a
11 PDF version of these slides in the handout section of the
12 control panel on the right side of your screen. The
13 material presented today will be included in a June report
14 chapter, along with a comparison of MA encounter data and
15 plan bids that we will present in April.

16 I will begin today's presentation with an
17 overview of the MA encounter data, its uses, incentives for
18 submitting the data, and the Commission's prior
19 recommendation to improve encounter data completeness.
20 Then I'll turn it over to Stuart to discuss our comparison
21 of MA encounter data with other sources of MA utilization
22 information, including an assessment of completeness across

1 contracts. Finally, we will discuss the implications of
2 the findings for policymakers and researchers.

3 MA encounter data began with the Balanced Budget
4 Act of 1997, which required the collection of encounter
5 data for inpatient hospital services and permitted the
6 Secretary to collect encounter data for other services.
7 However, those efforts were abandoned after plans claimed
8 that submission of the data would be an excessive burden.
9 In 2008, CMS resumed the collection of detailed encounter
10 data for all Medicare services and stated its intention to
11 use the data for risk adjustment and other purposes.

12 Encounter data collection began in 2012. CMS
13 phased in the use of encounter data as a source of
14 diagnostic information for MA risk scores from 2015 to
15 2022, and encounter data have been the sole source of MA
16 diagnoses since then.

17 Detailed encounter data are essential for
18 oversight of the care provided to the more than half of
19 Medicare beneficiaries who are enrolled in MA. Without
20 valid and reliable data, there is limited understanding of
21 how payments to plans correspond with service use, quality
22 of care, and the provision of extra benefits that MA plans

1 offer.

2 In addition, administering the MA program
3 requires the use of disparate data sources, including many
4 single-purpose data submissions from plans and providers.
5 Complete encounter data could assist or even replace
6 various data collection efforts and would ensure that the
7 program relies on data that are internally consistent and
8 conform to program rules.

9 Finally, plans have the flexibility to implement
10 utilization management practices, use value-based insurance
11 design, and beneficiary incentive programs. Encounter data
12 have the potential to inform how these techniques are
13 employed and help improve Medicare policies more broadly.

14 One other potential use of complete encounter
15 data is to assess the use of certain services by MA
16 enrollees. In recent years, researchers have begun to
17 compare utilization rates between MA and fee-for-service.
18 However, we note that there are important differences
19 between MA encounter data and fee-for-service claims.

20 In fee-for-service Medicare, claim submission is
21 required for payment, so providers have a strong incentive
22 to submit claims and provide all needed information for

1 payment. Fee-for-service claims files include all final
2 adjudicated claims and therefore are generally considered a
3 complete record of Medicare-covered services provided to
4 beneficiaries covered under fee-for-service Medicare.

5 In MA, plans are required to submit encounter
6 records to CMS for all items and services provided to
7 enrollees, but that submission process is separate from
8 plans' payment adjudication with providers. CMS performs
9 front-end checks to verify the quality of the data, but
10 there is no formal assessment of whether all encounters
11 were submitted.

12 Although information about MA enrollees' use of
13 services has value, we should be cautious about assessments
14 made solely using MA encounter data.

15 Through reports and presentations since 2019,
16 MedPAC has found the data to be incomplete, and the current
17 incentives to submit encounter data have only resulted in
18 incremental improvement.

19 The use of encounter data to calculate MA risk
20 scores provides some incentive to submit records of
21 inpatient and outpatient hospital and physician services
22 when those records identify a diagnosis that is not

1 identified on another record during the same calendar year.
2 There is less incentive to submit records for other
3 settings that are not used for risk adjustment.

4 CMS provides feedback to plans regarding their
5 encounter submissions, but only about the number of
6 submissions per enrollee by service category. Plans are
7 given report cards that compare their submissions to
8 regional and national averages, but these report cards do
9 not contain comparisons with external data sources.

10 CMS also does not assess the consistency of
11 information reported through plans' encounter data with
12 other data that plans submit, such as HEDIS quality data,
13 bid data, and medical loss ratio data.

14 Since 2019, CMS has sent performance reports to
15 MA organizations evaluating each contract's submission of
16 encounter records based on certain metrics. Noncompliance
17 with these metrics could initiate a process of escalating
18 CMS actions, including outreach to plans, technical
19 assistance, warning letters, and corrective action plans.

20 A couple metrics focus on whether an MA contract
21 has successfully submitted any encounter records for each
22 of the six health care settings.

1 This table shows that since 2015, the share of MA
2 contracts successfully submitting a record for each setting
3 has improved, but a small number of contracts did not
4 submit any records for skilled nursing, home health, or
5 durable medical equipment in 2020.

6 In 2023, CMS added four metrics that evaluate the
7 internal consistency of the data, assessing whether
8 facility and professional encounter records match for
9 inpatient stays and emergency department visits, whether
10 enrollees with an end-stage renal disease diagnosis had an
11 encounter record for dialysis services, and whether
12 enrollees with three or more chronic conditions had any
13 encounter records at all.

14 Although these metrics are a step in the right
15 direction, the Commission has compared encounter data for
16 2014 through 2019, to other sources of information about MA
17 enrollee inpatient stays, skilled nursing users, and home
18 health users, and dialysis users, and found that encounter
19 data are incomplete and improving only incrementally.

20 To accelerate the pace of that improvement, in
21 2019, the Commission recommended additional steps to
22 increase encounter data completeness and accuracy.

1 The recommendation directed the Secretary to
2 establish thresholds for the completeness and accuracy of
3 MA encounter data, evaluate MA organizations' submitted
4 data, and provide feedback to plans on completeness
5 metrics. In addition, a payment withhold would be applied,
6 and CMS would provide refunds to MA organizations that meet
7 encounter data completeness thresholds.

8 Finally, the Commission also recommended
9 establishing a mechanism for direct submission of provider
10 claims to Medicare Administrative Contractors. One
11 provision was that, if program-wide thresholds were not
12 met, the recommendation would require all MA organizations
13 to submit claims via the administrative contractors.

14 I'll now turn it over to Stuart to present our
15 updated assessment of encounter data completeness.

16 MR. HAMMOND: Thank you, Andy.

17 We compared MA encounter data with four other
18 datasets that contain information about MA enrollees' use
19 of services: the Medicare Provider Analysis and Review
20 file, or MedPAR, for inpatient stays; the Dialysis risk-
21 adjustment indicator, for dialysis services; the Minimum
22 Data Set, or MDS, for skilled nursing stays; and the

1 Outcome and Assessment Information Set, or OASIS, for home
2 health services.

3 Providers are required to submit these data
4 directly to CMS, without any processing by MA plans. For
5 each comparison, we assessed the number of MA enrollees who
6 had a service record in either source. For inpatient
7 services, we also evaluated whether specific hospital stays
8 were reported in both the MedPAR and encounter data. We
9 restricted our analyses to encounters for HMO and PPO
10 plans, as submission requirements for other plan-types
11 varies. We excluded chart reviews from our analysis.

12 Some of the external data sources we used in our
13 comparisons are themselves incomplete, which limits how
14 comprehensively we can assess the MA encounter data. To
15 reflect this, we present the share of records that appear
16 in both the encounter data and the external data source, as
17 well as the share appearing in one source but not the
18 other. Each data source provides evidence of services that
19 were provided to MA enrollees.

20 The figure on the left illustrates how we present
21 our findings throughout the presentation. The orange
22 segment of the bar represents the share of MA enrollees who

1 used that service and for whom a record was present in both
2 data sources. The other segments represent the share of MA
3 service users who had a record in only one of the two
4 sources: dark blue for those appearing only in the
5 comparator data and light blue for those appearing only in
6 the encounter data.

7 There are some limitations to our analysis. For
8 example, encounter data can include records for services
9 where the claim was denied. In addition, encounter data
10 might not include services provided out of a plan's network
11 for which a plan did not receive a claim.

12 This figure shows an overview of our results.
13 Each bar represents a comparison between MA encounter data
14 and another data source in a year between 2017 and 2021.

15 Across the four service categories, most
16 beneficiaries who used a service had a record in both data
17 sources. However, in all four service categories, we found
18 some MA enrollees with records reported in only one of the
19 two sources. This suggests that both sources are
20 incomplete.

21 These data are consistent with our previous
22 assessments of the MA encounter data. The share of MA

1 enrollees with an inpatient hospital record in both data
2 sources and the share with a dialysis record in both data
3 sources has been relatively steady since 2017. In the
4 skilled nursing and home health data, the share of MA
5 enrollees appearing in both the encounter data and the
6 comparator data has improved since 2017.

7 I'll now provide more detail on each comparison,
8 starting with inpatient hospital services.

9 The Medicare Provider and Analysis Review file,
10 or MedPAR, contains information about inpatient hospital
11 stays for both MA and fee-for-service enrollees. Hospitals
12 submit "information-only" claims to CMS when treating MA
13 enrollees. CMS uses the information to calculate DSH and
14 Graduate Medical Education payment amounts.

15 We found that 88 percent of MA enrollees who were
16 hospitalized in 2021, i.e., those with a record in either
17 file, could be identified in both data sources. This share
18 is slightly higher than the share in 2017, and has been
19 relatively consistent over the last three years.

20 Some beneficiaries appeared in only the encounter
21 or MedPAR data, with a larger share appearing only in the
22 encounter data. These findings suggest that both sources

1 are missing data for some MA enrollees. The presence of
2 encounter records with no matching MedPAR record is
3 unsurprising, given that non-teaching hospitals and those
4 that do not receive DSH payments have little incentive to
5 submit information for MA enrollees.

6 In addition to checking whether MA hospital users
7 had records in both sources, we also attempted to match
8 records for specific hospitalizations between the two
9 files, using the dates of service listed on each record.

10 We found that just over 80 percent of MA
11 hospitalizations were present in both data sources in each
12 year of our analysis. The share was relatively consistent
13 between 2017 and 2021. In 2021, 13 percent of
14 hospitalizations appeared only in the encounter data, and 6
15 percent appeared only in the MedPAR data, suggesting some
16 records are missing from each file.

17 In a sensitivity analysis, we were able to match
18 an additional 3 percent of 2021 records by linking records
19 with overlapping dates of services, rather than requiring
20 an exact match. We plan to continue refining how we link
21 records between the two data sources. However, given our
22 finding that not all beneficiaries are reported in both

1 files, it is unlikely that improving our method will
2 demonstrate either file to be complete.

3 The next three slides present beneficiary-level
4 comparisons, starting with a comparison of sources
5 pertaining to MA enrollees' use of dialysis services.

6 Providers treating Medicare beneficiaries with
7 end-stage renal disease submit a medical evidence form to
8 CMS when a patient begins dialysis treatment. These data
9 are used to risk adjust payments to MA plans for enrollees
10 with ESRD.

11 We compared those data to the outpatient
12 encounter data and assessed whether each beneficiary's
13 identification number could be found in both data sources.
14 We found that 89 percent of MA enrollees with ESRD who
15 received dialysis could be identified in both files in
16 2020. The share was relatively consistent across the years
17 we assessed. This is equivalent to the percentage of fee-
18 for-service beneficiaries with the dialysis indicator who
19 also had a fee-for-service dialysis claim.

20 Next, we compared data sources pertaining to MA
21 enrollees' use of skilled nursing care.

22 Skilled nursing facilities are required to report

1 information about patients' health status to CMS using an
2 assessment tool called the Minimum Data Set, or MDS. We
3 compared data for MA enrollees who had an MDS assessment
4 with enrollees who had a SNF encounter data record. We
5 excluded MA enrollees who were eligible for full Medicaid
6 benefits to avoid counting assessments of enrollees
7 receiving non-Medicare-covered services. We found that the
8 share of MA enrollees appearing in both data sources
9 appears to have improved over time, rising from two-thirds
10 in 2017 to 81 percent in 2021.

11 In 2021, 15 percent of MA SNF users were found
12 only in the MDS data. While this may indicate missing
13 encounter records, it is also possible that we included
14 some MDS assessments of MA enrollees receiving services not
15 covered under Medicare. We would not expect there to be an
16 encounter record for such services. This would mean that
17 our assessment of agreement between the two sources is too
18 low. We are continuing to refine our methods for linking
19 SNF assessments with specific MA encounters.

20 Next, we compared data sources pertaining to MA
21 enrollees' use of home health services.

22 Home health agencies are required to submit an

1 assessment of patients' health status for all Medicare
2 beneficiaries at the start of a home health episode and at
3 several points thereafter. The assessment data are
4 available to researchers in a dataset called the Outcome
5 and Assessment Information Set, or OASIS.

6 We compared MA enrollees who had OASIS
7 assessments with MA enrollees who had home health encounter
8 records. From 2017 to 2020, many beneficiaries appeared
9 only in the home health encounter records and were missing
10 from the OASIS data. However, the share of MA enrollees
11 appearing in both sources improved significantly over the
12 period, increasing from 49 to 84 percent by 2021.

13 The change appears to have been driven by an
14 increase in the number of beneficiaries with an OASIS
15 assessment record. A smaller share of beneficiaries could
16 be found only in the OASIS data, suggesting, again, that
17 neither source is complete.

18 Researchers have used the data sources we
19 discussed in this presentation to assess MA enrollees' use
20 of services and compare with use among fee-for-service
21 enrollees. Your reading material includes a list of 24
22 studies published between 2016 and 2024, that used the

1 MedPAR, OASIS, or MDS data without supplementing the data
2 with information from MA encounter data. One of
3 the studies did conduct a sensitivity analysis using the
4 encounter data instead of the MedPAR but did not combine
5 the two sources. Several studies restricted their analysis
6 of inpatient hospital stays to DSH or teaching hospitals to
7 reduce the effects of missing MedPAR records, and several
8 studies supplemented the data with HEDIS quality data but
9 not encounter data.

10 Given our finding that the MedPAR, OASIS, MDS,
11 and MA encounter data are all missing records for some MA
12 enrollees, we are concerned that such studies may be
13 affected by missing data. We cannot draw conclusions from
14 comparisons of MA and fee-for-service, in which the data
15 for MA enrollees are not as complete as those for fee-for-
16 service enrollees. This concern is particularly acute for
17 studies that relied solely on the OASIS data, given our
18 finding that many MA enrollees receiving home health
19 services were recorded only in the encounter data.

20 Other researchers have attempted to account for
21 missing data by selecting encounter data only from MA
22 contracts that have comparatively high match rates with

1 other datasets. For example, Jung and colleagues selected
2 MA contracts for which at least 90 percent of inpatient
3 stays were reported in the encounter data, and for which
4 the difference between HEDIS and encounter data was less
5 than 10 percent for select services. This method has been
6 adopted by several other researchers.

7 We assessed the completeness of MA encounter data
8 within and across MA contracts using a set of comparisons
9 like those described in the earlier slides. We began by
10 grouping MA contracts according to the percentage of
11 hospital stays recorded in the MedPAR for which we found a
12 matching encounter record. We're going to focus on the top
13 row of the table; the other two rows are shown for
14 reference. The top row shows information for the 311 MA
15 contracts that had encounter records for at least 90
16 percent of MedPAR records. Among these contracts, the
17 average match rate was 97 percent, the lowest match rate
18 with the MedPAR for a contract in this group was 90
19 percent, and the highest match-rate was nearly 100 percent.

20 Moving across the columns, we find wide ranges of
21 encounter data completeness across service sectors, even
22 among the contracts with comparatively better overlap with

1 the MedPAR. For example, the match rates for home health
2 and SNF users in these contracts averaged 88 percent and 84
3 percent respectively, but ranged from 1 percent to nearly
4 100 percent.

5 Given these findings, we urge caution for
6 policymakers and researchers using encounter data to
7 examine MA enrollees' use of services. Relatively high
8 completeness with respect to one service category is not a
9 marker of complete data across all service categories.
10 This issue is particularly important for studies using
11 encounter data from service categories that do not have a
12 viable external data source with which to validate the
13 completeness of the data.

14 We urge researchers to use similar caution when
15 examining MA utilization using other sources of data we
16 discussed today. Our results show that several of the
17 provider-submitted data sources are missing records for MA
18 enrollees. For studying these service categories, using a
19 combination of the encounter data and the provider-
20 submitted data is one way to reduce the impact of missing
21 data on the findings, although we cannot determine if this
22 approach fully resolves the issue.

1 Overall, we find that encounter data and other
2 sources of information about MA enrollees' use of services
3 are incomplete but have generally improved since 2017.
4 Even in their current state, it may be possible to leverage
5 the encounter data when examining patterns of service use
6 by combining the encounter data with other data sources.

7 We note that for the majority of physician and
8 outpatient hospital services, there is no comprehensive
9 independent data source on MA enrollees that is available
10 for comparison with the encounter data. We used the
11 dialysis risk-adjustment indicator to assess outpatient
12 encounter data, but this represents a small fraction of
13 outpatient services.

14 Consistent with our 2019 recommendation, CMS
15 could do more to more to validate these data and hold plans
16 accountable for incomplete encounter submissions. We,
17 along with other researchers, have found that data
18 completeness increases when data submission is tied to
19 payment. This supports our recommendation to apply a
20 payment withhold to increase incentive to submit complete
21 and accurate data.

22 For Commissioner discussion, we welcome your

1 questions about the analysis, thoughts on the current state
2 of the encounter data, suggestions for future analysis, and
3 other feedback you may have.

4 With that, I'll turn it back over to Amol.

5 VICE CHAIR NAVATHE: Thank you, Stuart and Andy,
6 for a very nice and concise presentation. The Commission,
7 as Andy and Stuart have highlighted, has been doing a
8 continuous workstream of work on the encounter data over
9 time, as it has improved and then, perhaps, plateaued
10 somewhat recently, although we see some improvements in the
11 SNF side. So in some sense this is an update to analysis
12 that's been ongoing

13 Encounter data are clearly very important because
14 we tend to know a lot, as a health policy community, about
15 what happens on the fee-for-service side of the program
16 because of the claims, and the encounter data can be a
17 really valuable resource from that perspective, to better
18 understand what happens in MA.

19 Nonetheless, I think a couple of things to
20 highlight. One, as part of this work we're not making any
21 new policy recommendations, but this work will be a chapter
22 in the June report.

1 With that I will turn it over to Dana to run the
2 Round 1 queue.

3 MS. KELLEY: All right. Tamara?

4 DR. KONETZKA: Great. This is so important, so
5 thank you for your meticulous work on trying to figure this
6 out.

7 Yeah, I'm going to save most of my SNF and home
8 health comments for Round 2. My Round 1 question is just
9 about the MedPAR comparison. I just want to make sure I
10 understand completely, so tell me if this is wrong or not.

11 Hospitals directly report the data that goes into
12 MedPAR, right, and this is required of all hospitals, but
13 the hospitals that have the greatest incentive to comply
14 are those that are DSH hospitals or have graduate medical
15 education, right? So those other hospitals that have less
16 of an incentive to report this, they're still supposed to,
17 and some of them do, but it's just less complete, probably.
18 Right?

19 MR. HAMMOND: That's correct.

20 DR. KONETZKA: Okay. And so I guess the follow-
21 up to that is then that's sort of a known problem, that if
22 you want to just focus on certain hospitals, you can be

1 fairly certain of getting a much better match, for example,
2 if you just used the DSH and teaching hospitals, et cetera,
3 and sort of, at least in a sensitivity analysis or
4 something, just counted those other hospitals, you might
5 get close to 100 percent?

6 MR. HAMMOND: So I don't think that we have the
7 numbers to say whether it's close to 100 percent, but there
8 is a good 2023 paper by Phil Cotterill that breaks this
9 down by facility type and compares those. So we're happy
10 to send that to you.

11 MS. KELLEY: Cheryl.

12 DR. DAMBERG: Thanks very much. I love this
13 work, and I think anyone who wants these encounter data out
14 there will get a lot of good information here.

15 So I had a couple of questions. The encounter
16 data are not adjudicated, and is that because of the source
17 of where the data comes from? So I'm trying to understand
18 why the flow would be different on the MA side versus the
19 fee-for-service side.

20 DR. JOHNSON: There are some claims adjudicated
21 data in the encounter data, but I think because it is a
22 rolling process of submissions, that plans can submit and

1 then they can replace and send a new one, and sometimes
2 it's not known whether or not the claims adjudication
3 process is as complete when a plan submits its record of
4 encounters. So it is a rolling process, but it is a mix of
5 final adjudicated encounters, or on the other side, where
6 the plan and the provider have a claim that is adjudicated,
7 and other records.

8 DR. DAMBERG: So when CMS tells people to use the
9 fee-for-service data, they have a period by which the
10 claims are adjudicated. And so is there something parallel
11 on the encounter data side? So like if you waited, I don't
12 know, 15 months post submission you would mostly have
13 adjudicated encounters?

14 DR. JOHNSON: There is a deadline that the plans
15 have to submit encounter records. I think we know a little
16 less about what the deadlines are between a plan and a
17 provider and whether or not those claims adjudication
18 process and negotiations are ongoing beyond that deadline
19 or because of data lags that don't get submitted by the CMS
20 reporting deadline.

21 DR. DAMBERG: Okay. I have two other quick
22 questions, in reference to the 2019 recommendations to try

1 to induce plans to more completely report. But was there
2 any consideration given to other uses of the encounter data
3 to try to enhance that inducement, such as for quality
4 reporting?

5 DR. JOHNSON: We've talked about that some, and
6 generally supported all uses of the encounter data. Well,
7 not all uses, but uses that would encourage additional or
8 incentivize greater submission of encounter records, and
9 that would include some plan quality reporting. Also,
10 there was some information in a recent proposed rule about
11 reporting utilization numbers for individual providers and
12 including MA utilization numbers along with fee-for-service
13 utilization numbers. That was not part of the
14 recommendation, but we have at various points commented on
15 individual policies to use encounter data.

16 DR. DAMBERG: Yeah, because I do think there are
17 opportunities to use the information for quality reporting,
18 and I think that would strengthen the incentives for
19 complete reporting.

20 The other, and last, question that I have is, so
21 there is some percentage in each of these different sectors
22 that there's a lack of concordance, and I think you know

1 there is missing data. The issue with missing data is, is
2 it missing at random or is there something systematic? And
3 I wonder if you've had an opportunity to take the areas
4 where there's not overlap and see if it is certain types of
5 claims that are not getting submitted through encounter,
6 and what does that tell us about being able to use this
7 data?

8 DR. JOHNSON: I think that's an excellent
9 suggestion for future analysis. One of the issues that
10 we've seen in prior updates is that the data we are
11 continuing to approve, when we had looked at older years,
12 and now we see more of a plateau. So I think there
13 probably will be more value in digging into where there is
14 remaining incompleteness or lack of overlapping
15 information.

16 MS. KELLEY: Brian.

17 DR. MILLER: Thank you for this. I think we can
18 call this the bible for encounter data. I just had a
19 simple question about this. Was this a statutorily
20 mandated book of work?

21 DR. JOHNSON: No, it was not.

22 DR. MILLER: Thank you.

1 MS. KELLEY: Robert.

2 DR. CHERRY: Thank you. And I realize you are
3 the messenger in all this really kind of difficult problem
4 that we've talked about for a while. What I will say is
5 that the way this was presented, I think I have more
6 clarity than I did in the first year when this was
7 initially presented. So I have some R1 questions, more
8 than usual.

9 We have sort of two different buckets of data.
10 We have claims data, which I think I understand that
11 process. You know, a lot of it is automated with the EMR,
12 it's electronically pulled in. There are coders in the
13 background that adjudicate, validate it, push it out to the
14 payer, and basically it gets processed for payment.

15 Then there is this other animal, which is the
16 encounter data, where the MA programs are expected to
17 complete it, but it's not like a requirement the same way
18 it is around claim data, is kind of the way I understand
19 it.

20 And so these are two different systems that don't
21 talk to each other. Correct?

22 DR. JOHNSON: I think the extent to which they

1 talk to one another might vary by plan, but in general you
2 are right, that there is a plan data process going on with
3 their providers and a plan to CMS records submission that
4 are separate.

5 DR. CHERRY: Yeah, and I think I'm talking about
6 mainly sort of maybe not the CMS level. So the claims data
7 doesn't get pulled into the encounter data. There's no
8 automation around that, right?

9 DR. JOHNSON: That's right.

10 DR. CHERRY: Okay. At the same time a lot of the
11 claims data is also part of the encounter data, right.
12 There's a big overlap there, if I'm reading the chapter
13 correctly?

14 DR. JOHNSON: Are we talking about the fee-for-
15 service claims data, or the claim when a provider sends a
16 bill to an MA plan?

17 DR. CHERRY: Well, on the MA side there is
18 encounter data, so the question is how much of an overlap
19 is there with the counter data compared to the claims data
20 that's done through the provider?

21 DR. JOHNSON: On the MA side.

22 DR. CHERRY: Yeah, on the MA side.

1 DR. JOHNSON: There should be complete overlap.
2 That is the goal. But I think because there are these two
3 separate streams, or at least there are two different parts
4 to the data processing, where the claims adjudication is
5 happening with the plan and the provider, and that may not
6 align perfectly with the information that is submitted to
7 the encounter record. So it's through CMS, that encounter
8 record.

9 DR. CHERRY: So it's fair to say on the MA side
10 that there a few items of encounter data that's just on the
11 encounter data but not on the claims data, that's used for
12 things like -- perhaps it's used for risk assessment scores
13 or doing disproportionate share percentages, right. So
14 there is a small number of items.

15 DR. JOHNSON: So there is another component to
16 this. I think I'm understanding the question. When a
17 provider treats, say for a hospital, treats an MA enrollee,
18 they submit two copies of the claim. One is the
19 information-only claim, or sometimes called a shadow claim.
20 It goes straight to the Medicare administrative
21 contractors. That is who does the fee-for-service claims
22 processing. So they get a copy of that, and that ends up

1 in the MedPAR claims file for MA enrollees. And the other
2 copy goes to the plan and goes this through whole process
3 of being adjudicated for payment, and the plan formats that
4 into an encounter record that gets submitted to CMS.

5 So it is the provider to CMS claims data for MA
6 enrollees that is in the MedPAR being compared with its
7 other route, which is a copy of the claim went to the plan
8 and then to CMS, and there is a decent amount of overlap
9 that's in the MedPAR-to-encounter data comparison.

10 DR. CHERRY: Okay. And so even though the data
11 is virtually the same, once undergoing a validation process
12 the other one is not.

13 DR. JOHNSON: I think they have separate
14 validation processes, one that the Medicare administrative
15 contractors would implement and the other that the CMS's
16 encounter data group would be implementing as their front-
17 end quality checks that they do.

18 DR. CHERRY: So I have one final question. It's
19 kind of like an R1.5 question. Why do we have two
20 different data forms, one for data, one for encounter, if
21 they're basically the same?

22 DR. JOHNSON: My reading between the lines,

1 because I was not doing the Medicare policy back in the
2 days when [inaudible] MedPAR information. But I think in
3 order to implement the DSH payment processes and the
4 graduate medical education policies before encounter data
5 were available, they needed some stream of information to
6 make those calculations on. And so collecting the claims
7 data from the hospital, through the Medicare administrative
8 contractors, was one of the purposes. There may be other
9 reasons out of necessity. But in the absence of encounter
10 data I think there were -- and there are other instances of
11 this too, where other data was submitted in order to
12 implement certain policies. Now that the encounter data is
13 available, as it becomes more complete, there are more uses
14 and greater incentives that could be.

15 DR. CHERRY: That makes sense in an era before
16 EMRs, before data integration, you know, these pathways
17 were set up separate and not integrated. And so, hence,
18 you have one that has complete data and the other one that
19 has incomplete data, and the systems aren't really
20 integrated into one system. Okay. Thanks.

21 MS. KELLEY: Larry.

22 DR. CASALINO: I think this is very timely

1 because, as you know, with Medicare Advantage data becoming
2 much more available to researchers now and the program
3 being so big, it is of great interest, this area, to
4 researchers. And I think Brian is right when he said this
5 is going to be like the bible, and Cheryl, it would be
6 very, very useful information to any team that wants to do
7 good research. So it should help us learn a lot more about
8 the MA program.

9 Two quick questions. Could we look at Slide, I
10 think it's 7, the first table, for a second? It may be on
11 the presentation slides. All right, anyways.

12 So this is share of contracts so maybe at least
13 one record for all service categories. So pretty
14 impressive increase from 8 percent to 90 percent. How
15 useful is knowing that they submitted at least one record?
16 I mean, should there be some kind of sensitivity analysis,
17 or should this be the sensitivity analysis, picking some
18 larger number for how many records got submitted in all
19 service categories? Because at least one seems like a
20 pretty low bar, to put it mildly.

21 DR. JOHNSON: It is, and I think this was some
22 work that we had looked at starting with the first time

1 that we ever addressed the encounter data, and in part it
2 was to put into context some of the challenges that the
3 plans were dealing with at the time, which is setting up
4 their encounter data systems, getting them tested and to
5 end by CMS, and being able to submit an encounter record
6 with all of the fields formatted properly as sort of a
7 first pass at being able to even assess completeness.

8 So meant that in this context, which is as a
9 first pass, all the plans have to had passed that test
10 before we really even consider are they submitting complete
11 encounter records.

12 DR. CASALINO: Yeah. If it's not too much work I
13 would strongly suggest that we pick some larger number and
14 also present that, especially if we are doing to in the
15 chapter. Because otherwise I think people think, oh, 96
16 percent, there's no problem, right.

17 And my other comment is, and this is very similar
18 to what Cheryl said, just prefacing that by saying I think
19 some context might be useful. I mean, people can decide
20 this for themselves, but some comment from you guys might
21 be useful. How important are the limits in data capture?
22 So if 90 percent of the encounters are in both, let's say

1 only 10 percent seem to be missing in one way or another,
2 some people may say that's only 10 percent.

3 So there are two kinds of caveats to that, that
4 might be worth some discussion. One is, is 10 percent a
5 big number? If you're reducing the admissions by 10
6 percent really, as opposed to the 10 percent missing, that
7 would be kind of useful to know. So 10 percent might be a
8 big or a little number, depending on how you think about
9 it. Some discussion of that might be useful.

10 Then my other comment was Cheryl said if the data
11 is missing like random, then 10 percent might not be that
12 much of a problem at all. If it's systematically missing,
13 for certain types of plans, for certain types of providers,
14 for certain types of beneficiaries, for certain types of
15 services, then it is important. And I don't know if we
16 have, or could have in the future, anything useful to say
17 about that, but I think it would make the work the
18 researchers do much more accurate, I think, and also help
19 policymakers understand that, you know, 5 or 10 percent is
20 not necessarily a small number in the context of what the
21 data could be used for.

22 DR. JOHNSON: That's exactly what we were

1 thinking. I don't think we have a lot more to say, but
2 that when effect sizes are in the single digits and the
3 missing-ness is also in the single digits, we've got to be
4 concerned about whether or not your measuring is missing
5 this versus actual --

6 [Inaudible comment.]

7 DR. JOHNSON: No, just highlight some of the
8 papers that are beginning to use. I think we will be
9 digging into some of the paper more, and I'm sure Stuart
10 will be doing a lot of analysis on figuring out where those
11 missing --

12 MS. KELLEY: Gina.

13 MS. UPCHURCH: It's one of my new favorite words,
14 missing-ness, and generification is another one that's just
15 come up recently. But anyway.

16 My research thoughts are nothing like the folks
17 around the table, but two things in the footnotes I just
18 have questions about, so I could understand a little bit
19 more.

20 At the bottom of page 6 it says, "Insurers and
21 providers have, in certain instances, provided researchers
22 with access to claims data for MA enrollees. The

1 Commission does not have access to such data." How is that
2 possible? I mean, did they just get paid for it, and we're
3 just not paying?

4 DR. JOHNSON: So I think our meaning there is
5 that some companies have made their data available to
6 researchers, and we have not gone through that process.
7 And so it is not published in a systematic, regular way, to
8 CMS and made publicly available to researchers. So we have
9 not saw it, nor do we have that data.

10 MS. UPCHURCH: You don't have any side deals to
11 get the data. Okay. All right.

12 So the next question is just on the next page, at
13 the bottom. So encounter data can include records for
14 services where the claim was denied, as plans are required
15 to submit records for all items and services provided to
16 the enrollees. But if it was denied it wasn't provided to
17 the enrollee. So should that say that that were provided
18 or ordered and denied? Are you really getting denials?

19 DR. JOHNSON: Denial there, in the way that we
20 have used it, is that there is no payment from the plan to
21 the provider for that service. So the service may have
22 been rendered, but not necessarily paid for.

1 MS. UPCHURCH: Okay. The denial of payment,
2 okay. Not denial for not getting service.

3 DR. JOHNSON: Not like the prior authorization.

4 MS. UPCHURCH: Okay. Thank you for clarifying.
5 Thank you.

6 MS. KELLEY: Scott.

7 DR. SARRAN: A question more for Amol. Did you
8 say we're not going to be making any recommendation coming
9 out of this work today?

10 VICE CHAIR NAVATHE: That's correct. So we have
11 standing recommendations. I think they're from 2019. So
12 those standing recommendations are there. As part of this
13 work, this will be a chapter, but we're not making new
14 recommendations as part of the work.

15 DR. SARRAN: What if we want to?

16 [Laughter.]

17 VICE CHAIR NAVATHE: No worries. So in your
18 Round 2 comments, please express your comments.

19 MS. KELLEY: That's all I have for Round 1,
20 unless I missed anyone. Should we go to Round 2? Okay.
21 Tamara.

22 DR. KONETZKA: Great. So these comments focused

1 on the SNF and the home health analysis. I mean, my first
2 reaction when I saw those charts was just surprise because
3 I think of MDS and OASIS as being pretty complete, and
4 we've used them for years, really, to identify SNF and home
5 health use among MA enrollees even.

6 And in part I think I was surprised because MDS
7 data are not just used for payment but also for care
8 planning, for quality measures, and then those quality
9 measures, in turn, sort of allow facilities to participate
10 in certain demonstrations. They give that data to
11 hospitals that are referring to them. I mean, those MDS
12 data are used for a lot of things, so they have a lot of
13 incentives to fill out the MDS for every single patient,
14 and for SNFs it's required of every resident in the
15 facility, even if they're not on Medicare or Medicaid,
16 right. So it should be pretty complete.

17 And I spent time in nursing homes interviewing
18 those MDS coordinators who filled these things out, and if
19 nothing else they seemed very clear on the legal and
20 regulatory implications of not filling these things out
21 correctly for every resident.

22 And so I drilled down into that a little bit

1 more, and I think there might be some reasons or things we
2 might want to look at a little bit differently in the
3 analysis that would reassure me about the completeness of
4 some of those data.

5 The OASIS, there are exceptions. There are
6 people who don't actually need an OASIS. It's not quite as
7 mandatory across the facility as the MDS is.

8 So a couple of things. One is that I'll note
9 that every time we we've tried to match MDS to fee-for-
10 service claims we also don't get 100 percent. And so I
11 think in all of these, if we're going to use something as
12 the gold standard and we see that there is a mismatch
13 between the MDS and the encounter data, I think one
14 comparison should be to fee-for-service, because there are
15 natural frictions and reasons why we might not see an MDS
16 assessment, for example, and that affects how we might
17 think about this denominator, for anybody who has either an
18 MDS or an encounter claim.

19 And so, yeah, before we sort of say that it's
20 insufficient encounter data, I think we need to set a sort
21 of barometer or a benchmark for the amount of friction we
22 also see in fee-for-service data, and I would say the same

1 thing across some of these other sectors, as well.

2 The second thing, so for beneficiaries who have
3 an encounter record but not an MDS or an OASIS assessment,
4 I guess going to back to this sort of missing at random, I
5 would really like to know who those people are, and I'm
6 guessing it might be, you know, even though everybody is
7 supposed to get an assessment, they have a certain number
8 of days in order to do it. So maybe it's going to be like
9 very short stays, very short home health or SNF stays. And
10 it would be good to know that if those are the ones that
11 were missing out of the MDS, or it might be certain SNFs.
12 It might be very small SNFs who don't use these data for as
13 many things and therefore might have less of an incentive
14 or something.

15 And again, both of those things might happen with
16 fee-for-service beneficiaries too.

17 So in SNF they are all supposed to have an MDS
18 assessment, but this may not actually be about MA.

19 On the flip side, for beneficiaries who have an
20 MDS or OASIS assessment but no encounter record, so I
21 understand your motivation for just omitting duals from the
22 analysis because clearly, they might be there for a long

1 stay, and therefore you wouldn't see the encounter record
2 because it's not a Medicare-funded short stay.

3 But I think this just omitting duals is a really
4 blunt tool for a couple of reasons. First, duals, of
5 course, in nursing homes are pretty important, the non-
6 trivial, non-random portion of SNF users. So when we think
7 about a denominator that excludes them, I'm not sure who
8 we're talking about, so I don't know what this overall
9 statistic about the completeness of the data means when
10 we've excluded duals from nursing homes or home health.

11 And the second, as you noted in the chapter,
12 there are some non-duals who might also have nursing home
13 stays that aren't short-term, post-acute stays, funded by
14 Medicare. And so that muddies the water even more.

15 And so I guess I have a couple of suggestions
16 about that, or a couple of alternatives you could look
17 into. One is you could try some more standard methods to
18 separate short-stay and long-stay populations. You can use
19 the type of assessment in MDS and the frequency of
20 assessment to try to get at that. In all of the quality
21 measures that CMS publishes they have denominators kind of
22 defined. They have an algorithm for defining short-stay

1 and long-stay populations, and so that might be a better
2 way to get at the right sort of MDS denominator.

3 Yeah, and then like I said, doing the same thing
4 with fee-for-service to see whether or not this just
5 frictions or missing encounter data.

6 So overall, when I looked at the MDS and the
7 OASIS comparison at first, I found it kind of frightening,
8 and then after I started thinking about some of these
9 analyses I was like, this may not actually be so bad. We
10 may be pretty safe kind of using MDS and OASIS, and keep
11 trying to improve the encounter data.

12 Sorry. I left a little bit more sanguine than we
13 started. Thanks.

14 VICE CHAIR NAVATHE: Just as quick point there, I
15 think, Tamara, you make a good general point, which I think
16 is helpful for everybody in the context of interpretation
17 here, which is there may be some factors that are at play
18 that would naturally result, even if every actor here were
19 doing perfect reporting, is still less than 100 percent
20 match, and that's what you're highlighting here. And that
21 could happen because they have secondary coverage with sort
22 of coverage from another insurer, that could happen if they

1 are doing this outside of their coverage or outside of
2 network. There are a whole bunch of reasons why that could
3 be, and you outlined a bunch of them. But I just wanted to
4 elevate that point because I think it is helpful for
5 context.

6 MS. KELLEY: Stacie.

7 DR. DUSETZINA: Great. Thank you so much, and
8 thanks for this fantastic work. I also think this is going
9 to be something that is just critical for researchers,
10 students, everyone who wants to start using the data here.
11 So a lot of my comments are going to be based on things
12 that I'm hoping you're able to either look into or maybe
13 make a comment about it, at the very least, for those
14 researchers who are trying to extent into this space,
15 especially on files that aren't included explicitly in your
16 analysis.

17 One of the things, when Robert was asking his
18 clarifying question it made it pretty clear to me, a flow
19 diagram here would go a really long way to talk about how
20 fee-for-service claims are going through, how encounter
21 data are going through, and why we would end up with such
22 differences. And I think it would help to orient the

1 chapter for people being like, what is this about, who are
2 outside of this space. So I'd encourage something like
3 that just to get everybody on the same page about why we
4 have differences in this historically.

5 I also think, when looking at the figure, of like
6 what percent were missing, I felt a little bit better about
7 it than I thought I was going to do, so I guess my bar was
8 pretty low for how much matching we would have, and I was
9 like, oh, that's not that bad.

10 But very much to Cheryl and to Larry's points,
11 the big thing I had flagged was missing, and is it random
12 or is it not random, and is there some way to be able to
13 point out if it's not random is there a way to figure out
14 who's missing and why, so that if you're doing a comparison
15 among those, where we have better information, you could
16 exclude that same group on the fee-for-service side if
17 you're doing an apples-to-apples comparison as best you
18 can.

19 I also really just wanted to know, are there any
20 lessons learned from these files that we could extend to
21 other services where we don't have this kind of gold
22 standard? Because, you know, I appreciate that Tamara is

1 like, these are my files; I am ready for this, and I'm
2 like, what about the Part B drugs? What about all the
3 other services we don't really have that gold standard, and
4 is there anything that we could add to at least opine
5 about, you know, these files are fairly similar in the way
6 that we think about they're processed in the same way. Or
7 the way that plans or systems would be receiving that
8 information might be the same so do we think we can draw
9 any parallels to help give people a sense of what they
10 might be able to do, knowing that we're just never going to
11 have that gold standards.

12 I'm very excited about this work, and thank you
13 guys for the great effort put in here and moving this work
14 forward.

15 MS. KELLEY: Cheryl.

16 DR. DAMBERG: Thanks. So I also was sort of
17 struck by the figure, I guess it's X-1, in the document,
18 because I sort of felt the level of completeness or the
19 percent that was from the external source only seemed
20 pretty small in several of these settings. So I was like,
21 hey, let's run with it. Looks pretty good.

22 But I realized there is a lot of heterogeneity

1 and completeness across plans, and I know one of the
2 recommendations was to share information back with the
3 plans to try to improve their completeness. But I think it
4 would still be helpful for us to understand how much
5 heterogeneity still exists and whether some of that problem
6 has been solved for.

7 And I really appreciated Tamara's comments about
8 there are reasons why we would expect to see some of these
9 differences, and trying to unpack some of the processes of
10 what goes on between the provider submitting data to the
11 plan and the plan sort of processing that data, and then
12 moving up the food chain to CMS.

13 In work that I did in the past on the commercial
14 side providers would hand off data to the plans. This was
15 in the HMO capitated environment. And plans had different
16 cleaning algorithms that they used, and would reject
17 different percentages. So one plan might accept sort of
18 all of it, and the next plan would reject half of it.

19 So I think there is a lot of variability and
20 probably more information that could be learned there that
21 would help us understand variations that we see across
22 these plans and their interactions with providers.

1 You know, I've been doing some work in another
2 space where we've been interviewing Medicare Advantage
3 plans to try to understand differences, and this kind of
4 pertains to the next topic we're going to talk about
5 related to quality reporting and use of encounter data for
6 quality measurement. And those conversations with plans
7 have been particularly illuminating to try to understand
8 reasons for differences. And I think if the Commission has
9 resources it would benefit from talking to MAOs about why
10 you're seeing some of these differences. And perhaps you
11 look at plans who have very large discrepancies to
12 understand what's going on with those plans.

13 MS. KELLEY: Brian.

14 DR. MILLER: Thank you. As I said, I consider
15 this space to be the bible for encounter data. That aside,
16 I have some comments not related to this, details of this
17 excellent work, but of this work overall.

18 As many of you know, I was an FDA product
19 reviewer, which is a lot of fun, and you have something
20 called the filing meeting, where the company came in and
21 they said, you have all your data, you submitted your
22 clinical trial study protocols, you sent your datasets, et

1 cetera, et cetera. And the agency had a certain amount of
2 time to review that and make a decision to accept the
3 filing of the new drug application, or it could be a
4 premarket tobacco application, or it could be a PMA for
5 advice. And if you didn't have the data, you reserve your
6 refusal to file, like the agency would decline your
7 application. It's aggressive but it worked, so you got the
8 complete application.

9 Now, the complete application still is not
10 perfect. You're making decisions about items, since we're
11 in the Medicare space, drugs, devices, et cetera. And your
12 data is imperfect and you make a decision about the effect
13 and impact, the safety and efficacy of that drug or device,
14 and you're making an approval or clearance decision.

15 You could imagine an issue like encounter data
16 simply with a performance metric tied to either a payment
17 penalty or, if you wanted to be really aggressive,
18 inability to participate in the marketplace the following
19 year if you don't improve.

20 So that would be a very simple way to solve this
21 encounter data problem, looking at our actual data in the
22 encounter data. I think it was page 20 and page 10 had

1 some great tables and facts which showed how we are around
2 90 percent complete. Could it be better? Should it be
3 better? Absolutely. Is that terrible? No, that's pretty
4 darn good.

5 So, you know, as an academic and a policy analyst
6 I'm like this is a great chapter, but I'm here not as an
7 academic. I'm here as a Commissioner, to look out for
8 Medicare beneficiaries and taxpayers.

9 And so we have lots of other Medicare program
10 policy issues that we haven't addressed -- I-SNPs, care for
11 the institution lives, elderly, the role of nurse
12 practitioners, pharmacists, and physician assistants,
13 concerns and questions about vertical integration in
14 Medicare Advantage, lots of important policy issue that
15 Congress doesn't really have another independent body to
16 turn to.

17 So I guess my question is, why is this not just a
18 letter from MedPAC to CMS? Why are we spending staff time,
19 the time of 17 Commissioners, all the other staff sitting
20 here with us, instead of just sending a letter to CMS
21 recommending a regulatory intervention and then devoting
22 this time, after having said hey, you should just have a

1 penalty or something similar or simple, to other pressing
2 program policy issues, given the limited time that we have
3 on our agenda for voluntary items.

4 So I think that this work is important, but I
5 would think that it would, as a strategic organizational
6 strategy we would just send a letter rather than devote a
7 chapter, and we are now an hour into a discussion on the
8 details of, frankly, it's something that matters most to
9 researchers but doesn't really matter much to the Medicare
10 beneficiary. Thank you.

11 MS. KELLEY: Greg.

12 MR. POULSEN: Well, you know, I appreciate the
13 nice summary that we received in this chapter, and as usual
14 the work was clear and excellent. And I broadly agree with
15 both the implicit and explicit goals that we have put out.
16 I think that this kind of research is incredibly important
17 if we want to push things forward and have additional
18 insight going into the future as we set out policy, so I
19 get that.

20 I did want to call out a couple of potential
21 implications where I think my perspective might differ a
22 little bit from some of my colleagues, but only at the

1 limit. I'm particularly nervous to say this sitting next
2 to Cheryl, but maybe a little less nervous after her report
3 or her discussion regarding the historic HMO variation on
4 this point, because I think that's kind of to the point
5 that I was coming to as well.

6 Like many of you, I depend on and see the value
7 of clean data for analytics and policy definition and
8 implications, and I'm clearly sympathetic to the benefit
9 that we could get from additional data. In this instance,
10 however, I think there is a reason to think that the goals
11 of getting 100 percent complete encounter data may be
12 mitigated by other factors, and I think none of us are
13 really expecting that we get to 100 percent, but we may
14 want to look for ways to get close but maybe be satisfied
15 when we get close.

16 First, the most successful MA plans -- success,
17 in this case, being defined by enhanced outcomes for
18 beneficiaries at lower total cost -- are increasingly
19 paying providers on a basis other than fee-for-service.
20 The extreme is full capitation paid to provider
21 organizations, and when this happens, we can see dramatic
22 improvements in things like prior authorization issues and

1 claims denial challenges, which we talked about earlier,
2 which is a good thing for beneficiaries.

3 However, since providers aren't claims
4 processors, at their expertise level anyway, they may not
5 be submitting bills in any traditional sense of the word to
6 plans. And there's reasoning for providing certain types
7 of encounter data that makes this incredibly challenging if
8 we try and look for them as the encounter data source.

9 Second, one of the ways that providers enhance
10 care and lower cost is by providing services that don't
11 fall into traditional fee-for-service payment categories.
12 Things like nutrition, housing, safety, transportation, and
13 others confound the tracking that we may seek here.

14 Another example that has become a staple, to me
15 anyway, is unbilled telehealth services. This service is
16 free in my organization to everybody and has no billing
17 code associated with it. And in some instances, there
18 can't be a billing code associated with it or even a
19 patient associated because it's intentionally anonymous,
20 and that provides value in and of itself. It may
21 substitute for other services that would have a billing
22 code, and we would make a mistake when we accumulate

1 encounter data to assume that the coded services
2 inexplicably disappeared, and yet the billing system, or
3 any other encounter system, wouldn't necessarily capture
4 the alternative data.

5 The chapter very nicely notes that reporting has
6 become more inclusive in recent years, and to Brian's point
7 has become, I think beyond what probably our predecessor
8 expected we'd be in this time frame, and notes that this is
9 a good thing. I certainly agree.

10 The implicitness is that we would like to move to
11 capture more encounter data. I also agree. But we need to
12 just be a bit cautious, in my view. While I love data as
13 much as the next person and I think that this is an area
14 where the perfect may be an enemy to the good, however, I
15 think it may make sense to simply recognize that in the
16 world of value-based payment there will be patterns that
17 traditional encounter data will not, and possibly cannot,
18 capture perfectly.

19 So again, I'm broadly supportive of gathering
20 additional data where we can for reasonable incremental
21 expense, and by incremental expense I don't mean just to
22 the government but to the providers of that data. But I

1 certainly would also encourage a recognition that there may
2 be some data that would have cost that exceeds the
3 incremental value to gather. And as alternative payment
4 approaches increase in number our sensitivity to this
5 issue, I think, should also increase, because we're going
6 to find more and more services that provider are actually
7 producing, for which there isn't an obvious encounter data
8 element gathered. Thanks.

9 MS. KELLEY: Lynn.

10 MS. BARR: Thanks for this great work. I really
11 appreciate it. I'm concerned that we don't have the
12 outpatient physician data, because we don't really know
13 where we are on that. And, you know, like you noticed the
14 reaction when we publish data like on home health and how
15 they improved. And I doubt we're in a similar situation,
16 but it concerns me.

17 I want to give a plus-one on Cheryl, on let's
18 understand the missing data. But I also agree with Greg
19 and others that, damn, if I got 90 percent of the data I
20 could do almost anything with it, you know. So it's a lot
21 cleaner than what I'm used to looking at.

22 But I guess what concerns me is right now we're

1 doing shadow billing for the inpatient, which means our
2 providers have to bill twice. They have to send a claim to
3 both the MA plan and they have to send a claim to the MAC.
4 Is that correct?

5 DR. JOHNSON: I think it's basically the same
6 claim, but there is an intermediary to splits it off and
7 sends it to both.

8 MS. BARR: Who is that intermediary? Is it the
9 MAC that does that?

10 DR. JOHNSON: No. There are other data
11 warehouses, or claims warehouses that sort of sit in the
12 middle.

13 MS. BARR: So they could pay somebody. It's an
14 expense. So it's an expense.

15 So I guess what I'm trying to get at is I've been
16 thinking a lot about shadow billing for outpatient services
17 lately. Isn't that a coincidence? But as we're trying to
18 think about what is happening in rural, right, and as we
19 think about how we might change those payment models, we
20 need to understand what's happening with MA that we really
21 have no visibility into today. And we're dealing with
22 really small numbers. We need that data.

1 You know, when you're talking about low-volume
2 providers and you're wiping out half their data, now we
3 know nothing about them, right. And so we need to have a
4 complete dataset for our Medicare beneficiaries, and I
5 would just like to, you know, if there's a shadow billing
6 mechanism in the world for inpatient there needs to be a
7 shadow billing mechanism in the world for outpatient. But
8 I would argue that this should be at the expense of
9 Medicare and not the providers, and not an additional
10 burden to them, so that we would have a good line of sight
11 into what's happening with our low-volume providers, which
12 right now, you know, you miss half the data, it's almost
13 impossible to interpret. So I would love to see that.
14 Thank you.

15 MS. KELLEY: Scott.

16 DR. SARRAN: Great work, guys. Although I agree
17 with Brian that this work doesn't necessarily immediately
18 directly impact beneficiaries, and I certainly agree with
19 Greg that as you move, or as many plans move more towards
20 completely capitating providers, there are going to be
21 encounters that occur outside of those traditionally
22 measurable via claims, I still think that this is

1 important. Just to remind us all, we are talking about a
2 program that is getting close to being half a trillion
3 dollars a year in cost and a program that we think is paid
4 versus fee-for-service basis on an apples-to-apples basis,
5 something north of \$50 billion too much, right, or \$50
6 billion more than the equivalent patients would cost in
7 fee-for-service.

8 So those kinds of orders of magnitude just
9 require, I think, an appropriate level of scrutiny that I
10 do not believe is adequately enabled by completeness in
11 the, call it, 90 percent range.

12 I completely understand, Tamara, you raised some
13 great points about we'll never hit 100 percent, that when
14 you really dig into the process flows -- and I've done that
15 at different points in time -- you'll never get to 100
16 percent, but 90 percent, that's too low. We should be able
17 to 97, 98, something like that. So that's my first
18 comment.

19 My second comment is basically while I'm not
20 trying to introduce a new recommendation, but really as I
21 looked at what we said in 2019, I think it's still there.
22 I look at the 2019 recommendation that we came out with and

1 I think it highlights two truisms. One is you get what you
2 paid for, and the other is if you're not happy with your
3 current results, change the process.

4 So I think we should do both. First, for sure we
5 should get what we pay for, which is hold the plans
6 financially more accountable, sticks and, you know,
7 positive incentives, whatever. So there should be a
8 tightened link, a tighter link between plan performance in
9 this dimension and plan payment, and I think that is
10 reasonably easy to do. CMS has all sorts of ways to do
11 that. It will be resisted, of course, by plans, but I
12 think again it's in the public's interest to pursue that.

13 And the other is that whole thing that if we're
14 not happy with the results we're getting, look at a
15 different process, and Lynn, I think this ties in somewhat
16 to where you are going. We should, I think, encourage a
17 continued deeper dive into looking at a change in process
18 where MA providers submit their claims first to the MAC,
19 and it's routed from there to the plan.

20 Among other reasons for doing that might be
21 included that that might, as we talk subsequently about
22 plan quality data, and we talk again about plan risk

1 adjustment payments, that might help facilitate work on
2 those two dimensions as well, and then, Brian, we're in a
3 place where we're going from something that isn't
4 necessarily the most important body of work to a collected
5 set of bodies of work that I think we'd all agree are
6 hugely important. So I think a deeper dive into, hey, what
7 would that look like, what could that look like, makes a
8 lot of sense.

9 MS. KELLEY: Robert.

10 DR. CHERRY: Yes, thank you. I do think we
11 sometimes spend a disproportionate amount of time talking
12 about incomplete encounter data, and I think there is
13 probably good reason for it is because historically this
14 Commission has looked at quality data, and one of the major
15 limitations in terms of having robust quality data is
16 incomplete data in the encounter data. So it's not the
17 only limitation, but it tends to be one of the major ones,
18 so this issue keeps coming back.

19 I will say that if I had stay within sort of the
20 limits of the request here I think one of the things that
21 would enhance the chapter is that if the claims data across
22 different sectors is pretty much the same data as the

1 encounter data, it would really help within the chapter to
2 have a visual sort of workflow process map of understanding
3 how this data is adjudicated, you know, through the claims
4 process, and what happens to it, with the encounter data,
5 to the understand where the deficiencies in the workflow
6 may be occurring. Because if we had that current state
7 then we can work towards solutions.

8 You know, my bias in all of this is that I think
9 what that workflow diagram would probably show is
10 redundant, duplicative services that don't necessarily take
11 advantage of the integrated IT technology that exists
12 today. And so we have these two different workstreams,
13 that we are trying to get data from one system when, in
14 fact, we probably just need to blow it up and just have one
15 integrated system that is really linked to the claims data.
16 That would probably solve the problem, but I don't want to
17 oversimplify it either, because it's nice to see the
18 complete workflow and understand that in its entirety and
19 in its context.

20 I think, you know, based on the 2019
21 recommendations, simply asking CMS to tell the plans to do
22 better is probably not going to work unless we create a

1 better system with them that allows them to reduce
2 redundant work and allow for us to get the data that's
3 really essential.

4 But thanks for the great work.

5 MS. KELLEY: Lynn, did you have a response to
6 Scott?

7 MS. BARR: You know, I just wanted to plus-one
8 on, of course, using the MAC as a single data source. I
9 think we're all kind of saying the same thing here. Why
10 are we doing this? Why are we reporting the same data
11 multiple times, in multiple sources, and trying to put them
12 together? Just have one source of data.

13 And particularly for the rural providers, because
14 up until very recently they only had to deal with the MAC
15 and maybe one MA plan, maybe two. Again, there are 27 MA
16 plans per county, in rural counties, next year, right. And
17 so now they have to build 27 different entities. I don't
18 think this is what we had in mind. And it would be so much
19 easier to have a clearinghouse deal with all this than have
20 it do that.

21 And I will take this a step further, that almost
22 all Americans are going to become eligible for Medicare or

1 Medicaid at some point in their life, and we could use the
2 MACs to be a clearinghouse for all claims data, so when
3 they do come into our plans, we have a history. And I'd
4 rather have a claims history on a patient that went back to
5 the beginning of their life than anything I could have in
6 an EMR, right, because it will be incomplete.

7 MS. KELLEY: Brian?

8 DR. MILLER: Thank you. Yeah, so as I said I
9 obviously support more complete and more accurate data. I
10 just think that there's a huge assumption we're all making,
11 which I think Greg hit on, which is that if we have more
12 accurate and more complete data than we do that we will get
13 different results and make different decisions. I don't
14 think that's true. I think that there are a lot of health
15 services research out there that shows small effects that
16 we could make different econometric decisions about how the
17 analysis is done and get a slightly different effect.

18 And in fact, a lot of health services research is
19 not very useful to policymakers, but I think we should be
20 very cognizant of trying to -- and again, I personally
21 support more complete, more accurate data, but I think we
22 should be cognizant of the fact that we are, again,

1 spending the time of, you know, a huge Medicare policy
2 program brain in terms of the Commissioners and the staff
3 on an issue that probably would be best addressed with a
4 letter in response to like an annual rule about Medicare
5 Advantage, as opposed to a chapter. I think it's good
6 work. I just think from a titration of effort perspective
7 we're not using our time strategically, noting that it
8 sounds like our appropriation was not extended yet.

9 MS. KELLEY: Betty.

10 DR. RAMBUR: Thank you. I'll be very brief. I
11 just wanted to get on the record with a few comments and
12 reflections. Thank you for this work.

13 In terms of the data being close or close enough,
14 I was somewhat reassured by those of you that were deeply
15 in analytic space, that you're feeling better about it,
16 because looking at it I couldn't be sure. At the same
17 time, I think it really is important to disaggregate the
18 missing data to see if there's any patterns that really
19 tell us something. I think that's really important.

20 And I do think the data has ripple effects on
21 beneficiaries and taxpayers. Because it does shape all
22 kinds of things. So it's not an esoteric exercise.

1 I strongly agree with using MAC. I mean, it just
2 seems like this is time. Maybe that's a new
3 recommendation. Maybe it can be dovetailed to the 2019.
4 But that just is so logical. And I'm sure it's more
5 complicated than it looks to be on the surface.

6 But to just underscore, I think Scott said
7 performance and payment need to align, and I think we all
8 agree with that.

9 So those are my thoughts. Thank you.

10 MS. KELLEY: Kenny.

11 MR. KAN: Thank for the excellent chapter. I'm a
12 data geek, and obviously I'm broadly supportive of the
13 overall recommendation to try to capture as much data as
14 possible. However, I'm also a pragmatic realist and
15 believe that perhaps after a set of thresholds, say 80
16 percent, like what Brian, Tamara, and Greg said, we could
17 be seeing a point of diminishing returns, for various
18 reasons, why this is probably going to top out at some
19 percentage, in my opinion. One, I think encounter data
20 will not be friendly to capitation in heavy states like
21 California and Florida. You have multiple plans' data-
22 cleaning algorithms. You have a data process flows, like

1 what Robert suggested.

2 So I have one recommendation to the Commission be
3 to really come up with something that's like a scalable
4 cloud model where everyone populates this, it's flexible,
5 and then you use AI, and then you prepopulate an ideal
6 world and common data submission. Then maybe we could like
7 really sort of like look at. Thank you.

8 MS. KELLEY: Larry.

9 DR. CASALINO: Yeah. You know, I agree that at a
10 certain point it wouldn't be worth staff or Commissioner
11 time to try to get fewer points of missing data. But I
12 don't think we've reached that point yet. And I think to
13 me the main thing that's missing -- well, let me back up
14 for a second. I think creating this so-called bible for
15 research is about how we can understand Medicare and
16 Medicare Advantage encounter data is really important,
17 because there is going to be a lot of research coming out
18 over the next 5 years, and it's going to have an effect,
19 right. I mean, if there's research saying, oh, wow,
20 Medicare Advantage has 10 percent, 15 percent fewer
21 ambulatory care-admissions, that's going to have some
22 traction, right.

1 So what you guys are doing is very, very
2 important, I think. It's not just going to have an
3 academic effect for researchers to get a few more papers
4 published.

5 So I just wanted to kind of give a real-world
6 example, although it may be not true in the real world, but
7 it kind of shows what's at stake. Let's say that there's
8 10 percent of what we would call ambulatory care sensitive,
9 potentially preventable hospitalizations that are in the
10 MedPAR file but not in the encounter file. If we didn't
11 know that was the case, we might use the encounter data to
12 say, ha, look, Medicare Advantage is very good at reducing
13 ambulatory care-sensitive admissions compared to fee-for-
14 service.

15 But if those 10 percent that happen to be missing
16 in the encounter data are predominantly, or there are a lot
17 of them that are ambulatory-sensitive admissions, then that
18 would be an importantly erroneous conclusion. So that's
19 why I think a number of us are saying I think the next
20 step, and maybe only the last step that needs to be taken,
21 in my opinion, is to try to understand more about what data
22 is missing. And if it's truly random, that's fine, but if

1 it's certain kinds of services, certain kinds of plans,
2 certain kinds of providers, then all the research could be
3 wrong, even if the percentage missing looks pretty small.
4 Again, 10 percent missing, at random we don't care that
5 much. Ten percent missing systematically is going to lead
6 to wrong conclusions.

7 MS. KELLEY: That's all I have for Round 2.

8 VICE CHAIR NAVATHE: Great. So thanks, everyone,
9 for a robust discussion. I think we covered a lot of
10 different ground in terms of some people feeling reassured,
11 some people feeling a little bit less assured, and a
12 variety of opinions. But a lot of great analytic
13 suggestions as well, which we'll definitely take forward.
14 As mentioned earlier, this will be a chapter in the June
15 report.

16 And why don't we take a quick break here. Why
17 don't we take a 10-minute break, and we'll reconvene at
18 3:02 Eastern to start our next sessions. Thanks.

19 [Recess.]

20 VICE CHAIR NAVATHE: All right. Welcome back.
21 We are going to now be doing a session on Medicare
22 Advantage quality, some preliminary work, and Ledia, I

1 believe you are kicking it off. Great.

2 MS. TABOR: Good afternoon. The audience can
3 download a PDF version of these slides in the handout
4 section on the right side of the screen.

5 This presentation reviews some preliminary
6 analysis of Medicare Advantage quality. This work will not
7 be a part of the June 2024 Report to the Congress. Today,
8 we are seeking the Commissioners' feedback on these
9 analyses and other potential work around MA quality that we
10 can consider for future Commission cycles.

11 We would like to thank Andy Johnson, Stuart
12 Hammond, and Pamina Mejia for their contributions to this
13 work.

14 To start today's presentation, I will present
15 background on MA quality and the Commission's prior
16 recommendations for MA quality. I'll then review results
17 from an evaluation of MA quality using a measure of
18 ambulatory care-sensitive hospitalizations.

19 Then, Katelyn will present a review of recent
20 literature comparing MA and fee-for-service quality and
21 methodological issues with MA and fee-for-service
22 comparisons. Then we look forward to your discussion of

1 these analysis and direction for future work.

2 Over half of beneficiaries are enrolled in MA, a
3 model where plans have greater incentives than fee-for-
4 service providers to deliver efficient care. It is
5 important to monitor MA plan performance and quality in
6 order to provide beneficiaries with good information for
7 decision-making, ensure that beneficiaries have access to
8 high-quality care, and reward high-quality and drive
9 quality improvement

10 However, the Commission has determined that the
11 current system for MA quality measurement and reporting is
12 flawed, so we cannot provide an accurate assessment of MA
13 quality using CMS's current data.

14 Medicare currently uses over 100 MA quality
15 measures. CMS collects MA quality measure results on a
16 contract-wide basis, which are used to determine a star
17 rating for all plans under the contract which can reflect
18 many diverse health care markets.

19 For example, the largest MA contract, with 2.6
20 million enrollees has enrollees in almost every state, with
21 over 1,000 enrollees in each of 46 states, and also a large
22 number of enrollees in many states, with over 20,000

1 enrollees in each of 30 states. Because of this issue, in
2 three separate reports the Commission has recommended that
3 MA quality should be evaluated at the local market area
4 level.

5 The Commission has also reviewed the MA quality
6 bonus program, or QBP, which is based on the star ratings,
7 and has determined that it is costly and not a good basis
8 for judging quality. The program accounts for at least \$15
9 billion in MA payments annually.

10 As described at length in previous Commission
11 reports, the QBP has several flaws, including assessing
12 quality for large contracts with geographically dispersed
13 enrollment, using too many measures, some of which are
14 based on small sample, and not being able to compare fee-
15 for-service in a local market. In our June 2020 report,
16 the Commission recommended replacing the quality bonus
17 program with a value incentive program that would address
18 its flaws.

19 As we think about what analysis MedPAC can do to
20 evaluate MA quality, we need to acknowledge some
21 limitations in our ability to calculate MA quality at the
22 local market area level.

1 First, as described on previous slides, MA plan
2 sponsors report quality data at the contract level. Some
3 MA quality measures are based on administrative data but
4 there are some "hybrid" and survey measures for which MA
5 organizations can or must use data collected from a sample
6 of enrollee medical records or enrollee surveys. When
7 organizations report data for hybrid or survey measures,
8 these samples are generally too small for us to generate
9 reliable estimates at the market-area level.

10 Second, although we have encounter data that MA
11 organizations report to CMS, we are unable to validate
12 whether the data are complete for some types of encounters,
13 as Stuart and Andy just spoke about.

14 Now let's discuss our preliminary analysis
15 evaluating MA quality using a measure of ambulatory care-
16 sensitive hospitalizations.

17 Even with the flaws in current MA quality
18 assessment, we know that it important for the program to
19 evaluate MA quality. We started with calculating one
20 outcome measure, risk-adjusted ACS hospitalization rates,
21 which we can calculate with currently available encounter
22 and administrative data.

1 We acknowledge that this measure should be used
2 in conjunction with other measures to comprehensively
3 evaluate quality in the MA program.

4 This work is preliminary and not for publication
5 at this time. We plan to do more analysis of MA quality in
6 upcoming cycles and look forward to your feedback today.

7 The Commission used a measure of ACS
8 hospitalizations in our illustrative modeling of the MA
9 value incentive program in 2020. Within a population of
10 interest, we calculate the rates of hospitalizations, which
11 includes both inpatient and observations stays, that are
12 tied to certain ambulatory care-sensitive acute and chronic
13 conditions. In determining the final measure result we
14 take into account beneficiary-level clinical risk factors
15 such as age, sex, and clinical comorbidities.

16 Conceptually, an ACS hospitalization could have
17 been prevented with timely, appropriate, high-quality care.
18 MA plans have the potential to influence rates through
19 tools such as network design, managing access to certain
20 services, and taking a role in case management.

21 We used 2021 MA encounter data supplemented with
22 MA inpatient data reported in the MedPAR file. This is

1 important for calculating more complete results because of
2 the limitations with the encounter data.

3 We calculated risk-adjusted ACS hospitalization
4 rates for various units of analysis including across market
5 areas, which is consistent with the Commission's
6 recommendations, within market area by parent organization,
7 by MA enrollee characteristics, and by MA organization and
8 plan characteristics. Let's review the results now.

9 The distribution of risk-adjusted rates of ACS
10 hospitalizations per 1,000 MA enrollees varied widely
11 across market areas. As we walk through these results,
12 keep in mind that lower rates are better.

13 The market area at the 90th percentile of ACS
14 hospitalizations had a rate of 41.7 per 1,000 MA enrollees,
15 which was almost twice the better-performing market area at
16 the 10th percentile that had a rate of 22.4 per 1,000 MA
17 enrollees. The considerable variation in risk-adjusted ACS
18 hospitalization rates across market areas suggests some
19 relatively high performers that could be rewarded as well
20 as opportunities to improve the quality of care in some
21 markets.

22 This figure illustrates the distribution of ACS

1 hospitalizations across MA parent organizations within
2 three sample markets, markets that had ACS hospitalization
3 rates near the 25th, 50th and 75th percentiles relative to
4 all markets in the country. We saw variation across
5 organizations operating in the same market area.

6 I'll walk through one of sample markets, the
7 market with a rate at the 75th percentile of performance on
8 the right-hand side of the slide, which is the lowest-
9 performing market area example. Each vertical bar
10 represents one parent organization. The average risk-
11 adjusted ACS hospitalization rate for the market area at
12 the 75th percentile was 35.4 ACS hospitalizations per 1,000
13 MA enrollees, which is the black line. There were 10
14 parent organizations in that market area. The worst-
15 performing organization had a rate of 47.9 ACS
16 hospitalizations per 1,000 MA enrollees, which is almost
17 double the best-performing organization with a rate of 24.5
18 ACS hospitalizations per 1,000 MA enrollees.

19 This figure also shows that there is between
20 market variation. The best performing organization in the
21 market at the 75th percentile had a rate that was more than
22 1.5 higher than the best performing organization within the

1 market area at the 25th percentile.

2 Now I'll review ACS hospitalization results by
3 groups of MA enrollees. On the left side of the screen,
4 across the age/eligibility group, MA enrollees 65 years and
5 older and originally disabled, the orange bar, had the
6 highest, or worst, rate of risk-adjusted ACS
7 hospitalizations, which was 1.1 times higher than the rate
8 of the lowest group which was MA enrollees 65 years and
9 older and not originally disabled, or the middle grey bar.

10 On the right-hand side of the slide, across the
11 race/ethnicity categories, Black beneficiaries, the orange
12 bar, had the highest rate of risk-adjusted ACS
13 hospitalizations, which was 1.4 times higher than the rate
14 of the lowest group, Asian/Pacific Islander enrollees, or
15 the light gray bar.

16 Looking at the left-hand side of the slide,
17 within the income status group, there was a small
18 difference between the risk-adjusted ACS hospitalization
19 rates. The risk-adjusted rate of ACS hospitalizations for
20 MA enrollees receiving low-income subsidy, the dark bar,
21 was higher than for those MA enrollees not receiving the
22 LIS, the lighter bar, by a ratio of 1.1. Within the plan

1 type group on the right-hand side of the slide, the
2 regional PPOs had slightly higher rates of ACS
3 hospitalizations compared to HMO plans, with a ratio of
4 1.1.

5 There were little to no difference within some
6 groups of our analysis of risk-adjusted rates of ACS
7 hospitalizations for MA enrollees.

8 These include calculations for beneficiaries
9 residing in urban and rural areas, beneficiaries enrolled
10 in non-profit and for-profit MA organizations, provider
11 sponsored and non-sponsored organizations, and within
12 restricted-availability plans.

13 I'll now turn it over to Katelyn.

14 DR. SMALLEY: Thanks, Ledia. The Commission has
15 long maintained that in addition to comparing quality
16 across MA plans comparisons of quality between MA and fee-
17 for-service are needed, both for beneficiaries to be able
18 to make informed coverage and enrollment decisions and for
19 Medicare to monitor the value that MA plans bring to the
20 program. These comparisons are challenging, however, for
21 several reasons.

22 As we reported in our March 2023 Report to the

1 Congress, previous systematic reviews of these studies
2 found wide heterogeneity in terms of the study population,
3 design, and other attributes, and findings were mixed.
4 Some studies found that MA outperformed fee-for-service on
5 the metrics they evaluated, others reported better quality
6 or patient experience in fee-for-service, and others found
7 no significant differences on the metrics they studied.

8 To extend this work, we conducted our own
9 systematic review of the literature that has been published
10 since those reviews were conducted in 2020. We searched
11 for studies of quality of care in MA compared to fee-for-
12 service that were published between the beginning of 2020
13 and the end of 2023. We reviewed peer-reviewed studies
14 reporting original research. We included studies that
15 compared performance on at least one quality measure, for
16 MA enrollees compared to fee-for-service beneficiaries.

17 We excluded studies that reported MA and fee-for-
18 service comparisons that were not directly related to
19 quality, such as spending, enrollee characteristics, or
20 enrollment trends. Studies of quality related to Part D,
21 or of disparities in quality across subgroups of Medicare
22 beneficiaries, were outside the scope of this review.

1 We reviewed quantitative studies of real-world
2 data only. We did not review pilot studies or case
3 studies, or randomized trials of medical interventions.
4 While this review was informed by previous systematic
5 reviews on the topic, we did not include those studies in
6 the analysis.

7 We identified articles using the PubMed database.
8 Our search returned 677 studies, published since 2020, for
9 potential inclusion. We used the inclusion and exclusion
10 criteria from the previous slide to determine the relevance
11 of each study. 626 of these articles were removed from the
12 analysis based on their title or abstract alone. We
13 reviewed the full text of 51 articles, and excluded a
14 further 15, noting the reasons why they did not match our
15 inclusion criteria. Thirty-six articles remained for
16 analysis.

17 Similarly to the findings of previous literature
18 reviews, we observed substantial variation in terms of the
19 specific populations studied, the quality measures
20 evaluated, the data sources used, and the results reported.

21 The studies' inclusion criteria varied on several
22 dimensions. Some studies focused on subsets of MA

1 enrollees, such as those in specific states, with
2 particular diagnoses, or in specific MA plans. While it is
3 important to understand how MA performs for groups with
4 different needs and preferences, the findings of these
5 studies may not be generalizable to the wider population,
6 and comparing a subgroup of MA enrollees to a
7 representative sample of fee-for-service beneficiaries will
8 not compare like with like.

9 Methods for assigning a participant to MA or fee-
10 for-service also varied, using for instance CMS enrollment
11 files, claims, or self-reported survey data. In order to
12 make accurate comparisons, we must have high confidence
13 that a beneficiary's experience is attributed to the
14 correct program.

15 The quality measures that studies reported also
16 varied. Many studies reported multiple measures, and the
17 most common types of metrics were preventive care,
18 readmissions, mortality, and surgical complications.
19 Within these measure types, many studies used multiple
20 metrics or differed in how they defined their outcomes.

21 To observe these quality measures, studies used a
22 variety of sources, including surveys, administrative data

1 like claims and encounters, state all-payer databases,
2 proprietary data, and disease registries, or some
3 combination. Data sources for MA enrollees and their fee-
4 for-service comparators, such as MA encounters and fee-for-
5 service claims, were not always directly comparable.

6 Within each measure category, findings were
7 mixed. Some studies found that MA outperformed fee-for-
8 service, some found that fee-for-service outperformed MA,
9 and some were unable to conclude that one program was
10 better than the other.

11 In studies reporting multiple outcomes, results
12 did not consistently point to higher performance in one
13 program than the other.

14 Despite the variability across these studies, all
15 faced three methodological challenges that limit the
16 reliability of their findings. In our assessment, some
17 included studies were more successful than others at
18 addressing these issues, but none were able to fully
19 address the problems associated with data comparability and
20 completeness, differences in coding intensity, and
21 favorable selection.

22 For these reasons, we urge caution in

1 interpreting the findings of these studies as a signal of
2 overall higher quality in either MA or fee-for-service.

3 As you heard in the previous session, MedPAC has
4 long been concerned about the completeness and accuracy of
5 MA encounter data. Part of our rationale for analyzing ACS
6 hospitalizations in the first instance was because of the
7 relative completeness of inpatient hospital encounter data,
8 and the ability to supplement that data with MedPAR.

9 MedPAC has also raised concerns about the
10 accuracy of post-acute care data sources. Since these
11 assessments are not used for MA payment purposes, the
12 completeness of the records may vary across MA plans, and
13 between MA and fee-for-service.

14 Complete data is a particular concern for correct
15 interpretation of differences in utilization rates. On the
16 one hand, for services for which a lower rate of
17 utilization, such as hospitalizations or emergency
18 department use, indicates higher quality. Lower rates
19 could either be attributed to efforts to improve care, like
20 greater use of preventive care or better care coordination,
21 or to unrecorded utilization. In these cases, MA plans
22 might receive better quality scores on some measures due to

1 incomplete recordkeeping. On the other hand, for service
2 types for which higher utilization indicates higher
3 quality, such as preventive care, incomplete encounter
4 records could understate service use in MA, and thus
5 inflate the relative performance of fee-for-service on
6 those metrics.

7 Supplementation of these data sources with other
8 sources, like the MedPAR file, could reduce the risks of
9 bias associated with incomplete data.

10 Medicare's payments to MA plans are adjusted to
11 reflect a beneficiary's expected spending, which creates a
12 greater incentive for MA plans than providers in fee-for-
13 service to code diagnoses for Medicare beneficiaries. By
14 contrast, fee-for-service payments are based more often on
15 procedure codes. As described in the forthcoming March
16 report, there is wide variation in the intensity of
17 diagnostic coding across MA plans.

18 These differences in coding intensity have
19 implications for quality comparisons that adjust for health
20 status using diagnoses, because differences in outcomes may
21 be due to either differences in the quality of care,
22 differences in plan coding intensity, or to unobserved

1 differences in beneficiaries' underlying health status. In
2 essence, differential coding intensity will result in
3 comparing individuals who appear to have the same health
4 status based on their risk score, when in fact one may be
5 much sicker than the other. For an outcome measure like
6 ACS hospitalizations, differences in coding intensity could
7 result in comparing beneficiaries at high risk of
8 hospitalization with those at comparatively much lower
9 risk.

10 MedPAC's approach to addressing coding intensity
11 is to first address the underlying causes. In the
12 forthcoming March report, we estimate that health risk
13 assessments and chart reviews account for about half of the
14 differences in coding intensity between MA and fee-for-
15 service, because those mechanisms for submitting diagnoses
16 are used less often, or not at all, in fee-for-service.

17 At least one of the studies we reviewed removed
18 these diagnoses when adjusting for beneficiary differences,
19 but many other studies adjusted for health status using
20 diagnostic information without considering the impacts of
21 differences in coding intensity, either across MA plans or
22 between MA and fee-for-service. This is why, in the

1 analysis Ledia described earlier, we calibrated an MA-only
2 risk model that excluded data from HRAs and chart reviews.
3 We will need to undertake further sensitivity analyses and
4 make refinements to our model of ACS hospitalizations
5 before attempting to compare rates in MA and fee-for-
6 service.

7 The Commission maintains that preserving
8 beneficiaries' choice to enroll in MA or fee-for-service is
9 important. However, the beneficiaries who choose to enroll
10 in MA likely differ in meaningful ways from those who
11 choose fee-for-service. This is not a problem per se, but
12 it does complicate comparisons between the programs when
13 those differences are unobservable and/or poorly
14 understood.

15 In our June 2023 and March 2024 report we present
16 evidence that MA enrollees represent a favorable selection
17 of MA beneficiaries, in the sense that their spending is
18 systematically lower than their risk scores would predict.
19 This indicates that there are relevant differences between
20 these populations that are not adequately accounted for in
21 risk scores. We have concerns over how well the risk
22 adjustment model performed in predicting MA spending, and

1 more work needs to be done to understand the implications
2 of this for quality comparisons between MA and fee-for-
3 service.

4 And now, we turn to your discussion. We are
5 happy to answer any questions you may have. We would also
6 appreciate your feedback on the analyses we presented
7 today, as well as your ideas for future work on MA quality.

8 Thanks, and I'll hand it back to Amol.

9 VICE CHAIR NAVATHE: Thank you, Katelyn, and
10 thank you, Ledia. Very nice presentation.

11 So I think Ledia mentioned this but I just wanted
12 to reemphasize. This is very preliminary work. This is
13 not going to be a chapter. This is really an opportunity
14 for us to show you some of the active work and get
15 feedback. This is general continuation of work that we are
16 obviously doing on the Medicare Advantage program. And
17 that the use of the ACS measure, for example, it was part
18 of the value incentive program that was illustrative, so
19 this is sort of a continuation of that work, as well. So
20 several part here. I just wanted to highlight these
21 because they are sort of a natural next step continuation
22 and the like.

1 And I think as Katelyn and Ledia highlighted,
2 it's obviously challenging to make perfect apples-to-apples
3 comparisons here. The use of the ACS is within the MA
4 program, so we're not doing any cross MA and fee-for-
5 service comparisons using the ACS hospitalization data.

6 So with that context in place, Dana, I will turn
7 it over to you to run the queue.

8 MS. KELLEY: Okay. I have Cheryl first for Round
9 1.

10 DR. DAMBERG: Thank you both for this work. It's
11 a really hard area. I feel your pain.

12 I have two questions, just to make sure I'm on
13 the same page with you. So on page 7, at the top, the
14 sentence reads, "The Commission has determined that the QBP
15 is overly complex, distributes financial rewards
16 inequitably, and reports inaccurate information on
17 quality." Could you say what you mean by the word
18 "inaccurate"? I just want to make sure I'm interpreting it
19 the same way that you mean it.

20 MS. TABOR: I think it's because of the contract-
21 level reporting and not at the market-area level. So for
22 example, the CAHPS patient experience measures are done at

1 the very large contract level as opposed to the market-area
2 level. So the information that is in the star ratings,
3 which the QBP is based on, is based on a sample of
4 beneficiaries across a very large area, as opposed to what
5 would be accurate for beneficiaries' decision-making.

6 DR. DAMBERG: So I think with that I would
7 encourage you to better describe that, because I don't
8 think the information is inaccurate at the level at which
9 it's collected. But I think what the Commission has been
10 signaling is to make the information more useful to
11 beneficiaries and to aid in their selection, the
12 information would need to be at a more granular level.

13 So my second question relates to Slide 4, and you
14 provided a couple of examples that there are plans that are
15 in 46 states. I was kind of curious. Are these employer
16 plans? And kind of what do you know about the plans that
17 have that profile?

18 MS. TABOR: So we can definitely add more detail
19 to the paper on that, but I will say that that large
20 example that I gave on Slide 4 is not [inaudible] plan.

21 MS. KELLEY: Tamara?

22 DR. KONETZKA: Yeah, one question. Yeah, thank

1 you. This is a really hard area and really interesting
2 work.

3 Both of my questions are about the ACS analysis.
4 First of all, when you calculated the expected
5 hospitalization rate did you do that on the same sample
6 that you then did the observed on?

7 DR. KONETZKA: Yes. I actually had that in a
8 question from Amol earlier this morning. I realized that
9 we can probably add like a text box or something to better
10 explain how the calculation was done, so I'll just kind of
11 start from scratch to answer the question.

12 So what we did, the first step was to determine
13 the population. So we looked at beneficiaries who were
14 enrolled in MA for 12 months, were alive for the 12 months,
15 so we would have complete data, and that we also had
16 complete data on. That was kind of the first step.

17 The next step is within that population we
18 counted how many ambulatory care-sensitive hospitalization
19 there were. And then as a third step, we used a regression
20 model to calculate the expected, and that model had two
21 steps within it, that determined for each beneficiary what
22 is the probability that they would have ACS

1 hospitalization, and the second, what count of ACS
2 hospitalizations they would have. That's the expected
3 rate.

4 So then as the fourth step you take the observed
5 over the expected and multiply it by the national observed
6 rate, and that's the rates that were in this paper.

7 DR. KONETZKA: You might think about whether you
8 want to do the expected, that first regression model in a
9 different sample, or split the sample, so that you can get
10 potentially less biased predictions above the effects of
11 all those comorbidities. Anyway, something to think about.

12 The other related question was I was really
13 struck by the pretty large organization level variation you
14 found in these ACS hospitalizations, and yet the pretty
15 moderate or small variation by patient type, by income, et
16 cetera. And I'm wondering, I just want to make sure that's
17 not an artifact of the risk adjustment model itself. So
18 are the small, individual level differences small because
19 you have adjusted for those in the predictions.

20 MS. TABOR: So we did that to the risk-adjusted
21 model. Those just include beneficiary clinical factors, so
22 it's age, sex, and HCCUs.

1 DR. KONETZKA: The age might be one of those
2 where since you've adjusted for it you are not going to
3 expect big differences. Correct?

4 MS. TABOR: Yeah, that's a good point. And we
5 definitely plan on doing some more sensitivity analyses on
6 these, but these are just kind of preliminary findings.

7 MS. KELLEY: Lynn.

8 MS. BARR: Thank you. What a hornet's nest. As
9 we're thinking about MA quality reporting, can you help me
10 understand how the MA plans can consistently get EMR data
11 out of all of these providers? I mean, I don't really
12 understand how that could possibly work. So like there
13 would be inconsistency. Small providers won't report.
14 Rural providers won't report. And so are they sampling but
15 then people don't send the data in? I mean, how does this
16 really work on those ambulatory measures, not the ACS but
17 smoking cessation or things that are reported out of the
18 EMR?

19 MS. TABOR: So like the HEDIS measures, which are
20 currently a large portion of the stars, which include a lot
21 of the preventative care and staying healthy measures that
22 you mentioned, some of those are based purely on encounter

1 data, but MA plans calculate on their own encounter data,
2 and some do require a chart review, like you said.

3 And I think plans are using a variety of ways to
4 get those charts. It could be looking within the
5 electronic medical records from providers. It could be
6 looking at sending employees from the plan to go actually
7 do the research. I think actually probably some of the
8 Commissioners here could probably speak better to this, of
9 how that chart review is actually done.

10 MS. BARR: Is there like bias in that process,
11 like selection bias? Because again I'm thinking about my
12 27 plans in a rural county with 1,000 Medicare
13 beneficiaries, and I have got 50 of them in each plan,
14 right. So are my providers then reporting on 50 patients
15 to 27 plans?

16 MS. TABOR: Not for purposes of quality
17 measurement, no.

18 MS. BARR: But then how would they get the data?

19 MS. TABOR: So, sorry. Let me back up for a
20 second. So I think for the current measures that do
21 require chart review it is on a sample of patients, so not
22 all.

1 MS. BARR: But can they choose who to sample, I
2 guess is my question.

3 MS. TABOR: No.

4 MS. BARR: And what if the providers can't
5 provide the data?

6 DR. DAMBERG: So when there's kind of two sets of
7 -- like if you're thinking of HEDIS measures, there are
8 some that require the plans to report on the universe, like
9 mammography screening. So that's all coming out of like --

10 MS. BARR: That's claims data. Yeah. Blood
11 pressure out of control, for example.

12 DR. DAMBERG: Right. So they're required to draw
13 a random sample of 411 patients for that plan, for that
14 contract.

15 MS. BARR: 411 out of 20,000 patients, like 411
16 out of --

17 DR. DAMBERG: Or out of a million.

18 MS. BARR: Okay, whatever the --

19 DR. DAMBERG: Yeah.

20 MS. BARR: So then it isn't that much of a burden
21 because I'm going to call you and I'm going to say give me
22 these three patients.

1 DR. DAMBERG: So the plans look at their data and
2 what the providers have submitted, and then they will do
3 additional going in to the providers' offices to try to
4 round up whatever data they think is theirs, so that could
5 be data out of patient registries, and so on.

6 MS. BARR: And would they also, so like if they
7 don't like the results go in and look at the charts to say,
8 oh, wait a second, surely you're missing this?

9 DR. DAMBERG: Yeah, they can do chart review.

10 MS. BARR: They can do chart reviews selectively.
11 So none of that exists in fee-for-service. I'm just trying
12 to figure out how are we ever going to get to apples-and-
13 apples when we have two different systems.

14 DR. DAMBERG: Yeah, and it's highly variable
15 depending on the measure, because you can imagine
16 intermediate outcomes, like lab values. That has to come
17 from lab data, right, and a lot of that stuff doesn't make
18 its way into fee-for-service data, or encounter data for
19 that matter.

20 MS. BARR: Thank you. Thanks, Cheryl.

21 MS. KELLEY: Brian.

22 DR. MILLER: Thank you. Having done a systematic

1 review I know how painful it is, so I appreciate your
2 effort and evenings and weekends that have been sacrificed
3 to do that.

4 A couple of sort of simple technical questions.
5 On page 15, I liked the ACS hospitalization rates across
6 market areas, and I read about the MedPAC market area,
7 although I think that most of the people who are
8 Commissioners, myself included, probably didn't know what
9 the MedPAC market area is as a geographic unit. And I
10 imagine most people reading this wouldn't know that. So
11 could we add an additional analysis by county or census
12 tract or something? County might make most sense,
13 considering that's the bidding market for MA for
14 competition.

15 My other question is, again, knowing the full
16 pain of the systematic review, usually after you do one the
17 joke is you never want to do one ever again because they
18 are so much work. Can we, because we are a taxpayer-funded
19 organization and this is, I think, some of the work that
20 probably won't be repeated by others, can we post the
21 Prisma flow chart diagram and the Excel spreadsheet of the
22 article, sort of adjudication for a universe of what we've

1 included and what we haven't included? Not to question it,
2 but that way other researchers who are working in this
3 space and other policy analysts can see how our thinking
4 was, and then that would also be, I think, a best practice
5 for research transparency. Thank you.

6 MS. KELLEY: Gina.

7 MS. UPCHURCH: Thank you for this great work. I
8 particularly like those tables at the end of the chapter.
9 Super helpful to have it all in one place and the sources
10 for the quality measures.

11 Just a couple of quick questions. When we talk
12 about the contract level, if I'm an insurance company and I
13 have an HMO, an HMO-POS, a regional PPO, and a D-SNP, are
14 they all the same contract? So they would all have
15 different contract number, but they would be over different
16 areas.

17 DR. SMALLEY: That's correct. There could be
18 multiple plans in the same contract but they have to be of
19 the same type.

20 MS. UPCHURCH: Okay. That's right. That's
21 right. So you could have one contract but two different
22 PPO offerings. Okay. You just told me that. Okay. Thank

1 you. Or you put that in the paper. I had forgotten that.

2 The Table 4 with the regional PPOs, having a
3 little bit higher ACS hospitalization, and I don't know if
4 it's significant, but do you have any concerns about that
5 or any reasons why? I know often PPOs can have higher cost
6 sharing when it comes to primary care, specialty care. Is
7 there any reason why there would be?

8 MS. TABOR: So the PPOs do have higher rates,
9 which are like the worst rates compared to the HMOs. This
10 just kind of fits in with other literature that's out
11 there. We do plan to dive into this a bit more, but again,
12 this gives us a look at what else is out there.

13 MS. UPCHURCH: Okay. And Tamara had me nervous
14 because it sounds like we have controlled for a lot of
15 things. And if you look at Table 3, what jumps out at me
16 is race and ethnicity having -- I mean, I just assumed,
17 honestly, that LIS status would have rural, urban. I
18 thought there would be a differential. So it sounds like
19 you've controlled for some of these things, like age.
20 You've already controlled for it. That's why there's not a
21 difference there. What about race? Did you control for
22 race?

1 MS. TABOR: We did not control for race, and
2 that's due to Commission's past principles, or current
3 principles. The idea is that we don't want to mask
4 disparities by adjusting away for them. So that's why we
5 purposely did not include race in the risk adjustment
6 model.

7 MS. UPCHURCH: How about the LIS and urban/rural?

8 MS. TABOR: The same premise also, is that that
9 can mask disparities.

10 MS. UPCHURCH: Okay. Well, the only thing that
11 really looks disparate is race and ethnicity. So do we
12 have some ideas of that? I mean, obviously years of maybe
13 less access or less trust in the system, I mean, that's not
14 what this paper is about. But it just sort of jumps out as
15 being a real problem, that you've got people of color that
16 feel like their role is, you know, they have to go to the
17 hospital versus potentially having preventive care or
18 something else that would make that not happen. So I just
19 think that's a red flag in my mind when I see something
20 like that. Thank you.

21 MS. KELLEY: Kenny.

22 MR. KAN: Very insightful analysis. I know that

1 this is a preliminary analysis, but I really appreciate
2 you, Ledia and Katelyn, you ladies do the extensive review.

3 So two Round 1 questions. Number one, I
4 understand why you look at quality for a contract level
5 quality measure that spans multiple geographies versus a
6 local market area. But would it be possible maybe to throw
7 up some of those contracts that span multiple geographies
8 and focus on those that are a little bit more local market
9 area focused and see if we can actually decipher trends
10 from those contracts?

11 I mean, you may end up getting like 20 to 50
12 percent of your total beneficiaries, but they is for any
13 patterns and observations, that would be helpful. So that
14 would be one.

15 Number two, on the 36 studies that you studied,
16 did all 36 use sort of like a propensity cohort analysis,
17 where they actually measured the results of a targeted
18 group, or was this a control group? And did I hear you
19 right that basically all 36 are an apples-to-oranges
20 comparison, depending on how they adjust for those three
21 problems, those three issues that you mentioned in the
22 slide deck?

1 DR. SMALLEY: So some of the studies that we
2 looked at did a propensity score matching. Some of them
3 used other matching techniques or other kind of
4 instrumental variable, other methods to try and adjust for
5 those unobservables. Some studies didn't use any of those
6 advanced statistical techniques. And so we tried to look
7 at the totality of the studies, recognizing that some of
8 those techniques will get you further towards addressing
9 those issues.

10 We have some concerns, especially around
11 propensity score matching and its ability to address our
12 concerns around coding intensity and favorable selection.
13 The difference is that we can't pick up based on
14 observables in the differences in population between MA and
15 fee-for-service. That's why we're saying that recognizing
16 that some of these -- there are strengths to some of these
17 things, but we still have concerns about the totality of
18 the studies that we looked at.

19 MR. KAN: Thank you.

20 MS. KELLEY: Larry.

21 DR. CASALINO: Yeah, two comments, one very quick
22 one, in violation of all Round 1 principles. I have to say

1 that one thing I'll take home from today that I won't
2 forget is the 27 MA plans per rural county. I think that
3 to exaggerate, when you have more plans that people in a
4 county, we can probably assume that Congress has maybe
5 overdone it a little in giving incentives for MA plans to
6 locate in rural counties.

7 Okay. Put me on probation.

8 But you asked for other ideas about quality
9 measures, and I think ambulatory care-sensitive issues are
10 a good one because they should represent all kinds of
11 things that could improve quality. For example, the kinds
12 of things Greg likes to talk about that aren't billed but
13 could be useful. Like free telehealth visits might keep
14 someone out of the hospital. And there are flaws, and if
15 Mike Chernew was here today, he could probably articulate
16 them quite well, like they're related probably to the
17 geographic areas' overall admission rates.

18 But, you know, I think ambulatory care-sensitive
19 ED visits are interesting, and my guess is that they're
20 even more sensitive to the quality of care than ambulatory
21 care-sensitive admission. So they would be a good measure,
22 and you do mention these in the document we have, that we

1 have contracts with RTI to measure ambulatory care-
2 sensitive ED visits, but that we haven't included because
3 there is no comparator like MedPAR to see how much of this
4 is due to missing data.

5 There's really so much interplay between the
6 encounter chapter and this. The admission data problem
7 makes it, I think, really wrong to compare visits fee-for-
8 service versus Medicare. But the kind of comparisons you
9 did in this chapter, across market areas, across types of
10 plans, and so on and so forth, still might be worth -- I
11 mean, it is possible that some market areas or some types
12 of plans have more incomplete ED visit data than others.
13 So that problem won't go away. And, in fact, that could be
14 a good illustration for either chapter of why the lack of a
15 concrete illustration of why even a small amount of missing
16 data could really matter to the result.

17 But it still might be worth taking a closer look
18 at ED visits, if not now but sometime in the future.

19 And I'll just mention, to finish up, you guys are
20 probably aware that there's the Billings NYU procedure.
21 But then there's the Minnesota model for identifying
22 probably potentially preventable ED visits. I don't know

1 how that relates to RTI, what RTI did, or what you guys are
2 thinking about that. It's a pretty simple model, actually,
3 attractive in some ways, I think the Minnesota model.

4 MS. TABOR: We'll take a look.

5 MS. KELLEY: That's all I have for Round 1.

6 Should I go to Round 2? All right. I have Cheryl first.

7 DR. DAMBERG: Okay. A couple of thoughts. So I
8 know you recognize, and Amol set the stage, that this is
9 just one measure, and it's insufficient for really
10 assessing quality. And I agree with that, and I think we
11 have to keep trying to think hard about what we can do to
12 expand the set, but I'll touch on that in a minute.

13 But this particular measure, you know, as you
14 start to kind of look at within markets and thinking about
15 doing this at a contract level, I mean, this measure, when
16 it was originally conceived of by AHRQ was a community-
17 based measure, and so the smaller units you try to measure
18 with it, it starts getting very noisy. And I think that's
19 something you allude to in the chapter.

20 And so I think, again, we're going to have to
21 think harder about other measures that can be measured at
22 the contractor and below, because I know the Commission is

1 really interested in going lower than that.

2 But one of the things, in looking at your
3 results, that sort of came to mind and could potentially be
4 follow-on analyses is how do these rates vary by the
5 availability of primary care, either within the plan or
6 area, or the amount of spending on primary care by the
7 plans. Because I think that that is going to be a factor
8 that's going to affect what we see in these rates, and the
9 plans could vary substantially in that regard.

10 The point I made earlier in the encounter data
11 session that we just had, you know, there's a clear connect
12 to this quality measurement work, and I do believe that we
13 need to take steps to assess quality using encounter data
14 as a way to try to induce more complete data.

15 However, one of the things that I've been
16 reminded of recently is that the quality measure
17 specifications allow plans to use supplemental data, and
18 we've done work comparing the encounter data versus what
19 the plans submit. And we get a pretty high level of
20 agreement on denominations, so who is eligible for those
21 services, and where the disagreement comes in is whether
22 they got the service or not, or the event.

1 And the use of supplemental data is really
2 enhancing plans' ability to demonstrate that they provided
3 the mammography, or whatever the service is. And this in
4 part because the MCA QA specifications allow them to look
5 at multiple lines of business. So somebody aging into
6 Medicare, you know, if they were in the same plan when they
7 were in the commercial aging into Medicare, the plan can
8 look back and see whether somebody had that service. And
9 just looking at encounter data alone doesn't allow us to
10 observe that, which I think is sort of a challenge. So we
11 may have to think about encounter data plus, if we really
12 want to try to fully represent what the measure
13 specifications ask for.

14 And then I think this issue of service areas and
15 contiguous states versus states that are not, I seem to
16 recall that once upon a time CMS required contracts to be
17 defined by having contiguous areas, but then there was
18 something that changed over time. So I think maybe that's
19 worth asking about and whether there is some mechanism to
20 shift back to having contiguous service areas when defining
21 a contract.

22 MS. KELLEY: Tamara.

1 DR. KONETZKA: First of all, plus-one to Cheryl
2 and others who have underscored the fact that we really
3 need to monitor and assess quality and access in the MA
4 population, and to do that we need the data. It might not
5 tell us everything but we need the data to create these
6 quality measures.

7 But my broader point is, I know that there are
8 many conversations about the appropriate level to measure
9 quality that happened in this Commission long before I was
10 on it, so this may be a risky thing to say.

11 But I guess I would say that even as we
12 acknowledge that consumers, beneficiaries really want
13 information at a plan level and to be able to compare
14 things locally, that doesn't mean there's not value in
15 measuring quality at a bigger level. And the way I think
16 about it is we might really want conceptual mapping between
17 a certain quality measure that we might think is important
18 and the production functions for that quality. Because
19 there may be things that happen at a more regional level,
20 or at a broader company level, or at a contract level. And
21 if there are certain things -- screenings or preventive
22 care or customer service -- that happen at that broader

1 level, then that may be the level at which we want to
2 measure it.

3 And then as sort of a related point, I think it
4 can be useful for consumers certainly to know what the plan
5 quality is in their area. But if they're thinking about
6 signing up for an Aetna plan or something it may be useful
7 to know that broadly Aetna does well on certain things or
8 not, right. Because it may be a new plan and they want to
9 know what the history of performance in this company has
10 been.

11 So I guess I don't want to sort of move toward
12 measuring quality in a smaller and smaller level when
13 conceptually the right levels may be different for
14 different quality levels.

15 MS. KELLEY: Stacie.

16 DR. DUSETZINA: I was kind of hoping you wouldn't
17 say my name next because I was trying to think through
18 Tamara's comment, because I was going to go in the opposite
19 direction on like where we should measure quality. So
20 maybe I'll just make my comment and reflect a little bit on
21 that.

22 I agree that it is important to think about what

1 question are we trying to answer with what exactly we are
2 measuring. I'm usually thinking about it from the someone
3 is trying to pick a plan that works well and supports their
4 care and access to care. So I think that is one reason
5 that I think local market-level quality measures for
6 thinking about at least the beneficiary experience in
7 picking a plan I think are very valuable.

8 And I have no idea exactly how to get there, but
9 I liked Kenny's suggestion about the geographic variation
10 within a contract. And I had also been thinking along
11 those same lines, and could you use something MCBS data and
12 look at the same contract but geographic variability to
13 see, you know, how often is it happening. Is the overall
14 rating for Aetna, let's say, like is that telling you that
15 it's pretty consistent across?

16 So I'll just say, you know, if I'm thinking about
17 how I'd like it to be operational, it would be more at the
18 beneficiary and local level, market level.

19 You know, I think the chapter does a really nice
20 job in the presentation that the quality bonus program as
21 it's set up and as it's flagging for quality doesn't seem
22 to be working very well. So I think getting better

1 information about the quality of plans to beneficiaries
2 when they're choosing would be good.

3 For the analysis on the ambulatory-sensitive
4 conditions I think that it's an important analysis, but I
5 will kind of continue to maintain that I think the things
6 that I worry about for beneficiaries are specialty care
7 access. And I think that when I was looking at the
8 chapter, on page 11, you have this category of getting
9 needed care as one option. And I think you could think
10 about trying to answer that around network adequacy, and
11 what's included in the network for specialty care, if we're
12 trying to get at that conceptually for people when they're
13 thinking about selecting a plan.

14 It's a little bit harder for me to think we'd see
15 a lot of variation, even for the ambulatory-sensitive
16 conditions, but I could imagine we'd see a little bit more
17 of that happening with specialty care. So just putting in
18 a plug for that in future workstreams.

19 And then I feel like this is one of those -- and
20 I'm going to get the adage wrong, but it's something like
21 when you're a hammer, everything you see is a nail. I'm
22 going to say something about using Part D as one way of

1 thinking about making the risk adjustment more standardized
2 across MA and fee-for-service. So if you start to go down
3 that path, I realize there are selection issues there
4 because you have to focus on the people who have Part D.
5 But that information should be at least a little bit less
6 prone to having differences between coding or the way that
7 we get information between encounters and claims, because
8 those drug claims are all coming the same way. In the
9 field of pharmacoepidemiology there have examples of people
10 that have had only access to drug data to do research, and
11 they've made a pretty good run at it, so not using other
12 clinical information.

13 In all I'm incredibly supportive of this work and
14 think it's very important for Medicare beneficiaries to
15 have better information on the quality of MA. Thank you.

16 MS. KELLEY: Lynn.

17 MS. BARR: Well, there's a lot to think about
18 here, because I think we're comparing apples and oranges,
19 and we're really trying to make them look the same, but
20 they're not, and I don't think they're ever going to be the
21 same.

22 So I think it's incredibly important for this

1 work, for patients, taxpayers, and CMS to understand the
2 quality of care they're getting with the choices they're
3 making. But I don't see a path forward in the current
4 structure where we're actually going to get meaningful
5 information, and I honestly think we should abandon this
6 work. Because I don't think you're ever going to get to an
7 answer that says this is fee-for-service versus MA, because
8 they are so different.

9 And what I believe we need to do is to make the
10 same system for all patients and all providers. So I
11 really want to know the MA score for my doctor. I don't
12 really care about the aggregate plan number. I want to
13 know my doctor, my hospital, how does MA perform in my
14 community with my doctor. And right now I know we all want
15 to blow up MACRA, right -- everybody wants to blow up MACRA
16 -- but we have an opportunity to blow up both of these
17 systems at once and make one system for quality reporting
18 that we can compare.

19 And then given that MA is half of Medicare now,
20 every doctor should have an MA score and a fee-for-service
21 score, because they're reporting this data anyway. And you
22 could then analyze, oh wait, all these doctors have better

1 scores on MA than they do on fee-for-service -- again,
2 getting rid of HRAs and things that are outside of that
3 physician -- because then you'll normalize for coding. A
4 doctor is not going to code differently for MA and fee-for-
5 service within his practice. He's going to have how he
6 practices.

7 So I recommend that we don't continue trying to
8 make something work that can never work because it is so
9 incredibly different, and that we instead start thinking
10 about how we have one quality program for all Medicare
11 beneficiaries, and then we can then start analyzing the
12 differences. Thank you.

13 VICE CHAIR NAVATHE: Maybe I can just add one
14 piece of context. So I appreciate your comment, Lynn, and
15 Stacie, yours as well. So obviously it is complex space.
16 There is a lot of asymmetry that you are pointing out.

17 I think just one very general point here is I
18 don't think we've arrived at this work, or the motivation
19 for this work is so much trying to figure out plan choice,
20 per se, so much as trying to understand how we can go about
21 measuring quality in MA at a high level, and that's why
22 some of this is -- there is both the component of variation

1 between plans or between contracts in MA as well as lit
2 review on the MA fee-for-service part of it.

3 So I just wanted to give that one piece of
4 context. I don't think that necessarily changes the
5 meaning of what you said, but I just wanted to point that
6 out.

7 MS. KELLEY: Brian.

8 DR. MILLER: I have a couple of comments. This
9 was a good start, more narrow and then go broader. One is
10 I thought this was a fun paper. As an MA nerd I enjoyed
11 reading this.

12 A few sort of technical comments. On page 7 you
13 sort of denoted a cliff effect is bad. I'm not necessarily
14 sure that's always the case. I know the difference between
15 a 4.5 and a 4.6 star teriyaki restaurant, and I don't think
16 that the beneficiary would value necessarily the difference
17 between a 4.5 and 4.6 star plan. So cliff effects may be
18 uncomfortable for us, but we have to draw a line somewhere
19 that seems like a reasonable kind of a line drawn.

20 We talked about VIP measures on page 11, that the
21 notion of VIP is, of course, fun to think about. But we
22 probably should have more description in the chapter about

1 that because not everybody is going to have read the prior
2 VIP chapter about the proposed quality rating system.

3 So two sort of more overarching comments, one of
4 which is I agree with Lynn. I think it's a little bit of
5 chasing our tail to say we're going to look at MA versus
6 fee-for-service quality with two quality systems. And
7 taking this to sort of think about how to rescue the work,
8 I mean, it still may need to go back and meet its final
9 demise, but to think about saving this work we have a
10 quality rating system in fee-for-service -- providers,
11 hospitals, home health, doctors, et cetera. It is not
12 perfect and it has lots of problems. Probably that have
13 some sort of great rating system in fee-for-service because
14 we have a fee-for-service plan, and I think we can all
15 agree it should probably grade people. Again, we can agree
16 and disagree as to whether that grading is fair or good, or
17 not. It probably needs to be improved.

18 MA plans should also have their own way of
19 grading doctors. Different plans may have different ways
20 of doing it, and that's actually probably a good thing
21 because again, if there are 17 different opinions about how
22 quality measurement should and could be done there are

1 probably 10 to 20 ways in which quality measurement could
2 be done. So that variation is good, and technology could
3 actually help decrease that administrative friction.

4 But then we have MA plan quality rating, which I
5 think is also important, and I agree that the star rating
6 system is not necessarily always the best. It should be
7 fixed. And I actually think that if we have a star rating
8 system why is there not a star rating for the fee-for-
9 service plan. Because if I am a beneficiary shopping at
10 the county level, I probably want to know whether fee-for-
11 service is outperforming MA or not. Because if I can
12 choose amongst 4-star MA plans, and fee-for-service is
13 actually a 5-star plan and I don't know that, that
14 beneficiary we put at a disadvantage. And in other
15 counties where MA is a 5-star plan and fee-for-service is
16 3.5, the bene doesn't know that either.

17 So if we want to have a more equitable playing
18 field and actually help benes make better decisions, and
19 their families are legal proxies if they're incapacitated,
20 we should have a quality rating system that grades the fee-
21 for-service plan and also the MA plans. And it doesn't
22 necessarily have to be budget neutral because if the fee-

1 for-service plan beats MA, it should get paid more, and
2 then that money, through a variety of technical policy
3 adjustments could flow through to the fee-for-service
4 providers -- hospitals, doctors, home health, et cetera.

5 And so I think if we're going to continue this
6 work, we need to think about a unified quality rating
7 system, like Lynn said, although it needs to be across MA
8 and fee-for-service so we're not just dumping a bunch of
9 money into MA and then not putting money into fee-for-
10 service, and then grading MA and not grading fee-for-
11 service. We shouldn't have a Lake Wobegon effect where the
12 average MA plan is 4.5 stars in many counties, and it's
13 probably not titrated appropriately. So I think we should
14 think about this work in the context of quality rating for
15 all Medicare plans, MA or fee-for-service.

16 So that's big font number. Big font number two
17 is about pages 31 to 33, where we are talking coding
18 intensity and favorable selection. As I said, I believe
19 that my analytical concerns, which I brought up at the
20 September 2023 meeting, about coding intensity, the
21 November favorable selection chapter, which we discussed in
22 November of 2023, and also in January, my analytical

1 concerns about this related to measuring the different
2 components of coding intensity, recognizing that two of
3 them are definitely overpayments. Fraud is bad. DOJ picks
4 you up to go to jail. Upcoding, I mean, I think that's bad
5 and should be repaid.

6 That clinically appropriate coding intensity is
7 not an overpayment, and that as a Commission we need to
8 have a policy nuance differentiated between an overpayment
9 versus a differential payment. We also have a bunch of
10 other flaws that remain unaddressed, such as including
11 EGWPs, which are not available to the general beneficiary.
12 The average Medicare beneficiary cannot enroll in an EGWP,
13 the Employer Group Waiver Plan. So we included that in our
14 measurement, which is a violation of a policy arm across
15 the entire Medicare program policy community.

16 So I think that until we fix that analysis and
17 fix those analytical flaws, or account for them, that we
18 should not be referencing our favorable selection and
19 coding intensity across those three pages. Thank you.

20 MS. KELLEY: Greg.

21 MR. POULSEN: Thanks. This has been really
22 interesting, and I'm vastly more confused than when we

1 started the discussion. Let me say that first.

2 I had the same sort of whoa tilt that Stacie just
3 had, but it popped into my mind that as I talk to -- and I
4 suspect you all have the same thing, where Medicare
5 beneficiaries or potential beneficiaries come to me and ask
6 for advice, and it's almost always which plan should I
7 choose. They make the decision of MA versus fee-for-
8 service based on a whole series of things that are not
9 generally what we would put into these kind of quality
10 metrics. They make them based on convenience. They make
11 them based on coverage. They make them based on cost and a
12 series of other things.

13 So I would plus-one on the ideal thing here is to
14 make things that allow comparability between the plans that
15 people actually are selecting between. They make their
16 fee-for-service versus MA plan on some other
17 characteristics than what we're talking about here, I
18 think. That's certainly been my experience.

19 I would note that we really are talking in the
20 quality area here and it's explicit in this document -- it
21 was not in the 2020 document, when I looked it over -- was
22 that we're really talking about two different area: the

1 quality metrics that are in this and looking at it in the
2 correct geographic area that people are making their
3 decisions regarding. I think those are worth considering
4 separately, and I think that we might decide that one is
5 more important than the other. I certainly think one is.

6 I think that as we look into these kind of
7 metrics I believe that we do see enormous -- and again, I'm
8 sort of going on anecdote, but enough anecdotes that it may
9 become data -- that suggest that the same program is
10 variable across geography, and it's based on the providers
11 that they work with, the relationship they have with those
12 providers, and in many cases the way they pay those
13 providers can vary geographically.

14 So I very much like the idea of looking at the
15 smaller geographic areas, because that's where people are
16 making their decisions, by and large. They live in a
17 place. They're getting care in that place. So how it
18 works for them within that geography I think is incredibly
19 relevant.

20 I know there are problems with doing that. You
21 talked about them. And as always, Katelyn and Ledia, you
22 guys do a great job of bringing these out, and you did a

1 nice job of talking about the challenges that would be
2 associated with some of those smaller geographies. But the
3 very fact that there are plans that serve only one of those
4 geographies and are able to report suggested that there are
5 ways around that, that we can get there from here.

6 So I think that we can and we should, and that
7 that would give us real value at the decision-making that
8 we really want to support. There's a lot of academic
9 decisions that are interesting, but the ones that I think
10 are most important are the simple decisions of which plan
11 do I pick. And I think that we're headed down that path by
12 looking at that smaller geography.

13 The other thing that I guess I believe when we
14 get into the discussion about changing the metrics on which
15 we judge quality, we run the risk of goading everybody's ox.
16 Everybody has a dog in this fight. This is going to be
17 incredibly politically challenging to make a wholesale
18 change in the way that we measure quality. There have been
19 huge investments made on the part of providers, plans, and
20 others to do the current program. I don't think that means
21 it should remain static, but I have a strong perspective
22 that we would do better to change it over time by putting

1 additional metrics in, taking other metrics out, and
2 moving, over a period of time, to a value-based system.

3 I respond the same way that Brian did. I don't
4 worry about the cliff issue as much. In fact, I think it
5 makes it better. I think it makes us not look at a 4.2
6 versus a 4.3, and is that something that makes a difference
7 to me. I think binary is too much, good plan, bad plan.
8 But something that falls into that, you know, half a stop,
9 seems like a reasonable approach to me.

10 So my inclination would be, and my recommendation
11 would be that we look at adding metrics that we think are
12 valuable, taking away metrics that we think are not
13 valuable, and focusing on geographic areas that are the
14 actual points of decision-making for individual
15 beneficiaries.

16 Thanks so much for the great work, guys.

17 MS. KELLEY: Betty.

18 DR. RAMBUR: Thank you. Very interesting and
19 challenging work, and very interesting comments.

20 I am going to bring up something that I haven't
21 heard said here, and you may not have to agree with me.
22 Quality, in many ways, is such a blunt term, and it leads

1 to the more is better. And I'd like to think about
2 outcomes, both short- and long-term outcomes both of
3 treatment but also with watchful waiting.

4 And the table on page 11 reminded me about how
5 concerned I am about measurement-driven overscreening,
6 screening-driven overtreatment, and then the cascade of
7 events that occur from that, which can also cause harm.
8 People become patients when they really shouldn't be.

9 There's an article in January that I strongly
10 agreed with that talked about the diminishing mortality
11 benefits of cancer screening with improvements in
12 treatment, and it's talking a lot about breast cancer
13 screening. Part of the reason I feel the need to bring
14 that up is as a woman, you know, I think I can say that. I
15 mean, I'm very concerned about breast cancer overscreening
16 and the number of people that become patients. And yet
17 it's just accepted that this is a great metric. I'm very
18 concerned about that.

19 Colonoscopy or a screening that isn't really
20 looking at age I'm very concerned about. I'm very
21 concerned about the harm that can happen to some elders
22 because of the treatments, dehydration and everything.

1 So I think we really need to, if we're going to
2 raise quality, what are the outcomes? What are the things
3 that make a difference?

4 I hope that in everything we're thinking about
5 we're really also including whether that's sensitive to
6 measurement-driven behavior and measurement-driven harm.

7 I did like, I think Larry's talking about
8 ambulatory care-sensitive ED visits. That seems less
9 problematic to me.

10 And I just have to say I agree with almost
11 everything Lynn said, but I just have to say something
12 about MACRA. I know there are a lot of problems with MIPS,
13 but I have to be on record as saying one of the things that
14 I very much like about the law is one way or another
15 providers are taking on financial risk for costs of care,
16 whether that's alternative payment models right away and
17 then MIPS over time. So I know MIPS people have been
18 unhappy with, but that is the golden nugget in there to me,
19 moving to providers really taking on risk and
20 accountability for care. Thanks.

21 MS. KELLEY: Kenny.

22 MR. KAN: Just two quick points in Round 2.

1 Number one, like Greg and Brian I believe we should look at
2 separate quality measure for fee-for-service, because this
3 will better allow MA benes to make better informed apples-
4 to-apples comparisons when they pick between MA and fee-
5 for-service.

6 And then number two, if we could take a look at
7 the 36 studies and then compare the measures that they used
8 and pick from that universe of stars measures, if we can
9 pick maybe perhaps no more than 20 quality metrics that
10 matter, what would they be, and how would we actually use
11 that for MA and fee-for-service. That would be very
12 helpful.

13 MS. KELLEY: Robert.

14 DR. CHERRY: Yeah, thank you on the really heavy
15 lift in terms of putting this chapter together. Greg and I
16 are probably not the only ones that are getting confused
17 through this conversation.

18 You know, the way I kind of think about just
19 quality in general is that it needs to map to some sort of
20 strategic purpose or plan, and that's where I wrestle with.
21 Because we go deep into the weeds, but I still don't
22 understand what the plan is for MA. You know, when it was

1 first implemented, I think it was pretty clear. It was an
2 alternative for fee-for-service, it was meant to reduce
3 costs and provide good quality of care based on certain
4 incentives being aligned. But it's evolved into something
5 else.

6 So what the MA plans have figured out is that
7 they can capture higher reimbursement through coding, you
8 know, what's called coding intensity, and I think Brian and
9 I are not big fans of coding intensity. But nevertheless,
10 they figure out a way to gain better reimbursements, and
11 then reinvest that into new benefits, like dental, vision,
12 and hearing, which allows them to grow their membership and
13 create scale, which creates value for the consumer. And
14 then what we call selection bias is actually consumers
15 making choices, that that's a lot better than fee-for-
16 service, and they don't have the maximum out-of-pocket
17 benefit.

18 So we sometimes get trapped in these terms, like
19 coding intensity and selection bias as being negative,
20 when, in fact, probably from an MA plan perspective some of
21 those opportunities represent actually an evolving and
22 perhaps improving MA system in certain circumstances.

1 The other thing, too, is that based on that we
2 have to think about whether the spend on MA is appropriate
3 or are we actually overpaying. You know, again we talked
4 about overpayment a lot, but should we be thinking about
5 whether the spend is appropriate and whether some of the
6 budget variances that we're seeing is either favorable or
7 unfavorable. You know, these are sort of better terms for
8 me personally. Because if the plan is taking their margins
9 and they're reinvesting in better benefits, as I mentioned
10 before, including transportation services, because I'm
11 elderly, I can't get around as much, and this MA plan is
12 offering me transportation services to my office visits,
13 well, that's a major plus that's providing value to the
14 consumer.

15 Likewise, if they're taking that extra revenue
16 and they're investing in case management resources, and
17 they're using those case management resources to make sure
18 that their hospitalization rates are low at their
19 particular market level, that's great. If they're reducing
20 ED visits because they are creating same-day appointments
21 with their doctors, then that's great. If they're
22 investing in medical homes with that additional revenue,

1 then that's great too because at the end of the day that
2 helps out complex diabetic patients, congestive heart
3 failure patients, if they are better managed at home
4 instead of having to go to the ED or have an unplanned
5 hospitalization. And likewise, if they're creating better
6 access then it also addresses certain equity issues within
7 their local market.

8 So I'm not sure that the coding intensity
9 necessarily is a bad thing if it's being used to reinvest
10 in the care of the patient with the additional revenues.
11 We have to really separate out whether we are overpaying or
12 whether the spend is appropriate.

13 That gets back to the objectives again. If the
14 basic goal of the MA plan is to simply reduce costs, and
15 that's fine because maybe we shouldn't be looking at the
16 extra benefits or the additional resources initially spent
17 in case management, but if we're okay with the additional
18 spend then maybe it's okay to have better benefits as well
19 as better case management. They're not necessarily
20 mutually exclusive. But if we can clarify those things
21 that makes it easier to actually align the quality goals,
22 which I think for MA is looking more like a value-based

1 plan than, let's say, a quality plan per se, that's really
2 consumer driven but also allows for a beneficiary to have a
3 better quality of life.

4 So I think I would welcome a discussion, at some
5 point, not necessarily today, on what we think is the goal
6 of our MA plans, moving forward, because it would inform, I
7 think, future discussions around MA plans in different
8 chapters that we have.

9 Thank you. A great report.

10 MS. KELLEY: Scott.

11 DR. SARRAN: Yeah, really great work. Four quick
12 comments. First, just reinforcing I think this is very
13 important work, both in terms of how consumers make
14 choices, and although I agree that right now I don't think
15 a lot of choices would be made at a traditional Medicare
16 versus MA level based on available information. We just
17 don't have that available information, so I don't think we
18 know how that will be used until we put that out there.
19 But I think from a perspective of consumers making choice
20 it's important. And I also think, Lynn, Robert, and others
21 have reinforced on it's important to understand the value
22 that MA is or isn't creating. So hugely important work,

1 again, for at least a couple of important reasons.

2 Second, on this issue of measuring and bonusing
3 at the market or the contract level, I think we could
4 debate whether you bonus it at the market or plan level. I
5 think the take-home I have is let's measure at both levels
6 for a while and then get our legs under us to make a
7 decision. So I don't think we need to feel obligated to
8 decide where it should be bonused today. Let's start
9 measuring it, to the extent possible, at both levels.

10 Third, in terms of admissions, ED visits, et
11 cetera, I really think we should be reporting on ambulatory
12 care-sensitive admits, ambulatory care-sensitive ED visits,
13 and overall admit rates. It's a three-dimensional kind of
14 thing we're trying to get at, and the more angles we look
15 at that object the better we will see it.

16 For one thing, there are a lot of things you can
17 do as a plan, particularly if you have provider alignment,
18 to change the boundary between admission and ED/observation
19 stay. So looking at admits and ED together is helpful.
20 And I've always looked at MA through the lens of saying,
21 you know what, everything other than elective admission is
22 preventable, if you sort of go up to a higher altitude and

1 look at what really optimal care looks like. So I think
2 looking at overall admit rates is valuable.

3 And lastly, kind of a plus-one on Stacie's
4 comments about the star -- actually, I have one more
5 comment -- accessing specialty care. I think that is so
6 crucial because when I think about overall what we're
7 trying to do for the beneficiary in terms of the MA program
8 there is value that might be perceived by a, call it,
9 relatively health beneficiary, with risks that are 1 to 2,
10 maybe. And that's a lot of good stuff, but it's not
11 necessarily lifesaving or function-saving stuff. But then
12 there's enabling the right care for the people whose lives
13 or function truly depends on access to and coordination
14 with superb specialists, and between those specialists and
15 the primary. So I think kind of continuing to focus on
16 that is just crucial.

17 And the last thing, the comment about stars, and
18 do we try to migrate away from stars as we recommended?
19 You know, I think it probably would be picking such a huge
20 fight with some valid pushback around the disruption. I
21 think mapping out a migration pattern from stars today to a
22 stars of tomorrow as we talked about a value where we head

1 would be revenue neutral, we have a smaller number of true
2 outcome measures, et cetera.

3 But I think articulating why it makes sense to
4 migrate to something new and then addressing the industry
5 and saying, hey, we're committed to make this a migration
6 rather than a flip a switch overnight might give us a
7 higher chance of realistic success.

8 That was 4 minutes and 3 seconds. Just saying.

9 VICE CHAIR NAVATHE: Scott is trying to propose a
10 new best practice, I think.

11 MS. KELLEY: Brian, did you want to go ahead. I
12 think you had a follow-up response to Robert.

13 DR. MILLER: Yeah. I agree with all of Robert's
14 comments, and wanted just to say that I think that one of
15 the things that we all tend to forget is that the biggest
16 benefit of MA to the beneficiary that probably affects
17 their spending and affects access is the inclusion of
18 Medigap. That statutory out-of-pocket maximum makes a big
19 difference, because otherwise you have to go by the out-of-
20 market, and it's often individual risk rated and very
21 expensive. Again, not that MA plans aren't perfect, but
22 the inclusion of that and Part D, it's not that I don't

1 think that case management or shower grab bars or whatever
2 don't matter. They do matter. But the inclusion of those
3 two basic components of a health benefits package drive a
4 lot of access and quality opportunity.

5 I think in addition to responding to Scott's
6 comment, an on-point response to that is I agree that we
7 need to go from stars of today to stars of tomorrow. It's
8 making me think about the expanse on the Syfy channel when
9 you said that. I would say that the key component is that
10 stars should not just apply to MA. It also needs to apply
11 to fee-for-service. Otherwise will be unfairly benefitting
12 MA over the fee-for-service marketplace.

13 MS. KELLEY: Larry.

14 DR. CASALINO: Yeah. I've been trying to think
15 more during the discussion about other quality measures, as
16 you guys requested. Just as a general point, I think that
17 measures that try to capture all aspects of quality, like
18 potentially preventable admissions or ED visits, are
19 valuable. I think individual measures like colonoscopy
20 rates, although colonoscopy rates are important, I think
21 much less valuable. And there is big literature on this
22 now. They're so gainable. There's teaching to the test,

1 putting the effort into some things when other things are
2 more valuable.

3 I mean, thinking about those kind of individual
4 measures, if this is the quality of what clinicians
5 provide, this is what gets measured, and probably this is
6 what potentially could get measured. Still way smaller
7 than the big circle. So I do think we should look more, as
8 you guys have been doing, for more global measures of
9 quality.

10 And one other one, potentially could be patient
11 experience. There is a whole literature on this too.
12 There are probably people here who are a lot more familiar
13 with it than I am. But at least at a highly abstract,
14 conceptual level, patient experience could be a useful
15 measure. And I realize it can be expensive to collect
16 sufficient numbers of responses, especially at a local
17 level, for example, but, you know, we spend, what, is it
18 half a trillion dollars a year on Medicare Advantage and a
19 large amount on fee-for-service Medicare as well. And
20 programs that we spend that much money on, I think it's
21 just worth spend like 0.0000001 percent more of the budget
22 on trying to collect sufficient numbers of patient

1 experience measures.

2 So going forward, some more thought might be
3 given to whether there would be value in doing that, at
4 what level to do it, and making the budget argument as
5 well, something along the lines of what I just made.

6 Once again, I think I was shorter than Scott.

7 MS. KELLEY: Cheryl, did you want to go ahead?

8 DR. DAMBERG: Yeah. I just want to plus-one what
9 Larry just said about capturing more information on patient
10 experience, and given what we spend relative to what it
11 costs to field these surveys, I mean, that sort of seems a
12 lot but it's not. It's a drop in the bucket.

13 MR. POULSEN: Could I jump on that one too and
14 just say my organization, at least, and I suspect others,
15 we survey 10 times as many commercial beneficiaries as we
16 do Medicare beneficiaries, and there is no reason why we
17 shouldn't do that. If it makes sense financially for
18 people who are actually having to pay their own bills, it
19 probably makes sense for Medicare.

20 VICE CHAIR NAVATHE: Gina? We're into mythical
21 Round 3 now.

22 MS. UPCHURCH: Yeah, sorry. Yeah, this is just

1 to build on what Greg just said. I think a lot of times if
2 you ask people their experience, whether they're in a
3 Medicare Advantage plan or fee-for-service, a lot of times
4 their complaints will be like, you know, it didn't cover
5 something that wasn't considered -- my annual physical,
6 they wouldn't give me a physical. So there would have to
7 be some sort of judgment of it, or some filter to judge it
8 by, because some of those things just aren't covered by
9 Medicare. I mean, sometimes they may be covered by a
10 Medicare Advantage plan, but there needs to be some filter
11 on that. Like was it something that was supposed to be
12 covered, or not supposed to be covered, and we need to know
13 that. The people think I need an annual physical, and
14 that's what they really want.

15 VICE CHAIR NAVATHE: Great. Ledia and Katelyn,
16 thanks for a great session.

17 So just a couple of wrap-up points, and some of
18 the things I'll reflect back to you. You know, I think in
19 some sense I would say that our intent here of this session
20 was really to think about if we are indeed paying more for
21 MA, what are we getting from that from a quality
22 perspective to understand the value, and then what does

1 that variation look like within MA.

2 The intent up front was not so much about plan
3 choice and selection, but I think we hear the feedback loud
4 and clear, that in some sense those are kind of intertwined
5 concepts. So trying to separate them might not be that
6 tenable, based on the feedback that you all have given. So
7 I think that's a helpful point.

8 I think another point that was loud and clear was
9 just the system asymmetry between MA and fee-for-service,
10 and the desire to think about, down the road, as we
11 consider work around MA quality and just MA in general and
12 MA and fee-for-service, how that system asymmetry might be
13 less and/or eliminated, and what that would mean, what that
14 would entail. That's obviously a whole swath of things, so
15 we'll have to think about how to fit that in. But I think
16 that was another kind of big theme that we heard from all
17 of you.

18 We heard some conversation about the coding and
19 selection pieces. I would say the point here was not
20 really to revisit that per se but to just point that out in
21 the context of the literature as we try to interpret what
22 the literature is telling us. So what the magnitudes are

1 and all those things are less important. It's more just
2 that it's hard to interpret the literature in that context.

3 And I think the analytic suggestions are really
4 well taken. So I think we'll take all this back, all the
5 feedback that you've given and then synthesize that and
6 chart out what the path forward looks like. And I think
7 there are a lot of different moving parts here, so I just
8 wanted to acknowledge that we heard that from you all.

9 The other part that I'd like to just restate
10 again is this is preliminary work. So I think part of the
11 idea here was to share stuff with you, get your high-level
12 reactions before we invest a lot of time going down any
13 particular path. So I would say from that perspective you
14 all have done a fantastic job of giving very thoughtful
15 comments that will help us to kind of try to get our ducks
16 in a row in terms of what next looks like, and I think
17 there are a number of different considerations that we
18 have, including improving some analytic work along the way.

19 So with that I think we will tie up the session
20 and tie up today's meeting. For those listening at home we
21 want to hear from you as well. Please submit your comments
22 at meetingcomments@medpac.gov or through the website,

1 medpac.gov/meeting. And we will reconvene tomorrow morning
2 at 9 a.m. Thank you.

3 [Whereupon, the meeting was recessed, to
4 reconvene at 9:00 a.m. on Friday, March 8, 2024.]

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MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, March 8, 2024
9:00 a.m.

COMMISSIONERS PRESENT:

MICHAEL CHERNEW, PhD, Chair
AMOL S. NAVATHE, MD, PhD, Vice Chair
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AGENDA

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P R O C E E D I N G S

[9:00 a.m.]

3 VICE CHAIR NAVATHE: Welcome back, everyone, to
4 the second day of our March meeting. It is once again a
5 sunny day in Washington, D.C., so I hope it is where you
6 are, as well.

7 Just a quick reminder that Chair Mike Chernew is
8 presently out for this session, but he will be back in
9 April. Well, he is on, but he will be back in this chair,
10 in April. He will be back well before then, I'm sure, in
11 action, as Mike is a very high-energy person, as you all
12 know.

13 Today we'll be going through two topics,
14 Medicare's Acute Hospital Care at Home program, and then
15 further work on inpatient psychiatric facilities. And with
16 that let me turn it over to Evan and Jeff,

17 MR. CHRISTMAN: Thank you. Greetings. This
18 morning we will discuss Medicare Acute Care Hospital at
19 Home program. This presentation is available in the
20 control panel on the right-hand side of your screen.

21 Today's presentation provides an overview of the
22 program that we plan to include in the June 2024 report,

1 and I would like to recognize Pamina Mejia for her support
2 in this project.

3 The presentation will have three parts. We will
4 review the development and features of the Hospital at Home
5 model of care. Next, we will examine the experience of the
6 fee-for-service Hospital at Home program established during
7 the public health emergency. Finally, we will turn our
8 attention to considerations for the future of the ACHaH
9 program.

10 First, the program I will be discussing is fee-
11 for-service's version of a model of care referred to as
12 Hospital at Home, which provides inpatient acute care at a
13 beneficiary's home in place of a stay at a regular
14 hospital.

15 Hospital at Home programs have been operating in
16 health systems abroad for many decades, and experimentation
17 with them began in the U.S. in the 1990s.

18 Adoption of Hospital at Home has been relatively
19 modest in the United States, but during the pandemic
20 interest in the model increased due to concerns about
21 hospital capacity. These concerns led fee-for-service to
22 establish a Hospital at Home program called the Acute

1 Hospital Care at Home program, or ACHaH for short.

2 Under ACHaH, hospitals apply for a waiver to
3 provide the services for a standard inpatient stay in a
4 patient's home.

5 Payment under ACHaH is the standard amount under
6 the inpatient prospective payment system. No additional
7 payment is made if a patient has to be escalated from the
8 home to the facility-based care.

9 Under ACHaH, patients must be evaluated at a
10 hospital. After accepting ACHaH services, their care take
11 one of two paths. Beneficiaries in the early-supported
12 discharge will have a shortened overnight stay at the
13 hospital and leave early to receive the rest of their acute
14 care at home. Beneficiaries in the admission avoidance
15 model will be sent home immediately with in-home acute
16 services for all of their stay.

17 Though CMS's authority for the program expired at
18 the conclusion of the public health emergency, Congress
19 extended the program through 2024.

20 As you may recall, we last discussed the program
21 at the September 2023 meeting. Since that meeting, we have
22 completed a number of interviews and a site visit with

1 several hospitals that operate programs ACHaH programs.
2 These efforts were important because this is a new model of
3 care, and their first-hand reflections helped to fill the
4 information gaps in the literature and Medicare
5 administrative data. We sought their views specifically on
6 their implementation efforts and policy challenges they
7 confronted.

8 Though I will include findings from these
9 interviews throughout the presentation, I want to note a
10 few key themes. First, the specific clinical and service
11 components of each program varied, and reflected decisions
12 hospitals made about their needs and their capabilities.
13 The goals and market context of a hospital influenced the
14 decision to participate in ACHaH.

15 ACHaH volume had increased at these during the
16 program, though as we will note later it still accounts for
17 an extremely small share overall of inpatient services.

18 Finally, clinical staff had very positive views
19 of the care model for patient experience and quality, but
20 we did not review any formal data on these issues with
21 them.

22 Before we turn to outcomes of ACHaH, I want to

1 detail some of the nuts-and-bolts program elements
2 hospitals need to address, and these fall into the four
3 broad categories you see on this slide.

4 Starting on the first of the slide, first, a
5 hospital operating this model will establish clinical
6 criteria and other requirements that define the conditions,
7 services and other requirements that define the conditions,
8 services, and other factors that indicate a patient may be
9 served safely at home. In general, the programs seek to
10 identify patients that are sick enough to need an inpatient
11 hospital level of care, but are medically stable enough to
12 be served through intensive clinical services in the home.
13 Patients meeting these criteria, generally after being
14 evaluated at the hospital, will be sent home to receive
15 their acute services.

16 Moving to the second column, under Medicare
17 hospitals are required to provide two in-person clinician
18 visits, and one daily consultation with a doctor.

19 In addition, as you can see in the third column,
20 hospitals provide the full range of services a beneficiary
21 needs in the home. The services available can vary based
22 on patient need and hospital capability, but generally

1 include pharmacy, diagnostic services such as labs and
2 radiology, food, and in some cases personal care services.

3 Finally, ACHaH programs often establish a
4 geographic area for their operations, and one goal of this
5 is to ensure that beneficiaries are near the hospital in
6 the event of a medical emergency. In general, for the
7 programs we spoke to the service area was often a certain
8 radius from the hospital.

9 Across each of these four areas hospitals have
10 broad discretion to determine the inclusion and exclusion
11 criteria for patients, clinical services offered, and
12 geographic area covered. In our conversations with
13 hospitals, the decisions about these things reflected their
14 local context and capabilities. So for example, some
15 hospitals indicated that ACHaH was a way to address
16 overstressed inpatient bed capacity, or a tool to address
17 back-ups in the emergency department. Many hospitals had
18 established Hospital at Home programs before the pandemic
19 because of the interest of a private payor and expanded
20 during the emergency.

21 The scope of the program would also reflect the
22 amount of staff and infrastructure a hospital was willing

1 to commit to the program. Some staff noted that ACHaH had
2 to compete with other new investments that were often more
3 familiar to hospital leadership.

4 Staff also noted that programs generally start
5 small and limited in scope and grow with time. Hospitals
6 may expand the scope of services and patients they serve as
7 they gain experience with the care model.

8 One of the key question is how outcomes under
9 ACHaH compare to usual care. Since ACHaH is a new program,
10 it is still being studied. However, outside of Medicare
11 fee-for-service a number of randomized trials have been
12 conducted of Hospital at Home prior to the pandemic.

13 We discussed this at our September meeting, and I
14 have summarized information from two systematic reviews and
15 a trial conducted at Brigham and Women's Hospital. All of
16 the trials in the systematic review and the Brigham trial
17 were randomized.

18 Overall, the trials suggested that relative to
19 usual care Hospital at Home patients had similar rates of
20 mortality, mixed results for length of stay, and generally
21 no difference in patient function. There was also some
22 evidence that Hospital at Home might have lower rates of

1 readmissions.

2 For cost, the evidence was inconclusive, with the
3 Brigham study finding lower costs, but the systematic
4 reviews noted a lack of evidence.

5 The patient experience for Hospital at Home
6 patients was equal or better than usual care across these
7 two studies. We collected qualitative views on outcomes
8 from the hospitals we interviewed. Generally, they
9 believed the model resulted in equal or better health care
10 outcomes, though it was not always clear Hospital at Home
11 was less costly. They also noted that patient satisfaction
12 for Hospital at Home was generally very high.

13 Though the health services literature and the
14 input shared from hospitals gives us an important window
15 into the outcomes for Acute Care Hospital at Home, it is
16 important to note the limitations of this literature and
17 the limitations inherent in the design of the ACHaH program
18 for measuring outcomes.

19 First, most of the trials in the systematic
20 reviews I mentioned were conducted in other countries.
21 Consequently, the results reported may reflect how these
22 countries use inpatient and outpatient care, and may not be

1 applicable in the U.S. health care system.

2 I would also note that the Brigham study reflects
3 the experience of one health system with a small study
4 population. Overall, while these studies suggest some
5 possible positive outcomes from ACHaH, they have important
6 limitations, and I would note were less conclusive for some
7 outcomes such as cost.

8 Studying ACHaH using Medicare data will be
9 challenging. First is that ACHaH is only offered to
10 beneficiaries that meet a facility's criteria, and
11 beneficiaries can decline the service. Reasons for
12 declining cited by beneficiaries include a lack of
13 familiarity with the model and that some patients may have
14 a strong preference for usual care.

15 This has implications for evaluation because
16 Medicare administrative data will not capture the
17 hospital's clinical inclusion and exclusion criteria, or
18 the reasons that a beneficiary accepted or declined the
19 program. As a result, constructing comparison groups for
20 ACHaH and usual care be challenging.

21 In addition, the hospitals participating in ACHaH
22 are also a small, self-selected sample of IPPS hospitals.

1 It is not clear that the experience of these hospitals
2 would necessarily generalize to other providers.

3 This chart gives you an appreciation for some of
4 these points. In 2022, there were about 6200 discharges
5 under ACHaH. The 26 largest programs account for 71
6 percent of the volume.

7 Though it is not shown on this chart, on a
8 monthly basis volume was increasing during 2022, so the low
9 volume may reflect that many programs have been in a start-
10 up phase, but overall these numbers indicate that volume
11 remains low, and in 2022, only 37 percent of approved
12 hospitals with waivers to participate in ACHaH had at least
13 one discharge under the program.

14 We compared the attributes of hospitals active in
15 ACHaH to other hospitals, and found that they tended to be
16 higher volume, non-profit teaching hospitals with higher
17 occupancy.

18 Though we have not interviewed hospitals that
19 did not implement a program, our conversations with
20 participating hospitals noted several concerns that may
21 explain why some hospitals have not yet implemented a
22 program. They noted that the program required upfront

1 investments in staff and infrastructure. Hospitals facing
2 resource constraints or a tight labor market may wish to
3 focus on existing challenges before creating a new service.

4 ACHaH programs have to meet state and local
5 regulations, and the care model may raise regulatory
6 concerns that have to be addressed before proceeding.

7 Finally, ACHaH also have to gain support from
8 physicians for referring to a program that will be new to
9 them. Addressing their patient safety and clinical care
10 concerns requires sustained effort.

11 Understanding the cost of ACHaH relative to usual
12 care is an issue that hospitals and policymakers must also
13 consider. The data from all of our sources suggests that
14 ACHaH patients get fewer of some services, such as labs and
15 physician consults.

16 But the cost per unit of care could also be higher because
17 it is being provided in the home and not a facility, for
18 example due to the travel time staff incur to provide in-
19 home care. In our conversations with hospitals and our
20 review of the literature, it is not clear that the savings
21 from fewer services offset the higher per-unit costs of in-
22 home care.

1 Lower readmissions might be another source of
2 savings, but the current evidence for this is mixed, and
3 the evaluation challenges I mentioned will make it
4 difficult to measure in ACHaH.

5 The current regulations defining the model were
6 developed during the pandemic, and there are several
7 aspects that could be reviewed to understand their impact
8 for beneficiaries and the program. Assessing hospital
9 practices in these areas would be helpful in determining
10 future directions for policy. Examples of areas CMS could
11 examine include the frequency and intensity of remote
12 patient monitoring and the use of virtual physician visits.
13 In our conversations with ACHaH hospitals it appeared that
14 these patients generally do not get in-person physician
15 services at home.

16 CMS may also want to examine the timeliness of
17 hospital response to urgent patient inquiries, and it also
18 may want to measure the impact of ACHaH on informal
19 caregivers. Depending on how it is implemented, it could
20 increase or decrease their burden, and understanding this
21 impact would be important.

22 Pulling back from the implementation of the

1 program, I will briefly walk through two key considerations
2 that Medicare will face in thinking about the future of
3 ACHaH. These are broader questions that may be difficult
4 to resolve before the program's expiration date.

5 First is that measuring outcomes for ACHaH will
6 be challenging because of the issues I mentioned
7 previously, such as beneficiaries will have unobserved
8 differences in severity, variation in program criteria and
9 services across hospitals, and that participating hospitals
10 are a small, self-selected group of providers.

11 As an example, I would note that a CMS-funded
12 pilot of a Hospital at Home program in 2014 ran into these
13 problems. They conducted a Hospital at Home pilot in New
14 York city, but CMS's evaluators were unable to conduct a
15 quantitative analysis of outcomes because administrative
16 data lacked important information for measuring patient
17 severity.

18 Another issue is ensuring appropriate use of
19 ACHaH. Though the program requires that patients meet
20 Medicare's criteria for inpatient admissions, some studies
21 suggest that physicians vary in their clinical judgment and
22 application of these guidelines, so it is not clear how

1 effective they may be for delineating between ACHaH and
2 other alternatives.

3 As a result, ACHaH may overlap with other home-
4 based services, such as home health or hospice. Ensuring
5 that beneficiaries are not diverted to ACHaH from other
6 appropriate low-cost sites of care will be important.
7 However, this risk likely varies across the different
8 models for delivery Hospital at Home. The early supported
9 discharge model, because it includes an overnight stay at
10 the hospital, likely has the lowest risk. The admission
11 avoidance model, where a beneficiary is evaluated at the
12 hospital but goes home for care, is probably a slightly
13 greater risk. Finally, admitting patients to ACHaH from a
14 community health care setting without first visiting the
15 hospital may present the great risk among these models.

16 We plan to present this information in a chapter
17 in our June 2024 Report to Congress, and welcome any
18 comments or questions you have. In your discussions, you
19 may want to consider some of the issues we have identified
20 to date, such as the potential impacts for a broader range
21 of hospitals implementing ACHaH programs, whether there are
22 specific areas CMS should examine to consider future

1 refinements to the program's requirements. There are a few
2 listed on this slide and more in your paper. And whether
3 the current program safeguards need to be refined or
4 improved.

5 This completes my presentation, and I look
6 forward to your questions.

7 VICE CHAIR NAVATHE: Thank you, Evan. Just very
8 quickly, this is work that the intention is really to
9 provide information to Congress. You know, they have to
10 make the decision by the end of the year. We are not
11 making a recommendation here, however, so we want to try to
12 provide as much information, and as Evan said, this will be
13 a chapter in the June report.

14 So with that let me turn it over to Dana for the
15 queue.

16 MS. KELLEY: Okay. I have Stacie first.

17 DR. DUSETZINA: I'm taking myself out, Dana.
18 Thanks.

19 MS. KELLEY: All right. Then I think I have
20 Brian next.

21 DR. MILLER: Thank you. This is one of the
22 nerdiest chapters, almost as nerdy as the one with the

1 systematic review yesterday, which I appreciate, and I
2 appreciate the Commission's work for transparency to find a
3 way to post that online in a timely fashion.

4 A couple of clarification questions. Did I hear
5 correctly that the systematic reviews had studies that were
6 primarily in other countries?

7 MR. CHRISTMAN: Yes, and I think that reflected
8 the evidence base that was available at the time. The
9 reviews were completed in the latter half of the last
10 decade.

11 DR. MILLER: Which countries were those, if you
12 don't mind me asking?

13 MR. CHRISTMAN: I'm going to get in trouble here,
14 and I'm going to say I can't exactly enumerate them, and
15 I'm going to say they're generally, you know, your European
16 OECD, Spain, Germany. But the exact countries I'm not
17 going to be able to recover. One of the biggest ones
18 outside of the U.S. is Australia.

19 DR. MILLER: And that's okay that you don't
20 remember that enumerated list of countries, but we should
21 probably enumerate that in this study so that readers
22 understand that it's not a systematic review of Hospital at

1 Home in the U.S., that it's a systematic review of Hospital
2 at Home in other countries, and we should enumerate those
3 countries so that they can better understand and interpret
4 that evidence. Because some of those countries probably
5 have similar delivery systems to the U.S., and some of them
6 probably have very different ones. Australia is probably
7 more similar. You can imagine a country like Russia would
8 have a very different delivery system.

9 MR. CHRISTMAN: I agree with you, Brian, and
10 we'll put that in. And I just want to add in fairness to
11 the literature I can't recall. There were a few U.S. ones
12 too. I think you're following my point exactly. We'll
13 clarify this. Thank you.

14 DR. MILLER: Yeah. I'm not knocking this as MAC
15 reviews at all. I was just surprised when I heard that
16 because those systematic reviews have fed to me as evidence
17 of domestic efficacy, and if it's domestic and
18 international we should parse that.

19 The other thing I was wondering about, well, two
20 other things. One is Table 1 on page 13. The MGH study
21 didn't have any p values, so I was wondering, were there
22 any differences, and were they statistically significant?

1 And I'm asking because it is a small n.

2 MR. CHRISTMAN: You know, I'm not going to be
3 able to recover that. I can check. I believe the
4 readmissions rates were so different that, you know, they
5 might be significant. But you're right. Overall the
6 sample size is small.

7 DR. MILLER: So we should add that, and the
8 reason I say is the mean length of stay didn't have
9 statistical testing for significance of difference, two-
10 sided T test or whatever would be appropriate, but it did
11 have a significantly overlapping confident interval.

12 And then my other question was looking at the
13 length of stay mentioned on page 10, it said that the
14 length of stay ranged from an 8-day reduction to a 15-day
15 extension. That's pretty wide, which suggests we lack
16 precision and accuracy. And then my question, if we have
17 such a range in the systematic reviews, which I recognize
18 are imperfect, is there a reason why we're then
19 highlighting a study of 91 individuals at a single academic
20 medical center in New England?

21 MR. CHRISTMAN: The short answer is that's the
22 best study that's been completed and published in the

1 United States.

2 DR. MILLER: Okay. That makes sense then. We
3 should probably add then that there is limited evidence and
4 that as a consequence of limited evidence then the
5 systematic review is including a lot of studies from other
6 countries that were then highlighting this MGH study,
7 because then the chapter will read differently. I still
8 think there's something very interesting and good here, but
9 this will help people make better decisions. Thank you.

10 MS. KELLEY: Gina.

11 MS. UPCHURCH: Thank you, Evan, for this
12 information. A couple of questions for you. So if
13 somebody, are they still eligible for short-term rehab in a
14 skilled nursing facility after Hospital at Home if they
15 have to end up going? Do they get that?

16 MR. CHRISTMAN: The short answer is yes. From an
17 administrative and eligibility standpoint, a Hospital at
18 Home stay is a regular stay, and everything else that would
19 attach, would attach to a Hospital at Home stay.

20 MS. UPCHURCH: Okay. Thank you. I've come to
21 know a little bit about home infusion, and it's
22 interesting. Home infusion -- and I think you all know

1 this, but if the drug is a Part B drug, as in Boy,
2 immunotherapy and some other things, immunoglobulin
3 therapy, then the per diem is covered. But it's an
4 antibiotic, which is a lot of what is infused in the home,
5 there is actually a per diem that's not covered by
6 Medicare.

7 So if the individual that's getting antibiotic in
8 the home, it may cost them more to be in the home to get
9 the antibiotic. So they could save money, potentially, by
10 going back into the hospital proper. So I'm wondering,
11 with this, with Hospital at Home you can get a D drug
12 without a per diem. Would that be correct?

13 MR. CHRISTMAN: Yes. I mean, this is right
14 because it's inside the IPPS bundle, so the cost sharing
15 would be whatever attaches for the normal IPPS.

16 MS. UPCHURCH: So that's one of the big problems
17 just with home infusion, antibiotics. Individuals
18 themselves have a per diem that are not covered. Some
19 Medicare Advantage plans cover it but traditional Medicare
20 does not cover it.

21 Do we believe that Medicare Advantage plans, do
22 we have any sense if they're interested in this Hospital at

1 Home model more so than traditional Medicare?

2 MR. CHRISTMAN: I can yes to the first, and the
3 second, meaning the interest of Medicare Advantage plans
4 relative to fee-for-service, I can't tell you. But they're
5 definitely active in this space. They do have some
6 programs.

7 MS. UPCHURCH: And commercial products, so that's
8 sort of tells you something. And lastly -- and I brought
9 this up when we talked about this the first time -- you
10 talk about these outside vendors that get involved, whether
11 it's bringing food, or the paramedic that starts coming
12 into the home. There are some of these things that could
13 potentially continue on after the Hospital at Home
14 hospitalization. Do we know that, because that would have
15 continuity of care and some other things that would be
16 really positive for the individual, over time. Do we know
17 if that continues for many of these services?

18 MR. CHRISTMAN: Well, from the Medicare fee-for-
19 service program perspective there is nothing there other
20 than the normal pre-pandemic services. I think the Mount
21 Sinai program, they thought of it as a 3-plus-30, a 3-day
22 Hospital at Home stay and then 30 days of follow-on

1 services. So I would say some folks are probably working
2 on the edges of that, but it would be more in the pilot
3 phase, or for an MA plan you're probably moving somebody
4 over to whatever your sort of disease management care. But
5 from the Medicare fee-for-service perspective, Hospital at
6 Home ends at the discharge.

7 MS. UPCHURCH: Okay. I had the good fortune of
8 riding with the community paramedics in Durham around some,
9 and a lot of the people that they see regularly -- this is
10 not Hospital at Home, though, this is community paramedics
11 -- are older adults that were frequently going to the
12 hospital and they're trying to keep them from doing that.
13 I can see a warm handoff, especially if they met them at
14 Hospital at Home, that is just incredible at keeping people
15 in the home post-discharge.

16 So thank you. I'll have a Round 2 comment.
17 Thank you.

18 MS. KELLEY: Lynn.

19 MS. BARR: I just have a quick question. What
20 was the motivation in other countries to do this? It seems
21 pretty clear from the U.S. side; I've got capacity issues.
22 I can make more money on an orthopedic surgery than I could

1 on this chronic patient. You know, I mean, there's a
2 business case here that I can see in the data that makes
3 sense.

4 So I'm just curious as to what was the motivation
5 for other countries to be in this program, with a different
6 system?

7 MR. CHRISTMAN: I am going to practice to the top
8 of my license in thinking about the motivations of foreign
9 countries.

10 [Laughter.]

11 MS. BARR: Welcome to MedPAC, Evan.

12 MR. CHRISTMAN: Yeah. Honestly, I would say that
13 their issues are generally kind of the same. They're
14 looking to deal with an inpatient capacity problem, also a
15 belief that in-home care has certain advantages that they
16 want to avail themselves of. And now you can see me barely
17 struggling for air, but my understanding in some cases, and
18 even in very remote areas where building a large hospital
19 would be impractical, so it's easier to distribute and
20 figure out how to distribute people and do it remotely.

21 But broadly speaking, capacity and belief in the
22 model of care and its benefits are I think are the Hospital

1 at Home's main calling cards. As you point out -- forgive
2 me, it's kind of cryptic -- but as they say, market
3 characteristics and strategic considerations always weigh
4 in this, but those two things, I think, generally motivate
5 people to try this model.

6 MS. BARR: Awesome. Thank you. And then a
7 follow-up question. Is an in-person physician visit
8 typical in other countries? I mean to me the idea of not
9 actually having a physician laying hands on the patient --
10 I'll let the doctors speak in the room -- is a little
11 terrifying. So is that common in other countries?

12 MR. CHRISTMAN: I can't answer that. The
13 practitioner and how frequently they go, obviously it
14 varies a lot, what a nurse does, what a doctor does. And
15 now I'm sinking under the water, so I'm going to stop now.

16 MS. BARR: Thank you.

17 MS. KELLEY: Tamara.

18 DR. KONETZKA: Okay. A couple of quick
19 clarifying questions. First, let me continue your torment.
20 I'm going to ask you one more thing about the international
21 space. I think this is about the international space. I
22 was also struck by what Brian mentioned about the review

1 coming up with effects on length of stay of -8 to +15 days,
2 which seems huge, a huge effect on length of stay, and then
3 the Brigham study coming up with a 0.7-day difference in
4 length of stay. I mean, are these just completely
5 different systems, where the average length of stay is
6 different, or was the implementation of these programs so
7 different? I just have a hard time reconciling those two.

8 MR. CHRISTMAN: I guess when I read the
9 literature and tried to think about this, I think
10 definitely there are probably some differences in
11 implementation across these sites -- populations, services,
12 goals, where they want the outpatient care system to take
13 over. And without sort of really stepping and asking
14 people pretty granular questions -- because I think the
15 questions you're raising are correct ones. How much are
16 people going in person? How much are they using remote
17 management? How sick are these patients? In their country
18 do they just hold people longer for a given discharge than
19 we do here?

20 So the reason we cite those studies is I think
21 whenever this model comes up, I think the first concern
22 people always have is patient safety. Can you send people

1 home safely? And this is the reaction I'm looking for from
2 you folks, I guess, but my takeaway has been I get that
3 there are all these other differences, but in general, the
4 patient safety box is pretty full. It's not demonstrating
5 a lot of danger. There are a lot of other questions about
6 how the implementation varies and the effect, but I guess
7 part of the reason I included that was I know that people
8 have this profound concern about sending acute patients
9 home or just trying to show that it's been done safely.

10 MS. BARR: Okay, thank you. That's helpful. And
11 just to be clear, that review was very helpful, so I'm glad
12 it's in there. I was just trying to reconcile those very
13 different results.

14 So my other clarifying question is, in terms of
15 other services people might be getting, I want to make sure
16 I understand what happens. So let's say somebody in the
17 middle of a home health stay in their home, whether that's
18 a community-initiated one or a post-acute one, and then has
19 some adverse event and needs a hospitalization, then home
20 health then, for example, if they're getting visits by
21 therapist and an RN, in the home health do those services
22 just stop, or would they overlap?

1 MR. CHRISTMAN: They should stop, and anything
2 the patient needs should be provided by the hospital.

3 MS. BARR: Okay. And anything else, even sort of
4 like drug delivery kinds of things, other things that the
5 patient is getting, I mean the hospital stay would still
6 have to supply the drugs, just like the person would be in
7 the hospital, right?

8 MR. CHRISTMAN: Exactly.

9 MS. BARR: Regardless of what else they have at
10 home.

11 MR. CHRISTMAN: Exactly. You know, another way
12 to think of this program is that when CMS explains the
13 requirements, they basically say it's a hospital stay, and
14 they literally have two lines saying we've waived these two
15 requirements for a hospital stay, and it's things like you
16 have to be in a building with modern sprinklers. So you
17 can be at home. But everything else in the hospital,
18 consolidated billing and administrative requirements,
19 attaches.

20 VICE CHAIR NAVATHE: If I could just jump in real
21 quick. Evan is doing an outstanding job of swimming, as
22 always. I just wanted to add that I think we hear that

1 there are a lot of challenges with evaluations, and that's
2 something we've tried to bring to the chapter, but we'll
3 definitely work to clarify that.

4 MS. KELLEY: Betty.

5 DR. RAMBUR: Thank you. I'll save my enthusiasm
6 for this work for Round 2. But briefly, to comment on
7 Tamara's comment, the skill set between the home health
8 team and the acute hospital home team would be a very
9 different skill set, so I think that's another piece.

10 I just have a question about Slide 8. One of the
11 most interesting things to me is the potential differences
12 in hospital-acquired conditions, because there are certain
13 kinds of conditions you wouldn't have at home, because
14 you're not exposed to as many individuals. But there are
15 so many interactions, for example, with infections because
16 now you're in the home. So I'm curious if anything has
17 been done around hospital-acquired conditions in this
18 space, and then related to that -- that's my second
19 question, so that first.

20 MR. CHRISTMAN: The short answer to your question
21 is that, you know, the most studied outcomes for Hospital
22 at Home are mortality and readmissions, and the more

1 granular things you're talking about, patient safety
2 indicators, I haven't seen work on that.

3 DR. RAMBUR: Yeah, it would be really interesting
4 to think about how you'd operationally define hospital-
5 acquired conditions in the home.

6 And then the related question I have on that is -
7 - and perhaps I'm wrong -- but I assume that hospital
8 value-based purchasing, also the data from Hospital at Home
9 goes into that, because that's a Medicare requirement.

10 MR. CHRISTMAN: Right.

11 DR. RAMBUR: And how does all that work when you
12 have a lot of factors like noise and things that aren't
13 relevant, or not parallel?

14 MR. CHRISTMAN: My understanding is that these
15 should be included as like a regular discharge and any of
16 the rest of CMS's requirements. So if they were in the DRG
17 subject to that program, their outcomes would be picked up.

18 DR. RAMBUR: That's very interesting. Thank you.

19 MS. KELLEY: Larry.

20 DR. CASALINO: Thanks, Evan. You've taken a
21 topic that most of us, I think, know very little about, and
22 framed it very nicely, provided a lot of detail, as well.

1 I think it will help Congress and congressional staff, for
2 sure. And I enjoyed reading it.

3 Just one clarifying point, maybe to think about
4 when you're polishing off the report. And I may be wrong
5 about this, but it seemed to me -- and this is a common
6 problem -- it seemed to me as I read through the document
7 that the word "cost" was used in two ways. And this is
8 always tricky, and people always have to confront this, I
9 think. But it seems particularly acute in this setting.

10 Cost can be, well, what does it cost the hospital
11 to do this and to organize these various services and to
12 get food to the patient, as they are allowed to eat, and so
13 on. And then there's the way that cost is often used
14 loosely in the research literature, which is Medicare
15 spending or allowed amounts, or what Medicare and the
16 beneficiary spend.

17 So I'm not sure I'm right about this, but you
18 might want to just look through it and see if it is,
19 indeed, that word used in both ways, and if so, what you
20 can do to clarify.

21 MS. KELLEY: I think that's all we have for Round
22 1, unless I've missed someone.

1 VICE CHAIR NAVATHE: Great. Before we move to
2 Round 2 just a heads up that we have just a little over 30
3 minutes and a nice list of Commissioners. So just please
4 keep your comments as brief as possible. Thanks.

5 MS. KELLEY: Lynn.

6 MS. BARR: Thank you, and thank you for this
7 work. You know, I just find it hard, as a Commissioner, to
8 understand like we've got so many payment models. Do we
9 really need another payment model, is kind of the first
10 thing that comes to mind, how this just increases the
11 complexity for patients and for policymakers. You know,
12 you have all of these unintended consequences, but sort of
13 limited kind of evidence. I'm not sure that this is
14 something that I would support going forward, honestly. It
15 seems very inefficient, and I understand that there could
16 be some benefits, but it doesn't seem like a fairly
17 promising models, based on what I've seen so far. Thank
18 you.

19 MS. KELLEY: Tamara.

20 DR. KONETZKA: I have a much more optimistic view
21 than that. But my comments here really fall under the idea
22 of possible extensions and future work.

1 So it occurs to me that what's been done so far,
2 you know, all of these fairly small studies, you know, it
3 was kind of like a Phase 1 drug trial. Can we do this
4 safely, and maybe a preliminary examination of some of the
5 costs. And to me, when I think about people who need to
6 avoid hospital admission, I would be interested in sort of
7 extending this model to people who are now excluded, right.
8 I was interested to read in the chapter that like people
9 with cognitive impairment are excluded.

10 And I think it's exactly people who are really
11 frail or have dementia, for whom that stress of that
12 hospital admission, the actual physically going to the
13 hospital, is so bad for them. They're much more likely to
14 get delirium or a decline in cognitive function after that
15 hospitalization. Just that stress of transfer is really
16 high. And I think maybe they were excluded so far because,
17 you know, you don't want to take the riskiest patients and
18 try this new model on them. But the people who are in
19 these now are basically the healthier patients, right, for
20 whom it maybe doesn't make that much different to them to
21 be home or not.

22 So what I would love to see in sort of future

1 trials of this model is can we take those patients for whom
2 hospitalizations are really risk and see if we can serve
3 them at home, and see what their outcomes are. Can we
4 avoid some of that delirium or cognitive decline or just
5 all kinds of stress? And I think if the model can evolve
6 in that direction -- and that will require sort of thinking
7 about what the real benefits to patients and beneficiaries
8 rather than sort of a capacity benefits to the hospital. I
9 mean, that might happen too, but this would be a sort of
10 different perspective on it.

11 And I think if the model can evolve in that
12 direction, we also have to think about evolving the
13 measures to evaluate it. And since these are still kind of
14 small trials, you know, even if things take more data
15 collection, I think we could sort of require certain data
16 to be collected, or maybe that's not such a big lift.

17 And in particular, I think we want to look at
18 those outcomes, sort of how do patients actually benefit
19 health-wise, not just in terms of readmissions but also in
20 some of these things like delirium. How do patients
21 benefit, so we want to start collecting data on that or
22 finding a way to measure that.

1 And then really importantly, we need to start
2 measuring for this, and I would say for all models of care
3 that are provided in the home we really need to start
4 measuring the caregiver outcomes. And it's mentioned in
5 the chapter a little bit, but it seems like most of these
6 programs so far really haven't captured that data, and to
7 me that's such a critical piece of it. Are caregivers
8 better off? Would they rather just have the person in the
9 hospital? How do they cope with this? Is it better for
10 them or not? Or what do they need to make this model
11 successful?

12 And then sort of along those same lines there
13 were a couple of suggestions or a couple of pieces of
14 suggested evidence that maybe duals were actually doing
15 better under these models. And it occurs to me the
16 caregiver and family support in the home environment is so
17 important to the success of a model like this, that perhaps
18 duals who are getting home and community-based services
19 through Medicaid are at somewhat of an advantage.

20 Because I think unlike the Medicare services in
21 home health that would stop, people can continue getting
22 Medicaid home and community-based services while they would

1 have this hospitalization. At least that's my assumption.
2 And I think that could be one way in which there are these
3 sort of positive synergies between the two programs,
4 because perhaps having those supports in the home would
5 make a Hospital at Home more feasible.

6 So those are my thoughts about how I'd really
7 like to see this program evolve, and with it sort of the
8 measures, especially that caregiver piece.

9 MS. KELLEY: Brian.

10 DR. MILLER: Thank you for this, and I also
11 wanted to thank you for your extra zippy response time on
12 naming countries. I appreciate that. I remain confused
13 why it took me seven weeks to get a response on a question
14 about Medicare Advantage that I was promised at a public
15 meeting, so I appreciate the speedy response here.

16 A few thoughts, and I'm going to integrate some
17 thoughts from the last discussion we had about Hospital at
18 Home. One is the emergency response time of 30 minutes.
19 As a practicing hospitalist I can tell you that if I take
20 30 minutes to respond to a decompensating patient, they are
21 probably in the intensive care unit or they're dead. So
22 that's not an adequate response time, and it's actually

1 faster to call 911 if we truly are looking at a 30-minute
2 emergency response time.

3 What that does confirm, because the very limited
4 evidence we have suggests that safety is not necessarily an
5 issue, which suggests that we actually are doing what I
6 thought we were doing in this program, from looking at
7 Table 4 on page 21, which is that we are cherry-picking
8 patients who might not necessarily meet criteria for
9 hospitalization. I believe my colleague, Scott Sarran, has
10 mentioned the challenges of Milliman and InterQual criteria
11 and how they can be subjective in their application by
12 physicians.

13 I also noticed that we were unlikely to select
14 sort of immobile patients, based upon this, which means
15 we're not selecting patients who are frail, as my other
16 colleague mentioned, or patients with dementia. So what
17 this suggests is that this program is taking people who may
18 or may not necessarily meet hospital criteria who might be
19 healthier but still sick.

20 And so my question, I guess, is it doesn't really
21 make sense to pay hospital-level rates for that population,
22 but clearly there is something there, right, because some

1 of these patients are not cutting with primary care access
2 or urgent care access. And I think we all have anecdotal
3 stories in addition to data-driven surveys that access to
4 outpatient care for Medicare beneficiaries is a lot worse
5 than we think it is. It's not easy to get a quick
6 appointment if you need it. Like if you need to see the
7 doctor today, the answer usually is go to the emergency
8 room.

9 So I think that there is something in this model
10 for observation care, perhaps, at home. I'm not sure that
11 it merits hospital-level payment.

12 There were a couple of other things. One is I
13 think we should note that the program transfers manual
14 labor of care from the hospital to the beneficiary and
15 their family or support network, because when you're in the
16 hospital you have a nurse or a patient care tech, I mean,
17 rarely, but sometimes the doctor helping turn you, get you
18 to the bathroom, and eating. If you're at Hospital at Home
19 you don't have that level of support. And so in some ways,
20 actually, the Hospital at Home program discriminates
21 against the poor who might not have a great support
22 network. That's a big concern to me from an equity and

1 consumer protection angle.

2 And then the comment on page 26 about limited
3 data, it's just confusing to me. This program has been
4 around, in varying forms, for years, and then we have the
5 public health emergency version for several years. And we
6 have one study with 91 patients. And looking at the data,
7 285 hospitals participated, 105 hospitals were actually
8 active, and 51 of those hospitals had fewer than 25
9 discharges.

10 So it's unclear to me why we would push
11 policymakers to expand a program which doesn't even have
12 what I would call Phase 1 evidence, has preclinical
13 evidence. And so I think we should go back to the drawing
14 board and see if there is something else here. And I do
15 think that there is something here that would be beneficial
16 to beneficiaries and be cost effective, but I don't think
17 this current formulation is it. Thank you.

18 MS. KELLEY: Jonathan.

19 DR. JAFFERY: Thank you, and Evan, thanks. This
20 is a great chapter, great presentation. I would maybe
21 suggest that going forward you refer to it as ACA. You
22 might save like 20 minutes.

1 MR. CHRISTMAN: I'll take it. Not be confused
2 with the A-C-A, ACA.

3 DR. JAFFERY: Oh yeah. So a couple of things,
4 and I'm going to sort of respectfully disagree with some of
5 my fellow Commissioners, particularly Lynn.

6 So one of the last things I did in my last gig
7 was to get this going, and first off, Evan, you referenced
8 the fact that basically there are two things you have to
9 say that would make it different. It's a very extensive
10 process of interviewing with CMS staff. People are
11 dedicated to making sure that this is meeting the same
12 criteria. And a lot of the models, you can have some
13 telehealth visits after some initial visits. And thinking
14 about what other countries have done in the past, obviously
15 the use of tele-visits has changed dramatically in the last
16 couple of years, so that's a big evolution.

17 But I'm not sure why we would -- well, first off,
18 I don't think that the chapter's point -- and I didn't read
19 this as a pushing expansion per se. I mean, as Paul
20 pointed out, we're providing analysis to the Congress of
21 the current state, as they ponder whether or not to extend
22 the program as it currently exists, to being with, extend

1 it in time. I think that we spend a lot of time talking
2 about innovation, and I think that's what this is, so I
3 don't really see it as another payment model.

4 And I think we could say the same thing about why
5 do we even have ACOs to begin with, or bundled payments?
6 They have complicated things, certainly, but we did them
7 for a good reason, because we've got inefficiencies and
8 we've got capacity issues and things like that. And
9 actually extending things, just putting things into op
10 stays or post-acute care won't solve the problem for many
11 of them. We see that the data shows, the table shows that
12 the places that have used it most are places with higher
13 capacity, you know, higher bed usage, lower capacity, I
14 guess, in that regard.

15 And we all know, we've talked about it many
16 times, the difficulty for many places, especially in these
17 larger urban settings, of getting people to post-acute
18 care. It's just not there.

19 You know, in terms of the payment models -- well
20 actually, even before that, in terms of the uptake, the
21 fact that there hasn't been many, so it is difficult to
22 stand up. So it's like anything else that's new. It takes

1 some time. And we're seeing some increased uses of it, but
2 it's going to take some time.

3 And one of the challenges to standing something
4 up like that, as we all know, is the uncertainty about
5 whether it's going to be around. So if you don't know if
6 it's going to last beyond December you're not about to try
7 and invest in a service line to do this. You've got
8 different priorities. So that kind of certainty, I think,
9 is really important for operators of health systems as
10 they're trying to make these decisions.

11 And that sort of gets to, is the per unit cost
12 more expensive? Perhaps. It's new. You're going to have
13 low volume. Once you have some certainty that it's working
14 and you get some buy-in and you're able to use it more
15 readily then you're going to have those costs go down.

16 Brian's comment about why are we paying the same
17 amount, I think a lot of people believe that in the long
18 run that may not be the case. We'll see. We think that
19 about a lot of things and often it doesn't pan out.

20 But again, it's like many things. We're
21 supporting the innovation. We're supporting the
22 implementation. And we'll see if it's helpful and possible

1 to lower the costs later on, if those costs of input in
2 fact are lower.

3 I think this notion of, you know, are there
4 differences in severity of the people, it's absolutely true
5 but it's sort of a feature, I think, not a bug, though.
6 You don't want the really, really sick, unstable people to
7 be taken care of at home, but you do want people who can't
8 quite avoid the hospitalization but can be at home.

9 And this notion of we may see more volume if we
10 see more direct admissions to -- I mean, I think that's
11 exactly the point. People start this up often with that
12 early discharge model, like you mentioned in the chapter,
13 because it's easier to get started. But then they move
14 towards that other model, and I think we can think of many
15 examples, all the clinicians here. If anybody here showed
16 up at their doctor's office with a really bad cellulitis --
17 otherwise healthy, really bad cellulitis -- and would need
18 to be in a hospital for five days, or could be at home for
19 five days getting the same care, I think we all know what
20 we would choose.

21 And actually there are other models where people
22 are doing things with this in terms of things that we would

1 consider extremely complicated, like bone marrow
2 transplant, and that's to Betty's point about hospital-
3 acquired infections. You know, if I don't have any
4 neutrophils, the last place I want to be is in a hospital
5 setting.

6 So I think there are a lot of important
7 opportunities, and I don't think the tenor of our
8 discussion should be to stifle innovation. I think we
9 should be thoughtful and cautious about all the issues that
10 you put forward about outcomes, about safety, about
11 quality. It's very difficult to get a randomized trial
12 here. We've got one. It's not big, but it is real. And
13 so I think we should also consider data from other
14 countries. There's no reason that we should be completely
15 exclusive of it, not that anybody has said that we should.
16 But I think there is some data out there, and as we
17 continue to explore that.

18 The only other thing I wanted to comment on was
19 the very last paragraph of the chapter talks about
20 targeting, chronic conditions, exacerbations, and other
21 things could be avoided if we managed chronic conditions in
22 the community. The whole paragraph seemed a little bit out

1 of place for me. Maybe there's something else that can be
2 said to frame it. I just wasn't sure where you were going
3 with that, and then the chapter just ended.

4 Other than that, though, I thought the chapter
5 was excellent, and I think that it's really important that
6 we provide CMS and Congress with this information on an
7 ongoing basis so they can continue to evaluate the program.
8 Thanks.

9 MS. KELLEY: Robert.

10 DR. CHERRY: Thank you. This is a great chapter.
11 I think it's also a fascinating chapter too because it's
12 almost like the poster child of how difficult it is to do
13 disruptive care models right at the bedside or even in an
14 office practice. So it generates a lot of interesting
15 conversation.

16 You know, this is still very much a new program.
17 It only started in November of 2020. And so I do think it
18 shows promise, but I agree with Jonathan. It's
19 experimental and we have to treat it as an experimental
20 program that may show promise or it may show something
21 else.

22 I don't know whether the current model will be

1 what we end up with at the end of the day. Right now it's
2 trying to replicate a hospital type of environment in the
3 home. I know a couple of institutions that have tried and
4 have gotten out of it because the logistics are
5 extraordinarily difficult to do.

6 And sometimes people are talking about, well,
7 maybe it's not necessarily a Hospital at Home that we need.
8 Maybe it's care at home. In other words, there are
9 patients that we hold onto for an extra day or two because
10 we're not quite comfortable that an earlier discharge is
11 necessarily safe. But if they had a different level of
12 intensity in the home environment it could be safe for
13 certain patients. So maybe it will evolve into something
14 like that. It's really hard to know.

15 There was a suggestion I made the last time this
16 came up about the need to study this further, about could
17 this be a CMS demonstration project. I think several
18 Commissioners thought maybe, but is it the right place for
19 it. But I think there was some general agreement that
20 studying this is probably warranted. But if there was a
21 way of kind of nudging a different arm of government around
22 some sort of Federal grant for a multisite prospective

1 study, I think that would be helpful.

2 The other thing that I was kind of thinking
3 about, since the last time we talked about this, is that
4 the logistics are really challenging for hospitals to
5 really do. So whether you're talking about staffing,
6 equipment, diagnostics, pharmaceuticals, and the
7 coordination between different types of clinicians, not to
8 mention the measurement piece -- you know, are we doing it
9 right, are we doing it safely -- and the whole idea of
10 adoption where clinicians and institutions and patients and
11 families feel that they're comfortable with this particular
12 model, it requires a heavy lift. I'm not even sure, in
13 many circumstances, hospitals is the right group to
14 actually lead an effort like this. I wonder if this is
15 best for even startup companies in health care that may be
16 interested in doing this type of work, that can create the
17 economies of scale that is actually necessary to make it
18 function.

19 You know, similar to how hospitals contract with
20 inpatient hospice providers or inpatient dialysis providers
21 or home health on the outpatient arena, this may be more
22 amenable to a private company that could kind of pull this

1 together in a way that kind of makes sense and is cost
2 efficient, as well.

3 But we will see. I think this is a multiyear
4 innovation, and where it lands is where it lands. But I
5 think we need to give it a little bit of time.

6 But great chapter, and I enjoyed reading it.
7 Thank you.

8 MS. KELLEY: Cheryl.

9 DR. DAMBERG: Thanks. I'll try to be brief
10 because many Commissioners have already touched on some of
11 the comments I was going to make.

12 You know, I agree. I think we should continue.
13 This is still very experimental, as Robert just said. I
14 feel like we're in the alpha stage of testing. And
15 generally I would say I'm very supportive of innovation.
16 Again, I don't think we're where we're ultimately going to
17 land, but I think it's still beneficial to continue to let
18 hospitals experiment with this, see what they learn.

19 And to Jonathan's point, I think we definitely
20 need some clarity for hospitals about sort of how long CMS
21 is going to allow them to be in this game, so that they can
22 make the kinds of investments. Because it's clear from the

1 excellent description in the chapter about some of these
2 sort of barriers to getting these things jump-started, with
3 all the regulatory requirements that they have to meet.

4 I do think one thing that could be helpful, and I
5 think you touched on many of these things throughout the
6 chapter, is if CMS is going to continue to invest in this,
7 if there was some way, we could have a table in the chapter
8 that summarized the key areas that we think are critical
9 for evaluation. It's almost like the evaluation plan in
10 bullet points for CMS and hospitals who are going to invest
11 in this.

12 I mean, clearly, given that this is in the alpha
13 stage, there is a lot to be learned through qualitative
14 work, whether that's conversations with caregivers to
15 understand their experience, better understanding of some
16 of the contextual factors that are in play across these
17 many varied implementations of this model. Thank you.

18 MS. KELLEY: Betty.

19 DR. RAMBUR: Well, I'm probably a little bit more
20 in Jonathan's camp on this. I am very enthusiastic about
21 this model and where it will evolve. AI remote monitoring
22 is only going to get better and better. So I think that at

1 our peril we ignore this.

2 The current system is totally built around
3 providers' needs, providers' convenience, and this is
4 actually a family-based model in which they are embedded in
5 the community where they live, in their real lives.

6 So I'm supportive, in part, because
7 hospitalization can really totally destabilize some people,
8 and the example that Jonathan gave of a person who is
9 immunosuppressed in some way, I don't want to be in the
10 hospital when I'm that person. So I think this is an
11 opportunity and we have work to do.

12 Jonathan point out that it's new and it takes
13 time, and I just wanted to underscore the team-ness that's
14 important in this. We are talking here about the physician
15 getting ready. It's really the whole team.

16 And I'm a little less concerned than Lynn about
17 not having the doctor right there, because the availability
18 of physicians in a hospital -- sometimes you're able. Let
19 me put it that way, and one constant is the nursing care.
20 So I think this actually has a lot of potential and it
21 needs some work.

22 Operational definitions of key terms that really

1 have nuances in the home I think is important, and I can't
2 even begin to think about how that would be taken on. But
3 also underscoring the importance of what Tamara said about
4 the family experience. I think that's really important.

5 So I think it's really important work to keep an
6 eye on because it'll be here one way or another, I believe.
7 Thanks.

8 MS. KELLEY: Gina.

9 MS. UPCHURCH: Plus-one Betty's comments there.

10 I'm a member of the American Geriatric Society,
11 and they have something called special interest groups. So
12 I just went to a meeting of Hospital at Home, maybe 2 years
13 ago, maybe it was. The enthusiasm for the clinicians in
14 the room -- physicians, nurses -- over this model and how
15 it treat people, being person-centered and family-centered.
16 Now I know there is going to be disparity of who can have
17 health in the home, but Tamara's comments about people that
18 may have community-based services that support them in the
19 home, this being layered on top of that.

20 I understand Jonathan's comment for right now you
21 do want to target people that don't need all that help in
22 the home, but if we could layer this, or CMS could help

1 layer this on people who have that help and support in the
2 home, but it's more person-centered and family-centered
3 versus provider- and hospital-centered, I just think it's a
4 great potential.

5 And the people, again, that were doing the work,
6 that were in the people's homes, clinicians, were just very
7 enthusiastic about how well they thought this model would
8 work.

9 MS. KELLEY: Scott.

10 DR. SARRAN: So two brief comments. First,
11 understanding Lynn and others' concerns about the
12 administrative burden of new payment models, I do think
13 it's ideal to have this available to beneficiaries as a
14 clinical model -- that's how I look at it. It's a clinical
15 model, not a payment model -- for the reasons, and I think
16 they're really strong, as Tamara points out, for elderly
17 and the risks of hospitalization. Betty, Gina, as you
18 point out in a truly patient-centered world we want to have
19 as many options as possible for where and how care is
20 delivered, and we want to make the decision, or we want to
21 enable that decision about which option is chosen to be
22 made by the care team in concert with the patient and the

1 direct caregiver, which is usually, of course, as we know,
2 family.

3 So I strongly agree we should want to see this
4 continue, and to others' points, for more than another
5 year, because a year at a time does not give providers who
6 need to do the significant infrastructure work that
7 Jonathan and others raised, sufficient certainty to make
8 the investments in it. So I do think we do want to
9 continue it.

10 Also, quickly, a side point about MA. Since most
11 MA plans reimburse hospitals using the Medicare fee-for-
12 service payment structure -- the rate may vary up or down a
13 percent or two, but it's typically based on the Medicare
14 construct of payment -- continuing this in Medicare fee-
15 for-service will most easily enable it be used in MA.
16 Discontinuing it in fee-for-service may be a real headwind
17 for it growing in MA.

18 The second point is just briefly to reinforce
19 that even though I don't think this will expand too quickly
20 and create a lot of danger and risk, I think there are
21 natural headwinds around the infrastructure needs as well
22 as the risk management concerns, I still we have to

1 acknowledge we've not ruled out there being a significant
2 safety signal that may not come to light until it's
3 expanded quite a bit and we have a lot more numbers.

4 So I think monitoring for safety signal, as well
5 as maybe less critical, but importantly, monitoring, as
6 Brian points out, for potential for overuse and the sort of
7 soft admit kind of thing -- it's an old term -- as well as
8 risks that potential beneficiaries and caregivers are
9 coerced into a model that isn't really the best thing or
10 consistent with their wishes and their capabilities. So I
11 think monitoring for those signals is critical.

12 Two minutes, 34 seconds. Just saying.

13 [Laughter.]

14 DR. SARRAN: Just trying to set a bar here.

15 MS. KELLEY: Jaewon.

16 DR. RYU: Yeah, I'm also a big fan, very
17 supportive. I couldn't have said it better myself, Betty,
18 Gina, Tamara, Jonathan, Scott. I just completely agree
19 with those comments. I think it's an important chapter
20 because it's an important model.

21 I also love how Scott said he'd use this as a
22 clinical model, not really a payment model. I think that's

1 exactly right. There's an awful lot of care that needs to
2 be in the hospital. There's an awful lot of care that
3 doesn't need to be, and should be at home. And there's
4 even more that lands in the in-between. And I think this
5 model really accommodates that.

6 It also allows us to migrate the system away from
7 a facility-centric model, which is what we have today. And
8 I think those kinds of things we should continue to support
9 as a Commission.

10 In many ways I feel like this is similar to some
11 of the discussions we've had around telemedicine. You
12 know, there are concerns around safety or abuse or
13 potential for abuse, but there is also a lot of
14 overwhelming good that can come out of the model, and I
15 think this is exactly one of those aspects.

16 It is still early. I think there still is quite
17 a bit of fine tuning and learning to do. But I think the
18 status update provides the right kind of information that
19 can inform that migration over time.

20 I think even though it is a clinical model we do
21 have to think about payment, and I think that Scott is
22 exactly right. I think it's got to be enabled in a fee-

1 for-service environment, because I think that's how you get
2 uptake in the MA space. But I think the cleanest
3 environment where a model like this flourishes, and maybe
4 where we don't need to be as concerned about all those
5 other considerations, is in the space of prepayment,
6 population-based payment, whether it's an up-and-down APM
7 model or payer-provider partnerships, integration, or fully
8 integrated system. I think there they clearly have an
9 incentive to only pursue models that get to the right value
10 outcomes. And I think they need the flexibility, and I
11 think those environments are the places where you could
12 trust that flexibility, and we should continue to try to
13 encourage.

14 I think that's about it. Thank you.

15 MS. KELLEY: Greg.

16 MR. POULSEN: Thanks. Jaewon just said
17 everything that I was going to say, and said it better.
18 And I would just reinforce the point that he made at the
19 end, which was to Scott's point. Even in MA today the
20 majority of hospitals are still being paid fee-for-service,
21 and so they're following the fee-for-service model. In the
22 integrated systems that aren't in that, I think there is

1 huge interest in this right now, and I think that within
2 the next 18 months we'll have some additional datapoints to
3 look at from the integrated models that have been
4 implementing this over the last few years and don't have
5 the same concerns about having the rug pulled out from
6 under them later on. So I think there are models that
7 we'll be able to examine.

8 I'm also very, very enthusiastic about this. My
9 biggest concern are the boundary definitions of, you know,
10 what is inpatient-inpatient, what is hospital-hospital,
11 what is Hospital at Home, what is home health. And all of
12 those things, and every one of those has a boundary layer
13 that becomes very difficult to define. Those all go away
14 in a prepaid world, and therefore it becomes vastly easier.

15 So I think that, again, I think from a clinical
16 perspective this is incredibly beneficial, and I just want
17 to add on to the thanks for a great chapter. I think this
18 is going to be really useful for everybody to learn from.

19 MS. KELLEY: Larry.

20 DR. CASALINO: Yeah. I came into this discussion
21 with quite an open mind, and the more charitable
22 Commissioners might say, well, of course, you always do,

1 but others may disagree. I think a number of Commissioners
2 now have made the compelling case that this deserves more
3 time and a better look.

4 Robert's comments really struck me, and
5 Jonathan's. The economies of scale on this are huge. The
6 logistics are getting food, diagnostics. Robert gave a
7 partial list, and there are more. It would be nice if you
8 were doing this for more than eight patients, right. So
9 you really need some scale to make this work, and I can get
10 the scale in the short amount of time, and you'll never get
11 it if you think the program is going to end in a year or
12 two. This is really something that no hospitals is going
13 to do, is going to invest much in, unless they really know
14 there's some time.

15 And the model is never going to be inexpensive
16 enough if there aren't these economies of scale. And
17 again, the model is only authorized for another year. The
18 private vendor idea is interesting, but they're not going
19 to get into something if there's no more certainty than
20 that, that it's going to be around more than 12 months.

21 So there might be more discussion in the chapter,
22 I think, of this problem, that it does seem to me that

1 given what it would take for a hospital to make this work,
2 or for private vendors to work with the hospital to make
3 this work, it needs years. And if it doesn't get that it's
4 never really going to get beyond the scale that we see it
5 at now, which is pretty small.

6 I think there is enough evidence. I mean, we can
7 disagree about this, but it seems to me that there's enough
8 evidence that isn't not super dangerous, that at least so
9 far there hasn't been a great deal of overuse. I think
10 there's enough evidence to warrant a longer trial, at least
11 three, four, even five years. It could be stopped if
12 there's danger signs that it really is dangerous, but there
13 needs to be some certainty for people who are going to get
14 involved in this that this is going to be around for a
15 while so they can build up some scale. Otherwise we'll be
16 having the same discussion three, five years from now that
17 we've just had, and we'll get nowhere.

18 So I would like to see some allusion to that and
19 some consideration in the chapter. So I think it's a
20 critical issue.

21 MS. KELLEY: I think that's the end of the Round
22 2 queue.

1 VICE CHAIR NAVATHE: Great. Thanks, Dana.

2 So a very brief recap and then we're actually
3 going to go right into the next session, just from a time
4 management perspective. You know, obviously an interesting
5 topic that's part of this broader trend in health care of
6 care in the home, and interesting to think through how it
7 fits in. There is obviously sort of a mixed set of
8 opinions, to some extent, some enthusiasm, some who have
9 more concerns or are less enthusiastic. I think we hear
10 loud and clear the feedback that it's very difficult,
11 obviously, to evaluate. There are a lot of evaluation
12 challenges, and I think we can bring some of that forward.

13 Nonetheless, we are not making a recommendation
14 here, so I think the discussion that was had here is really
15 helpful, because I think it allows us to bring forward some
16 of the consideration, especially from those of you who have
17 expertise across many different domains and sectors.

18 So thank you for a very thoughtful discussion,
19 and we will close here and move to the next topic about
20 inpatient psychiatric facilities.

21 [Pause.]

22 VICE CHAIR NAVATHE: We will go ahead and proceed

1 with our presentation here on trends in the inpatient
2 psychiatric facilities. So Betty, I will turn it over to
3 you.

4 DR. FOUT: Thank you. Good morning. In this
5 session, I will provide an update on trends and issues in
6 Medicare inpatient psychiatric services. The audience can
7 download a PDF version of these slides in the handout
8 section of the control panel on the right-hand side of the
9 screen.

10 Before I start, I would like to thank my co-
11 authors, Alison Binkowski, Pamina Mejia, and Jamila Torain.

12 This presentation is organized as follows: some
13 background; an update on Medicare's lifetime coverage limit
14 on stays in freestanding inpatient psychiatric facilities,
15 or IPFs; an examination of psychiatric stays in general
16 acute care hospitals, also called scatter bed stays; and a
17 summary and our discussion.

18 Last year, in response to a congressional
19 request, the Commission published a chapter in the June
20 2023 Report to the Congress on utilization, payments,
21 trends, and issues related to behavioral health services
22 and the Medicare program. We had presented these findings

1 over three sessions and incorporated Commissioner feedback.
2 We explored both outpatient and ambulatory behavioral
3 health care and inpatient psychiatric care.

4 Through that work, we identified a few areas for
5 follow-up pertaining to inpatient psychiatric services.
6 The first is continued monitoring of the beneficiaries who
7 reach the 190-day limit on Medicare inpatient psychiatric
8 coverage in freestanding IPFs and whether their use of
9 inpatient psychiatric services may have changed in response
10 to the limit.

11 The second is exploration of inpatient
12 psychiatric hospitalizations that occur in general acute
13 care hospitals, referred to as "scatter bed stays." The
14 June 2023 chapter focused only on inpatient psychiatric
15 services taking place in IPFs, but noted that a substantive
16 share of beneficiaries using inpatient psychiatric services
17 received them in general acute care hospitals.

18 Under Medicare, coverage of treatment in
19 freestanding psychiatric hospitals is subject to a lifetime
20 limit of 190 days. This provision was established in 1965,
21 with the implementation of Medicare, when most inpatient
22 psychiatric care was provided by state-run freestanding

1 facilities.

2 The 190-day limit does not apply to hospital-
3 based units, which compose about 60 percent of IPF stays.
4 It also does not apply to psychiatric care in general acute
5 care hospitals, which we will discuss more later in this
6 presentation.

7 As shown on the table to the right, as of the end
8 of 2022, nearly 50,000 beneficiaries, fee-for-service and
9 Medicare Advantage, had reached the 190-day limit or were
10 within 15 days of reaching the limit. This group
11 represented 6 percent of beneficiaries who had any stays in
12 a freestanding IPF and about 0.1 percent of all Medicare
13 beneficiaries.

14 About 1,100 beneficiaries, who were alive through
15 the end of 2022, exhausted the 190-day limit between 2022
16 and 2023.

17 Medicare beneficiaries exhausting their Medicare
18 coverage of stays in freestanding IPFs may have some
19 additional coverage through Medicare Advantage or Medicaid.
20 In 2022, over 400 MA plans, or 9 percent of all plans,
21 offered additional IPF coverage as a supplemental benefit
22 in the form of additional IPF days or coverage of non-

1 Medicare-covered stays. However, only 3.6 percent of MA
2 enrollees who had reached the limit or were within 15 days
3 of reaching the limit were enrolled in one of these plans.

4 Many Medicare beneficiaries who use IPFs are
5 dually eligible for Medicaid coverage, which would
6 supplement their Medicare coverage. However, under the
7 Institution for Mental Diseases, or IMD, exclusion there is
8 no federal matching of Medicaid payment for inpatient
9 treatment of individuals aged 21 to 64 in an IMD. IMDs are
10 defined as institutions with more than 16 beds that
11 primarily treat individuals with mental illness, and would
12 thus apply to most freestanding IPFs.

13 Over half of Medicare beneficiaries using IPFs
14 are dually eligible and younger than 65 and may thus have
15 limited Medicaid coverage of IPFs. However, some states
16 have made use of exceptions to provide additional coverage.
17 For example, 12 states have Section 1115 demonstration
18 waivers that allow states to receive federal Medicaid
19 matching subject to meeting certain requirements and
20 milestones.

21 Medicare beneficiaries who reached or were near
22 the 190-day limit may be shifting the setting in which they

1 receive inpatient psychiatric services. We examined where
2 fee-for-service beneficiaries obtained inpatient
3 psychiatric care if they had between 0 and 15 lifetime
4 psychiatric days remaining versus 16 to 90 days remaining
5 using 2022 claims data. We limited the study population to
6 those who had at least one stay in a freestanding IPF in
7 the prior five years.

8 As shown in the first row of this table, in our
9 analytic sample, there were about 17,000 beneficiaries with
10 15 or fewer psychiatric days remaining and 21,000
11 beneficiaries with between 16 to 90 days remaining.

12 Beneficiaries at or nearing the limit were less
13 likely to have inpatient psychiatric stays at freestanding
14 IPFs than beneficiaries further from the limit, or 7.8
15 percent vs. 19.9 percent. They were more likely to have
16 stays at hospital-based IPFs, and more likely to have
17 psychiatric stays at a general acute care hospitals
18 compared with those further away from the limit.

19 Overall, beneficiaries at or near the limit were
20 slightly less likely to have any inpatient psychiatric
21 stay, 35 percent, compared to those further away from the
22 limit, 38.4 percent.

1 Based on these differences, which were
2 statistically significant at the 1 percent level, it is
3 possible that some beneficiaries at or nearing the limit
4 may have shifted their inpatient psychiatric care to
5 hospital-based IPFs and general acute care hospitals, or
6 stopped receiving any inpatient psychiatric services, in
7 response to Medicare's limitation on coverage at
8 freestanding IPFs.

9 We now pivot to discussing inpatient psychiatric
10 stays with general acute care hospitals, or "scatter bed"
11 stays.

12 Medicare pays freestanding and hospital-based
13 IPFs for care provided to fee-for-service beneficiaries
14 using the IPF prospective payment system. To be paid by
15 Medicare, IPFs must meet certain criteria related to
16 staffing and provision of psychiatric services, among other
17 requirements. Payment is made per diem, based on the
18 patient's diagnosis related group, or DRG, presence of
19 comorbidities, total length of stay, and various other
20 adjustments depending on the IPF teaching status and
21 location.

22 In contrast, scatter bed stays have a psychiatric

1 principal diagnosis but take place in general acute care
2 hospitals. For fee-for-service beneficiaries, Medicare
3 pays acute care hospitals a per-stay payment under the
4 inpatient PPS, or on a cost-basis for critical access
5 hospitals, that depends on the stay's DRG, among other
6 adjustments.

7 Prior research on scatter bed stays has suggested
8 that they play a role in supplementing IPF beds, though
9 other researchers found the evidence to be mixed and varied
10 by state. There is also limited research on quality of
11 care. An older study on scatter beds concluded that
12 quality may be lower compared to IPFs in terms of fewer
13 psychiatric visits, more ancillary services, and shorter
14 lengths of stay.

15 Scatter bed stays are a large share of inpatient
16 psychiatric stays. The left side of this figure shows that
17 inpatient psychiatric stays per 1,000 fee-for-service
18 beneficiaries have decreased over time, but the share of
19 scatter bed stays, shown in orange, has increased relative
20 to IPF stays, shown in blue. In 2022, scatter bed stays
21 composed 30 percent of all inpatient psychiatric stays.

22 We observed a similar pattern among Medicare

1 Advantage enrollees, as shown on the right side of the
2 figure. Among both fee-for-service and Medicare Advantage
3 beneficiaries, the overall volume of inpatient psychiatric
4 stays has decreased, though the decline in volume is not as
5 pronounced among MA enrollees.

6 The characteristics of fee-for-service Medicare
7 beneficiaries who had scatter bed stays in 2022 differed
8 from those who had IPF stays. As shown in this table,
9 scatter bed patients were older. The average age for
10 beneficiaries using scatter bed stays was 63, versus 58 for
11 those using IPFs. Scatter-bed patients also tended to have
12 more moderate or severe comorbidities, and had shorter
13 lengths of stay.

14 In contrast, fee-for-service Medicare IPF
15 patients were more likely to be disabled, low-income, and
16 have greater Part D spending on psychotropic drugs, if they
17 were covered by Part D. Rural location was similar among
18 beneficiaries using scatter bed stays or IPF stays.

19 The patterns were similar when comparing MA
20 enrollees using scatter bed stays versus IPF stays in 2021,
21 which is the most recent MA encounter data available. They
22 were also generally the same when we compared beneficiaries

1 using scatter bed stays to those using hospital-based IPFs.

2 We found differences in the raw rates of follow-
3 up services in the 30 days following discharge for Medicare
4 fee-for-service beneficiaries using scatter beds versus
5 IPFs. The blue bars in this chart represent follow-up care
6 received after IPF stays and the orange bars present
7 follow-up care received after a scatter bed stay using data
8 from 2018.

9 As shown in the left blue bars, 19 percent of the
10 time, beneficiaries discharged from IPFs were readmitted
11 within 30 days but they were less likely to be admitted to
12 a general ACH after the IPF stay. They were admitted 10
13 percent of the time.

14 The opposite was true for beneficiaries
15 discharged from scatter bed stays. As shown in the left
16 orange bars, beneficiaries discharged from scatter bed
17 stays had lower rates of IPF admissions, 13 percent, but
18 higher rates of readmission to a general acute care
19 hospitals, or 19 percent. Note that the readmission to the
20 general acute care hospitals would include both scatter bed
21 and other types of stays.

22 Patients using scatter bed stays were more likely

1 to be admitted to post-acute care than those using IPF
2 stays, less likely to receive outpatient partial
3 hospitalization services, and less likely to have a visit
4 with a behavioral health practitioner in the 30 days after
5 discharge.

6 These figures do not adjust for differences in
7 the characteristics of patients who used scatter bed versus
8 IPF stays and the findings are consistent with patients
9 using scatter bed stays tending to be older with more
10 comorbidities, as was shown on the last slide. However,
11 we did find similar patterns when adjusting for differences
12 in risk scores and age between the two groups.

13 Most hospitals had some, but not many, scatter
14 bed stays. In 2022, among IPPS hospitals with at least 500
15 fee-for-service stays, which are over 70 percent of
16 hospitals, 94 percent had some scatter bed stays. The
17 median number of such stays was 12, which represented a
18 very small share of all fee-for-service stays, about 1
19 percent, on average.

20 However, a few IPPS hospitals had very high
21 shares of scatter bed stays. In 2022, 32 percent of IPPS
22 hospitals with at least 500 fee-for-service stays had a

1 hospital-based IPF unit, down from 36 percent in 2017.

2 That is, scatter bed stays occurred in general acute
3 hospitals both with and without separate IPF distinct part
4 units.

5 We interviewed a small number of hospitals that
6 had over 200 scatter bed stays in 2022. They emphasized
7 that hospital admission occurs only when the patient has
8 medical conditions that need to be treated, but they were
9 less clear on how the principal diagnosis, psychiatric
10 versus another condition, would be determined. Some
11 hospitals have psychiatric units, or wings, that are not
12 designated as IPFs, meaning the stays in this wing would
13 appear to be scatter bed stays in our definition. We also
14 learned that some hospitals without psychiatric units may
15 not have psychiatric clinicians available.

16 The Medicare fee-for-service payment system for
17 IPF stays differs from the payment system for stays in
18 general acute care hospitals. IPF stays are paid using the
19 IPF PPS, which pays per diem, whereas most scatter bed
20 stays are paid under the IPPS, which pays per stay. The
21 two payment systems also have differences in the types and
22 levels of other adjustments made to determine the final

1 payment.

2 The table on the left compares lengths of stay
3 and payments for psychiatric stays with a DRG of psychosis.
4 Psychosis is the most common type of psychiatric stay,
5 accounting for about 85 percent of IPF stays and 60 percent
6 of scatter bed stays.

7 Among psychosis stays, IPF stays tend to be
8 longer, 16 days, on average, compared with IPPS stays,
9 which were 10 days, on average.

10 Payment per stay was higher under the IPF PPS,
11 about \$13,000 compared to less than \$10,000 for scatter bed
12 stays under the IPPS. But payment per day was higher for
13 IPPS scatter bed stays, over \$1,000 compared to \$880 for
14 IPF stays. That is, for the psychosis DRG, scatter bed
15 stays tend to be shorter and have a higher payment per day
16 compared to IPF stays.

17 To summarize, for Medicare's 190-day limit on
18 stays in freestanding IPFs, about 50,000 beneficiaries were
19 affected in 2022. We found some evidence of shifts in
20 setting of care for inpatient psychiatric services, and
21 generally less inpatient psychiatric services used among
22 beneficiaries nearing the limit.

1 For scatter bed stays in general acute-care
2 hospitals, we found that a substantial share, about 30
3 percent in 2022, of inpatient psychiatric care took place
4 in scatter beds. Patients using scatter beds versus IPFs
5 differed. Scatter-bed patients tended to be older with
6 more comorbidities and shorter lengths of stay. And
7 Medicare fee-for-service payments for IPF stays differed
8 from scatter bed stays paid under the IPPS.

9 Next, we'll answer your questions and would like
10 to hear your ideas for future work.

11 Thank you very much, and I now turn it back to
12 Amol.

13 VICE CHAIR NAVATHE: Great. Thanks, Betty, for a
14 very clear presentation.

15 So just as a reminder to Commissioners, this is
16 work that started with a congressional request, and this is
17 follow-up work that was really pursued due to Commissioner
18 interest. This work itself is informational. There is no
19 plan right now for it to be a chapter in the June report.

20 So with that I will turn it over to Dana to run
21 the queues.

22 MS. KELLEY: I have Cheryl with a Round 1

1 question.

2 DR. DAMBERG: Thanks. This is great work, and I
3 appreciate your summary.

4 I have two questions. One, the slide where it
5 shows these type of stays are declining over time, do we
6 know what's driving that? Are these patients being better
7 managed in the outpatient setting, better pharmaceutical
8 management?

9 DR. FOUT: I think it could be all those reasons.
10 We also have pondered why the volume has declined so
11 drastically over time. I don't think we have a good
12 response as to the reasons, and if you have ideas for us to
13 look into, we certainly can.

14 In our chapter last year we did look at
15 ambulatory care. We didn't see a lot of patterns where
16 those were going up. That doesn't mean that's not the
17 reason or more Part D drugs another reason either. But we
18 don't have a great explanation for that, and we would like
19 to know more.

20 DR. DAMBERG: Yeah. I don't know this patient
21 population at all, but I'm just kind of curious, sort of
22 longitudinally, if you tracked people over time, are they

1 likely to have multiple stays over multiple years. And so
2 you could look to see are they transitioning to other
3 settings for ongoing care, might be a possibility.

4 My second question is in terms of the IPFs versus
5 the general acute care hospitals, I know you talked about
6 differences in comorbidities, but are the diagnoses related
7 to psychiatric care different for people who end in IPF
8 versus the general acute care hospitals?

9 DR. FOUT: We limited our study to the same DRG,
10 so they would be in the same MDC, which is a group of DRGs,
11 so psychiatric DRGs. So we sort of tried to control for
12 making sure they were under the same umbrella of diagnoses.
13 There are different distributions, but the diagnoses
14 between scatter bed stays and IPFs were much more
15 psychoses, like schizophrenia, and scatter bed stays were
16 more like dementia, related to organic disturbances. So
17 there were some differences within, but we did limit it to
18 the same set of psychiatric MDCs.

19 DR. DAMBERG: Yeah, that's helpful information,
20 and I think detailing that a little bit more in the chapter
21 could shed some light.

22 MS. KELLEY: Gina, did you have a question?

1 MS. UPCHURCH: Thank you, Betty, for this. Just
2 to follow up on the question that Cheryl just asked, I know
3 in North Carolina inpatient standalone or independent
4 inpatient psychiatric hospitals have closed. So if it's
5 not there you can't use it. So I'm wondering if closures
6 is a reason that contributes to that.

7 So if I understand, there are four places.
8 There's freestanding inpatient psychiatric units, hospital-
9 based psychiatric facilities, and they're the ones that
10 have the 190-day limit, both the hospital-based and the
11 independent, or just the independent?

12 DR. FOUT: Just the independent.

13 MS. UPCHURCH: Just the independent. Okay. And
14 then you have hospital with psychiatric units that have not
15 gone through the whatever, accreditation, to be a facility.
16 And then you have scattered beds. That's what's in a
17 general hospital. That is four ways that people can get
18 sort of inpatient care. Okay.

19 Is there any --

20 VICE CHAIR NAVATHE: Dana, did you want to
21 clarify?

22 MS. KELLEY: From our perspective, in terms of

1 the work that we've done here, we have classified any
2 discharge from a hospital that's been paid under the IPPS
3 is a scatter bed, even if the hospital is operating one of
4 those kind of units, semi kind of units.

5 MS. UPCHURCH: Okay.

6 DR. FOUT: Those are considered scatter beds for
7 our work here.

8 MS. UPCHURCH: Okay. All right. So I guess my
9 question would be, with all of that do we know anything
10 about the quality of the care that people are getting to
11 their psychiatric needs in these different facilities?

12 DR. FOUT: Quality is hard to measure. There is,
13 for IPF, a quality reporting program. It's mostly
14 reporting right now. But I think CMS is doing work on the
15 quality reporting program, and different metrics and
16 surveys to measure. I think it's harder to get at the
17 scatter bed stays because it might be in a psychiatric
18 wing, and as Dana said we can't identify or distinguish
19 whether it was in a psychiatric unit that was not an IPF or
20 it was just a general acute care hospital, and those are
21 not part of the IPF quality reporting program.

22 MS. UPCHURCH: And is it the hospital's decision

1 to -- you know, we had Evan trying to be the mind of a
2 hospital or Medicare Advantage plan or a whole country, so
3 I'm going to ask you if there is any sense if you're owning
4 a hospital, is there a disadvantage to having psychiatric
5 inpatient beds, financially? Is there something driving
6 that potentially?

7 DR. FOUT: Do you mean an IPF or just --

8 MS. UPCHURCH: Yes, IPF versus just having
9 scatter beds, deciding as a hospital which way you're going
10 to go.

11 DR. FOUT: Yeah. That's a good question, and I
12 think that's why we presented some information on the
13 payment.

14 MS. UPCHURCH: Right.

15 DR. FOUT: We interviewed care managers at
16 hospitals to discuss the decision-making for a scatter bed
17 stay versus admitting into an IPF, but we have not been
18 able to get to like the financial crew that might be able
19 to better tell us what the decision-making process is
20 there.

21 MS. UPCHURCH: I think that would be interesting
22 for us to know. And my last question is just 190 days.

1 You know, why is that?

2 DR. FOUT: Well, it came with Medicare in 1965,
3 and at that time the care was in freestanding facilities
4 run by the state and already paid for by the state. And
5 that was a provision to sort of maintain that.

6 MS. UPCHURCH: Limit their exposure somehow.

7 DR. FOUT: Yeah.

8 MS. UPCHURCH: Okay. thank you, Betty.

9 MS. KELLEY: I think that's all I have for Round
10 1, so we'll move to Round 2?

11 VICE CHAIR NAVATHE: Yes.

12 MS. KELLEY: Okay. And I have Stacie first.

13 DR. DUSSETZINA: Great. Thanks so much for this
14 work, Betty, and the follow-on analyses from the prior
15 discussions here.

16 I think that the lifetime limits seem so archaic
17 to me that we would still have this in place for our
18 beneficiaries. And I think it was really helpful how in
19 the analysis you highlight that a large percentage of those
20 people who are near or hitting those limits are under 65
21 when they qualified for Medicare, which makes sense,
22 conceptually. They have more time to accrue days to hit

1 that limit. But I think it also highlights just how this
2 is a very medically complex group, and people who need care
3 for probably most of their life, you know, and the fact
4 that we have a limit here is really an embarrassment. I
5 think we need it to be addressed.

6 I think it would help a lot to maybe, in the
7 chapter, have a little bit more detail about the patients
8 that are served by the program, just kind of helping the
9 average reader catch up with how severely ill people are
10 when they're using these services, especially now that the
11 availability to access to psychiatric care is fairly
12 limited kind of overall, and for these most severe service
13 needs. So having a little bit more context, I think, about
14 the clinical conditions, that would be really useful.

15 As far as future analysis, I have worked a little
16 bit in this space many years ago, so I know just enough to
17 be dangerous now because things have evolved a lot. But I
18 think that what I've heard previously is that they are just
19 incredibly long wait times to get into a bed, to get care,
20 in general. So I think any information that we have on
21 that.

22 Potentially talking with patients and their

1 families about access to care, especially when we think
2 about having certain types of care limited. I think
3 talking with mental health experts, like psychiatrists
4 working in this space. I really worry a lot about the
5 general acute care swing bed that doesn't have a
6 psychiatrist available for people. That seems really not a
7 great place for people to be.

8 And then I think that it would be really
9 instructive, and maybe something we could do with the data
10 as it is, of if you hit the limit theoretically, not for
11 the people who do, but if you did, how much farther would
12 you have to go to get to one of the psychiatric facilities
13 that Medicare would pay for relative to the freestanding
14 facility, and again, not just conditioning on people who
15 are at the limit but thinking about in general. Like if
16 you ended up on this circumstance, are we talking about a
17 major difference in access to services for you. Because I
18 think that's really important for kind of demonstrating
19 that this is probably not a good policy to hold onto
20 because everything else around the policy has changed over
21 time, and it's probably worth refreshing it.

22 But thank you very much. This is excellent work.

1 MS. KELLEY: Robert.

2 DR. CHERRY: Yes, thank you. I was very happy to
3 see this actually come back. There was a lot of discussion
4 about the 190-day limit, in particular. It did feel very
5 sort of archaic. It was developed in 1965. The rationale
6 wasn't clear, and I'm not quite sure it's appropriate or
7 relevant in 2024. So it's good to get some additional
8 information around this.

9 I think at some point we'll likely pivot towards
10 making some recommendations. I think probably some
11 additional data could be helpful. You had mentioned
12 between 2022 and 2023 that there were 1,100 individuals who
13 basically were turned out because they had reached that
14 190-day limit. I wonder what the increment cost would be
15 if we removed the cap in its entirety. Maybe that's
16 something we could look at, because if we were to propose
17 anything in the future it would be good to know what the
18 costs are associated with that.

19 And another option, too, is, well, what if we
20 increase the 190-day limit by 50 percent. That would be
21 275 days. How much would that reduce the 1,100? Would it
22 reduce it from 1,100 to zero or to 25, or only in half for

1 example. It's nice to know if we can get at that data, to
2 have a couple of options to look at, depending on what the
3 costs are.

4 And then regarding scatter bed days, I'm glad
5 that several case managers were interviewed around this
6 topic, as well, because I do agree there is a proportion of
7 psychiatric patients who have a dual diagnosis, where they
8 have a medical condition that needs to be treated, and
9 therefore they're not appropriate for a psychiatric
10 facility. The issue is how to get at that data. I'm not
11 quite sure how without some sort of medical record review.

12 But if there's something in the claims data that
13 could kind of separate that out, that would provide some
14 additional clarity in terms of why some of those patients,
15 anyway, are being admitted to an acute care hospital
16 setting.

17 Otherwise, except for those two requests, a
18 really great report, and I am looking forward to further
19 discussion on this.

20 VICE CHAIR NAVATHE: Just to jump in for one
21 quick moment, I want to say thank you, Robert, for that
22 conversation. That's very helpful, in particular thinking

1 about different types of policy options. I just wanted,
2 actually patients around the cost analysis that we could
3 do. So we can present different kinds of claims around the
4 data. A key piece of this, from a federal standpoint, will
5 be how patients shift across different sites of care and
6 then across coverage under Medicaid versus Medicare. And
7 we can do our best to think through that. But I wanted to
8 surface that that's something that tends to reside on the
9 CBO side of the street, so we'll be a little cautious when
10 we have that discussion, but happy to provide information.

11 MS. KELLEY: Brian.

12 DR. MILLER: I am reminded of why insurance
13 design needs to be updated. I think that this is the 1965
14 Lincoln Continental with drum brakes, not even disc brakes,
15 let alone antilock brakes or airbags or rollover bars, or
16 anything. I agree with everyone -- is there still a good
17 policy rationale for a 190-day IPF freestanding limit. It
18 seems like the answer is resoundingly no. Because
19 depriving elderly beneficiaries with mental illness
20 inpatient care due to an arbitrary limit that is 59 years
21 old, seems imprudent if not stupid.

22 A few thoughts. On Slide 12 we noted the longer

1 IPF stay. I did want to denote that at least for
2 psychiatric care that longer length of stay is not
3 necessarily bad. Longer length of stay may actually be
4 clinically appropriate, or in some circumstances, depending
5 upon the patient and their diagnosis and what the
6 psychiatrist is thinking, may actually be higher quality.
7 So length of stay for psychiatric care, obviously from a
8 patient perspective you want it to be shorter. But
9 sometimes shorter is better. Sometimes shorter is not.

10 There was a question earlier about the migration
11 to IPFs. Most of the hospital leaders that I know have
12 shrunk or closed psychiatric beds not because they don't
13 want to provide those services but because they are
14 frequently not remunerative to the point where they provide
15 a neutral margin, a positive margin. The joke of no
16 margin, no mission is very true.

17 So as a consequence we've seen appropriate
18 specialization where facilities have focused only on
19 psychiatric care, hence why IPF care in the freestanding
20 market has increased extensively. And that's not
21 necessarily a bad thing because if you have a small IPF
22 that's based at the hospital and it's struggling, versus a

1 larger IPF that's a sustainable facility tied to outpatient
2 care or partial hospitalization care, that specialization
3 may actually be beneficial for the elderly Medicare
4 beneficiary who has psychiatric illness and needs ongoing
5 care across the spectrum, not just inpatient but sometimes
6 partial hospitalization or even outpatient or telehealth.

7 So I think that obviously we should think about
8 whether that 190-day limit makes sense, and I'd say
9 probably not, and it sounds like others think. We should
10 also be cognizant of the fact that a freestanding IPF in
11 this case might be a good thing because it allows for
12 clustered specialized care for a beneficiary. And whether
13 we like it or not, there's still a lot of stigma associated
14 with mental illness, and so beneficiaries might not always
15 feel comfortable going into a regular large hospital and
16 then walking over to a different department.

17 So I think that having this specialization is a
18 good thing. It potentially could increase quality,
19 increase access, and allow care across the continuum. So
20 we should be supportive.

21 MS. KELLEY: Scott.

22 DR. SARRAN: Betty, could you flip to Slide 10

1 for a moment, the one that showed the care people got in
2 the 30 days post hospital. If I saw it right, it shows --
3 and it's 2018 data that still only 25 or 32 percent of
4 beneficiaries received a follow-up visit with a behavioral
5 health specialist in the 30 days post hospitalization. I
6 think it's just worth highlighting that. I think that's
7 old data, and I think things have gotten better. But
8 that's abominable. I mean, it's just abominable. I mean,
9 these people are sick enough to be requiring an inpatient
10 level of psychiatric care, and they don't get a follow-up
11 visit with a behavioral health practitioner in 30 days, 75
12 percent or 68 percent don't get a visit. That's just worth
13 calling out as a gross failure of care delivery. So that's
14 one comment.

15 The second is Brian and others' comments about
16 what I would call the archaic and rigid nature of the
17 benefit plan for IPF inpatient days, "archaic" and "rigid"
18 are terms that I think characterize the broader lack of
19 holistic, integrated, continuous, proactive, patient-
20 centered care for many people living with serious mental
21 illnesses, especially psychotic disorders, longstanding
22 bipolar disease, et cetera, many of whom, as we know, are

1 dual eligible.

2 And I'd like us to see some comment in it about
3 just, you know, we still have this huge unmet need in this
4 country about, again, lack of the right kind of integrated
5 care for those very frail, very at-risk, very disadvantaged
6 people.

7 And, you know, as I think about it, it actually
8 cries out for a different payment model. I mean, I'd love
9 to see a FIDA I-SNP for people with psychotic disorders,
10 you know, fully integrated because you have to integrate
11 Medicare and Medicaid for this population. Otherwise
12 you're going to fail to provide excellent clinical care,
13 and you're going to fail to address housing and social
14 determinants, et cetera, et cetera.

15 But it's very specialized. MA plans aren't going
16 to do it, ACOs aren't going to do it, and no one else is
17 doing it now. So if somehow we can call out saying, hey,
18 let's think about how do we promote true innovation in this
19 space, that would be great.

20 I rambled, but still came in at 2:51. Just
21 saying.

22 MS. KELLEY: Cheryl.

1 DR. DAMBERG: I'm in the camp that believes this
2 benefit is completely outdated, archaic, rigid. I think
3 all those words appropriately describe this, and clearly it
4 needs revisiting. And I liked Robert's idea, and Scott's
5 idea that he just floated, about thinking about different
6 designs for how to provide this care as well as the cost
7 implications of making these kinds of changes, recognizing
8 the limitations that Paul outlined.

9 And I also want to plus-one on the analyses that
10 Stacie suggested and potentially offer up one more, which
11 is I was struck by the statistic about while there are
12 quite a few plans, MA plans, that offer supplemental IPF
13 benefits, there seems to be very low uptake. And I was
14 trying to understand whether there is an issue with the
15 benefit or is it just a lack of awareness among Medicare
16 beneficiaries that that's actually available to them.

17 And so as you think about future work that you do
18 and maybe talking to beneficiaries, maybe that's an area
19 you could explore.

20 MS. KELLEY: Larry.

21 DR. CASALINO: I mean, first of all, these people
22 are really sick. I mean 190 days is like ten 19-day mental

1 hospital, psychiatric hospitalizations. Nineteen days
2 these days is a pretty long psychiatric hospitalization.
3 So these people are sick. And for those of us who live in
4 cities and walk past them every day on the street, every
5 time you do, you're diminished a little bit. That's the
6 way I feel, at least I'm diminished a little bit. It's a
7 bad thing. It's a disgrace how our country treats these
8 people.

9 And what goes on in the psychiatric facility,
10 it's important but it's the least of it. It's what happens
11 after that. And, of course, as Scott knows, it goes way
12 beyond whether you get a visit with a mental health
13 provider or not.

14 So I just had to get that off my chest.

15 I think the 190-day limit, you know, I agree it's
16 archaic, and we can call it all kinds of names, but I think
17 we can maybe do better in what we publish, which is to try
18 to focus expressly on what was the original reason for the
19 190-day limit, and are there any reasons now? And if there
20 are reasons, could those reasons be dealt with in some
21 better way -- I think we all think they could -- than 190
22 days. So if there are concerns about overuse, I guess,

1 that led to this 190-day limit law, can those concerns
2 maybe be met in some other way? I think that could be an
3 interesting discussion to have, actually. But it may not
4 be that useful with Congress just to say something is
5 really old and therefore it doesn't make sense anymore.

6 MS. KELLEY: That's all I have for Round 2,
7 unless I'm missing someone. Gina, did you want to get in
8 here?

9 MS. UPCHURCH: Yeah, sorry. Just to follow up on
10 Cheryl's comment. So as one does, I was reading some
11 summary of benefits for Medicare Advantage plans last
12 night, and I was just looking at the pricing for if you go
13 in the hospital for mental health issues. And it's very
14 similar to just going in the hospital for something else.
15 So again, this out-of-pocket exposure with Medicare
16 Advantage plans, around \$300 a day, something like that,
17 for the first like eight days or something. Then you don't
18 pay anything after that.

19 So getting at Cheryl's comment, do people know
20 about the 190 days, and some plans may offer more than 190
21 days. So the few that I looked at, the summary of
22 benefits, only one of them mentioned 190 days even being

1 available to people. It was more you were just thinking of
2 hospital, 190 day, okay. Only one said you have 190-day
3 inpatient, even mentioned it.

4 So you would have to do a very, very deep dive
5 and call the insurance company to learn really. They are
6 not advertising, that I could see, please come here because
7 we will give you more than 190 day inpatient psychiatric.
8 I don't think it's something they would choose. You'd have
9 to go really deep dive to figure that out. Thanks.

10 VICE CHAIR NAVATHE: Go ahead, Betty.

11 DR. RAMBUR: Very quickly, if I may. I just
12 wanted to underscore how important I think this work is,
13 and I agree with all the comments. I just wanted to
14 mention that I know that you know I worry about overuse a
15 lot, and I heard your comments. This is a population I do
16 not worry about overuse in, and whereas so much really work
17 we need to do to create a really ethical and moral delivery
18 system or support system.

19 I wanted to also comment on Brian's comment about
20 remuneration. The places that have closed, in my
21 experience, it's been that as well as the workforce crisis.
22 There simply are not the people who are connected. So the

1 workforce challenges due tie in with this whole broader
2 issue, as well.

3 But thank you for this important and actually
4 very sobering work.

5 VICE CHAIR NAVATHE: All right. So without any
6 further comments, thank you, Betty, so much for this work.
7 Obviously a very important and population that we care a
8 lot about that faces a lot of challenges. So thank you,
9 Commissioners, for your thoughtful comments as well.

10 So that brings our March meeting to a conclusion.
11 For those of you who are listening online we'd love to hear
12 from you as well. Please submit comments at
13 meetingcomments@medpac.gov or through our website,
14 medpac.gov/meeting. And we will reconvene for our April
15 meeting with Mike back at the helm. Thank you.

16 [Whereupon, at 10:58 a.m., the meeting was
17 adjourned.]

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