

MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
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Thursday, January 12, 2023
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P R O C E E D I N G S

[10:00 a.m.]

1
2
3 DR. CHERNEW: Hello, everybody. For those of you
4 at home, thank you for joining us. This is our January
5 MedPAC meeting so first, Happy New Year. Second, as is
6 always the case, this is one of the more important meetings
7 as we vote on the update recommendations. We have
8 discussed the recommendations at some length, and so what
9 we're going to do today, again as is the norm, is we're
10 going to go through each of the sectors in somewhat
11 different fashion. But we're not going to start with
12 hospitals, and for hospitals and physicians we will have an
13 abbreviated session, followed by a set of votes.

14 So I'm going to turn it over to Alison to take us
15 through the material.

16 MS. BINKOWSKI: Thanks, Mike, and good morning.

17 The audience can download a PDF version of these
18 slides in the handout section of the control panel on the
19 right-hand side of the screen.

20 This and the subsequent payment adequacy
21 presentations recap our December presentations and have
22 been updated with newer data. For each sector we have

1 updated our margin projections to reflect CMS's most recent
2 market basket forecasts. However, in most sectors, this
3 newer data did not materially affect our projected margins.

4 As requested in December, this presentation also
5 includes more detail on potential options for transitioning
6 towards better targeted payments to Medicare safety-net
7 hospitals. Other additional details requested by
8 Commissioners during the December meeting are noted in the
9 updated mailing materials.

10 Before turning to our assessment of the adequacy
11 of fee-for-service Medicare payments to general acute care
12 hospitals, we first provide some context. To reimburse
13 general acute care hospitals for their facility costs, fee-
14 for-service Medicare generally sets prospective payments
15 rates under the inpatient prospective payment systems and
16 the outpatient prospective payment system.

17 In 2021, the fee-for-service Medicare program and
18 its beneficiaries paid IPPS hospitals \$107.9 billion
19 dollars for inpatient stays, as well as an additional \$8.3
20 billion dollars in uncompensated care payments. The fee-
21 for-service Medicare program and its beneficiaries also
22 paid hospitals \$49.9 billion dollars for outpatient

1 services, as well as an additional \$16.4 billion for
2 separately payable drugs.

3 As a reminder, to assess the adequacy of Medicare
4 payments, in each sector we examine indicators in four
5 different categories: beneficiaries' access to care, the
6 quality of care, provider's access to capital, and Medicare
7 payments and providers' costs.

8 As we described in December, despite the
9 coronavirus pandemic, for hospitals our four categories of
10 payment adequacy indicators were generally positive in
11 2021, though preliminary data suggests some indicators
12 declined in 2022.

13 I won't repeat all of the payment adequacy
14 indicators, but some highlights include fee-for-service
15 Medicare beneficiaries maintaining good access to hospital
16 care, including a positive marginal Medicare profit of 8
17 percent on inpatient and outpatient services; mixed quality
18 relative to 2019, including declines in patient experience
19 measures; a record high operating margin in 2021 of 8.7
20 percent, though preliminary data suggests hospitals'
21 operating margin declined in 2022 closer to the 2019 level
22 and a minority of nonprofit hospitals' bonds were

1 downgraded in 2022; and an increase in IPPS hospitals'
2 aggregate Medicare margin in 2021, but we project the 2023
3 Medicare margin will decline to -10 percent, reflecting, in
4 part, higher than expected input cost increases.

5 With that summary in mind, we turn to
6 considerations for the draft recommendation.

7 In considering these payment adequacy indicators
8 and their implications for the draft recommendation to
9 update 2024 hospital payment rates, the draft
10 recommendation seeks to balance several objectives. These
11 include to maintain Medicare payments high enough to ensure
12 beneficiaries' access to care; to maintain payments close
13 to hospitals' costs of efficiently providing high-quality
14 care; to maintain fiscal pressure on hospitals to constrain
15 costs; to minimize differences in payment rates across
16 sites of care, consistent with our site-neutral work; and
17 to avoid implementing large, across-the-board payment rate
18 increases to support a subset of hospitals with specific
19 needs.

20 To balance these objectives, the draft
21 recommendation reads:

22 For fiscal year 2024, the Congress should update

1 the 2023 Medicare base payment rates for general acute care
2 hospitals by the amount specified in current law plus 1
3 percent.

4 We estimate that the draft recommendation will
5 increase Medicare spending by more than \$2 billion in 2024
6 and by more than \$10 billion over five years, relative to
7 current law. We also expect this recommendation will help
8 maintain general acute care hospitals' willingness to treat
9 Medicare beneficiaries and beneficiaries' access to care.
10 However, this update may not be adequate for Medicare
11 safety-net hospitals with a poor payer mix.

12 DR. STENSLAND: The draft update recommendation
13 Alison just read applies to all general acute care
14 hospitals. However, some hospitals have unique challenges,
15 such as high shares of low-income Medicare patients. These
16 hospitals may need additional assistance, because, as we
17 discussed in November and December, the current system of
18 disproportionate share and uncompensated care payments do
19 not adequately address issues associated with low-income
20 Medicare beneficiaries.

21 A new Medicare safety-net payment system could
22 improve financial security for hospitals with challenging

1 payer mixes that include high shares of low-income Medicare
2 beneficiaries.

3 There are five potential concerns with the
4 mechanisms used to distribute current safety-net payments.
5 First, DSH indirectly subsidizes Medicaid. Higher shares
6 of Medicaid patients results in higher Medicare inpatient
7 payment rates. Second, DSH shares are negatively
8 correlated with Medicare shares. This means that hospitals
9 with high shares of Medicare patients tend to receive lower
10 DSH add-on payments.

11 Third, DSH payments are inpatient-only. Fourth,
12 last month the Commission discussed focusing Medicare
13 payment on care for Medicare beneficiaries. Large
14 uncompensated care payments violate this principle when
15 they are not tied to the volume of Medicare patients
16 served. Fifth, current uncompensated care payments are
17 distorted to paying greater amounts to hospitals that have
18 few fee-for-service patients and relatively more Medicare
19 Advantage patients.

20 To address these concerns we developed the
21 Medicare Safety-Net Index that we discussed last month.

22 The Medicare Safety-Net Index is computed as the

1 sum of three factors. First the hospitals' LIS share,
2 meaning the share of inpatient and outpatient Medicare
3 claims that are for beneficiaries receiving the low-income
4 subsidy. Second, uncompensated care costs as a share of
5 total revenue, and third, one-half of the Medicare share of
6 inpatient days. The rationale for this particular
7 formulation of the index is discussed in the June 2022
8 report to the Congress.

9 The purpose of adding in Medicare shares is to
10 acknowledge that Medicare profit margins are substantially
11 below where they were when the DSH program was enacted in
12 1985. It also eliminates the Medicare subsidy of Medicaid
13 and aligns Medicare funds more directly with the costs of
14 serving low-income Medicare beneficiaries.

15 This brings us to the draft Medicare safety-net
16 recommendation. In substance it is identical to what we
17 presented in December, but the wording has changed a bit to
18 improve clarity. It reads:

19 In fiscal year 2024, the Congress should begin a
20 transition to redistribute DSH and uncompensated care
21 payments through the Medicare safety-net index; add \$2
22 billion to the Medicare Safety-Net Index pool; scale the

1 fee-for-service MSNI payments in proportion to each
2 hospital's Medicare Safety-Net Index and distribute the
3 funds through a percentage add-on to payments under the
4 inpatient and outpatient prospective payment systems; and
5 pay commensurate MSNI amounts for services furnished to MA
6 beneficiaries directly to hospitals and exclude them from
7 MA benchmarks.

8 The change to the Medicare Safety-Net Index,
9 including adding \$2 billion in MSNI funding, would increase
10 Medicare spending by between \$750 million and \$2 billion in
11 2024, and by \$5 to \$10 billion over five years.

12 We expect the recommendation to improve the
13 financial stability of some safety-net providers.

14 In addition, as we said in our June 2022 report,
15 the safety-net add-on should not affect beneficiary cost
16 sharing, the idea being that beneficiaries going to
17 Medicare safety-net hospitals should not pay more in cost
18 sharing than patients going to hospitals that serve few
19 low-income patients.

20 Most hospitals will see an increase in Medicare
21 revenue under our recommendation, but there will be
22 material reductions in payments to some hospitals that

1 currently receive high Medicare uncompensated care payments
2 but serve few Medicare patients. Therefore, the policy
3 should be transitioned over a number of years.

4 The transition to the MSNI payments could be
5 eased by two aspects of the policy we have discussed. The
6 first is that the full \$2 billion of additional funding
7 would be included in the MSNI pool of dollars in the first
8 year of the program.

9 The second is that the shift of funds currently
10 distributed as DSH and uncompensated care payments to the
11 MSNI would occur slowly over several years, such as three
12 to five years. Alternatively, a transition could be
13 managed through a stop-loss policy so that no hospital
14 would experience changes, positive or negative, in Medicare
15 payments of more than 5 percent in any one year due to the
16 transition to the MSNI.

17 Both approaches would allow time for the
18 hospitals facing the most substantial revenue reductions to
19 try and augment revenues from existing sources and request
20 financial support from state and local governments, as
21 warranted. The portion of these hospitals that have high
22 cost structures may also be able to improve efficiencies.

1 So that brings us to a summary of the two
2 recommendations for you to vote on. I will now pass it
3 back to Mike to kick off your discussion.

4 DR. CHERNEW: Jeff, thank you, and I think
5 Jonathan, you are first in the queue. Just to remind
6 everybody, we're going to get a set of comments, then we're
7 going to go around for just a roll-call vote. Jonathan.

8 DR. JAFFERY: Thank, Mike, and thanks, Alison and
9 Jeff, and everybody. This was a really well-done chapter
10 and presentation.

11 I just wanted to make a couple of quick comments
12 about something that's sort of in the broader sense I think
13 I still have some concerns about that we talked about at
14 previous meetings. It sort of gets to some of the stuff on
15 Slide 4 about some of the considerations, so this is maybe
16 about some other principles, and it really gets to things
17 that Jaewon and others have talked about for a long time
18 now, about leading versus lagging indicators.

19 So I think about some of the things on here,
20 several of the bullet points, efficiently providing care,
21 things like fiscal pressure on hospitals concerning costs.
22 I mean, I think most hospital operators would argue that

1 those are here. They're not even lagging at this point.
2 And I think a big one for me is that first one, about
3 ensuring beneficiary access to care, and I have a lot of
4 concerns about the leading versus lagging pieces there.

5 On the previous slide you show the occupancy at
6 65 percent, and as we know across the board this is not
7 true. And I know that's not what you're saying, but it
8 really does come into play for access to care for a lot of
9 people, for a lot of hospital leaders. And I'll talk about
10 being above 100 percent capacity. And in particular, when
11 we think about the recognition of the need to maintain
12 access to capacity, I guess I'm not seeing a big string of
13 how these things are real. There are struggles between
14 these things. Maintaining capacity and being super-
15 efficient, those are tradeoffs that we have to think about,
16 particularly as we fill this public space more for health
17 systems.

18 But that said, I also really appreciate the
19 language that has been added to the chapter around, you
20 know, that sort of speaks to policymakers' need to take
21 into a holistic view of what's happening in the
22 marketplace. So thanks for that, and I look forward to the

1 rest of the discussion.

2 DR. CHERNEW: Lynn.

3 MS. BARR: Thank you for this incredible work. I
4 just have a couple of quick comments. I think in the
5 chapter it would be important to reiterate how we got here,
6 that the DSH formula doesn't work. I saw in a lot of
7 comment letters people were like supporting DSH. We
8 couldn't differentiate the hospitals using DSH, and I think
9 putting that data back up in the front of the chapter is
10 really important to go this is how we got here. DSH
11 doesn't work.

12 And I agree we shouldn't support Medicaid and
13 uncompensated care, but I agree with Jonathan's comments.
14 We have to worry about access. And I particularly continue
15 to be concerned about the government hospitals, and would
16 suggest that there is some way to just exempt them from
17 this program, you know, and let things figure themselves
18 out and then maybe we can think about what we have to do
19 with the government hospitals later.

20 But I'm very in support of this. Thank you very
21 much for this incredible work.

22 MS. KELLEY: Greg.

1 DR. CHERNEW: And Greg.

2 MR. POULSEN: So Mike and Jim received a
3 suggestion from me earlier, and some might have called it a
4 diatribe, but it essentially wanted to call out the impact
5 that docs and hospitals have had over this last year, both
6 from the residual COVID issue but also because of really
7 unusual levels of input cost increases. And I encourage
8 that we include that in the chapter so that people would
9 recognize two things, one, that we recognize how
10 challenging it has been, and two, that the recommendation
11 that's being made takes that into consideration, which I
12 think is really important. And I think that they received
13 that the way I meant it, so thank you for that. And with
14 that I think that we are in a good place.

15 The other thing I just wanted to mention is
16 regarding the safety-net issues. Different communities
17 approach meeting the needs of the underserved in different
18 ways, and I think that the move that is being proposed here
19 is effective in more accurately reflecting the different
20 approaches that are being made, all of which may have
21 different values but aren't equally recognized in the DSH
22 approach. So I like this very much.

1 MS. KELLEY: Amol.

2 DR. CHERNEW: I was just going to say Amol.

3 [Laughter.]

4 DR. NAVATHE: I love being called on twice.

5 So thanks for this great work. I also think
6 we're landing in a terrific place, and I agree with my
7 fellow commissioners really. I think Greg's point around
8 acknowledging the uncertainty here and the impact,
9 particularly initially through COVID and now on input
10 costs, is certainly important. And I think we did
11 obviously take that into account in making this
12 recommendation, so it would be nice to really make that
13 very explicit as well as Jonathan's point, which is there
14 is uncertainty here. We do have this tension around
15 leading and lagging indicators. And so ongoing work,
16 obviously, will, monitor that over time, which is, I think,
17 really fundamentally important.

18 On the safety-net side, I am certainly very
19 supportive of the safety-net work. It's an important area.
20 Obviously, the hospitals here provide really fundamentally
21 important care.

22 I think one of the pieces that I just wanted to

1 highlight that I feel is a very, very major improvement in
2 terms of how these funds end up getting targeted and
3 reaching the safety-net is that there is a direct incentive
4 to care for patients who are in the safety-net, or in the
5 formula, if you will, or low-income Medicare beneficiaries.
6 And that was not the case in the previous system, and we
7 should want that. We shouldn't want hospitals and
8 physicians, and whomever really, to have the marginal
9 incentive to say that if I care for this patient, I will be
10 financially better off than I would if I didn't. And that
11 was not the system, or is not the system that's currently
12 in place.

13 So I think that point, while it is, to some
14 extent, a subtle policy point, is a major point in terms of
15 what we're trying to accomplish. So I just wanted to
16 highlight that again as a really major improvement and I'm
17 very glad to see that move forward.

18 DR. CHERNEW: Dana and then Robert.

19 DR. GELB SAFRAN: Yeah, thanks. Just a brief
20 comment. I am also very supportive of this work. I feel
21 good about where we're landing.

22 The comment I wanted to make was building on

1 something that Lynn was saying in her suggestion, which I
2 really support. I'm really glad that we made the change,
3 which might seem small but I think is extremely important,
4 to the labeling of our safety-net index to a Medicare
5 Safety-Net Index, and with Lynn's suggestion about really
6 putting forward some of the data about why DSH doesn't work
7 for this.

8 I think the flip side of that, which I would
9 really encourage us to make explicit, is that we aren't
10 saying that the hospitals that are the gap between our
11 index and the DSH don't need additional support. What
12 we're saying is that there has been a cross-subsidy that
13 happens through Medicare when we use DSH, and that's
14 something we can't do anymore.

15 I think making that really explicit sort of calls
16 out the policy problem that's out there to be dealt with,
17 that has been kind of riding along unaddressed because
18 Medicare has been kind of absorbing that. So I just think
19 it's worth calling out that cross-subsidy issue, and that
20 this is a very important policy issue. We're not backing
21 away from it but it's not Medicare's to solve. Thanks.

22 DR. CHERNEW: Robert.

1 DR. CHERRY: Thank you. I just wanted to let
2 everyone know that I enthusiastically support the Medicare
3 SNI model. It's not perfect, as we know, but it goes a
4 long way to optimizing access to care among the most
5 vulnerable population.

6 As we start to optimize the model over the years,
7 again like some other Commissioners, I feel we should focus
8 on public hospitals that are already serving in a safety-
9 net capacity but are not fully integrated into the model.
10 Otherwise, this is a really good step forward.

11 DR. CHERNEW: Thank you.

12 I'm going to pause for one second to see where
13 everybody is.

14 All right. That was the last comment. I
15 appreciate all of them. I think they very accurately
16 capture the tone that both I feel and that we had in our
17 previous discussion in December and hopefully where the
18 chapter is getting to. There's still edits ongoing to the
19 chapter to reflect some of these, and they have been quite
20 helpful. So thank you for the comments that were sent in
21 the interim.

22 Dana, do you want to go? We're going to do --

1 we're going to do this Recommendation 1 roll call,
2 Recommendation 2 roll call. That's the process.

3 MS. KELLEY: Okay. For Recommendation 1, which
4 reads "For fiscal year 2024, the Congress should update the
5 2023 Medicare base payment rates for general acute care
6 hospitals by the amount determined under current law plus 1
7 percent."

8 Voting yes or no. Lynn?

9 MS. BARR: Yes.

10 MS. KELLEY: Larry?

11 DR. CASALINO: Yes.

12 MS. KELLEY: Robert?

13 DR. CHERRY: Yes.

14 MS. KELLEY: Cheryl?

15 DR. DAMBERG: Yes.

16 MS. KELLEY: Stacie?

17 DR. DUSETZINA: Yes.

18 MS. KELLEY: Marjorie? Marge. Sorry. Just
19 reading the list.

20 MS. GINSBURG: Yes.

21 MS. KELLEY: David?

22 DR. GRABOWSKI: Yes.

1 MS. KELLEY: Jonathan?

2 DR. JAFFERY: Yes.

3 MS. KELLEY: Kenny?

4 MR. KAN: Yes.

5 MS. KELLEY: Amol?

6 DR. NAVATHE: Yes.

7 MS. KELLEY: Greg?

8 MR. POULSEN: Yes.

9 MS. KELLEY: Betty?

10 [No response.]

11 MS. KELLEY: Betty, why don't you give us a

12 thumbs-up? Perfect. Or down, of course. Thank you for

13 the thumbs-up.

14 [Laughter.]

15 DR. CHERNEW: Betty was caught in the flight

16 situation that arose yesterday, and so, hopefully, she will

17 someday get here. But, in any case, thank you, Betty. We

18 are sorry for your travel hazards.

19 MS. KELLEY: Wayne?

20 DR. RILEY: Yes.

21 MS. KELLEY: Jaewon?

22 DR. RYU: Yes.

1 MS. KELLEY: Dana?

2 DR. GELB SAFRAN: Yes.

3 MS. KELLEY: Scott?

4 DR. SARRAN: Yes.

5 MS. KELLEY: Mike?

6 DR. CHERNEW: Yes.

7 MS. KELLEY: All right. For the second
8 recommendation, which reads: "In fiscal year 2024, the
9 Congress should begin a transition to redistribute DSH and
10 uncompensated care payments through the Medicare safety-net
11 index, or MSNI; add \$2 billion to the MSNI pool; scale fee-
12 for-service MSNI payments in proportion to each hospital's
13 MSNI; and distribute the funds through a percentage add-on
14 to payments under the inpatient and outpatient prospective
15 payment systems; and pay commensurate MSNI amounts for
16 services furnished to MA beneficiaries directly to
17 hospitals and exclude from MA benchmarks."

18 Voting yes or no. Lynn?

19 MS. BARR: Yes.

20 MS. KELLEY: Larry?

21 DR. CASALINO: Yes.

22 MS. KELLEY: Robert?

1 DR. CHERRY: Yes.

2 MS. KELLEY: Cheryl?

3 DR. DAMBERG: Yes.

4 MS. KELLEY: Stacie?

5 DR. DUSETZINA: Yes.

6 MS. KELLEY: Marge?

7 MS. GINSBURG: Yes.

8 MS. KELLEY: David?

9 DR. GRABOWSKI: Yes.

10 MS. KELLEY: Jonathan?

11 DR. JAFFERY: Yes.

12 MS. KELLEY: Kenny?

13 MR. KAN: Yes.

14 MS. KELLEY: Amol?

15 DR. NAVATHE: Yes.

16 MS. KELLEY: Greg?

17 MR. POULSEN: Yes.

18 MS. KELLEY: Betty?

19 [No response.]

20 MS. KELLEY: Okay. That was a thumbs-up from

21 Betty.

22 Wayne?

1 DR. RILEY: Yes.

2 MS. KELLEY: Jaewon?

3 DR. RYU: Yes.

4 MS. KELLEY: Dana?

5 DR. GELB SAFRAN: Yes.

6 MS. KELLEY: Scott?

7 DR. SARRAN: Yes.

8 MS. KELLEY: Mike?

9 DR. CHERNEW: Yes.

10 MS. KELLEY: Okay. Thank you very much.

11 DR. CHERNEW: All right. You know, I appreciate

12 the clapping. It is a -- I will say, since we have a

13 second before, about the transition, we'll take a quick

14 break and transition to physicians. But for those at home,

15 this has been, as I knew going into the year, one of the

16 most challenging years for both update recommendations and

17 I think for the industry writ large. So I just want to

18 give a personal thanks to the Commissioners and their

19 attention to this and the staff and their work on this as

20 we work through what I think is a really -- to use a

21 Poulsen term, turbulent challenging time for providers, and

22 we really are aware of that and trying to do a balance of

1 very difficult environment, given the tasks that we have at
2 hand. And I think we've ended up acknowledging both the
3 importance of supporting hospitals that serve a lot of low-
4 income Medicare beneficiaries and because we're doing
5 basically -- adding to the update, recognizing that there
6 is some more resources that are needed in the hospitals.
7 So, actually, we've tried to balance all of that.

8 So, again, thank you all for your help and
9 attention and comments on this, and I do think we've ended
10 up at a quite reasonable place. So I do appreciate that.

11 So let's take a break. We're a bit ahead of
12 schedule, but that's fine for me. Let's take a five-ish-
13 minute break, and we'll come back, and we will do the
14 physician stuff. And, again, Jeff and Allison, really
15 thank you.

16 [Recess.]

17 DR. CHERNEW: Okay. Welcome back, everybody.
18 Thank you. We are now going to continue our update
19 recommendation work, moving to the physician and other
20 health professional services chapter. And so, with that, I
21 am going to turn it over to Rachel.

22 MS. BURTON: Good morning. In this presentation,

1 Geoff and I will recap two draft recommendations related to
2 payments for physicians and other health professionals.

3 I will talk about what percent to update 2024
4 payment rates by, and Geoff will talk about new safety-net
5 add-on payments.

6 The audience can download an abbreviated version
7 of these slides in the "Handout" section of the webinar's
8 control panel, on the right side of the screen.

9 To give some quick background, Medicare's
10 physician fee schedule pays for about 8,000 types of
11 clinician services, delivered in a wide variety of settings
12 -- including in hospitals, nursing homes, and doctors'
13 offices. 1.3 million clinicians billed Medicare's
14 physician fee schedule in 2021, including a variety of
15 types of non-physicians.

16 Spending by the Medicare program and its
17 beneficiaries on clinician services totaled \$92.8 billion
18 in 2021, which is up from \$84.7 billion in 2020 but still
19 less than was spent in 2019.

20 To ensure clinicians remained viable sources of
21 care during the pandemic, Congress provided them with
22 pandemic relief funds that more than offset their losses

1 from Medicare and other payers.

2 This graph shows the cumulative effect of
3 Congress' changes to clinician payment rates since 2017,
4 including temporary increases relative to prior law that
5 were enacted two weeks ago in the Consolidated
6 Appropriations Act, 2023.

7 We only reflect updates that are specified in
8 law. We do not capture the additional adjustments to
9 payment rates that CMS makes to maintain budget neutrality
10 when payment rates for individual codes are increased or
11 decreased.

12 This graph shows that in recent years Congress
13 temporarily increased payment rates due to the pandemic,
14 and also in an attempt to offset payment rate reductions
15 that occurred when CMS raised payment rates for evaluation
16 and management visits.

17 The two arrows in our graph show Congress'
18 recently enacted, temporary increases for 2023 and 2024.
19 These increases each apply for only one year and will cause
20 payment rates to decline more gradually than they otherwise
21 would have under prior law.

22 This slide recaps our assessment of the adequacy

1 of payments for clinician services.

2 Access to care appears good, with beneficiaries
3 continuing to report access that is comparable to, or
4 better than, the privately insured.

5 Quality of care is not factored into our
6 assessment, due to the pandemic.

7 In terms of clinicians' revenue and costs, the
8 growth in clinicians' input costs, as measured by the
9 Medicare Economic Index, or MEI, is projected to grow
10 rapidly in 2022 through 2024, at rates not seen for many
11 years. CMS' latest projections are that the MEI will grow
12 by 4.7 percent in 2022, 3.9 percent in 2023, and 2.9
13 percent in 2024.

14 Payments per beneficiary for clinician services
15 declined in 2020 but fully rebounded in 2021. Commercial
16 payment rates for clinician services continued to be higher
17 than Medicare rates in 2021. And physician compensation
18 from all payers grew by 3 percent per year, on average,
19 from 2017 to 2021.

20 In summary, most of our indicators suggest that
21 payments have been adequate, but rising clinician input
22 costs are a concern.

1 This leads us to the Chair's first draft
2 recommendation, which reads: For calendar year 2024, the
3 Congress should update the 2023 Medicare base payment rate
4 for physician and other health professional services by 50
5 percent of the projected increase in the Medicare Economic
6 Index.

7 This draft recommendation is motivated by our
8 concern that clinicians may not be able to absorb projected
9 increases in input costs at current payment levels. But it
10 also acknowledges that our indicators suggest payment rates
11 are currently adequate.

12 Since clinicians' practice expenses account for
13 about half of the MEI, this draft recommendation is
14 designed to reflect the growth of clinicians' practice
15 costs.

16 If payments are increased by our recommended
17 percentage, it will increase Medicare spending by \$750
18 million to \$2 billion over one year, and by \$5 to \$10
19 billion over five years.

20 Our recommendation should maintain beneficiaries'
21 access to care, and providers' willingness and ability to
22 furnish care.

1 I'll now turn things over to Geoff to discuss new
2 safety-net add-on payments.

3 MR. GERHARDT: In the June 2022 report to
4 Congress, the Commission laid out a framework for
5 supporting safety-net providers.

6 During this cycle, we applied the framework to
7 physicians and other clinicians. As part of this work, we
8 noted that clinicians are prohibited from collecting the 20
9 percent Part B cost sharing from most beneficiaries who are
10 dually enrolled in the Medicaid program.

11 In addition, almost all state Medicaid programs
12 make reduced cost-sharing payments, or do not make any
13 cost-sharing payments, on behalf of dually enrolled
14 beneficiaries. We estimate that the combination of these
15 two policies results in clinicians not collecting
16 approximately \$3.6 billion in revenue they would have
17 received otherwise.

18 Because they generate less revenue, treating
19 beneficiaries with lower income may be financially
20 burdensome for clinicians. This financial burden could
21 cause some clinicians to cut back on the number of low-
22 income beneficiaries they treat or avoid them altogether.

1 This may help explain why surveys show that
2 lower-income beneficiaries report having more difficulty
3 accessing care compared to other beneficiaries.

4 Finally, we observe that targeted financial
5 support for safety-net clinicians does not currently exist
6 in fee-for-service Medicare.

7 This leads me to our second draft recommendation.

8 The Congress should enact a non-budget neutral
9 add-on payment, not subject to beneficiary cost sharing,
10 under the physician fee schedule for services provided to
11 low-income Medicare beneficiaries. These add-on payments
12 should equal a clinician's allowed charges for these
13 beneficiaries multiplied by: 15 percent for primary care
14 clinicians, or 5 percent for non-primary care clinicians.

15 The recommended add-on payments could be made on
16 a lump-sum basis rather than applied to individual claims.
17 This would be consistent with how other fee schedule add-on
18 payments are administered and help make the safety-net add-
19 on transparent to clinicians.

20 It is the Commission's intent that safety-net
21 payments would not be available to Medicare Advantage
22 plans, either through direct payments by Medicare or

1 including the cost of fee-for-service payments in MA
2 benchmarks.

3 Finally, it is worth noting that budget
4 neutrality adjustments would not apply to the safety-net
5 policy, which means the cost of the add-on payments would
6 not be offset by reducing payment rates elsewhere.

7 In terms of implications, relative to current law
8 it has been estimated that the draft recommendation would
9 increase Medicare spending by more than \$2 billion during
10 the first year of implementation and by more than \$10
11 billion over the first five years.

12 We expect that the recommendation will maintain
13 or improve access for beneficiaries with lower income. And
14 we expect that the safety-net payments would maintain or
15 increase clinicians' willingness to treat low-income
16 beneficiaries.

17 That concludes our presentation. I'll leave you
18 with a summary of the two draft recommendations and hand
19 things back to Mike.

20 DR. CHERNEW: Geoff and Rachel, thank you.

21 I think if I have this right, we're going to
22 again go around for just one set of comments, and, Lynn, I

1 think you are first. Is that -- yes. I think we have
2 Lynn, Scott, Cheryl.

3 MS. BARR: I've been working out on wrist weights
4 so I could hit that comment button first, so I guess it's
5 working.

6 DR. CHERNEW: Only good for a game show.

7 [Laughter.]

8 MS. BARR: If only. So thank you very much for
9 this terrific work, and I do support the recommendations.

10 I think that in the chapter, as you're giving
11 your overview, it helps to give some context in that
12 overview of why you picked 50 percent of the MEI. I think
13 it's actually a really good logic, but I struggled to find
14 -- you know, it's way down in the text, and a lot of people
15 will react immediately to the number. So I think we should
16 tell them why we did it up front.

17 And then one other question about the chapter.
18 It talks about the MIPS adjustment, you know, is typically
19 only 2 percent, you know, because CMS gets to monkey with
20 it. Are we past that point now where CMS can monkey with
21 the MIPS adjustment? Because that was -- so that was a
22 temporary thing. I believe that has expired, so we should

1 be in full MIPS now, I think. But it wasn't clear in the
2 chapter, so just a comment for clarification. Is it going
3 to be 9 percent this year or not?

4 MS. BURTON: I could get back to you on that. I
5 don't have that at my fingertips.

6 MS. BARR: Okay. I think it is, so hopefully
7 that will make a difference in terms of income, and we
8 should be thinking about that as well, because the 2
9 percent has been the main problem with MIPS, I think, in my
10 opinion. It's not enough money to make people want to do
11 anything.

12 Thank you.

13 MS. KELLEY: Scott?

14 DR. SARRAN: Yeah, I strongly support this
15 excellent work. I think it unequivocally moves us in the
16 right direction and takes some very big steps.

17 I just want to highlight work that I think still
18 remains to be done in subsequent cycles, and when I think
19 about where the gap or gaps really are, I think it's around
20 small primary care independent practices. I think we've
21 fixed or are in the process of fixing through a lot of this
22 work much of the other problems in much of the other -- or

1 many of the other settings. But the big, I think, round
2 peg/square hole is small primary care practices with
3 respect to two major issues.

4 One is that what we really want, I think, from
5 primary care is excellent chronic disease management. We
6 can get acute minor illness management at Walgreens, CVS,
7 et cetera, and they're probably better at it, frankly, with
8 the lower cost structure. But what we really want and
9 need, particularly with an aging population, is excellent
10 chronic disease management, and that by definition and by
11 lots of proof is a team sport. It has to be a team sport,
12 multilevel professionals. And that's not compatible with
13 how small primary care practices who get any revenue
14 stream, any material revenue stream via fee-for-service are
15 paid.

16 The second problem is, as we discussed earlier,
17 the administrative burden of many of the well-intentioned
18 programs currently in place to drive at excellent chronic
19 disease management such as MIPS and all the various ACO
20 programs. So it's just to tee up. That is, I think, still
21 sitting out there, the small primary care practice, how do
22 we support them -- and not just support them, but support

1 them in delivering the kind of care we want and need.

2 MS. KELLEY: Cheryl?

3 DR. DAMBERG: Thank you. This is great work, and
4 I'm very supportive of the recommendations in this chapter.

5 I just wanted to briefly note, you know, per the
6 data, access has been declining between 2017 and 2021 more
7 broadly, and I do think that this Medicare safety-net
8 payment add-on will be critically important in terms of
9 promoting greater access, especially for low-income
10 populations, who I think historically have really struggled
11 with access issues.

12 So I think kind of over the long haul it will be
13 important, if this were to go into effect, to monitor the
14 impact of it. But I think it's directionally correct.

15 MS. KELLEY: Okay. I have a comment from Betty
16 that I will read: Great work. Thank you. The notation
17 related to incident-to billing not fully reflecting the
18 workforce composition and NP/PA contribution may seem like
19 a minor point, but it is very important because the loss of
20 MDs from primary care is even more significant than the
21 data would otherwise reveal.

22 Similarly, the need for Congress or CMS to

1 develop a mechanism to clarify primary care versus
2 specialty care practice across clinician types, including
3 NPs and PAs, is essential and likely would more clearly
4 illustrate the flight from primary care, even among those
5 explicitly prepared for it -- for example, family nurse
6 practitioners.

7 And the next comment is from Amol.

8 DR. NAVATHE: Thanks. Fantastic work, as usual.
9 I wanted to make just hopefully two quick points.

10 One is I'm really glad that we're recognizing
11 again, like in the prior sector, the input cost uncertainty
12 here and, therefore, adding an update beyond the current
13 law.

14 The second point is safety-net work I think here
15 is really foundational. I think we -- there's a strong
16 recognition that has existed for a number of years around
17 the hospital safety net. I think this is a really major
18 step forward to recognize the outpatient or the ambulatory
19 safety net. And I think there's empirical evidence from
20 the work that MedPAC has done and that others have done
21 that the pattern of care for low-income beneficiaries is
22 actually quite different in that they receive a lot of the

1 specialty care through facilities as opposed to in the
2 outpatient ambulatory setting. And there's also empirical
3 evidence that suggests that outpatient engagement with
4 primary care and specialists for things like E&M visits,
5 which are about chronic disease management, oftentimes do
6 have a relationship with avoiding preventable
7 hospitalizations and other care.

8 So I think this is a major step forward to
9 improve access for this type of care in the ambulatory
10 setting, and I'm really proud that MedPAC is pushing this
11 forward.

12 Thanks.

13 MS. KELLEY: Larry?

14 DR. CASALINO: Thanks, Dana. Thanks to the staff
15 for this very carefully done work, in particular for the
16 second recommendation for higher payment rates for
17 physicians caring for low-income patients.

18 You know, in terms of the first recommendation,
19 the payment update, I recognize that, as a MedPAC
20 Commissioner, my responsibility is to think about what's
21 best for the country and not to try to maximize physicians'
22 income. So I will vote for the Chair's recommendation, and

1 in part because I strongly support the safety-net
2 recommendation. But a few points briefly.

3 I agree with Lynn that the rationale for giving
4 one-half of the inflation update of the MEI should be more
5 clear. You do have to kind of look for it.

6 So looking forward to future years and to the
7 Commission's work, I want to very briefly state three
8 things.

9 I'm not terribly happy with the one-half of MEI
10 increased recommendation even though it's a bit higher than
11 current law, because, again, it's only half of inflation
12 cost, and the practice costs are only half of what
13 physicians take in in revenue. The other half is for
14 physicians' time. And we're not really recommending any
15 increase for that. So in terms of this will -- the
16 incentive is more inflation, this will reduce physicians'
17 net income.

18 The other thing is the recommendation also keeps
19 the facility fee extra payment for hospital-based
20 physicians, which I don't favor.

21 The second point, I would strongly recommend that
22 the Commission start a body of work looking into

1 potentially fundamental revisions in the way physicians are
2 paid. There are just too many problems with the current
3 way of paying physicians, and one symptom of that or sign
4 of that is that practically every year there has to be some
5 kind of patch. This has been going on for decades into the
6 way physicians are paid and the physician payment rates,
7 and that needs to be fixed.

8 It hasn't been mentioned, so I'll just mention
9 it. There is no built-in inflation adjustment for
10 physician payment unlike pretty much all other sectors, and
11 that's not so much of a problem when inflation is 1 or 2
12 percent, but we've seen now that that's not always the
13 case, and that's a problem.

14 MIPS is obviously very administratively
15 burdensome. Scores don't correlate well with better
16 measures of performance. That's a problem. The Commission
17 has recommended ending the MIPS program. And the relative
18 value system still tends to overvalue procedures over E&M,
19 even with the recent changes.

20 Then the last thing I would say, like Scott, I
21 would like to see MedPAC take a line of work thinking about
22 ways in which Medicare could reduce the administrative

1 burden on physicians. I think quite a few physicians and
2 probably especially primary care physicians would say, you
3 know, we can give up the 1 or 2 percent extra payment if
4 you would make our lives so we don't have to spend a couple
5 of hours a day or more doing things that we don't think add
6 any benefit to patient care at all. So that would be a
7 nice line of work for us to undertake.

8 Thanks.

9 MS. KELLEY: Robert?

10 DR. CHERRY: Yes. I wanted to thank the staff
11 for the excellent work.

12 My comments are related to Draft Recommendation
13 2.

14 I do support the differential add-on payment
15 where primary care is getting more than non-primary care
16 physicians. I do think -- and consistent with my prior
17 comments -- that the 5 percent number is a bit on the low
18 side. I think it is important for communities that are
19 vulnerable that we retain, you know, specialty care so that
20 primary care physicians have access to, in a
21 multidisciplinary team-oriented fashion be able to treat
22 patients that have a number of chronic conditions.

1 In addition, also, it just creates access to care
2 that I think over the longer term would be beneficial.

3 It's not enough to cause an unfavorable vote on
4 my part, but I do think that sort of in future years we
5 need to consider closing a gap a little bit and making sure
6 that that specialty care is also taken into consideration
7 so we can make sure that it's available to these
8 communities.

9 MS. KELLEY: Dana?

10 DR. GELB SAFRAN: Yeah, thanks.

11 I also will be strongly supporting the
12 recommendations.

13 I just wanted to add some additional comments and
14 support around the safety-net recommendation in particular.
15 Like Amol and other Commissioners, I really am pleased to
16 see us expanding some of our thinking about safety net and
17 compensation down to the ambulatory level and specifically
18 at the physician level.

19 And I particularly like that, that the way this
20 is structured, it really, I think, reinforces incentives to
21 create access for low-income beneficiaries, and I think
22 that's just terribly, terribly important and very glad to

1 see us doing it.

2 The thing that hasn't been said that I just want
3 to flag is it does kind of double down on a fee-for-service
4 mentality at a time that this Commission has been trying to
5 advance alternative payment models. However, I recognize
6 that it's really those alternative payment models are in
7 place with systems, not individual clinicians. So what I
8 like about it from the perspective of APMs and reinforcing
9 APMs is it gives the physicians' organizations, to the
10 extent that they're part of a larger organization that's
11 doing APM contracting, at least no incentive to cherry-pick
12 against low income and perhaps the incentive to favor low-
13 income beneficiaries.

14 But, that said, I think it should go hand in hand
15 with the kinds of incentives we've talked about in other
16 conversations to make sure that APM contracts are
17 structured in a way that care for and quality for lower-
18 income beneficiaries is really supported. So we've talked
19 about various mechanisms for that around, you know, up-
20 front additional funds for vulnerable populations or
21 organizations serving those or enhanced bonuses and
22 rewards.

1 But I think I just wanted to make the point that
2 coupling those together with what we're doing here but not
3 feeling like that's enough is really important.

4 And the final thing I'll say is I like -- I think
5 it was Cheryl who mentioned the importance of monitoring
6 the impact of this on access. I'd like to see us doing
7 that in a way that differentiates access in fee-for-service
8 versus APM models to see if there's anything important to
9 be learned there from the signals and any differences.

10 But I'd also say let's monitor the impact on
11 outcomes for low-income beneficiaries because we know
12 access is necessary but not sufficient, and I think as we
13 do that, we'll learn what is this helping us to accomplish,
14 but what are the gaps that are left for us to solve with
15 other levers.

16 Thank you.

17 MS. KELLEY: Kenny?

18 MR. KAN: Thank you for a fabulous chapter. I am
19 supportive of both recommendations.

20 Regarding Recommendation No. 2 on the clinician
21 safety-net payments, I especially like the suggestion that
22 the payments be made on a lump-sum basis. Such lump-sum

1 payments would be consistent with the way how payments are
2 currently being made under, like, the health professional
3 shortage area, and it will be easy for clinicians to
4 understand and less -- and also less better symptoms to
5 administer. So thank you for that.

6 DR. CHERNEW: So, if I'm correct, Kenny had the
7 last word.

8 MS. KELLEY: Yes.

9 DR. CHERNEW: Great. So, again, thank you all
10 for your sets of comments, and, Dana, now we're going to go
11 around. We're going to go around for Recommendation 1 and
12 then around for Recommendation 2 in a roll call.

13 Dana.

14 MS. KELLEY: Okay. Voting on Recommendation 1,
15 which reads: "For calendar year 2024, the Congress should
16 update the 2023 Medicare base payment rate for physician
17 and other health professional services by 50 percent of the
18 projected increase in the Medicare Economic Index."

19 Voting yes or no. Lynn?

20 MS. BARR: Yes.

21 MS. KELLEY: Larry.

22 DR. CASALINO: Yes.

1 MS. KELLEY: Robert?
2 DR. CHERRY: Yes.
3 MS. KELLEY: Cheryl?
4 DR. DAMBERG: Yes.
5 MS. KELLEY: Stacie?
6 DR. DUSETZINA: Yes.
7 MS. KELLEY: Marge?
8 MS. GINSBURG: Yes.
9 MS. KELLEY: David?
10 DR. GRABOWSKI: Yes.
11 MS. KELLEY: Jonathan?
12 DR. JAFFERY: Yes.
13 MS. KELLEY: Kenny?
14 MR. KAN: Yes.
15 MS. KELLEY: Amol?
16 DR. NAVATHE: Yes.
17 MS. KELLEY: Greg?
18 MR. POULSEN: Yes.
19 MS. KELLEY: Betty, can you give a thumbs-up or
20 down? Betty votes yes.
21 Wayne?
22 DR. RILEY: Yes.

1 MS. KELLEY: Jaewon?

2 DR. RYU: Yes.

3 MS. KELLEY: Dana?

4 DR. GELB SAFRAN: Yes.

5 MS. KELLEY: Scott?

6 DR. SARRAN: Yes.

7 DR. CHERNEW: Michael.

8 MS. KELLEY: I'm sorry. And Mike?

9 DR. CHERNEW: Yes.

10 [Laughter.]

11 MS. KELLEY: I don't know how I could have left
12 you out. Okay.

13 DR. CHERNEW: I know, the appendage to the whole
14 set of things.

15 Now we're going to do it again.

16 MS. KELLEY: Recommendation 2, which reads: "The
17 Congress should enact a non-budget-neutral add-on payment
18 not subject to beneficiary cost sharing under the physician
19 fee schedule for services provided to low-income Medicare
20 beneficiaries. These add-on payments should equal a
21 clinician's allowed charges for these beneficiaries
22 multiplied by 15 percent for primary care clinicians or 5

1 percent for non-primary care clinicians.:

2 Voting yes or no. Lynn?

3 MS. BARR: Yes.

4 MS. KELLEY: Larry:

5 DR. CASALINO: Yes, enthusiastically.

6 Just one note. I think the "or" should be "and,"
7 shouldn't it?

8 MS. KELLEY: Noted.

9 DR. CASALINO: That's kind of important,
10 actually.

11 [Laughter.]

12 MS. KELLEY: All right. Noted.

13 Robert?

14 DR. CHERRY: Yes.

15 MS. KELLEY: Cheryl?

16 DR. DAMBERG: Yes.

17 MS. KELLEY: Stacie?

18 DR. DUSETZINA: Yes.

19 MS. KELLEY: Marge?

20 MS. GINSBURG: Yes.

21 MS. KELLEY: David?

22 DR. GRABOWSKI: Yes.

1 MS. KELLEY: Jonathan?
2 DR. JAFFERY: Yes.
3 MS. KELLEY: Kenny?
4 MR. KAN: Yes.
5 MS. KELLEY: Amol?
6 DR. NAVATHE: Yes.
7 MS. KELLEY: Greg?
8 MR. POULSEN: Yes.
9 MS. KELLEY: Betty, a sign? Betty votes yes.
10 Wayne?
11 DR. RILEY: Yes.
12 MS. KELLEY: Jaewon?
13 DR. RYU: Yes.
14 MS. KELLEY: Dana?
15 DR. GELB SAFRAN: Yes.
16 MS. KELLEY: Scott?
17 DR. SARRAN: Yes.
18 MS. KELLEY: Mike.
19 DR. CHERNEW: Yes.
20 MS. KELLEY: All right.
21 DR. CHERNEW: So, again, thank you all,
22 particularly to Rachel and Geoff.

1 I will add for those at home that we have worried
2 a lot about the broad reform to the physician fee schedule,
3 the physician and other health service professionals' fee
4 schedule, and we are very much thinking about how we will
5 engage in a much more comprehensive assessment of what we
6 do going forward for future cycles. I think that's going
7 to be an increasingly important thing.

8 And I might add, to Dana's point about APMs, this
9 interaction is one that is particularly important in how we
10 pay for health services in general and how the professional
11 side interacts with the APM side is important.

12 We are now working in an update recommendation
13 world, which is inherently in this fee-for-service space,
14 but it is not that we actually are trying to, in any way,
15 double down on fee-for-service.

16 So, with that said, we're going to take another -
17 - let's take a 10-minute break, and then we'll be back -- a
18 real 10-minute break, not like a 15-minute 10-minute break,
19 and we'll be back at about 10 after 11:00 to go through the
20 other sessions in our expedited process.

21 [Recess.]

22 DR. CHERNEW: Okay, everybody. Now we are going

1 to go through the first of what will be several expedited
2 sessions. They will differ from what we just did in the
3 physician and hospital side, in that we are not going to
4 have a round of comments. We're going to go through the
5 materials and then we're going to go through the roll
6 calls. That decision was made, for those of you at home,
7 because of the general consensus that we had at the past
8 meetings, so we are ready to move along, and I guess as the
9 sessions would suggest, in an expedited way.

10 So Nancy, I'm going to turn it to you, and we'll
11 go from there.

12 MS. RAY: Good morning. The audience can
13 download a copy of today's presentation on the upper right-
14 hand side of the screen.

15 During the December 2022 meeting, we discussed
16 the adequacy of Medicare's payments for outpatient dialysis
17 services. There was strong consensus around the draft
18 recommendation. Today's presentation is an abbreviated
19 version of what was discussed in December. Additional
20 detail can be found in your briefing paper.

21 In 2021, there were roughly 332,000 fee-for-
22 service dialysis beneficiaries, 7,880 dialysis facilities.

1 Total Medicare fee-for-service spending was about \$10.0
2 billion for dialysis services.

3 The indicators assessing adequacy are generally
4 positive, and you have seen all of this material in
5 December. Between 2020 and 2021, there was a net increase
6 of roughly 120 facilities, and the growth in dialysis
7 treatment stations exceeded the growth in the number of
8 fee-for-service and MA dialysis beneficiaries.

9 Looking at volume changes, the decline in the
10 number of dialysis fee-for-service beneficiaries and
11 treatments between 2020 and 2021, is largely attributable
12 to the change in the statute that permits, as of January
13 2021, ESRD beneficiaries to enroll in Medicare Advantage
14 plans, as detailed in your paper. We don't see this as a
15 negative indicator of access.

16 The 20 percent marginal profit suggests that
17 providers have a financial incentive to continue to serve
18 Medicare beneficiaries.

19 Moving to quality, between 2020 and 2021, the
20 percent of dialysis beneficiaries using home dialysis
21 continues to increase. That is a good trend, and
22 consistent with prior year trends. However, monthly ED

1 visits and hospital readmissions declined while monthly
2 all-cause hospital admissions and mortality modestly
3 increased.

4 Regarding access to capital, indicators suggest
5 it is robust. An increasing number of facilities are for-
6 profit and freestanding. Private capital appears to be
7 available to the large and smaller-sized multi-facility
8 organizations.

9 In 2021, the aggregate Medicare margin is 2.3
10 percent. The 2023 projected aggregate Medicare margin is -
11 0.4 percent.

12 Based on our findings that suggest that
13 outpatient dialysis payments are adequate. The draft
14 recommendation reads:

15 For calendar year 2024, the Congress should
16 update the 2023 Medicare end-stage renal disease
17 prospective payment system base rate by the amount
18 determined under current law.

19 This draft recommendation will have no impact
20 relative to the statutory update. We expect beneficiaries
21 to continue to have good access to outpatient dialysis care
22 and continued provider willingness and ability to care for

1 Medicare beneficiaries.

2 And now I turn it back to the chair.

3 DR. CHERNEW: Nancy, thank you, and Dana, I think
4 now we're just going to go to through. Is that --

5 MS. KELLEY: Yes. All right. The recommendation
6 reads: For calendar year 2024, the Congress should update
7 the 2023 Medicare end-stage renal disease prospective
8 payment system base rate by the amount determined under
9 current law.

10 Voting yes or no. Lynn?

11 MS. BARR: Yes.

12 MS. KELLEY: Larry?

13 DR. CASALINO: Yes.

14 MS. KELLEY: Robert?

15 DR. CHERRY: Yes.

16 MS. KELLEY: Cheryl?

17 DR. DAMBERG: Yes.

18 MS. KELLEY: Stacie?

19 DR. DUSETZINA: Yes.

20 MS. KELLEY: Marge?

21 MS. GINSBURG: Yes.

22 MS. KELLEY: David?

1 DR. GRABOWSKI: Yes.

2 MS. KELLEY: Jonathan?

3 DR. JAFFERY: Yes.

4 MS. KELLEY: Kenny?

5 MR. KAN: Yes.

6 MS. KELLEY: Amol?

7 DR. NAVATHE: Yes.

8 MS. KELLEY: Greg?

9 MR. POULSEN: Yes.

10 MS. KELLEY: Betty, can you give us a sign?

11 Betty votes yes.

12 Wayne?

13 DR. RILEY: Yes.

14 MS. KELLEY: Jaewon?

15 DR. RYU: Yes.

16 MS. KELLEY: Dana?

17 DR. GELB SAFRAN: Yes.

18 MS. KELLEY: Scott?

19 DR. SARRAN: Yes.

20 MS. KELLEY: And Mike.

21 DR. CHERNEW: Yes.

22 MS. KELLEY: Okay.

1 DR. CHERNEW: Thank you. And now I guess we're
2 going to move to Kim and we're going to do hospice.

3 MS. NEUMAN: Yes. Good morning. Next, we will
4 discuss hospice. First, we'll review indicators of hospice
5 payment adequacy and the hospice aggregate cap, and then
6 the draft recommendation for 2024.

7 We discussed these issues in more detail at the
8 December meeting and there's more information in your
9 mailing materials. Those materials were updated to reflect
10 the December discussion. For example, we included
11 additional information about the hospice quality reporting
12 program and CMS's efforts to develop future quality
13 measures.

14 In 2021, over 1.7 million Medicare beneficiaries,
15 including nearly half of decedents, received hospice care
16 from over 5,300 hospice providers, and Medicare paid those
17 hospices \$23.1 billion.

18 This next chart summarizes our indicators of
19 hospice payment adequacy, which are generally positive.
20 The supply of providers continued to grow in 2021. The
21 number of hospice users and total days of care were stable.
22 In-person visits per week increased slightly between 2020

1 and 2021. The share of decedents using hospice declined,
2 reflecting the continued effects of the pandemic on death
3 rates and patterns of care, not payment adequacy. Length
4 of stay also declined slightly. Marginal profit was 18
5 percent.

6 While quality is difficult to assess, the most
7 recent CAHPS data were stable, and visits at the end of
8 life were stable in 2021, after a slight decline in 2020.

9 Access to capital appears adequate. We continue
10 to see significant provider entry, almost entirely by for-
11 profit providers, and financial reports indicate the sector
12 is viewed favorably by investors. Provider-based hospices
13 have access to capital through their parent provider.

14 In terms of margins, different from other
15 sectors, we have an estimated 2020 margin because data on
16 the hospice aggregate cap lags. The 2020 aggregate
17 Medicare margin was 14.2 percent, and the 2023 projected
18 margin is 8 percent.

19 Switching gears to the hospice aggregate cap, the
20 cap limits total payments a hospice provider can receive in
21 a year. It is an aggregate limit, not a patient-level
22 limit. If a provider's total payments exceed the number of

1 patients served, multiplied by the cap amount, the
2 provider must repay the excess to Medicare. Hospices that
3 exceed the cap have long lengths of stay and high margins.

4 Each year since March 2020, the Commission has
5 recommended the hospice cap be wage adjusted and reduced by
6 20 percent. Changing the cap in this way would make it
7 more equitable across providers and would focus payment
8 reductions on providers with the longest stays and high
9 margins.

10 So that brings us to the draft recommendation.

11 It reads:

12 For fiscal year 2024, the Congress should update
13 the 2023 Medicare base payment rates for hospice by the
14 amount specified in current law and wage adjust and reduce
15 the hospice aggregate cap by 20 percent.

16 In terms of implications, the draft
17 recommendation would decrease spending relative to current
18 law by between \$250 million and \$750 million over 1 year,
19 and by between \$5 billion and \$10 billion over 5 years.

20 In terms of beneficiaries and providers, we
21 expect that beneficiaries would continue to have good
22 access to hospice care and that providers would continue to

1 be willing and able to provide appropriate care to Medicare
2 beneficiaries.

3 That concludes the presentation and I turn it
4 back to Mike.

5 DR. CHERNEW: And I'm going to turn it over to
6 Dana to go through the vote.

7 MS. KELLEY: Okay. Voting on the recommendation,
8 which reads:

9 For fiscal year 2024, the Congress should update
10 the 2023 Medicare base payment rates for hospice by the
11 amount specified in current law and wage adjust and reduce
12 the hospice aggregate cap by 20 percent.

13 Voting yes or no. Lynn?

14 MS. BARR: Yes.

15 MS. KELLEY: Larry?

16 DR. CASALINO: Yes.

17 MS. KELLEY: Robert?

18 DR. CHERRY: Yes.

19 MS. KELLEY: Cheryl?

20 DR. DAMBERG: Yes.

21 MS. KELLEY: Stacie?

22 DR. DUSETZINA: Yes.

1 MS. KELLEY: Marge?
2 MS. GINSBURG: Yes.
3 MS. KELLEY: David?
4 DR. GRABOWSKI: Yes.
5 MS. KELLEY: Jonathan?
6 DR. JAFFERY: Yes.
7 MS. KELLEY: Kenny?
8 MR. KAN: Yes.
9 MS. KELLEY: Amol?
10 DR. NAVATHE: Yes.
11 MS. KELLEY: Greg?
12 MR. POULSEN: Yes.
13 MS. KELLEY: Betty? Is that a thumbs up? Thank
14 you. Betty votes yes.
15 Wayne?
16 DR. RILEY: Yes.
17 MS. KELLEY: Jaewon?
18 DR. RYU: Yes.
19 MS. KELLEY: Dana?
20 DR. GELB SAFRAN: Yes.
21 MS. KELLEY: Scott?
22 DR. SARRAN: Yes.

1 MS. KELLEY: And Mike.

2 DR. CHERNEW: Yes.

3 MS. KELLEY: All right then.

4 DR. CHERNEW: Great. Nancy and Kim, thank you
5 both very much. I think we're going to do a brief staff
6 shuffle. So we have Kathryn and Evan and Jamila coming to
7 the table.

8 DR. CHERNEW: All right. And we are to pick up
9 now with skilled nursing facilities, and that's going to be
10 Kathryn. So Kathryn.

11 MS. LINEHAN: Good morning. I will recap the
12 payment adequacy indicators for skilled nursing facility
13 services that you saw and discussed in December and then I
14 will present the draft recommendation for your vote. More
15 detailed information is in your paper.

16 This slide provides a snapshot of the SNF sector
17 in 2021. That year, the Medicare program spent \$28.5
18 billion on SNF care. These payments were made to about
19 15,000 providers, most of which also provide long-term
20 care. Those services are largely covered by Medicaid, and
21 they make up the bulk of services that the sector provides.
22 Medicare SNF care makes up a small share of most nursing

1 facilities' volume, about 10 percent of days, and a larger
2 share of revenue.

3 In 2021, about 1.2 million beneficiaries, or 3.4
4 percent of fee-for-service beneficiaries, used SNF
5 services.

6 In summary, our indicators are generally
7 positive. The supply of facilities declined less than 1
8 percent. Declining volume reflects declining demand due to
9 a number of factors and not the adequacy of Medicare's
10 payments. The high marginal profit of 26 percent indicates
11 providers had a strong incentive to treat Medicare
12 beneficiaries.

13 Our quality measures in 2021 indicate improvement
14 compared to 2020, but the pandemic and PHE-related policies
15 complicate our interpretation of rates and trends.

16 SNFs have adequate access to capital, and this is
17 expected to continue. The total all-payer margin increased
18 compared to 2020.

19 The average Medicare margin in 2021 was high, and
20 for relatively efficient providers was even higher. The
21 projected margin for 2023 is 10 percent. This is a change
22 from 11 percent reported in December because we updated our

1 projections of cost growth to reflect the most recent
2 market basket estimates for 2022 and 2023.

3 This brings us to the draft recommendation. It
4 reads:

5 For fiscal year 2024, the Congress should reduce
6 the 2023 Medicare base payment rates for skilled nursing
7 facilities by 3 percent.

8 In terms of implications relative to current law,
9 this recommendation would lower program spending by over \$2
10 billion in 1 year and by over \$10 billion over 5 years.

11 Given the high level of Medicare's payments, we do not
12 expect adverse impacts on beneficiaries. Providers should
13 continue to be willing and able to treat beneficiaries.

14 And with that, I'll turn things back to Mike.

15 DR. CHERNEW: Thank you so much. Again, we are
16 going to go through the votes, so Dana.

17 MS. KELLEY: All right. Voting on the
18 recommendation, which reads:

19 For fiscal year 2024, the Congress should reduce
20 the 2023 Medicare base payment rates for skilled nursing
21 facilities by 3 percent.

22 Voting yes or no. Lynn?

1 MS. BARR: Yes.

2 MS. KELLEY: Larry?

3 DR. CASALINO: Yes.

4 MS. KELLEY: Robert?

5 DR. CHERRY: Yes.

6 MS. KELLEY: Cheryl?

7 DR. DAMBERG: Yes.

8 MS. KELLEY: Stacie?

9 DR. DUSETZINA: Yes.

10 MS. KELLEY: Marge?

11 MS. GINSBURG: Yes.

12 MS. KELLEY: David?

13 DR. GRABOWSKI: Yes.

14 MS. KELLEY: Jonathan?

15 DR. JAFFERY: Yes.

16 MS. KELLEY: Kenny?

17 MR. KAN: Yes.

18 MS. KELLEY: Amol?

19 DR. NAVATHE: Yes.

20 MS. KELLEY: Greg?

21 MR. POULSEN: Yes.

22 MS. KELLEY: Betty? Betty votes yes.

1 Wayne?

2 DR. RILEY: Yes.

3 MS. KELLEY: Jaewon?

4 DR. RYU: Yes.

5 MS. KELLEY: Dana?

6 DR. GELB SAFRAN: Yes.

7 MS. KELLEY: Scott?

8 DR. SARRAN: Yes.

9 MS. KELLEY: And Mike.

10 DR. CHERNEW: Yes.

11 That was well done. It was indeed expedited. I
12 want people to understand that that, in no way, reflects
13 assessment of the importance of the sector. It has really
14 been a challenging time for SNFs, and I think the
15 discussions we have had have illustrated that and the work
16 that you've done, the staff has done, has really been
17 outstanding.

18 DR. CHERNEW: But with, really, two brief
19 comments, we are going to move on to home health, and I
20 think that's going to be Evan.

21 MR. CHRISTMAN: Good morning. Next, we will
22 review the indicators for home health using the same

1 framework you saw in the other sectors. The Commission
2 expressed a consensus supporting the draft recommendation
3 presented in December. This presentation summarizes
4 information that was presented in more detail at that
5 meeting, and there is more information presented in the
6 draft paper for you for this meeting.

7 As an overview, Medicare spent \$16.9 billion on
8 home health services in 2020. There were over 11,400
9 agencies. The program provided to 3 million beneficiaries.
10 And in addition, 2021 was the second year of changes to the
11 home health PPS required by the Bipartisan Budget Act, a
12 30-day unit of payment and the elimination of therapy
13 visits as a payment factor in the case-mix system. The
14 Commission provided a preliminary analysis of the impact of
15 these two changes in our March 2022 report.

16 Finally, I turn to the summary of the indicators.
17 Overall our indicators are positive. Ninety-eight percent
18 of beneficiaries live in a ZIP code with two or more home
19 health agencies in 2021. Total volume decreased, but per
20 capita volume increased, and agencies had a positive
21 Medicare marginal profit of 25.9 percent in 2021.

22 For quality of care, the pandemic and public

1 health emergency-related policies affected our ability to
2 measure quality in this year.

3 For access to capital, the large for-profit
4 agencies continue to have adequate access to capital, and
5 we expect this to continue, and the all-payer margins were
6 positive in 2021, at 11.9 percent.

7 For payments and costs, Medicare margins in 2021
8 were 24.9 percent, and the relatively efficient provider
9 had a median margin of a little over 28 percent, and we
10 project margins for 2023 of 17 percent.

11 This brings me to the draft recommendation. The
12 recommendation reads:

13 For calendar year 2024, the Congress should
14 reduce the 2023 Medicare base payment rate for home health
15 agencies by 7 percent.

16 In terms of spending impact, we expect that
17 relative to current law spending would decrease by \$750
18 million to \$2 billion over 1 year and over \$10 billion over
19 5 years.

20 For beneficiary and provider implications, we
21 expect that access to care should remain adequate, and it
22 should not affect the willingness of providers to serve

1 beneficiaries, but it may increase cost pressure for some
2 providers.

3 This completes my presentation.

4 DR. CHERNEW: Evan, thank you, and I think we now
5 know the drill. Dana.

6 MS. KELLEY: All right. Voting on the
7 recommendation, which reads:

8 For calendar year 2024, the Congress should
9 reduce the 2023 Medicare base payment rate for home health
10 agencies by 7 percent.

11 Voting yes or no. Lynn?

12 MS. BARR: Yes.

13 MS. KELLEY: Larry?

14 DR. CASALINO: Yes.

15 MS. KELLEY: Robert?

16 DR. CHERRY: Yes.

17 MS. KELLEY: Cheryl?

18 DR. DAMBERG: Yes.

19 MS. KELLEY: Stacie?

20 DR. DUSETZINA: Yes.

21 MS. KELLEY: Marge?

22 MS. GINSBURG: Yes.

1 MS. KELLEY: David?
2 DR. GRABOWSKI: Yes.
3 MS. KELLEY: Jonathan?
4 DR. JAFFERY: Yes.
5 MS. KELLEY: Kenny?
6 MR. KAN: Yes.
7 MS. KELLEY: Amol?
8 DR. NAVATHE: Yes.
9 MS. KELLEY: Greg?
10 MR. POULSEN: Yes.
11 MS. KELLEY: Betty? Betty votes yes.
12 Wayne?
13 DR. RILEY: Yes.
14 MS. KELLEY: Jaewon?
15 DR. RYU: Yes.
16 MS. KELLEY: Dana?
17 DR. GELB SAFRAN: Yes.
18 MS. KELLEY: Scott?
19 DR. SARRAN: Yes.
20 MS. KELLEY: And Mike.
21 DR. CHERNEW: Yes.
22 And this brings us -- again thank you. Another

1 very challenging sector -- this brings us to, I think, last
2 but not least, in our expedited session, we're going to go
3 to Jamila, and we're going to talk about rehab facilities.
4 Jamila.

5 DR. TORAIN: Thank you.

6 Good morning. We continue with the update to
7 Medicare's payments to inpatient rehabilitation facilities.
8 We will review the indicators for IRF using the same
9 framework you saw in the other sectors.

10 The Commissioners expressed a consensus
11 supporting the Chair's draft recommendation presented in
12 December. This presentation summarizes information that
13 was presented in more detail at our December meeting, and
14 there is more information presented in your mailing
15 materials.

16 Here's a reminder of the IRF industry in 2021.
17 In 2021, there were about 1,180 IRFs and about 335,000
18 beneficiaries had 379,000 stays. Medicare spent about \$8.5
19 billion on IRF care provided to fee-for-service
20 beneficiaries, and Medicare accounted for about 52 percent
21 of IRF discharges.

22 In summary of the materials we discussed in

1 December, our four categories of payment adequacy
2 indicators for IRFs are generally positive.

3 First, in terms of fee-for-service Medicare
4 beneficiaries' access to care, IRFs continue to have
5 capacity that appears to be adequate to meet demand. The
6 marginal profit for freestanding IRFs was 41 percent.

7 Second, in 2021, the pandemic and public health
8 emergency-related policies affect quality measures and
9 interpretation of trends.

10 Third, IRFs maintain good access to capital
11 markets. The all-payer total margin for freestanding IRFs
12 was 14 percent.

13 Fourth, Medicare payments and IRF cost indicators
14 were positive. In 2021, the aggregate Medicare margin was
15 17 percent, 20.4 percent for the relatively efficient
16 provider. We project a margin of 11 percent in 2023.

17 And so that brings us to the update for 2024.
18 The draft recommendation reads: "For fiscal year 2024, the
19 Congress should reduce the 2023 Medicare base payment rate
20 for inpatient rehabilitation facilities by 3 percent."

21 To review the implications on spending, relative
22 to current law, spending would decrease by between \$750

1 million and \$2 billion in 2024 and by between \$5 billion
2 and \$10 billion over five years.

3 On beneficiaries and providers, we anticipate no
4 adverse effect on Medicare beneficiaries' access to care.
5 The recommendation may increase in financial pressure on
6 some providers.

7 With that, I will close. Thank you.

8 DR. CHERNEW: Jamila, thank you. That was really
9 well done, and, Dana, again.

10 MS. KELLEY: All right. Voting on the
11 recommendation which reads: "For fiscal year 2024, the
12 Congress should reduce the 2023 Medicare base payment rate
13 for inpatient rehabilitation facilities by 3 percent."

14 Voting yes or no. Lynn?

15 MS. BARR: Yes.

16 MS. KELLEY: Larry?

17 DR. CASALINO: Yes.

18 MS. KELLEY: Robert?

19 DR. CHERRY: Yes.

20 MS. KELLEY: Cheryl?

21 DR. DAMBERG: Yes.

22 MS. KELLEY: Stacie?

1 DR. DUSETZINA: Yes.
2 MS. KELLEY: Marge?
3 MS. GINSBURG: Yes.
4 MS. KELLEY: David?
5 DR. GRABOWSKI: Yes.
6 MS. KELLEY: Jonathan?
7 DR. JAFFERY: Yes.
8 MS. KELLEY: Kenny?
9 MR. KAN: Yes.
10 MS. KELLEY: Amol?
11 DR. NAVATHE: Yes.
12 MS. KELLEY: Greg?
13 MR. POULSEN: Yes.
14 MS. KELLEY: Betty?
15 [No response.]
16 MS. KELLEY: Betty votes yes.
17 Wayne?
18 DR. RILEY: Yes.
19 MS. KELLEY: Jaewon?
20 DR. RYU: Yes.
21 MS. KELLEY: Dana?
22 DR. GELB SAFRAN: Yes.

1 MS. KELLEY: Scott?

2 DR. SARRAN: Yes.

3 MS. KELLEY: And Mike?

4 DR. CHERNEW: Yes.

5 And so that brings us to the end of what was a
6 particularly expedited session. So, again, thank you all,
7 and understand that the expedited nature of those votes
8 were reflective of our consensus, not anything else.

9 UNIDENTIFIED SPEAKER: [Speaking off microphone.]

10 DR. CHERNEW: Yes. That's how we got to our
11 consensus.

12 And I might add, thanks to the staff -- Kathryn,
13 Evan, and Jamila -- for really outstanding work. We really
14 do appreciate it.

15 And so we are now going to break, and we are
16 going to have lunch. And we will be back at -- do you want
17 to start a little early?

18 UNIDENTIFIED SPEAKER: [Speaking off microphone.]

19 DR. CHERNEW: Okay. We're going to still come
20 back at 1:15 where we will talk about our status report on
21 Medicare Advantage.

22 So, again, for those at home, please, we do look

1 forward to your public comments. You can reach us at
2 meetingcomments@MedPAC.gov or through the website at
3 MedPAC.gov/meeting, and again, we really do look forward to
4 your comments and take them seriously. So we appreciate
5 the time that all of you at home have spent with us, and we
6 will be back at 1:15 to discuss MA.

7 So, again, thank you.

8 [Whereupon, at 11:36 a.m., the meeting was
9 recessed for lunch, to reconvene at 1:15 p.m. this same
10 day.]

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1 AFTERNOON SESSION

2 [1:16 p.m.]

3 DR. CHERNEW: Hello, everybody. Welcome to our
4 afternoon January session. We have several important
5 topics. We're going to talk about Medicare Advantage,
6 behavioral health services, and telehealth. I'm looking
7 forward to a pretty rich discussion, and we're going to let
8 Luis kick that off with Medicare Advantage. Luis?

9 MR. SERNA: Good afternoon. This presentation
10 updates our findings on the status of the Medicare
11 Advantage, or MA program. The audience can download a PDF
12 version of these slides in the handout section of the
13 control panel on the right side of the screen.

14 I am going to present our analysis of the MA
15 enrollment, plan availability, and payment for 2023. As
16 part of a congressional request, I will present two methods
17 for comparing MA and fee-for-service spending. First, I
18 will present our analysis using MedPAC's long-standing
19 prospective method. Second, I will present a new
20 retrospective method using actual fee-for-service spending
21 and payments to MA plans. Then Andy will give you an
22 update on MA risk coding intensity and summarize our

1 ongoing concerns about MA quality.

2 In 2022, 49 percent of Medicare beneficiaries
3 with both Part A and Part B coverage are now enrolled in MA
4 plans, a substantial and growing difference from 26 percent
5 in 2011. In 26 states, the majority of eligible Medicare
6 beneficiaries are now enrolled in an MA plan. At current
7 trends, the majority of all eligible beneficiaries will be
8 in an MA plan in 2023.

9 The Affordable Care Act established changes to MA
10 payment rates, essentially phasing in a reduction of MA
11 payment rates by 10 percentage points between 2011 and
12 2017. Despite some initial projections that the decrease
13 in MA payment rates would result in enrollment declines, MA
14 enrollment has continued to grow rapidly. In 2022, MA
15 enrollment grew 8 percent to about 29 million enrollees.
16 The proliferation of MA enrollees has coincided with an
17 increase in the number of plans bidding.

18 Medicare beneficiaries have a large number of
19 plans from which to choose, and MA plans are available to
20 almost all beneficiaries. For 2023, nearly 100 percent of
21 Medicare beneficiaries have at least one plan available.
22 Ninety-nine percent have a zero-premium option that

1 includes the Part D drug benefit, up from 98 percent in
2 2022. The average Medicare beneficiary can choose from 41
3 plans sponsored by eight organizations in 2023. The number
4 of plans available increased relative to 2022.

5 I'll now briefly go over the MA payment system.
6 More detailed information is available in your mailing
7 material.

8 The key concepts are that plans submit bids each
9 year for the amount they think it will cost them to provide
10 Part A and B benefits. Each plan's bid is compared to a
11 benchmark, which differs by geography and plan quality
12 rating. For nearly all plans, Medicare pays the bid plus a
13 rebate, calculated as a percentage of the difference
14 between the bid and the benchmark. Plan rebates may go
15 toward lower beneficiary cost sharing for A and B services,
16 supplemental benefits, or enhanced Part D benefits. Plan
17 rebates may include plan administrative expenses and
18 profits.

19 The average rebate that plans have available for
20 extra benefits in 2023 has increased to \$196 per member per
21 month, a record high and a 19 percent increase relative to
22 2022, which was previously a record high. While MA rebate

1 dollars can be used to provide cost-sharing reductions as a
2 means of competing with Medigap coverage, plans have
3 allocated smaller shares of rebate dollars toward reducing
4 beneficiary cost sharing and premiums.

5 As rebates have increased, MA plans have
6 allocated the largest share of additional rebate dollars
7 toward other supplemental benefits, such as gym memberships
8 and discounts on dental services. Coverage for these
9 supplemental benefits varies widely by plan, and data on
10 their use is unavailable, making it unclear whether these
11 benefits are being administered efficiently for both
12 beneficiaries and the Medicare program.

13 The level of rebates, now at 17 percent of total
14 payment, reflects MA plans' ability to reduce the growth in
15 their bids relative to the growth and in payment
16 benchmarks.

17 To assess how the lower relative bids compare
18 with fee-for-service spending, we used the same long-
19 standing prospective method that MedPAC has used for many
20 years. We use plans' projected enrollment, spending, and
21 risk scores from their bids to estimate projected MA
22 payments.

1 Our fee-for-service spending estimate uses CMS's
2 projected fee-for-service spending that is the basis for MA
3 benchmarks and therefore directly inform plan bids and MA
4 payments.

5 Our comparison aligns standardized fee-for-
6 service spending in each county with each plan's projected
7 county enrollment and risk scores and subsequently includes
8 our most recent estimate of coding differences in MA.

9 These steps help us account for differences in
10 health status, geographic enrollment patterns, services
11 covered in each program, and diagnostic coding differences.

12 Our prospective method finds that because
13 benchmarks have been much higher than fee-for-service
14 spending, lower plan bids have not translated to Medicare
15 savings. Without accounting for coding differences between
16 MA and fee-for-service and any favorable risk-adjusted mix
17 of beneficiaries in MA plans, we estimate that benchmarks
18 will average 109 percent of fee-for-service spending. This
19 is represented by the blue line.

20 When we look at overall bids relative to fee-for-
21 service, represented by the white line, we see a decline
22 from 85 percent in 2022 to 83 percent in 2023. As shown in

1 your mailing materials, even in the lowest spending areas,
2 most MA plans bid below their local fee-for-service
3 spending.

4 Payments, represented by the green line, will
5 average 101 percent of fee-for-service spending, which
6 includes quality bonuses that account for 3 to 4 percent of
7 MA payments.

8 As Andy will discuss later, overall payments to
9 MA plans will be about 6 percent higher than fee-for-
10 service after accounting for our most recent estimate of
11 coding practices by MA plans that result in higher risk
12 scores. This is represented by the dotted line in red.
13 The 6 percent higher payments translates into a projected
14 \$27 billion in 2023. This would be even larger if the
15 favorable mix of beneficiaries in MA plans were taken into
16 account.

17 MedPAC's long-standing prospective method shows
18 that overall, while the relative level of plan bids
19 continue to decline, the Medicare program has not shared in
20 these projected efficiencies through program savings.

21 Our long-standing method of comparing MA payments
22 to fee-for-service spending has some limitations because it

1 relies on CMS and plan projections, includes beneficiaries
2 that are not eligible for MA enrollments, and uses an MA
3 coding intensity estimate from two years prior. We have
4 consistently noted this and approximately correct for it
5 when we publish this comparison.

6 This year, as part of a congressional request, we
7 conducted a retrospective analysis that compares actual MA
8 plan payments in 2017, 2018, and 2019 with actual fee-for-
9 service spending for MA-eligible beneficiaries. Similar to
10 our prospective analysis, to compare MA payments with fee-
11 for-service spending, we aligned actual standardized fee-
12 for-service spending in each county with each plan's actual
13 enrollment and risk scores for enrollees in the county.
14 More details on our method can be found in your mailing
15 materials.

16 Our retrospective analysis shows that our long-
17 standing prospective method has produced a reasonably
18 accurate comparison. As with our prospective analyses, a
19 retrospective comparison shows that MA payments were higher
20 than fee-for-service spending from 2017 through 2019. In
21 fact, our estimates were nearly the same as the prospective
22 estimates we originally published.

1 We will update our retrospective analysis with
2 more years of data as that data becomes available.

3 Now Andy will discuss our findings on MA coding
4 and summarize our concerns with MA quality.

5 DR. JOHNSON: I am now going to turn to risk
6 adjustment and coding intensity in Medicare Advantage.
7 Your mailing materials explain how risk scores adjust
8 payments to MA plans to account for the health status of
9 plan enrollees. Today we are going to focus on risk
10 adjustment's biggest flaw: differences in diagnosis
11 coding.

12 MA plans have a financial incentive to document
13 more diagnoses than providers in fee-for-service Medicare,
14 leading to larger MA risk scores and greater Medicare
15 spending when a beneficiary enrolls in MA.

16 For 2021, we find that MA risk scores were about
17 10.8 percent higher than fee-for-service beneficiaries with
18 comparable health status. The Secretary is mandated by law
19 to reduce MA risk scores to account for the impact of
20 coding differences. The adjustment of 5.9 percent only
21 partially offsets the full impact. The remaining
22 difference caused 2021 MA risk scores to be about 4.9

1 percent higher, generating about \$17 billion in payments to
2 MA plans, in excess of what Medicare would have spent for
3 the same beneficiaries in fee-for-service Medicare.

4 This figure shows coding intensity and the
5 adjustment for coding intensity over time. We have
6 presented this chart for the past few years, and it is
7 explained more fully in your mailing materials. This
8 version has been updated for 2021.

9 The main points are that MA coding intensity
10 continues to grow over time, and the adjustment does not
11 fully account for coding intensity's full effect. Excess
12 payments become larger each year not only because the share
13 of unaddressed coding intensity continues to grow, as
14 represented by the green portion of the bars, but also
15 because the share of Medicare beneficiaries enrolled in MA
16 continues to increase rapidly.

17 This chart shows payments to MA plans due to
18 coding intensity in excess of the adjustment. We find that
19 these excess payments totaled \$80 billion from 2007 to
20 2021, which is the sum of the light green bars.

21 To estimate excess payments in 2022 and 2023, we
22 assume that coding intensity will be the same as it was in

1 2021, even though all evidence suggests that it will
2 higher. Despite this assumption, MA enrollment and
3 aggregate spending continue to grow, adding an estimated,
4 nearly \$44 billion during these two years. In total, we
5 estimate that MA coding intensity will have generated
6 nearly \$120 billion in excess payments to MA plans, with
7 more than one-third of these excess payments occurring in
8 2022 and 2023.

9 For years, we have documented variation in coding
10 intensity by looking at MA contracts. This year we
11 aggregated our results to each MA organization. Each gray
12 column shows one MA organization's coding intensity
13 relative to fee-for-service. In 2021, coding adjustment of
14 5.9 percent, in blue, generates payment inequity by
15 penalizing MA organizations, left of the dashed line, and
16 failing to account for overpayments to MA organizations,
17 right of the dashed line.

18 Our evaluation of coding intensity by MA
19 organization highlights two new findings. First, there is
20 a 9-percentage-point spread in average coding intensity
21 among the eight largest MA organizations. These
22 organizations cover about 77 percent of all MA enrollees.

1 Average coding intensity is about 15 percent above fee-for-
2 service levels for three of these organizations and ranges
3 between 6 and 10 percent above fee-for-service for the
4 other five. All eight of the largest MA organizations had
5 coding intensity greater than the 5.9 percent coding
6 adjustment, and therefore, all received aggregate excess
7 payments due to coding intensity.

8 However, these differences in coding intensity
9 offer some organizations a competitive advantage over other
10 organizations. The advantage provides higher-coding
11 organizations with larger payments than lower-coding
12 organizations than they would receive for the same
13 enrollees. The higher-coding organizations can also offer
14 more extra benefits simply due to their coding efforts.

15 Second, we find that MA organizations offering
16 plans primarily in California and Florida account for 12 of
17 the 14 highest-coding MA organizations, shown in the yellow
18 box. California and, to a lesser extent, Florida are known
19 to use a form of provider payment capitation called the
20 "delegated model." In this model, a plan fully delegates
21 the responsibility for health care delivery and associated
22 financial risks to a medical group or an independent

1 physician association.

2 Capitated arrangements transfer the financial
3 incentive to document more diagnosis codes from the plan to
4 the provider. Providers diagnose conditions during health
5 care encounters with plan enrollees and have direct access
6 to enrollee medical records. Thus, capitated providers are
7 able to document even more diagnosis codes than the plan
8 could have documented, and in cases like California and
9 Florida, shown here, capitated providers appear to be
10 aggressively documenting more diagnosis codes and
11 increasing MA risk scores.

12 We don't know whether the MA organizations we
13 identified here use the delegated model, but we did find
14 that the five highest-coding California or Florida
15 organizations use capitation for nearly all payments to
16 providers, and use of capitation among the other California
17 or Florida organizations is generally correlated with their
18 level of coding intensity.

19 In 2016, the Commission recommended a change to
20 the coding intensity adjustment that would address both
21 excess payments and the competitive advantage that some
22 organizations have due to coding. The Commission's

1 strategy first focuses on addressing underlying causes of
2 coding intensity by removing health risk assessments from
3 risk adjustment and using 2 years of data to improve
4 diagnostic documentation and then applying a flat
5 adjustment to account for any remaining effect of coding
6 intensity.

7 Since our recommendation, the OIG has highlighted
8 the use of chart reviews and health risk assessments as
9 significant underlying causes of coding intensity. Based
10 on OIG's findings, we calculate that nearly two-thirds of
11 excess payments to MA plans are due to chart reviews and
12 health risk assessments.

13 Furthermore, MA plans use health risk assessments
14 and chart reviews to differing degrees, which contributes
15 to the variation in coding intensity across MA plans and
16 organizations. Eliminating these underlying causes is a
17 necessary component of fully addressing MA coding
18 intensity.

19 Now we'll move on to a summary of quality in
20 Medicare Advantage. Clearly, the enrollment trend showing
21 large year-over-year growth in the share of Medicare
22 beneficiaries choosing an MA plan demonstrates that some

1 baseline level of quality is being met. However, through
2 work over several years, the Commission has concluded that
3 MA quality cannot be meaningfully assessed through the
4 current system, and it should not be used as the basis for
5 distributing bonus payments.

6 Your mailing material cites prior Commission
7 reports explaining the many flaws of the quality bonus
8 program, which include assessing quality for large
9 contracts with dispersed enrollment, using too many
10 measures, and not providing beneficiaries information about
11 plan quality in their local market.

12 Despite these issues, the MA quality bonus
13 program now accounts for at least \$15 billion in annual
14 bonus payments to MA plans above the revenue that plans
15 require to provide the Part A and B benefit.

16 In our June 2020 report, the Commission
17 recommended replacing the quality bonus program with a
18 value incentive program that would focus on local markets,
19 use a smaller number of measures, and distribute plan-
20 financed rewards. Over the next analytic cycle, we
21 anticipate continuing work on our MA value incentive
22 program.

1 To summarize, the MA program is extremely robust.
2 If the current trend continues, the majority of Medicare
3 beneficiaries with Part A and B will be enrolled in
4 Medicare Advantage in 2023. Plan offerings and extra
5 benefits continue to increase, such that the average
6 beneficiary now has a choice of 41 plans, and the average
7 MA enrollee has access to \$2,350 in annual extra benefits.
8 Payments for these extra benefits now represent 17 percent
9 of all payments to MA plans. However, Medicare continues
10 to pay MA plans 6 percent more than fee-for-service
11 Medicare for similar enrollees, or an estimated \$27 billion
12 in 2023. These overpayments worsen Medicare's fiscal
13 sustainability and demonstrate significant flaws in the
14 payment system.

15 Over the past few years, the Commission has made
16 recommendations addressing flaws in the coding intensity
17 adjustment, the quality system, and the way benchmarks are
18 set.

19 One topic not discussed today is MA encounter
20 data, where the Commission has also recommended ways to
21 improve data completeness. Reforms on these policies are
22 urgently needed.

1 That concludes our presentation, and I'll turn it
2 back to Mike.

3 DR. CHERNEW: Thank you both. Given that the
4 Medicare Advantage program is a growing and I think roughly
5 half, maybe a little bit north of half, actually, part of
6 the Medicare program, I think this is increasingly central
7 to how the Medicare program functions. And so, just for
8 those at home, we are not going to have recommendations on
9 Medicare Advantage this cycle. We do have a set of
10 recommendations that Andy and Luis referred to, but we are
11 going to continue to focus on this.

12 So I am looking forward to all of this discussion
13 as we go through, and so, Dana, let's start with Round 1,
14 and I think it's Kenny.

15 MS. KELLEY: Yes. Kenny?

16 MR. KAN: Thanks, Dana.

17 On Slide No. 8, I believe that the analyzed 106
18 percent 2023 data point on the dotted red line is based on
19 2023 MA benchmarks, which are impacted by 2022 star
20 ratings. Stars is very complicated. So the 2022 star
21 ratings are impacted by a CMS relaxation of quality
22 reporting rules for 2020 due to the pandemic. So star

1 ratings subsequently drop in 2023, and this will impact
2 2024 payment year and the benchmarks when we do this same
3 analysis a year from now.

4 So it appears, then, that the 6 percent
5 differential benefitted from a nonrecurring change in CMS
6 policy in 2023 as the star -- the 2024 average stars rating
7 dropped from 4.37 to 4.15 per Oliver Wyman, which I've
8 shared with the staff.

9 How material was the change, and could we please
10 note the issue and the materiality of the issue up front in
11 the March chapter?

12 MR. SERNA: So, to the extent that the change in
13 star ratings from 2021 star ratings to 2022 star ratings
14 affected payments in the subsequent year, that would be
15 reflected in the base, the base comparison, which is the
16 green line. So, if you see from 2022 to 2023, it's pretty
17 flat. So the magnitude, to the extent there was a
18 magnitude, I don't think we can isolate whether it was
19 strictly from the stars or how much of it was from the
20 stars. It was pretty minimal from 2022 to 2023.

21 DR. CHERNEW: Yes. So let me add that there's
22 two parts to this. One is, I think, the factual reporting

1 of the numbers, which reflect one-time things or otherwise.
2 And I think, Kenny, you're not disputing that part. And
3 the second part is the inference that you draw from the
4 numbers that you see, and I think any one-time thing, that
5 would be a question.

6 I think it is fine that in the chapter we
7 acknowledge that there were some changes to the quality
8 program that would influence those numbers. But I think
9 what's clear, if you look at the red line, the blue line,
10 the green line -- if you look at the lines, this program
11 has pretty stably been a few percentage points above fee-
12 for-service since -- I don't know, this was close to where
13 it was, I think, probably when I was on the Commission
14 back, you know, years ago. So I think the specific
15 numbers, you know, all these will change, but I think the
16 general inference from the chart is that, on balance, we
17 believe -- "we" being MedPAC -- that collectively Medicare
18 Advantage is getting paid more than comparable
19 beneficiaries would have been paid had they been in fee-
20 for-service.

21 And I guess I'm going to say one other thing. I
22 just want to emphasize that you guys said -- I'm

1 emphasizing this for folks at home. We get a lot of
2 comments, and, by the way, we like all the comments, and a
3 lot of those comments have involved things like how people
4 that are in A or B but not both are treated in the
5 comparisons. And in the retrospective method where you
6 mentioned in your presentation -- this is amongst Medicare
7 Advantage eligible beneficiaries -- that is equivalent to
8 people that have both A and B. So the extent to which the
9 critiques have come in -- and we have been saying this for
10 a while -- it doesn't make that big of a difference. We
11 now are presenting a set of numbers that shows you when you
12 restrict a comparison to both A and B patients, we don't
13 see a big change in our basic conclusions.

14 I just wanted to emphasize that. That wasn't
15 really a Round 1 question. If there was a Chair, they
16 would have cut me off, but there wasn't. So I think we're
17 going to go --

18 MR. KAN: Thanks, Mike. I have a second question
19 if I may.

20 DR. CHERNEW: Yeah.

21 MR. KAN: Okay. On the same slide, I believe
22 there is tremendous diversity and heterogeneity among MA

1 plans. So I work as an actuary at a small nonprofit
2 regional MA plan who place in the 95 percent quartile, and
3 we struggle financially. I suspect that the numbers,
4 especially the 106 and the 101 on that slide on page 8,
5 could vary significantly by quartile level. Would it be
6 possible to show this by quartile in the March chapter or
7 future work?

8 MR. SERNA: So we can -- definitely in the
9 report, we do report out numbers by quartile. We report
10 beds. We have in the past reported benchmarks in overall
11 payments by quartile. That's something we can look into
12 doing again this year.

13 MR. KAN: Thank you.

14 DR. JOHNSON: Coding intensity does play a big
15 part of that, especially in the 106 number. That would be
16 harder to break out by quartile, just to set expectations.

17 MR. SERNA: Yeah, that's one large limitation to
18 looking at anything by quartile, was that we don't have
19 code intensity estimates at that level.

20 MS. KELLEY: Okay. Marge had a Round 1 question.

21 MS. GINSBURG: Yes, thank you. Page 2 of the
22 materials that were sent out, about halfway down it says,

1 "Instead, Medicare spends 6 percent more per MA," blah,
2 blah, blah. The next sentence: "That difference
3 translates into a projected \$27 billion in 2023. This
4 would be even larger if the favorable mix of beneficiaries
5 in MA plans were taken into account."

6 I just didn't understand this. The sentence made
7 it sound as if, oh, does that mean we're doing something
8 right that this number would be even larger if, dot, dot,
9 dot? But I don't understand the part "if the favorable mix
10 of beneficiaries...were taken into account." I wonder if
11 you could explain more what this means.

12 MR. SERNA: That's explained later in the
13 chapter, and what that basically means is that the risk-
14 adjusted spending of beneficiaries that enter MA, we've
15 observed -- and we're looking into it more, but the risk-
16 adjusted spending tends to be lower relative to the rest of
17 the fee-for-service population that remains in fee-for-
18 service. And that's something that we're looking into.
19 But if that holds and if that's a consistent pattern, then
20 that basically means that risk scores are overpredicting
21 spending for MA enrollees relative to those who are in fee-
22 for-service. But, again, that's something that we didn't

1 focus on in this chapter, but we wanted to allude to it,
2 that we're looking into it.

3 MS. KELLEY: Lynn?

4 MS. BARR: Thank you. A great report.

5 So on page 14, we talk about the coding
6 intensity. Would you be able to break that apart by type
7 of plan, so provider-based plans versus non-provider-based
8 plans? Because I'm curious as to sort of seeing what that
9 looks like in terms of coding intensity. I'd somehow want
10 to take Florida and California and label them differently,
11 you know, so like a double label of those, because
12 obviously there's so much money to be made in those
13 environments that I can see providers actually doing those
14 kinds of plans in those states, but outside of that, I'm
15 curious because, you know, a lot of the provider-based
16 plans aren't doing all that well, and I'm curious as to how
17 that graph would look. Would you be able to do that?

18 DR. JOHNSON: That is something we can look into.
19 I don't think there's a definitive list of which plans are
20 provider-sponsored or not, but I know that some other
21 research has been done. We can try and replicate what
22 other people have done to identify those types of plans.

1 MS. KELLEY: Amol is next.

2 DR. NAVATHE: I had three questions. The first
3 one is on page 4 of the mailing materials -- and we've used
4 this language repeatedly, and this is referencing the
5 rebates, that plans can devote the rebate to lower cost
6 sharing, lower premiums, or supplemental benefits, and
7 plans retain administrative costs and profit on most of
8 these benefits. I was wondering if we have a sense of what
9 the formula is, what the magnitude is on this, plans can
10 retain administrative costs and profit on those benefits.

11 MR. SERNA: So in the past, we've reported what
12 the plan projections were for those administrative costs
13 and profits, and we can think about noting that again. But
14 it's typically in the range of 10 to 15 percent.

15 DR. NAVATHE: Ten to 15 percent of the total
16 rebate?

17 MR. SERNA: On those services, so on those -- so
18 plans cannot profit or admin load on Part D premium
19 reductions or Part B premium reductions, but on
20 supplemental benefits, on cost-sharing reductions, they
21 can.

22 DR. NAVATHE: On cost-sharing reductions they

1 can.

2 MR. SERNA: Correct.

3 DR. NAVATHE: So it's on the premiums.

4 MR. SERNA: That's correct.

5 DR. NAVATHE: Got it.

6 DR. JOHNSON: And they can load on the Part D

7 side for Part D cost sharing.

8 MR. SERNA: Correct.

9 DR. JOHNSON: In one of the two sectors, there is
10 loading on everything but the Part B premium reductions --
11 Part B as in "boy."

12 DR. NAVATHE: Okay, great. I think if that could
13 be added as a footnote, it would be helpful.

14 The second question is on Slide 4 -- I think this
15 is where we're showing access -- access to plans is robust.
16 And I was curious if you could -- I think you did comment
17 on this in the mailing materials, but I was hoping you
18 could recap for us here. This sort of suggests that
19 there's a lot of choice and there's a lot of competition in
20 these markets. But my understanding is that, in fact,
21 that's highly variable and that the market can be very
22 concentrated. So is that correct? And how would you

1 characterize that?

2 MR. SERNA: So I think right now -- it is in the
3 mailing materials, but you have a situation where you have
4 both. You have highly concentrated markets, but you also
5 have a lot of choice. So the average beneficiary typically
6 is going to have a choice of plans sponsored by eight
7 organizations, and that was for 2023 and 2022. While the
8 markets are heavily concentrated, there are a lot of plan
9 choices available, both at the insurer level and the actual
10 plan benefit level.

11 DR. NAVATHE: So this might be a little bit more
12 than a Round 1 question, but I'm curious if you can
13 speculate on what's happening in the market that we're
14 landing there. If we have eight choices but two or three
15 of them are dominating the market, is that a reflection --
16 I'm kind of -- well, instead of my speculating, I'm curious
17 if you can speculate what might be going on there.

18 MR. SERNA: So we talked about it a little bit in
19 the chapter when we looked at concentration nationally and
20 then we looked at concentration locally. It appears that
21 at least some of what's happening is that plans are
22 entering new markets and gaining market share in those

1 markets where some plans have had a stronghold on those
2 markets for a long time. And now that you have more market
3 entrants, you have them taking up a larger share of those
4 markets.

5 Now, they're still highly concentrated, but the
6 amount of concentration, locally at least, has slightly
7 decreased in recent years.

8 DR. NAVATHE: Okay. And is there a sense that
9 because of rules around plan consolidation and how stars
10 works and such that there is any advantage, if you will,
11 that accrues to national versus regional plans in that?

12 MR. SERNA: So we have seen a pattern of the
13 national plans having a larger market share nationally, and
14 if the market share locally, if it's becoming less
15 concentrated, that would suggest that the national plans
16 are entering new markets.

17 DR. NAVATHE: Okay, thanks. One last question.
18 If we can go back, I think it's Slide 8 -- on Slide 8 and
19 Slide 10, I think we show the different MA versus fee-for-
20 service comparisons, and this is somewhat related to
21 Kenny's question and Mike's comment. But I was just
22 curious if you could clarify for us.

1 So here we have in 2023 an estimate of 106
2 percent, and I believe this is the -- well, maybe you can
3 help me, but I thought this was a prospective method. And
4 if we look on Slide 10, then we have an estimate that I
5 believe is 102 percent. So this is simply a year
6 difference, this is 2019, and we have 102 percent, but
7 whereas in the prior graph we're charting that out. Is
8 that the main difference there?

9 MR. SERNA: That's --

10 DR. NAVATHE: The methodology is the same and --

11 MR. SERNA: Right. So for the retrospective
12 analysis, our most recent year is 2019 because of data
13 availability.

14 DR. NAVATHE: Got it. So that's where we can
15 compare retrospective with prospective.

16 MR. SERNA: That's correct.

17 DR. NAVATHE: Got it. Okay. Thank you.

18 MS. KELLEY: Dana?

19 DR. GELB SAFRAN: Thank you. Really excellent
20 work and always a very important chapter.

21 My question relates to the information you shared
22 on Slide 16 around delegation in Florida and California,

1 and it might be a multipart question, but let me start by
2 asking: How did you decide that delegation in particular
3 was the issue that was different in those two states and
4 accounting for this?

5 DR. JOHNSON: That is some speculation on our
6 part because it is known, especially in California, that it
7 is in some parts of the state, especially in the southern
8 part of the state, it's the predominant model being used.
9 We don't have a list of, you know, these plans have X share
10 of their payments to providers under a delegated model, but
11 we do have that under a capitated model. So sort of
12 putting the two together, saying that these plans do use a
13 lot of capitation, as they report in some data sets, and we
14 know that it is common -- it's the delegated form of
15 capitation in these areas. So we think that's what's going
16 on, and it was pretty apparent that -- we didn't, you know,
17 quantify this, but the levels of capitation -- plans that
18 use more capitation in other states aren't showing up on
19 the very right end of this slide, too. So it's really the
20 California more capitated plans that are on the right end -
21 - California and Florida, more capitated plans that are --

22 DR. GELB SAFRAN: Yeah, and I wonder, it sounds

1 like you have some data limitations, but I do wonder what
2 data do you have that could inform this question of how
3 plans are incentivizing providers around coding, because
4 delegation might be one -- might be even the most extreme
5 approach to that. But, you know, any kind of risk sharing
6 arrangement, you begin to have those incentives. So do you
7 have any of those data that would allow you analysis?

8 DR. JOHNSON: Right now, I think the best data we
9 have has the share of payments to providers that are under
10 some capitated model. There's a little bit more detail
11 that we could look into, but we'll have to think about that
12 some more, I think.

13 DR. GELB SAFRAN: Okay. And then the last part
14 of this is: Did you consider in whatever modeling you were
15 doing other characteristics of what's different about those
16 plans in those two states? And it might not be the same
17 for both states. You know, for example, one state might
18 have, you know, a ton of -- to, I think it was, Lynn's
19 point -- provider-sponsored plans and another state might
20 have a ton of some other attribute, maybe it's for-profit
21 plans that really drive this in their provider contracts.
22 Did you consider other things?

1 DR. JOHNSON: We haven't dug into that yet, but
2 that is a good suggestion. The one thing I will say is
3 that especially the plans in the yellow box are -- most of
4 them have almost all of their enrollment in California or
5 in Florida separately so they tend to be either regional or
6 at least focused on those individual states. But we can
7 look into some of the other characteristics.

8 DR. GELB SAFRAN: Great. Thanks, Andy.

9 MS. KELLEY: Cheryl?

10 DR. DAMBERG: Thank you. This was a great
11 chapter, a lot of information packed into it. I have a
12 couple of questions.

13 One, there's a statement about margins being
14 higher in SNPs, and I guess I was trying to understand why
15 that might be the case and whether you could unpack that a
16 little bit.

17 MR. SERNA: I don't think we know for sure. It's
18 been a consistent pattern since we've been reporting
19 margins, that the margins of special needs plans, writ
20 large, whether they're D-SNPs, I-SNPs, C-SNPs, tend to be
21 larger than traditional MA plans.

22 I don't know if you want to add anything to that,

1 Andy?

2 [No response.]

3 DR. DAMBERG: Then, I was also really intrigued
4 by the -- it was in the slide deck. I guess it's Slide 6,
5 about the rebates having doubled since 2018. I guess I'm
6 trying to understand the factors that are driving that
7 doubling. So I'm assuming some of it's tied to fee-for-
8 service benchmarks being too high. Right? Is that like
9 the primary driver, or are there other things that we
10 should be considering as we think about, you know, these
11 rebate amounts and -- I don't know, this may be the wrong
12 term, whether they're appropriate, like how big they should
13 be, how that money should be used.

14 MR. SERNA: Right, so this goes back to the
15 recommendation we had in 2021 to address benchmarks so that
16 overall -- there were a number of things that we
17 incorporated, such as using the A-B population, using
18 markets instead of counties. But we did recommend that the
19 overall level of benchmarks should be reduced by at least 2
20 percent. What's happening with the rebates is kind of --
21 there's misalignments between plans' risk-adjusted bids and
22 the benchmarks, and, increasingly, they are diverging over

1 time.

2 DR. DAMBERG: Yeah, it's really significant. And
3 then my last comment about rebates -- and this relates to
4 the quality bonus payments and how they're determined. Did
5 the Commission or staff talk about not pegging the bonus
6 payment to the rebates so there wouldn't be that
7 differential, essentially inflate bonus payments? Was that
8 ever discussed or considered?

9 DR. JOHNSON: I don't think we discussed that as
10 part of the recommendation. We do have a separate
11 recommendation to replace the quality bonus program with a
12 local quality measurement that would distribute money
13 within a local area among the plans that operate there. We
14 didn't quite do what you said, but we've sort of addressed
15 the issue in two different areas.

16 DR. DAMBERG: So that wouldn't be tied to the
17 rebate at all, what you're just describing.

18 DR. JOHNSON: Correct. Those are two separate --

19 DR. CHERNEW: So let me just add one other thing
20 that may or may not be clarifying, and we'll see if Andy
21 and Luis correct me.

22 One of the challenges is it's easy to think that

1 any supplemental benefits or cost-sharing reductions or
2 whatever come out of the rebate, because in some nominal
3 sense they do. But there's some leeway in how all those
4 things are costed, and so I think a fair bit of the extra
5 benefits is actually financed through parts of the bid and
6 not just the rebate. So the rebate I think is a reasonable
7 measure of generosity of what's going on, and the growth in
8 the rebate from the slide I think actually -- I'll be
9 careful here -- gets a lot of people's attention. And it's
10 very clear, if you just look at the level of benefits that
11 people are getting, they're getting a lot more, whether
12 that's measured by how you see it in an anything sense or
13 if you just look to see what's happened to the premiums
14 they're paying, the propensity to get benefits. You see
15 much more there. But it's not all directly through the
16 rebates, so there's some fungibility. So the big
17 difference, if we were, for example, to put the quality
18 under versus above, whether it's rebate or not, it would be
19 taking money away, and one way or another -- the bids would
20 adjust, things would happen -- you would see some reduction
21 in benefits. Whether it be financed through the rebate or
22 through some other things --

1 DR. DAMBERG: Right, right.

2 DR. CHERNEW: -- is a little bit hard to say.

3 DR. DAMBERG: Okay.

4 DR. CHERNEW: I feel like I'm in some sort of,
5 you know, oral exam here.

6 [Laughter.]

7 DR. CHERNEW: But I think that's basically right.

8 I think we have Larry and then I think we have
9 Scott. Is that right? And then I want to move to Round 2,
10 because we do have a Round 2, and we will be pressed for
11 time. Larry?

12 DR. CASALINO: Yeah, I have several what I think
13 are pretty quick Round 1's. I just want to clarify a
14 little bit about the California groups -- I don't know that
15 much about Florida -- and the phrase "provider-based
16 plans." The California situation, unless my information is
17 very wrong, is not provider-based, not provider-sponsored
18 health plans. These are big health plans, and they give a
19 lot of capitation and delegation to the groups. So that's
20 one point.

21 I guess a corollary point is that incentives
22 matter, so diagnostic coding intensity is not just a

1 creature or maybe an earlier creature of evil health plan
2 executives. Medical groups' doctors do the same thing when
3 it's to their advantage to code higher, and they actually
4 are in a favorable position to do it.

5 I just wanted to second Marge's comment about
6 favorable mix. I did understand that sentences, with some
7 work, and you did explain later in the discussion. I think
8 that was in the executive summary, that sentence. But I
9 think as it stands there, it is a little puzzling and it
10 probably needs to be, especially in the executive summary,
11 which is what a lot of people will read, it probably does
12 need to be explained more, which you do later, it would
13 probably work better.

14 Third point, a similar point to Amol, trying to
15 get at consolidation. On page 24, you say the average
16 beneficiary has, quote-unquote, "access to many plans."
17 And the question I had when I read it: Is that the same as
18 access to many organizations offering plans? Because you
19 could have three organizations, or two, offering plans and
20 have 15 plans, but that probably doesn't imply quite as
21 much choice as if you had 15 organizations offering one
22 plan. So I think it's important to clarify that, because,

1 again, a lot of people will read "access to many plans,"
2 and they won't make the distinction between organizations
3 and plans. So I think that's a distinction, in my opinion
4 at least, that throughout needs to be made clear every time
5 it's referred to, basically.

6 I'll have a little more to say about
7 concentration in Round 2.

8 And then the last point I have is actually a
9 question about what we just discussed. So in terms of
10 rebates getting bigger, a lot bigger over the years, I just
11 want to see if you -- and you can add to it, I suspect, or
12 correct it -- can list the factors that could lead to
13 larger rebates. So one would be higher benchmarks, higher
14 -- whatever, you know, however you want to define that.
15 Two would be higher coding intensity. But there is a third
16 one, right? I mean, you could say -- it's a little unfair
17 to the plans, I think, to say those might be the only two
18 reasons. If they were actually reducing spending, that
19 could also lead to larger rebates, right?

20 So is it those three things? Am I missing
21 anything in terms of -- first of all, are those three
22 correct: higher benchmarks, reducing spending, and/or

1 increasing diagnostic and coding intensity? Are those
2 three correct? And is there anything else?

3 DR. CHERNEW: It's stars, as Kenny pointed out.

4 DR. CASALINO: Okay.

5 DR. JOHNSON: No, that's right. I think that the
6 higher benchmarks could be broken out into a larger share
7 of MA enrollment being in the plans that have a bonus, so
8 stars, there's going to be higher benchmarks because of the
9 higher bonuses for more enrollees. And then among the
10 quartiles, I think it is the 115 quartile is where the
11 largest overpayments are relative to fee-for-service, and
12 there's been some migration of enrollees into that quartile
13 relative to the other quartiles too. So there are reasons
14 why benchmarks are going up but generally those are the
15 three I think we think are --

16 DR. CASALINO: Would there be any way to
17 quantify, and possibly back of the envelope, but still
18 acceptable way to give us a sense of the relative magnitude
19 of those four factors in creating higher benchmarks, I mean
20 higher benefits, higher rebates?

21 DR. JOHNSON: Maybe at a later date.

22 DR. CHERNEW: I would just say, I do want to move

1 us along but I will say there is a sense that the coding
2 differential grows over time. So I think we don't believe
3 that there's a fixed coding differential, and that's
4 complicated because there's a question of how much room --
5 at some point you'd think there would be a limit. Joe
6 Newhouse has written on this point and I would never
7 disagree with Joe. Tell him that, David. But I don't
8 think we've gotten close to that point yet, at least if you
9 look at what our data shows. So I think there is the
10 potential for efficiency.

11 And as an aside for those sitting at home, we
12 believe MA plans can deliver A and B benefits more
13 efficiently than the fee-for-service system. We are pro
14 Medicare Advantage in the belief if there's a question of
15 what they're paid, and I think some of what is changing is
16 an estimate of the coding. How much is inefficiency and
17 stuff is harder to figure out.

18 DR. CASALINO: I may be a little less pro than
19 you are, Mike, but I do think in fairness, in theory, we
20 know that this isn't the case, but in theory all of the
21 larger rebates could be due to health plans' efficiency in
22 driving cost down in the system, right. So maybe more

1 explicit attention to what the various factors are, at
2 least naming them, even if we can't get a sense of their
3 relative importance with the fact that they could be
4 driving benefits higher or rebates higher. I think that
5 might help, because that's pretty important, and you kind
6 of have to work to get at it now, I think.

7 But great chapter. I really enjoyed it as I was
8 reading it.

9 DR. CHERNEW: I think Scott is next, and if no
10 one has jumped in, last. Yes, in Round 1 anyway.

11 DR. SARRAN: Thanks for the excellent work. And
12 given how many really important policy questions are raised
13 by this, I think it would be very helpful to parse all the
14 data in here in at least the following ways. I'd like to
15 see them parsed SNF versus non-SNF, and then within SNF by
16 the type of SNF. They're really different businesses,
17 different populations, and they raise and answer some
18 different policy questions.

19 And as I think you've heard here, I think there
20 are reasons why it would be very helpful to parse by, let's
21 call it the big three or four versus everyone else, for-
22 profits versus non-for-profits, provider-owned versus non-

1 provider owned.

2 So my question is how easy is it for you to do
3 that kind of thing? Is all of this in a format where
4 that's pretty quick, or would there be a ton of manual work
5 in order to get at that?

6 DR. MATHEWS: Scott, let me make a run at that.
7 We can go back to the office and have a discussion about
8 what is or is not feasible in future work. But recall that
9 we need to get this draft chapter out for external review
10 by Monday, so not a lot is going to happen substantively in
11 terms of major new analysis, major stratifications, trying
12 to be able to identify definitively this type of plan
13 versus that type of plan.

14 But, you know, again, we'll go back, debrief, and
15 figure out what is feasible over the course of our next
16 cycle.

17 DR. SARRAN: Okay. So then, you know, I totally
18 get, Jim, what you're saying. I think it's important to
19 tee that up for next round of work, again, given the
20 importance of the questions that this raises.

21 MS. KELLEY: That is the end of Round 1, unless
22 I've missed anyone.

1 DR. CHERNEW: No. That's what I had too, and I
2 have Stacie kicking off Round 2.

3 DR. DUSETZINA: Thanks, guys, for a great
4 chapter. I have just one minor suggestion for the chapter
5 as it is, and maybe some of those like looking forward,
6 what we might want in the future comments.

7 The first is on Figure 2 in the reading
8 materials, that just shows the trend in rebates. I wanted
9 to see the bids and the benchmarks plotted alongside of
10 those because I felt like I could infer what those were
11 from the text. But if you could plot them together it
12 seems like that might be useful information to have on that
13 figure.

14 I guess for a broader point, when looking at the
15 executive summary, you know, you basically go through and
16 say that people in MA have access to over \$2,350 in extra
17 benefits that a fee-for-service enrollee would have to
18 purchase separately. And that just sort of feels like we
19 do a really good job in the chapter of focusing on kind of
20 the component of all the extra things you get but not as
21 much on the what are you trading off there. So it sort of
22 seems like there's no downside to picking MA for

1 beneficiaries and there's definitely potential downside,
2 and it's the network adequacy question, which I think we
3 don't know enough about. I know we've talked before about
4 how difficult that is to measure, but I think it might be
5 worth adding even a little bit about some of these
6 potential tradeoffs for people where their networks might
7 not support the care that they need access to.

8 Wayne was just pointed out to me that some large
9 health systems that I'm very familiar with just have left a
10 couple of MA programs. So I think it is important for
11 people in the continuity of their coverage and care.

12 And I think one thing, I know this is expensive
13 to do, it's a big ask, but you also said we don't know much
14 about how MA beneficiaries are using their supplemental
15 benefits, and I wonder if we should do some targeted
16 surveys of MA beneficiaries around these questions of
17 network adequacy and about supplemental benefits access and
18 use. So do you have dental? Yeah. Have you tried to use
19 it in your area? Can you get access? Does it cover the
20 things you need? I think that might have to come from
21 beneficiaries to really get a sense of how things are
22 going, but could also help us with the work adequacy

1 question.

2 But overall a really great chapter. I just think
3 a little bit more on those tradeoffs would be helpful for
4 context.

5 MS. KELLEY: Greg.

6 MR. POULSEN: Let me pile and say great report,
7 timely, great information, and I appreciate it very much.
8 What I'm about to say is probably not going to be terribly
9 useful for what you might do between now and Monday. But I
10 think that we need to keep the context of where we might
11 want to go in the longer term with MA. And I may be
12 running out of time to declare myself as about to make a
13 rookie mistake but I'm going to pull it off anyway if I
14 can.

15 And I think that, you know, at the risk of being
16 de-Keynesian, I think MA plans are the worst of plans and
17 the best of plans. And we see both, and I think that they
18 really do depend on a lot of different things. How to be
19 successful in MA -- and I think I'm going to try and boil
20 down the ones that we talked about, per Larry, from four to
21 two, and it's basically administrative things you can do
22 and it's actually providing care more differently and more

1 effectively. I mean, those are the two basic areas that we
2 have to work with, and we see examples here of both.

3 You know, clear back in '82, when TEFRA created
4 managed Medicare, a number of organizations showed its
5 potential, and we saw that through the 1990s. There were
6 organizations that did a remarkable job of taking tough
7 populations and providing them with better health at lower
8 cost, and at high levels of satisfaction. You know, and so
9 they met all three of those.

10 I think we've seen examples of that continue
11 beyond the '90s and into the current day. Some of the
12 organizations that have members here in this room are part
13 of that group, and I think that's wonderful to look at and
14 we ought to examine those and look what makes them
15 different.

16 I think you can make a case that the skills that
17 that brings are often based on having the correct
18 incentives at the provider level, where provider decisions
19 are being made. It also makes it an opportunity, a
20 perverse opportunity, to do coding and other things.
21 There's nobody in a better position than the frontline
22 folks to make coding differences, whether they be pushing

1 the limits a little too far or whether they're just
2 accurate. But it's also true that those are the same folks
3 that can make a difference in the way care is delivered for
4 the benefit of folks.

5 And it's interesting to me, and I think it may
6 answer some of the questions that came up regarding SNPs, a
7 lot of the organizations look for where is the biggest
8 opportunity to make a difference? Well, it's oftentimes in
9 cases where people are in more serious clinical and often
10 financial situations that go together. And that's where
11 some of the organizations have made the biggest
12 improvement. That's a tremendous societal benefit, and
13 oftentimes a good financial impact as well. And obviously
14 I think we'd like to find ways to encourage that.

15 I would point out that the vast majority of those
16 that have done really well were, in fact, provider oriented
17 or at least had providers that had financial
18 accountability, with financial accountability, because it
19 motivates them to think clearly about how can we make these
20 people healthier, more focused on their well-being, and how
21 can we deal with some of the social determinants. They are
22 very hard to do in a fee-for-service world.

1 To the extent that the star ratings have any
2 meaning -- and I'm going to go pre-pandemic, where I think
3 to the extent that you would think that stars have any
4 benefit, I would argue they had a little more benefit
5 before they got widely expanded. But provider-organized or
6 provider-oriented plans were 27 times more likely to be
7 five stars than the rest of the organizations. That's not
8 a small difference. So whether you fully believe in the
9 star rating as being valuable, if it has any value
10 whatsoever if demonstrates having the providers engaged
11 makes a big difference.

12 However, we also have noted, and the chapter, I
13 think, does a great job of pointing out that there are less
14 virtuous ways to be successful in MA, and we talked about
15 those. We're pointing out that you can consistently do
16 well by maximizing coding. And I guess I would note at
17 that point I agree, absolutely, with the recommendations
18 that were made in 2016 and subsequent, but I wonder if we
19 might want to even look at one thing that goes further than
20 any of those.

21 And I would note that MA is one of the very, very
22 few insurance programs, private or government, left that

1 has individual underwriting or something that you might
2 contemplate as individual underwriting. Just about
3 everything else now does things based on some sort of
4 community rating or group history rather than looking at
5 the individuals.

6 We spend a lot of effort, as a country, trying to
7 look at every single individual that's in an MA plan to
8 figure out she or he is doing, and potentially persuading
9 ourselves that they're not doing as well as they might be
10 doing because we get paid more if we do that. Could we
11 look at what has worked in basically every other aspect of
12 insurance, whether it's small group, large group,
13 individual, through the exchanges, other things. We've
14 basically stepped away from individual underwriting and
15 just looked at history or looked at community rates. And I
16 would suggest that we look at that for MA. I don't see why
17 we shouldn't, and I think it would clean up a whole lot of
18 nasty things that happen right now.

19 The other thing that I think is a strong case for
20 moving towards pre-payment or some type of payment that's
21 different, towards the providers within the MA plans is
22 looking at another way that organizations can make money

1 and that's by playing a denials game, which happens a lot.
2 A recent -- let me see if I can grab my data here -- HHS
3 OIG report from last April shows that about a fifth of MA
4 plan denials would've been paid for under fee-for-service
5 Medicare, that they met all the criteria. And so that's
6 another mechanism that certainly does the federal
7 government no good. It does the providers no good. And,
8 in fact, it tends to leave the beneficiaries in a position
9 where they're caught between the two organizations in a way
10 that isn't fair to them.

11 Finally, in addition to that, I'd note that MA
12 denial rates are about 70 percent higher than commercial
13 denial rates. The same providers that are doing those
14 things, why would that be different? And I think it's
15 because the easiest way to make money in MA is to either
16 inflate coding or reduce the payments to providers.

17 So, you know, I think to the extent that we can
18 learn something from that, define the way that we pay MA
19 plans differently in a fundamental way, and then encourage,
20 maybe require, MA plans to pay providers in a fundamentally
21 different way that aligns with what we really want to
22 accomplish with the beneficiaries that we're commonly

1 caring for and have responsibility for. I think that might
2 be a tremendous move forward.

3 MS. KELLEY: Jonathan.

4 DR. JAFFERY: Thanks, and I'll try and be brief.
5 This is a great chapter.

6 You know, one of the things that really jumped
7 out at me, and some of this will build on Greg's comments,
8 but one of the things that really jumped out at me was, you
9 know, we talk a lot about coding intensity, but the newer
10 piece was really this emphasis on just how much of it was
11 from chart review and HRAs, that's two-thirds, and maybe
12 we've talked about it to that degree before. I know it was
13 from a recent report. I can't remember now who it was
14 from. But that struck me as really pronounced, not
15 necessarily surprising, but the degree is really
16 significant.

17 So it also strikes me that, you know, you've used
18 the word "urgent" a few times in the chapter and today, and
19 we've heard some other comments that speak to some of the
20 urgency. And, you know, there may be avenues to really
21 emphasize that that's a way -- and I know we've recommended
22 it before -- but to move away from even those two things as

1 being ways that plans can increase their coding intensity.

2 And Larry mentioned that providers, it's not just
3 plans but providers, especially if they're taking
4 capitation or other delegated risk, do some of these same
5 things. And while that's true, I don't think it's to the
6 same degree, and I don't think it's yet to the same degree
7 in ACOs and other alternative payment models, but it's
8 moving there. And so I think the more we nip that in the
9 bud, probably the better.

10 And then finally, we've talked about this plenty
11 in the past, but trying to come up with some way to
12 encourage or acquire or even track the degree to which MA
13 delegates risk to providers rather than just passes through
14 to the fee-for-service system is a key point.

15 So thank you again for the great chapter.

16 MS. KELLEY: David.

17 DR. GRABOWSKI: Great. Thanks, and thanks, Luis
18 and Andy. This is a great job and such an important body
19 of work.

20 I'm a big supporter of all the steps that MedPAC
21 is working on in this space, addressing flaws in coding
22 intensity, the quality system benchmarks, and MA encounter

1 data completeness. I want to add one other issue, and
2 several Commissioners have already kind of teed this up.
3 But I would assert that special needs plans or SNPs are
4 like regular MA plans only more so. As Cheryl already
5 noted, they're making larger margins than regular MA plans,
6 and they're also growing. From page 20 of the report, in
7 2022, SNP enrollment grew by 20 percent.

8 To Greg's earlier point, however, not all the
9 SNPs are created equal, and we have a huge variation in
10 terms of how well they achieve their stated goal, and
11 that's really to integrate care for dually eligible
12 beneficiaries. I'm, of course, referring to the dual
13 eligible or D-SNPs that account for the vast majority of
14 SNP enrollees. But they're not well integrated, either
15 financially or clinically, across the two programs. And
16 this is really a lost opportunity for millions of dually
17 eligible beneficiaries.

18 It's interesting. In addition to the regular D-
19 SNPs we have what are called highly integrated D-SNPs, HIDE
20 SNPs, and then we have fully integrated D-SNPs, FIDE SSNPs.
21 Only in Medicare would we have sort of the garden variety,
22 highly integrated, and fully integrated, and what we really

1 want here is the fully integrated flavor, not the lower
2 ones. Yet if you looked at sort of the -- it's basically a
3 pyramid, with the vast majority of beneficiaries being in
4 those regular D-SNPs. And FIDE SNPs are only in a handful
5 of markets, as you both know, and it's not really present
6 across the country.

7 So I think we really need to take steps to kind
8 of convert what are now D-SNPs into looking much more like
9 FIDE SNPs, truly integrating or working with Medicaid,
10 aligning the plans financially. There is a whole set of
11 steps that we take, and I know MedPAC is supportive of that
12 work. Eric has presented on this in the past. This isn't
13 new, but I think it sometimes gets lost in our broader
14 agenda, Jim, that we're very focused on kind of MA and sort
15 of the big picture.

16 But I think for our most vulnerable beneficiaries
17 this is really what they need, because I think far too many
18 of them are in sort of fake integrated plans, and they need
19 to be in real integrated plans. Thanks.

20 MS. KELLEY: Marge.

21 MS. GINSBURG: Well, I think I'm going to make a
22 suggestion that will probably be rejected based on

1 everything has to be done by Monday.

2 [Laughter]

3 MS. GINSBURG: So my frustration with the cost of
4 MA plans and what this represents for taxpayers is where I
5 am focusing at the moment. Our wording, our criticism of
6 the various things that CMS is doing wrong has increased.
7 We're using stronger words now than I think we did a couple
8 years ago about what's wrong with the system, and I
9 definitely applaud that.

10 I guess what I'd really love to see in this
11 chapter is a chart, which I actually think we could do by
12 Monday, that shows various recommendations that MedPAC has
13 made for the last -- I don't know -- eight or ten years
14 about what we think needs to be changed about how MA plans
15 are financed and with the goal being to get them back to
16 where the original intention was that fee-for-service would
17 cost more, not less, than MA plans.

18 And I think a chart that shows year or years, the
19 recommendation that MedPAC has made, any action that CMS or
20 Congress has done, which is probably zip, the financial
21 cost this represents to the country, and I think it's -- my
22 view is it's time to get really specific about putting

1 their toes to the fire. And I don't know any other way to
2 do it. I think probably most Commissioners would agree
3 with me and have some degree of frustration about how
4 little has actually happened with regard to MedPAC's
5 recommendations.

6 I don't know how to make it any clearer than a
7 chart that shows exactly what we've been trying to do and
8 how the costs have increased, with an emphasis on what this
9 is costing taxpayers.

10 So that's my suggestion. I'm sure staff can roll
11 this out by Monday.

12 [Laughter.]

13 DR. CHERNEW: Well, I just want to say one thing
14 in response to that because I think it actually is quite
15 important. Ignoring how this plays out in the chapter,
16 although I think it deserves more attention in the chapter,
17 the original intent, I believe, when Medicare Advantage was
18 set up was, as you said, to save money. I increasingly
19 believe that is not how many policymakers see the Medicare
20 Advantage program. And you see that through the 115
21 percent of fee-for-service portion of it. You see that
22 through the quality bonus program put above the line. You

1 see that in a number of ways. And I think the questions
2 about what the purpose is of Medicare Advantage have
3 become, in my personal opinion, more muddled.

4 I think the rationale behind our recommendations
5 have largely been the -- and you guys should jump in, so
6 correct me -- been a version of we believe that we can cut
7 Medicare Advantage in ways that have relatively modest
8 impacts on benefits. And then there's obviously a fiscal
9 reason to cut and make the program better and do a bunch of
10 other things. But I think that that balance of
11 understanding how people view MA, that narrative, I think,
12 of MA has changed. And I think that is what has
13 complicated the -- when we see that chart, rebates going up
14 like this, we tend to react in a particular way. There's
15 others that don't react that way, and so I think that's --

16 UNIDENTIFIED SPEAKER: To clarify, you mean --

17 MS. KELLEY: Microphone.

18 UNIDENTIFIED SPEAKER: But when you say cut
19 Medicare Advantage, you mean payments, not enrollment?

20 DR. CHERNEW: Yes.

21 UNIDENTIFIED SPEAKER: Just to be -- we should be
22 clear about that.

1 DR. CHERNEW: I mean our recommendation, just for
2 those of you that is -- and I think you said this. Our
3 recommendation was at least a 2 percent cut. There's a
4 bunch of other recommendations on the quality program,
5 smoothing out the quartiles, and a bunch of other things.
6 But the MedPAC recommendation which, by the way, we're not
7 going to vote on it again, that's going to remain. This is
8 a status report chapter.

9 But that being said, those recommendations hold,
10 and they hold for a range of reasons. And I just think
11 that we are increasingly in a complicated world of the way
12 in which people view Medicare Advantage, and we are going
13 to navigate that.

14 To your main point, which is -- I do think the
15 chapter can be more clear about parts of that, and we'll
16 think about that.

17 MS. GINSBURG: One other point I wanted to make -
18 - and this is just based on my understanding of how
19 consumers think -- it's really hard to take things away
20 once you start giving it to them and a really, really
21 difficult, and they will -- they will be petitioning
22 Congress like crazy if there's any thought that they're

1 going to start losing some of their extra benefits. But
2 the more we let this go on without it being significantly
3 challenged, the harder it's going to be ever to turn this
4 around.

5 MS. KELLEY: Jaewon?

6 DR. RYU: Yeah. Thanks.

7 I also really enjoyed this chapter, a lot of
8 similar themes.

9 I think clearly there are a lot of abuses with
10 the program, and I think the chapter does a great job
11 illustrating that. But I also think we need to be careful
12 because there are plenty of babies in the middle of the
13 bath water as well, and I think a well-designed coding
14 program, just as an example, or diagnosis identification
15 program, whatever you want to call it, it can and it should
16 identify people with certain diseases, get them plugged
17 into care management programs, get them with the right care
18 plan, and maybe even remove and clean up inappropriate or
19 inaccurate diagnoses. And I think there are plenty of
20 those programs out there as well as there is a heck of a
21 lot of abuse out there as well.

22 I think at a very fundamental level, you can't

1 manage someone's blood sugar if you don't know they're
2 diabetic, right? And I think that concept, we need to make
3 sure we don't lose sight of that.

4 It leads me to the March 2016 recommendations,
5 which I really like because, in particular, the one about
6 codes that are only identified through HRAs, I do think
7 that's a great litmus test to weed out which programs and
8 which diagnoses are really having clinical impact and
9 relevance versus which ones are simply captured in this one
10 health risk assessment and dropped forever. So I think
11 reinforcing those recommendations, I'd be fully in support
12 of that.

13 The other topic I wanted to touch on briefly was
14 the delegated risk model and the discussion around that. I
15 think it was page 57 of the reading materials. I think
16 there too I would try to be a little more tempered only
17 because that model too has a lot of virtues. The alignment
18 of the clinical and financial accountability with the --
19 closer with the providers, I think that's exactly what we
20 discuss an awful lot in this setting with APMs and so
21 forth. And it allows for care model innovations.

22 And I think kind of getting back to Larry's

1 point, there's probably some good data out there as well
2 that would suggest that they are managing inappropriate
3 hospital utilizations and so forth. So I think some
4 mention or acknowledgment of that in that section, I
5 thought would round out that portion of the readings really
6 well.

7 And then, lastly, I want to come back to the
8 community rating approach that Greg touched on. I think
9 that's exactly right, and I think the timing is almost well
10 lined up for us to really look at that in earnest, maybe
11 explore it as a next phase of the work, because now MA is
12 on the cusp of becoming the majority of beneficiaries and
13 how they're getting covered. So I think there's more than
14 enough critical mass to support an approach like that.

15 And I think it goes -- ties very nicely to some
16 of our prior discussions around standardizing benefits. So
17 there isn't in that environment clearly the risk adjustment
18 dynamic of gaming benefits to try to game selection. That
19 would go away as well. So, in some ways, I think the
20 bodies of work could intersect pretty well.

21 MS. KELLEY: Larry?

22 DR. CASALINO: Yeah. I'm in a position where I

1 had a couple of brief things to say, and then as people
2 talk, I have more and more things to say. But I can be
3 brief.

4 Just on Jaewon's points, one point I would say,
5 Jaewon, you mentioned abuses in the program, but I would
6 actually say after several decades of these abuses, abuses
7 is mild. They're not like one-offs that just happened to
8 happen. More like structural problems.

9 I agree with you that the capitated delegated
10 model has a lot of advantages. I've really -- as a
11 Californian for many years, some people think it's the holy
12 grail really to try to get to that and have it function
13 well.

14 So, anyway, I thought the chapter was excellent,
15 and the recommendations MedPAC has made to date also with
16 regard to MA, I think, have been excellent.

17 I have just three quick points. One is on page
18 23. You point out, appropriately, I think, that the top
19 three health plans, health insurers have 56 percent of
20 Medicare enrollment nationally. And that's great.

21 I think you might want to go on and put one other
22 calculation in there and kind of highlight it, which is if

1 you multiply the 0.56 times 0.5, which is about the net
2 percentage of Medicare beneficiaries that are in MA now,
3 that's 28 percent of Medicare beneficiaries in the United
4 States are in three health insurers, MA plans, and in some
5 counties, much, much higher than that as a percentage. So
6 I think that might just be called out that the three health
7 insurers have 28 percent nationally have MA beneficiaries.

8 I'd like to see that on page 22, actually, where
9 it would fit and perhaps in the executive summary as well.

10 There are two other points that may or may not
11 have any relevance for between now and Monday, but I think
12 for our work going forward, it may. Insurers have begun
13 quite rapidly buying medical groups around the country.
14 Now Optum, of course, is the biggest example, but several
15 other insurers are buying a lot of groups now as well. And
16 I was struck by the figure, \$124 billion in excess payments
17 to Medicare Advantage since 2007 and good chunks of that in
18 the last few years. I mean, one might ask, how many
19 medical groups can you buy with \$124 billion? Quite a lot.
20 So that's actually happening. It's not just something
21 going on in my mind, whether we want to mention that or not
22 or think about it in future work, I'll just leave it there.

1 The last thing I wanted to say is we did mention
2 briefly this morning that administrative burden on
3 physicians and particularly primary care physicians is very
4 high, and that reducing that probably means more to
5 physicians than a couple of percentage point difference in
6 their Medicare payment rate. And we were talking about,
7 well, can Medicare do anything about that?

8 So I'll just mention three things that Medicare
9 might be able to do something about that, that are
10 applicable to MA. One is the prior authorizations and
11 denials. I didn't know the figure that Greg gave that
12 denials are 70 percent higher in MA than in commercial.
13 That's stunning. This is the kind of thing that actually
14 drives physicians and beneficiaries wild. So it's one
15 thing to look at the fact that different plans use
16 different quality measures and are always changing is also
17 a huge administrative burden on physicians and medical
18 groups and hospitals.

19 And the same thing with formularies, really,
20 where you're taught in medical school to learn the
21 different classes of drugs and learn what are the most
22 effective drugs at the lowest-cost category, but then when

1 you're actually dealing with the health insurer formularies
2 in MA, they're always switching around, depending on the
3 deals the health insurers are able to cut with the drug
4 companies or their intermediaries. And it has nothing to
5 do really with any kind of rational learning that
6 physicians could have. So that's another thing. Those are
7 three things, and probably, we could think of more that are
8 relevant to MA and that do greatly increase administrative
9 burden on physicians.

10 MS. KELLEY: Dana.

11 DR. GELB SAFRAN: Yeah. Thanks.

12 So, first topic, just three quick things. So
13 first one, I'll build on the question around one that I was
14 asking about capitation. I'd like to see us temper the
15 language around that, now understanding kind of how much do
16 we actually know and knowing that Monday is our deadline
17 for this work. There's a lot of good analysis, I think.
18 It sounds like you have the data to be able to do to try to
19 understand a little bit more about different payment
20 arrangements between plans and their provider networks and
21 kind of just how is that influencing the results that we're
22 seeing in terms of coding intensity.

1 But since we don't have time to do that now, I
2 think it's really important to temper the language about
3 what we know and what inferences we're making. And I say
4 that just because it's good science, but I also say it
5 because I think there's a lot of sort of you in the policy
6 circles and even, you know, practice circles that
7 capitation is a really positive thing when counterbalanced
8 with quality measurement to be sure you're not getting --
9 you know, stinting on care, because it has a lot of
10 virtues. It frees up providers to make decisions about
11 individual patients and the care they need without rules
12 and constraints. It frees them up from the fee-for-service
13 mindset. It addresses cash flow problems, and so I just
14 want us to be really -- and we have a hangover from the
15 1990s of a fear of capitation. So there's both, and I just
16 think before we put something strong out there that
17 suggests it's really problematic, we need to be really sure
18 of ourselves. So that was one thought.

19 Second is on the star ratings. Absolutely,
20 they're flawed. A couple of things that I think would be
21 good to at least point to directionally is, number one, I
22 don't think we would say that the measure -- that there's

1 something wrong with the measures that are in the star
2 program. It's just that they are what we might call little
3 dot measures, right, a lot of process, even sort of
4 structural features of plans and so forth. And consistent
5 with what I think our mindset is around the APM programs,
6 that we really should be focusing these organizations'
7 attention on big dot measures, a few parsimonious, really
8 important outcomes that we want them to achieve. Then they
9 figure out how to get there in all of those little dot
10 processes. They might use those measures, but they
11 wouldn't be being paid for their performance on the little
12 dot, right?

13 And so one of the things that strikes me is, you
14 know, we've had many conversations around this table about
15 the challenges of functional outcome measurement and talked
16 about the challenges of that in the SNF environment or
17 long-term care in general, where functional improvement is
18 the most important thing. Well, here we are with a
19 Medicare Advantage program actually collecting longitudinal
20 functional outcome data on beneficiaries through the Health
21 of Seniors. I think it's still called that, the HOS
22 survey.

1 And so it seems a lost opportunity to not be
2 leveraging those functional outcome data already
3 longitudinally tracked as part of the big dot set of
4 results. Also, patient experience measurement is in there,
5 and I think we'd want to make the point needs to stay in
6 there because it is probably one of the most important ways
7 to have that backstop against stinting on care and be sure
8 that the incentives that Greg pointed to around not just
9 coding but underutilization, you know, it's hard to provide
10 care in a really blatantly underutilizing way and not get
11 patients up in arms about it.

12 So I'd like us to make those comments about the
13 stars program and try to begin to move it more toward big
14 dots and away from little dots.

15 And then the final thing I was going to say was
16 just real support for the point that Greg made about
17 individual-level underwriting and a time to really think
18 about community underwriting mentality, if not set of
19 policies here. And if for some reason that's not workable
20 in this program, what are the ways that we can further
21 bound the role that coding intensity plays in financial
22 success?

1 So thanks very much.

2 MS. KELLEY: Scott.

3 DR. SARRAN: Yeah. Three very brief comments.

4 First, regarding HCC scoring, yes, I think we can
5 and should eliminate HCC scores that are generated just by
6 chart reviews or annual assessments, but that doesn't get
7 at the issue of, in a delegated model, the physicians can
8 and increasingly do a job that is well supported by the
9 documentation that justifies higher HCC scores. So, with
10 that in mind, I totally support Greg's directional comments
11 about saying, look, this whole thing is broken. It's a
12 broken way to pay plans, and we really need to look at
13 something different. There's way too much time and energy
14 spent on the part of MA plans, providers and CMS and the
15 whole HCC game. It's just bad. At best, you can say it's
16 bad time spent.

17 Second, stars. I mean, shame on us all,
18 nationally. I mean, we're paying a boatload of money, and
19 we're not getting what we want from the quality program,
20 and I complete support Dana's comments about a few stronger
21 measures, because the reality is about -- one of the
22 realities about stars was plans chase stars. And they

1 will. So that the problem isn't that the plans aren't
2 chasing the stars measures in an appropriate way. The
3 problem is we don't have the right measures. So let's fix
4 the measures and get plans to chase the right things.

5 And the third brief comment in terms of SNPs, I
6 totally reinforced David's comments. I mean, SNPs are all
7 about specialized populations that inherently have
8 specialized value propositions that should be really
9 important to all of us from a public policy perspective.
10 So I think we absolutely need a deeper dive into the
11 measurement around the extent to which we are getting at
12 the triple aim value propositions inherent in each of the
13 types of SNPs.

14 DR. CHERNEW: Time check. We are now at time.
15 We have several more people. I'm going to let this
16 conversation go, but don't feel the need if anyone is going
17 to say things that others have said. That part is not
18 needed.

19 Kenny, I think you're next. Is that right?

20 MR. KAN: Okay. Thanks, Mike. Thanks, Dana.

21 So three points to convey, tiering, supplemental
22 benefits, and fee-for-service parallel universe, not for

1 Monday, but for future psychoanalysis.

2 So Slide 14 of 20, I want to follow on Jaewon's
3 comment. Let us be very, very careful to ensure that risk
4 adjustment policy proposals are not painted with a broad
5 brush, or small plans or small regional non-for-profit
6 plans where I work at will be collateral damage. We will
7 be one of the babies in the bath water, because otherwise
8 the big plans will squeeze out the small guys and lead to
9 much greater consolidation, because the MA market is not as
10 concentrated as the Part D market, since the Big 3 only
11 controlling like 55 percent versus about 80 percent in Part
12 D.

13 So could such a framework to better recognize
14 this diversity and yet promote competition, it would be a
15 tiered 5.9 percent coding intensity, which would recognize
16 coding disparities between the small guys versus the big
17 guys, whilst you're targeting a 5.9 percent nationally in
18 the aggregate.

19 I believe that MACPAC has suggested this in the
20 past, and I'd like to see us bring it back in the next
21 cycle.

22 Second point, supplemental benefits. I want to

1 follow on what Stacie just said about really analyzing the
2 value prop of those benefits, because the 106 percent fee-
3 for-service metric is influenced by rebates for
4 supplemental benefits. And I just want to emphasize that
5 many MA beneficiaries join MA because they need help with
6 dental, vision, transportation, OTC drug card, food in
7 return as a tradeoff for the network adequacy issue that
8 Stacie highlighted.

9 So CMS has actually analyzed this in great depth,
10 has encouraged plans to push forth by giving plans
11 flexibility on this. So let us look at analyzing the value
12 prop and the fact that they're able to manage the A and B
13 cost at 83 percent, you know, I think, you know, really
14 attests to the efficiency while providing much needed
15 valuable benefits for MA beneficiaries. I look forward to
16 continuing the dialogue in the next cycle.

17 And the third point, I believe there are two
18 parallel universes that play here. First, fee-for-service
19 is based on procedure codes, which offer little incentive
20 for providers to quote more diagnosis codes. They're
21 necessary to justify providing a service. It's just not in
22 their DNA. I've spoken to many doctors about this. MA

1 plans are based on diagnosis codes. So MA plans have
2 financial incentives to capture diagnosis codes accurately,
3 both to reflect the care costs, the higher care costs in
4 the premium, and more importantly, to manage care, to build
5 a longitudinal care profile to help them manage costs, and
6 that's why they're able to provide A and B costs at 83
7 percent.

8 So, since MA is expected to exceed the 51 percent
9 threshold this year, you know, and will likely increase
10 more given support that the program has on both sides of
11 Congress, could MedPAC analyze the visibility of
12 recommending that we change fee-for-service to a diagnosis-
13 based system in a future cycle?

14 Thank you.

15 MS. KELLEY: Amol?

16 DR. NAVATHE: Thanks, Dana.

17 Luis and Andy, fantastic work, as usual.

18 Obviously, a super, super important topic here.

19 So I'm going to try, at Mike's urging, to be
20 briefer than longer and try to make five points relatively
21 briefly, as fast as I can.

22 So, first, I think it's pretty clear that the MA

1 program is offering a lot of value. I mean, people are
2 voting with their feet in terms of enrollment. It's also -
3 - because of the way it's financed and the flexibilities
4 that Kenny and others have highlighted; I think it's an
5 engine of innovation that actually spills over to other
6 aspects of health care as well. So I think we could do
7 better to acknowledge some of those pieces where MA is
8 actually stimulating some benefits that are even spilling
9 over in other areas.

10 Second point, I definitely simultaneously
11 subscribe to that, to the idea that there's a tremendous
12 opportunity for efficiencies, broadly speaking, within the
13 MA program. I think there's also an equity effect, if you
14 will, in a sense, perhaps not the traditional sense of the
15 word, but in the chapter and other Commissioners have
16 highlighted that there's this \$2,050 difference, if you
17 will, in the benefits that fee-for-service benes are
18 getting. And given the network adequacy and other reasons,
19 there are reasons that some beneficiaries have an interest
20 to be in fee-for-service or it's better for them to be in
21 fee-for-service, and because of this parity issue, if you
22 will, we're effectively penalizing them. And so I think we

1 should be mindful, and I think that's probably one of the
2 strongest reasons to think about why there should be some
3 parity between how we finance MA versus fee-for-service.

4 A third point, I think you've highlighted in the
5 chapter. I think it's worth noting that in the initial
6 statute that established MA program, that the initial
7 payment rates were 95 percent of fee-for-service. So there
8 was a thought, at least in the origination, that this
9 program should generate efficiencies for the federal
10 government and the taxpayer.

11 Fourth point, I think the supplemental benefits
12 point is obviously super important because it clearly does
13 offer value, as Kenny pointed out, and I think it's a
14 driver for many beneficiaries to join the program.

15 At the same time, there's a definite lack of
16 data, and I think there's also incentives in the way the
17 supplemental benefits are financed and how they're actually
18 delivered to provide benefits through mechanisms like cost
19 sharing, like supplemental benefits that aren't premium
20 reductions and such that allow MA plans to benefit from
21 them. And so I think there's a lot more to do there, and I
22 think what I would say simply is that I strongly support

1 the work that we've been doing on standardized benefits as
2 a way to try to address that going forward.

3 Fifth point I want to say is I also support the
4 efforts to try to improve competition, and I think some of
5 this touches on stars. Some of this touches on other
6 program -- broad MA program operations and rules around how
7 consolidation functions, because I think it is important
8 that we recognize.

9 I was very struck in the reading materials around
10 the concentration of MA program, and I think if we truly
11 believe that competition is beneficial, which I think the
12 whole idea of having a private market for Medicare in some
13 sense is that it is coming from that thesis, then I think
14 we should ensure and do our best to provide guidance around
15 how we can make that market more competitive.

16 Thanks.

17 MS. KELLEY: Robert.

18 DR. CHERRY: Yes. Thank you. It's good to know
19 that we have just until Monday.

20 [Laughter.]

21 DR. CHERRY: One important point -- and maybe I
22 might be just a little bit too sensitive about this, but,

1 you know, we have a couple of sentences that talk about
2 coding intensity leading to either excess payments or
3 inflated payments. You know, the implication of that is
4 that there may be billing improprieties, and I could very
5 overreading that, but that's sort of the way I take it.
6 And if I'm taking it that way, others may be as well. We
7 may want to soften the language a little bit.

8 One suggestion, because I do like Mike's
9 suggestion about, you know, coding differentials, we could
10 say something like, you know, there are coding
11 differentials that lead to payments that are unfavorable to
12 target. In this way, "coding differentials" could mean a
13 wide variety of things, not necessarily billing
14 improprieties.

15 Regarding the delegated model, a couple of
16 comments. I wonder if it's related to what I just
17 mentioned about coding intensity. In the delegated model
18 to various physician groups, for example, they don't see it
19 as coding intensity. They see it as coding and
20 documentation improvement, whether it's training and
21 education, within the context of billing regulations to be
22 able to document and code and bill appropriately. And for

1 them it's not necessarily payment excess; it's revenue
2 capture. So there's a different kind of perspective that I
3 just wanted to mention.

4 But with that revenue capture, it does allow them
5 to reinvest in the program, to allow for them to grow their
6 MA programs and provide supplemental services like dental,
7 hearing, and vision as well.

8 The other thing, just to mention what Jaewon had
9 commented on, is that, you know, those coding and
10 documentation efforts also translates into accurate data
11 which are used by those delegated models for performance
12 improvement activities and also measuring, you know,
13 quality.

14 The other thing regarding the delegated models is
15 that often MA is actually viewed as part of a population
16 health program, and so I'm a little concerned about, you
17 know, removing the high-risk assessments just to reduce
18 costs, because those high-risk assessments may actually be
19 important for risk adjustment methodologies, for
20 identifying high-risk populations, targeted performance
21 improvement activities, and improving the overall quality
22 of care since, again, a lot of delegated models do view

1 this as a population health initiative.

2 So I don't exactly understand what the downstream
3 effects are of actually removing that, including, you know,
4 revenue capture that could lead potentially to other
5 supplemental benefits for the benefit of the beneficiary as
6 well.

7 So, personally, you know, I would pull that
8 recommendation, but, you know, that's up to others as well,
9 just simply because I don't understand the downstream
10 effects of that.

11 And then, finally, just sort of related to this
12 coding intensity term, there's a disconnect between
13 incomplete data yet we're saying there's coding intensity.
14 So if there's coding intensity, then we should have data on
15 dental services, vision, you know, as well as hearing,
16 because somebody must be seeing the patient, documenting,
17 coding for it, generating revenue as a result of that. I
18 can understand how there's no visibility around gym
19 memberships, but some of the other services around
20 supplemental benefits must be there. And, you know, as far
21 as MedPAC, we may be limited in terms of doing any type of
22 tracer methodology, because it's been suggested in the

1 past, but perhaps a recommendation to CMS that, you know,
2 limited samples of selected MA plans, just to understand
3 how the data flows from the chart to billing codes, how the
4 MA plans capture those billing codes, and how that's pushed
5 out or not pushed out so that we can capture that on the
6 back end I think would be critically important. MedPAC
7 staff may not have the ability to look at primary source
8 data like electronic medical records, for example.

9 So those are, you know, several of my comments
10 related to all this stuff. Thank you. But, otherwise, you
11 know, really great work with the document.

12 MS. KELLEY: Cheryl?

13 DR. CHERNEW: I think Cheryl is last.

14 MS. KELLEY: Yes.

15 DR. DAMBERG: Okay, the pressure's on. I have to
16 be quick.

17 So in terms of the coding intensity -- I'm
18 looking at Slide 17 -- I definitely support the first two
19 in terms of removing the health risk assessment and the two
20 years of MA and fee-for-service diagnostic data. But I was
21 kind of surprised that we are not including eliminating the
22 chart review, which I would support.

1 Two, regarding supplemental benefits, I
2 wholeheartedly support and am glad there's language in
3 there about obtaining data on the use of supplemental
4 benefits. That may take time to emerge, so building on
5 Stacie's comment, I think there are things that MedPAC
6 could be doing in terms of interviews with beneficiaries to
7 find out more about those benefits, how they're being used.
8 I don't know if there's some type of secret shopper kind of
9 work that could be done here, but I'd support that kind of
10 work.

11 I'm going to pile onto Marge's passion and what
12 she said about just kind of reminding people what we're all
13 about in MA and what we're trying to achieve, because I
14 think, you know, this beast or this animal or whatever you
15 want to call it, has morphed. And the question is: Is it
16 what we want it to be? And how do we remind people what we
17 want it to be?

18 And so, again, building on some of David's
19 comments around SNPs, you know, I think it's really
20 important, especially given the higher margins in that
21 space, and that's where the growth opportunity is, is to
22 really understand what's going on in that space and whether

1 that's, you know, delivering better value to that subset of
2 beneficiaries. I think we really don't know what's going
3 on in that space.

4 I really liked Greg's comment, especially about
5 denials and thinking about ways to, you know, reduce
6 administrative hassles in the system as it kind of
7 dovetails into our conversations about workforce.

8 DR. CHERNEW: Okay. I was going to summarize. I
9 am not going to because of where we are time-wise. There
10 will be a chapter that will be sent out. There will be
11 very, very short turnaround. There will be some changes to
12 the language. There will be some changes not to the
13 language -- some things that are not changed in the
14 language. But all of this is actually quite useful as we
15 go forward in how we think about this.

16 So I think with that, let's take, just as we do
17 this to our staff, let's just take a two-minute break,
18 maybe three, and just come back right away, and we're going
19 to jump into another topic that I think is going to
20 generate a ton of interest, which is behavioral health.

21 [Recess.]

22 DR. CHERNEW: All right. We're back. I think

1 one of the topics that has gotten increasing attention
2 across the board in the country, including in the Medicare
3 program, is issues of behavioral health. It goes without
4 saying that we have a lot of challenges in the behavioral
5 health space in the country, and that extends to Medicare.
6 So I'm going to turn it over to Betty to discuss what was a
7 congressional request on outpatient behavioral health
8 services. Betty.

9 DR. FOUT: Thank you. Good afternoon. In this
10 presentation, as part of a congressional request, we are
11 going to discuss Medicare clinician and outpatient
12 behavioral health services, and we would like to thank
13 Ledia Tabor for her valuable contributions, first of all.

14 As a reminder, a PDF of these slides is available
15 from the webinar's control panel on the right side of your
16 screen.

17 In January 2022, the Chairman of the Committee on
18 Ways and Means requested that the Commission conduct an
19 analysis of behavioral health services in the Medicare
20 program. The request has three components. First is to
21 update the Commission's prior work on trends and issues in
22 inpatient psychiatric care for beneficiaries. Second is to

1 describe the utilization of outpatient behavioral health
2 services, including tele-behavioral health services, and
3 the characteristics of beneficiaries using them. And
4 third, to the extent possible, is to describe the use of
5 behavioral health services by beneficiaries enrolled in
6 Medicare Advantage.

7 Late last September, we presented on inpatient
8 psychiatric care under Medicare and received feedback from
9 Commissioners. In this presentation, we address the second
10 and third components related to clinician and outpatient
11 provision of behavioral health services. We anticipate
12 that these analyses and the previously presented materials
13 will result in an informational chapter in the June 2023
14 report to Congress.

15 Medicare covers a range of behavioral health
16 services. These are discussed more fully in your paper.

17 Last September, we presented on psychiatric
18 hospitalizations, which are covered under Medicare Part A.
19 Today, we discuss clinician and other outpatient behavioral
20 health services covered under Medicare Part B.

21 To identify Part B behavioral health services and
22 the beneficiaries who received those services, we selected

1 records from the fee-for-service claims data based on
2 meeting at least one of three criteria: the presence of
3 behavioral health conditions determined from diagnosis
4 codes on the claim, receipt of behavioral health services
5 such as psychotherapy or partial hospitalization, and
6 provision of services in certain behavioral health-related
7 locations such as community mental health centers or
8 psychiatric treatment facilities. We include Part B
9 behavioral health services provided by hospital outpatient
10 departments and other facilities, as listed on this slide.

11 In 2021, 4.9 million beneficiaries received Part
12 B behavioral health services. They represented 16 percent
13 of the fee-for-service population. This percentage has
14 been consistently 16 percent over the last few years.

15 Total spending on these services in 2021 was \$4.8
16 billion. This includes both in-person and tele-behavioral
17 health services. Spending per beneficiary was \$981 and has
18 also been stable until recently. It rose by 11 percent
19 between 2020 and 2021, which likely reflects increases in
20 payment rates for E&M visits that went into effect in
21 January 2021.

22 Medicare beneficiaries receiving Part B

1 behavioral health services were amongst the most vulnerable
2 and costly. In these charts, the top, blue bars represent
3 Medicare fee-for-service beneficiaries who received any
4 Part B behavioral health services in the year. The bottom,
5 pink bars represent all other Medicare fee-for-service
6 beneficiaries.

7 The top bars on the chart on the left show that
8 beneficiaries receiving behavioral health services were
9 much more likely to be low income compared to other
10 beneficiaries. They were also more likely to be disabled,
11 as shown in the bottom bars. On the right, we show that
12 per capita Medicare Part A and B spending for those
13 receiving behavioral health services were two and half
14 times higher than for all other beneficiaries. Per capita
15 Medicare Part D prescription drug spending for these
16 beneficiaries was nearly twice as much as for other fee-
17 for-service beneficiaries.

18 Beneficiaries receiving behavioral health
19 services also were more likely to be female, younger, and
20 have higher risk scores compared to other fee-for-service
21 beneficiaries.

22 In 2021, Part B behavioral health spending for

1 the treatment of depression was higher than for any other
2 behavioral health condition. Over \$1.4 billion was spent
3 on the treatment for depression, as shown in the top bar of
4 this figure. This represented 31 percent of all Part B
5 behavioral health spending. Treatment for anxiety and
6 schizophrenia composed the next largest shares at 15 and 14
7 percent, and spending for substance use disorders was \$540
8 million dollars or 12 percent of behavioral health
9 spending.

10 On this slide, we report on the types of Part B
11 behavioral health services provided to Medicare fee-for-
12 service beneficiaries. To avoid double counting the volume
13 of services, we include only behavioral health services
14 paid under the physician fee schedule and exclude other
15 outpatient payments on this slide.

16 As shown in this table, psychotherapy and E&M
17 visits for treating behavioral health conditions accounted
18 for the majority of spending on behavioral health services,
19 over 70 percent when combined. Beneficiaries receiving
20 psychotherapy tended to use more of it. As shown in the
21 last column of this table, psychotherapy volume was 11.9
22 compared to 4.2 for E&M visits for behavioral health

1 conditions. Other behavioral health services include
2 psychiatric evaluations, partial hospitalizations, and
3 behavioral health integration services. Your paper
4 contains more detail on the use of these other services.

5 Per the congressional request, we examined
6 utilization of behavioral health services by Medicare
7 Advantage enrollees. We had previously concluded that the
8 accuracy of the encounter data was not yet sufficient for
9 comparing MA and fee-for-service utilization, and that
10 limitation continues to this day. However, while we cannot
11 with certainty compare the volume of behavioral health
12 services between MA and fee-for-service, we believe we are
13 able to determine whether MA enrollees received some
14 behavioral health services.

15 This figure shows the percent of beneficiaries
16 using each type of behavioral health service after applying
17 a similar strategy as used for our fee-for-service
18 analysis. The bars represent the percent of fee-for-
19 service and MA beneficiaries using each service and the
20 leftmost bars show that 17 percent of MA enrollees received
21 behavioral health services, which is very similar to 16
22 percent among fee-for-service beneficiaries. The

1 percentages were also similar between MA and fee-for-
2 service beneficiaries across the various types of services
3 shown in the figure.

4 We switch now to substance use disorders among
5 fee-for-service beneficiaries. We had reported on an
6 earlier slide that over half a billion dollars were spent
7 on the treatment of substance use disorders under Medicare
8 Part B. This figure shows that, conditional on the fee-
9 for-service population, the number of beneficiaries treated
10 for alcohol use, the top blue line, and other substance use
11 disorders, the bottom white line, has declined while
12 treatment of opioid use disorders, the middle red middle
13 line, has grown, most notably since 2019.

14 This growth may even be understated since studies
15 have reported that older adults are at higher risk for
16 undiagnosed and untreated substance use disorders. The
17 studies find that older adults are less likely to be
18 assessed and treated compared to younger adults due to
19 greater difficulty in screening related to cognitive
20 impairment and misattribution of symptoms to the aging
21 process, among other reasons.

22 To address the growth in opioid use disorders, as

1 of January 1, 2020, Medicare Part B began covering a bundle
2 of services to treat opioid use disorders. This bundle
3 includes provision of medication-assisted treatment,
4 counseling, and therapy. Thus far, use of opioid treatment
5 programs is low, around 40 thousand beneficiaries, but
6 take-up has increased by 27 percent in 2021, compared to
7 the year before. Spending on OTP services was \$252 million
8 in 2021.

9 During the presentation on inpatient psychiatric
10 facilities in September, Commissioners expressed interest
11 in learning more about the continuum of behavioral health
12 services, both prior to and following a psychiatric
13 hospitalization. We expect that beneficiaries needing
14 psychiatric hospital-level care would have received other
15 medical services prior to the stay and would require
16 substantial follow-up after the stay.

17 We identified psychiatric hospitalizations that
18 began and ended 2018. We searched the Medicare claims for
19 health care services that occurred in several time frames
20 before and after the IPF stay. We identified emergency
21 department visits that did not result in a direct inpatient
22 admission, acute care inpatient hospitalizations, visits by

1 behavioral health practitioners, and partial
2 hospitalizations.

3 On this slide, we show the utilization of these
4 services in the 7 and 30 days before the IPF stay. The
5 figures in your paper includes additional services and time
6 frames. The blue bars represent the percent of IPF stays
7 with a particular service in the 7 days prior to IPF
8 admission and the pink bars represent the same percentage
9 for 30 days prior.

10 We found relatively high rates of ED visits and
11 acute care inpatient hospitalizations prior to the IPF
12 admission. ED visits occurred for 45 percent of IPF stays
13 in the 30 days prior to IPF admission. We found lower
14 rates of visits with behavioral health practitioners and
15 partial hospitalizations prior to IPF admission.

16 This figure shows the use of services in the 30
17 days following the IPF stay. Again, the figures in your
18 paper includes additional services and time frames.

19 We found that visits with behavioral health
20 practitioners occurred in the month following the IPF
21 discharge for only 30 percent of stays. A partial
22 hospitalization followed the IPF stay 9 percent of the

1 time. Emergency department visits occurred following the
2 IPF discharge for a quarter of stays.

3 This relatively high rates of emergency
4 department use and acute care inpatient hospitalizations
5 and the relatively low rates of visits with behavioral
6 health clinicians suggest that many of these patients may
7 not be receiving effective, well-coordinated behavioral
8 health care.

9 We now turn to the clinicians who are providing
10 behavioral health care.

11 This figure shows the volume of Part B behavioral
12 health services provided to Medicare fee-for-service
13 beneficiaries stratified by the most common clinician
14 specialties.

15 We observed shifts in the clinicians who provided
16 these services. The top blue line of this figure shows
17 that psychiatrists provided the most volume in all years,
18 but their volume has declined over time. Over the same
19 period, there was an increase in the volume of behavioral
20 health services provided by nurse practitioners and
21 physician assistants, as shown in the bottom white line.

22 Tele-behavioral health grew rapidly in 2020 and

1 continued to grow in 2021. The share of Part B behavioral
2 health services spent on tele-behavioral health grew from 1
3 percent in 2019 to 28 percent in 2021. In contrast,
4 overall telehealth declined in 2021, though remained higher
5 than pre-pandemic levels, as will be discussed in a
6 presentation following this one.

7 Tele-behavioral health tended to be used in the
8 treatment of depression, anxiety, trauma, and bipolar
9 disorders and was less commonly used for schizophrenia and
10 substance use disorders.

11 We now discuss the beneficiaries who use tele-
12 behavioral health care.

13 Sixty-three percent of beneficiaries who received
14 behavioral health services in 2021 received only in-person
15 behavioral health care. Twenty-two percent received both
16 in-person and tele-behavioral health care, and 15 percent
17 received only tele-behavioral health care. We are
18 referring here to behavioral health services only. Any of
19 these beneficiaries may have received in-person or virtual
20 non-behavioral health care during the year.

21 Beneficiaries receiving any tele-behavioral
22 health tended to be female, younger, low-income, live in a

1 metropolitan area, and have a lower risk score compared to
2 those receiving in-person behavioral health care. They
3 also tended to spend less on Medicare Part A and B
4 services, but they spent more on Part D prescription drugs.

5 Beneficiaries who used only tele-behavioral
6 health had the lowest risk scores and the lowest Medicare
7 Part A and B per capita spending.

8 Similar to the findings on beneficiaries, there
9 was substantial growth in the share of behavioral health
10 clinicians providing telehealth to Medicare fee-for-service
11 beneficiaries. In this figure, the percent of clinicians
12 providing in-person only care is indicated by the blue part
13 of the bars, the percent providing both in-person and
14 telehealth is indicated by the red, and the percent
15 providing only telehealth is indicated by the green.

16 The vast majority of the clinicians provided only
17 in-person care in 2019. In 2020, high percentages of
18 clinicians delivered some telehealth services, which
19 continued into 2021. But as shown in the top green
20 sections of the bars, there was notable growth in the
21 percentage of clinicians delivering only telehealth
22 services in 2021. These clinicians did not provide any in-

1 person services during the year.

2 It will be important to monitor the trends in the
3 share of behavioral health clinicians who provide
4 telehealth-only services as another aspect of assessing
5 access to care.

6 As next steps, this paper will be combined with
7 the analysis on psychiatric hospitals that was presented in
8 late September 2022. We anticipate reviewing the combined
9 chapter during a spring presentation.

10 For discussion today, we would like Commissioners
11 to comment on whether any clarifications or further
12 investigations are needed for this particular paper, and
13 whether there is any additional guidance for us to consider
14 in putting together the June 2023 chapter.

15 I'll now turn it back to Mike.

16 DR. CHERNEW: Great, Betty. That was terrific.
17 This is a really important topic.

18 Dana, we will go through the queue, and if I have
19 this right Lynn is the first one in it. Lynn.

20 MS. BARR: I hit the buzzer. All right. Thank
21 you for a terrific report. I think this investigation into
22 behavioral health is really, really helpful and very eye-

1 opening.

2 I have a couple of clarifying questions, or a
3 little more information I'd like to see. We were looking
4 at rural versus urban utilization of these services. There
5 has always been concern about the access issues in rural
6 communities to that type of care and the privacy issues.
7 So if you go to see a behavioral health or psychologist or
8 something in a rural community, by 1:00 everybody knows,
9 you know. So there is no privacy when you're in a really
10 small town.

11 And so I'm wondering if we could look a little
12 bit at some of the access issues. One of the things I'm
13 concerned about is when we look at rural versus urban
14 utilization of these services, they look like they're about
15 right, you know, compared to the populations. But then you
16 look at opioid deaths, so specifically around substance use
17 disorders, and you look at opioid deaths in rural
18 communities versus urban communities, and there are huge
19 differences. I mean, the opioid pandemic hit rural areas
20 very hard. So I think you'll see more disparities if you
21 put that in the context of the incidence and deaths. So if
22 we could take a look at that, that might be a little bit

1 more alarming than is seen in the data right there.

2 The other question I had was about the role of
3 these commercial organizations in telehealth particularly
4 for behavioral and mental health, and I believe I just read
5 an article in the last week about -- and you may know this,
6 the one I'm talking about -- about an organization that
7 basically was overprescribing drugs. So I'm curious, you
8 know, you've got these 13 percent of visits which are only
9 telehealth. I'm guessing those are those companies, you
10 know, to some extent. So I'm just wondering about this
11 cottage industry that's happening out there and what is the
12 impact of them, and how does all that fit together. And
13 specifically as we look at the face-to-face role, which,
14 when that does come -- so now you have to see that provider
15 face to face at least once before initiating therapy, how
16 is all that going to play out? And I'll reserve further
17 comments for Round 2. Thank you.

18 MS. KELLEY: Jonathan.

19 DR. JAFFERY: Thanks, and thanks, Betty. I can't
20 emphasize enough how important this topic is, and it's a
21 great chapter. There's just a wealth of information that
22 we haven't really thought too much about before.

1 Just briefly, and Lynn, you just mentioned this
2 thing about those being the big companies. It would be
3 good to know that stuff, but I think there are quite a
4 number of mental health providers that have chosen to be
5 fully online, so we may be surprised.

6 Can you go to Slide 10 for my Round 1 question?
7 You know, I don't think it's much of a surprise probably to
8 any of us that we see opioid use disorders go up, but I was
9 surprised to see alcohol use disorders go down. I think we
10 know that there's been, that Medicare age, older population
11 has tracked the general population in terms of increased
12 drinking, and we saw a lot of that in COVID.

13 So it just makes me question what's happening.
14 Is there something you think in the data or something else
15 we're not capturing? It seems very counterintuitive to me
16 that that would go down. It's not a zero-sum game with
17 opioids. Do you have any thoughts about that?

18 DR. FOUT: These are claims that we're looking at
19 and the diagnosis on the claim, so I presume it's possible.
20 What I'm presuming is that if you have both the opioid use
21 disorder and alcohol disorder you might not show up twice.

22 DR. JAFFERY: Gotcha, and that may be. That may

1 be something because, yeah, I think it's true that most
2 people who abuse opioids have been abusing alcohol too.
3 That makes sense. Thanks.

4 MS. KELLEY: Scott.

5 DR. SARRAN: Yeah, excellent work. In the
6 category of things I think we'd like to see at some point
7 in time, as a clinician, thinking simplistically, I parse
8 the broad population of beneficiaries receiving behavioral
9 services into the following categories that might be a
10 useful taxonomy. One is depression and anxiety. The
11 second is schizophrenia, schizoaffective and bipolar
12 disease. Some lump those and call it "serious mental
13 illness." The third is substance use disorder. And fourth
14 would be dual diagnosis, meaning any of the others plus
15 substance use.

16 I think if we're reasonably easily able to parse
17 those out, looking at the data of the services received, et
18 cetera, and particularly looking at some of the things that
19 point at opportunities for improvement, such as the care
20 received or not received before and after an indexed
21 hospitalization, may be very informative.

22 MS. KELLEY: Larry?

1 DR. CASALINO: Was that me, Dana?

2 MS. KELLEY: Yes.

3 DR. CASALINO: Okay. Two quick points. One is I
4 think the rate of 30-day rehospitalization for, I guess,
5 any reason after an inpatient hospitalization for a
6 psychiatric or behavioral health reason was 18 percent. Is
7 that right? I think the data shows 18 percent
8 rehospitalization rate.

9 DR. RILEY: 25 [off microphone].

10 DR. CASALINO: Was it 25?

11 DR. RILEY: [Nodding affirmatively.]

12 DR. CASALINO: Okay. Maybe just to give, I
13 think, some context, whatever the number is, it might be
14 useful -- you know, what's the rehospitalization rate in
15 Medicare now after admission for any cause or -- I think
16 it's still pretty high, right? So some baseline would be
17 helpful to show if this is a lot higher or if it's a lot
18 lower.

19 The second point is, you know, access via
20 counting, like did you have at least one behavioral health
21 service, may not mean that much, because in general I think
22 one behavioral health visit isn't likely to be very useful

1 to people. And so I'd be interested in knowing, you know,
2 how many visits after -- for people who had a visit, how
3 many more did they have? And what I have in mind really is
4 -- when I was in practice, it was often hard to get people
5 to see a behavioral health specialist, I found. Some
6 people wanted to, but a lot didn't. And it made a
7 difference if I could say, "I'm going to send you to Joan
8 Smith. I've known her for years. She's really good." A
9 lot of people are particularly horrified at the idea of
10 seeing a psychiatrist. "You can trust her. She'll get
11 back to me," blah, blah, blah. And that increased the
12 likelihood that they would actually go. As opposed to in
13 those days -- and I'm not sure what it's like now -- the
14 Medicare Advantage plans would by and large contract with
15 these behavioral health companies and the best I could tell
16 a patient was, "Call 1-800" so-and-so "and you'll get
17 somebody." I couldn't say, "You're going to see Joan
18 Smith, and she's really good," and so on and so forth.

19 That seemed to me not very desirable, although
20 there's a lot of problems now with access in fee-for-
21 service Medicare as well, I realize.

22 So some information on the extent to which

1 Medicare -- how Medicare Advantage provides behavioral
2 health, and there are potential advantages to contracting
3 with companies that specialize in that. So I'm being very
4 general, but I think more information on that, if there's
5 any data on how well it works, what the effects are and
6 utilization and so on. I think we're missing a lot
7 potentially if we don't have any information at all about
8 Medicare Advantage and contracting out behavioral health
9 care to these companies.

10 MS. KELLEY: Cheryl -- oh, yes, Lynn, I'm sorry,
11 go ahead.

12 MS. BARR: Just to your point about the services
13 they're counting, I was a little concerned about SBIRT
14 being counted, and I'm not sure how widely used SBIRT is
15 today. But it's something that's easy to bill for, and I
16 worry that it's like, oh, I had a physical, and you
17 mentioned something, and, you know, so like a one-time
18 SBIRT claim does not necessarily mean this patient has a
19 significant issue. And I am a little concerned about how
20 using SBIRT might confound your data.

21 Thank you.

22 MS. KELLEY: Cheryl.

1 DR. DAMBERG: Thank you. This is a really
2 interesting chapter, and thanks for all the hard work
3 putting it all together.

4 I have two questions. In terms of the high opt-
5 out rate, do we understand why that's happening? Is it
6 because they can get paid more elsewhere? They can go
7 private pay? I don't know how much we actually know about
8 that space. Is it because Medicare's payment rates are too
9 low? I don't know. So I think if there were something
10 that could be added to help provide some context, that
11 would be helpful.

12 MS. KELLEY: I'll jump in here. I think we could
13 definitely add some context on that. This has historically
14 been the specialty that has the highest opt-out rate among
15 providers. It's not new. And I think actually
16 psychiatrists are much less likely to participate in any
17 insurance plan than other providers. So we can certainly
18 add more context to the paper if that would be helpful.

19 DR. JAFFERY: So my wife's a therapist, and so
20 one thing is exactly -- they tend not to -- often will not
21 accept insurance. My wife's practice actually does. But
22 another big part of it is -- there's a couple. One is the

1 documentation, and I think a lot of therapists feel that
2 using insurance forces them to put a specific diagnosis,
3 and they often don't want to do that for a variety of
4 reasons. And so I think that's a big driver that doesn't
5 probably exist for the rest of us clinicians.

6 DR. DAMBERG: Yeah, that's helpful. But I do
7 think if we can add some more context there, that would be
8 great.

9 The other question that I had -- I'm looking at
10 the shift of, say, more psychiatrists shifting to only
11 providing telehealth -- is: Do we know anything about
12 those providers? And I'm thinking are these more likely to
13 be physicians who were in like solo practice previously,
14 not part of health systems? And so, you know, during the
15 pandemic they closed down their offices, moved home, and
16 they're just doing it from their house. You know, what is
17 it that we could learn to try to --

18 DR. FOUT: We could definitely look into more of
19 who those clinicians are.

20 DR. DAMBERG: Yeah, because I think the PECOS
21 data could help there.

22 MS. KELLEY: Greg.

1 MR. POULSEN: Thanks. My question is sort of at
2 least focused on Slide 14, and as we look at that
3 information, I wondered to what extent we have looked at
4 organizations that have a big focus on mental health
5 integration where primary care docs, internists, and family
6 practitioners are doing bigger and bigger chunks of work
7 that historically would have been done by focused mental
8 health professionals. It may be difficult to get to for
9 some of the same reasons that Jonathan talked about. A lot
10 of times the diagnosis isn't made clear, although they're,
11 in fact, attempting to treat and oftentimes with oversight
12 from psychiatry.

13 Jaewon's organization is doing that. Mine is;
14 others are. And I don't know quite how to capture that,
15 but it seems like it's something that ought to be mentioned
16 since more and more folks are doing that.

17 So I guess the question is: Have we got a way to
18 -- do we have any insight into that? And do we have a way
19 to include that kind of dynamic that I think is increasing?

20 DR. FOUT: I think we could look into that. I
21 see what you're saying.

22 MR. POULSEN: Thank you. That would be great.

1 And I meant to begin by saying this is a terrific chapter.
2 I think it's great, and it's much needed.

3 MS. KELLEY: That's all I have for Round 1,
4 unless I've missed someone.

5 DR. CHERNEW: That's what I had, too, and so for
6 Round 2 I think we're going to start it off with Stacie.

7 DR. CASALINO: May I make a very quick point? I
8 might have missed this, but I'm not sure it's in the
9 chapter. There's a lot -- these are probably huge
10 underestimates of not just the degree of behavioral health
11 problems but amount of behavioral health care that's
12 provided. A lot of physician office visits are essentially
13 that, but the physician often won't code a psychiatric
14 code, be it depression -- or they may code fatigue instead
15 of depression and so on. I don't know if there's any
16 research that tries to quantify any of that, but it might
17 at least be worth mentioning, both an underestimate of the
18 amount of services given and probably a huge underestimate
19 of the amount of services given by primary care physicians,
20 you know, for what it's worth. It may be very good; it may
21 not be good at all.

22 So, yeah, I don't know if there's a way to get at

1 that, but it's a pretty big deal that it at least should be
2 mentioned, I think.

3 DR. NAVATHE: So, Larry, to that point, not
4 specifically the Medicare population, but my group awhile
5 ago and others have done some work using natural image
6 processing and such on the notes, and you can actually see
7 there's a large discrepancy between descriptions of
8 depressive symptoms and even noting a diagnosis of
9 depression and anxiety or something versus what actually
10 gets coded on the claim. So I think there is that
11 disparity. I don't know what it is in Medicare
12 specifically, but it definitely exists and it's sizable.

13 MS. KELLEY: So I have Stacie for the first Round
14 2 question.

15 DR. DUSETZINA: Thank you. Betty, great report.
16 I will say as a caveat I wrote an actual dissertation on
17 mental health services using claims, so I apologize in
18 advance.

19 [Laughter.]

20 DR. DUSETZINA: It will be easy, I promise. So I
21 also wanted to just say, like Cheryl, I also thought it
22 would be nice to add some context about behavioral health

1 providers like leaving all health insurance types not just
2 Medicare, so that it's really clear this is not just
3 underpaying for services. So I totally agree. I want to
4 just plus one on that.

5 I think one of the things I was wondering about
6 is a lot of the analysis focuses on just A and B, and so
7 much moves -- so much of how we treat behavioral health
8 mental health services is through the drug side. I
9 wondered if things would look different if you had a set of
10 analysis with A, B, and D. So like Slide 10 that Jon
11 brought up about the alcohol use disorder and that looking
12 like it was a little bit different, if you incorporated
13 medications used for each of those things as part of
14 capturing that, it might look kind of more as we would
15 expect if people are just substituting that from other
16 types of services. Maybe not, but, you know, it just seems
17 that that's kind of how we shifted to deal with mental
18 health workforce shortages and access issues as
19 medications.

20 And then the only other small -- oh, two small
21 points. One is for the prescription drug piece, I really
22 appreciated that piece. I did wonder if it was possible to

1 tease out how much brand versus generic spending, because
2 there's so many generics in this space, but it does seem
3 like there have been a few brands that have entered that
4 are really expensive, and that might just be nice to kind
5 of quantify.

6 The final one was a colleague was -- I've worked
7 on some work on the medication-assisted treatments. The
8 terminology has now moved there to medications for opioid
9 use disorder to get away from the concept that the
10 medications are assisting something, that instead the MOUD
11 should be kind of the terminology, if that's an okay
12 update. But excellent, excellent work.

13 MS. KELLEY: Lynn.

14 MS. BARR: Thank you. I was curious about a
15 couple of things. One of them is, as we're looking at
16 depression being, you know, the biggest piece of this, how
17 has that changed since we've done depression screening as a
18 quality measure that's a common measure? And so I'm
19 wondering, is this just being -- because we're now doing
20 PHQ -- what is it?

21 MULTIPLE COMMISSIONERS: 9s.

22 MS. BARR: -- 9s, on every patient that walks in

1 the door, you know, is that then causing an increase and
2 that could inform maybe future policy. So it's almost
3 actually a Round 1 thing.

4 My Round 2 comment is -- and I alluded to this a
5 little bit -- I'm very concerned about the face-to-face
6 rule and how that affects rural areas that do not have
7 access. And so if there's a way to get at that at all in
8 the data or to figure out -- because I believe that there's
9 a greater need for these services in rural than in urban
10 areas just based on, you know, what's happened in terms of
11 depths of despair. Yet I don't see parity in treatment,
12 you know, with that. So I'm worried that the face-to-face
13 rules just make it even harder for access and that we might
14 end up with a recommendation that would say that the face-
15 to-face rule for behavioral health really doesn't make
16 sense, and we need to think differently about it.

17 Thank you.

18 MS. KELLEY: David.

19 DR. GRABOWSKI: First, great chapter. Thanks,
20 Betty, for this work. For the Commission, I'm really
21 pleased we're focusing on this issue. This is super
22 important work.

1 Like our last session, I have just an additional
2 brief comment related to the coverage and care of dually
3 eligible beneficiaries. From the data Betty presented,
4 low-income Medicare beneficiaries who are largely duals are
5 much more likely to have behavioral health needs. I really
6 like the text you had on pages 9 and 10 where you detail
7 what Medicaid covers separate from what Medicare is
8 currently covering for these individuals.

9 However, I would like us to go even a step
10 further, and I believe the chapter would be stronger with
11 some additional information on where the gaps in coverage
12 for individual, these two sets of coverages. Yes, they
13 cover different services, but they don't really coordinate
14 very well for individuals with behavioral health needs.
15 There are some programs out there, one in Massachusetts. I
16 won't get into the specifics of it, but I do think there
17 are some opportunities to try to bridge that care. But I
18 think it's safe to say also that some serious gaps exist
19 for most of our kind of neediest beneficiaries.

20 So it would be nice to document those gaps. I
21 don't know if that happens in a text box or as part of the
22 existing discussion. And as part of that discussion, you

1 could also think about some of those policies and how they
2 integrate services and also how those policies are working
3 and often unfortunately not working for duals with
4 behavioral health needs, especially around enrollment and
5 access to service, spending, and outcomes to care.

6 Again, great work, but I think we could dig a
7 little deeper and really kind of the -- where a lot of the
8 beneficiaries with behavioral health needs sit and where I
9 think there are some serious gaps.

10 Thanks.

11 MS. KELLEY: Dana?

12 DR. GELB SAFRAN: Yeah, thanks. Adding my
13 appreciation for this really important work. I'm glad
14 we're doing it. And I'll just make three comments.

15 One, the findings that you share at the beginning
16 around higher spending for beneficiaries with versus
17 without behavioral health conditions is, you know, very
18 familiar from other insurance sectors and I think a really
19 rich place to pursue. I can share that, you know, when I
20 was in my role at BlueCross Mass, we surfaced this about a
21 decade ago, and yet I think it's still really not very well
22 understood what the mechanisms are, and, specifically, you

1 know, how much of the higher utilization that we're seeing
2 is because of patients with behavioral health conditions
3 who are presenting with somatic symptoms that just get
4 referred on for another visit with a specialist and then
5 another test and so forth as opposed to the behavioral
6 health conditions themselves potentially exacerbating the
7 likelihood of onset for chronic conditions or the worsening
8 of those conditions.

9 So all of that just really needs to be
10 understood, and I think with the data that we have, we're
11 in a great position to really try to understand what's
12 going on there and contribute importantly, and it has such
13 important policy implications and implications for practice
14 and for patients' well-being. So I'd really encourage a
15 deep dive there.

16 Two other comments. One, the data on lack of
17 follow-up, both lack of any -- you know, only 30 percent
18 having any kind of mental health visit after a hospital
19 stay and the high rates of emergency room use is, you know,
20 distressing but not surprising. I think that, too, has
21 been seen in every other sector.

22 One thing just to be aware of -- and I don't know

1 if this is true of Medicare rules, but I know that a lot of
2 commercial insurers who hold providers or plans accountable
3 for follow-up on behavioral health after a hospital stay
4 will count it as met -- and I think the HEDIS rules do
5 this, too, but I'm not certain so verify this -- will count
6 it as met if after discharge but before leaving the
7 facility somebody meets with the patient, which, you know,
8 just isn't real follow-up but it's just an important thing
9 to know as you're looking into this. But it just
10 underscores the importance of getting to better, more
11 robust, real quality measures for this aspect of care.

12 That leads to the final comment, which is, you
13 know, on tele-behavioral health, I think it's likely here
14 to stay, at least in the, you know, foreseeable future if
15 not in perpetuity. And we really have much more that we
16 need to understand about quality differentials that may or
17 may not exist. And also access, right? Is it helping with
18 access as much as think and hope? And that would be a
19 great thing. But are we trading off quality for access?
20 And just really understanding that I think is a very
21 important part of the agenda as we start to get into this
22 space.

1 Those are my comments, and thanks again for
2 starting us down this really important path. Great work.

3 MS. KELLEY: Jonathan?

4 DR. JAFFERY: Thanks. And, again, thanks. I
5 said before, this is such a great chapter on such an
6 important topic like others have said. I do hope that,
7 even beyond June, this is really just the start of the work
8 in this space.

9 A couple comments. I just wanted to emphasize
10 what Scott had mentioned in Round 1 around the different
11 categories. I think that is a thought, a good way to think
12 about it. That is a lot of how we sort of naturally
13 categorize it, with the one caveat being that -- and this
14 would be interesting to see -- that people with --
15 individuals with dual diagnosis are probably a much bigger
16 piece of the substance use disorder pie than people with
17 just the substance use disorders are -- is relatively
18 small.

19 I did have another thing, a second point. I had
20 another thought about the group of behavioral health
21 providers that are all telehealth, and there may be one
22 other thing that contributes to that different than other

1 clinicians is that the nature of their work is that they're
2 spending an hour face-to-face with somebody, often
3 reluctant to wear masks because it makes it a little more
4 difficult to have that therapeutic intervention, which may
5 be very different than those of us who would go into an E&M
6 visits for 15 minutes and where you could wear a mask and
7 have it not really limit the encounter in the same way. So
8 I think that might add to some reluctance too that want to
9 go to that environment and so, therefore, stick to virtual.

10 And the last thing I wanted to mention was, you
11 talk about -- in the chapter about the low take-up of
12 behavioral health integration services, despite the
13 evidence of the benefits of it in integrating primary care
14 and behavioral health care and including in ACOs, which is
15 very disappointing. I guess I'd like to -- I'd love to see
16 -- and this builds on actually Dana's comments about cost.
17 There might be some more that could be said here about what
18 that evidence is and really kind of drive home that there's
19 so many benefits to that, that particularly outside the
20 fee-for-service system where it's financially maybe not
21 that sustainable, it really doesn't have any downside.
22 It's -- the outcomes are better. It can lower costs.

1 That's been shown for a long time. It's a huge provider
2 satisfier.

3 And the other thing, Larry, you'd mentioned
4 stigma that also could help with -- it helps with stigma
5 because you're not referring somebody to some other place.
6 They're staying within their primary care space, and it's
7 not in -- which maybe works in a rural place too, where you
8 -- where it's very visible. So I'd love to see some more
9 emphasis on that and really sort of driving home the point
10 of just how useful that model is, because that's not new.

11 Thank you.

12 MS. BARR: So what we saw with a lot of our
13 providers is they just build CCM for BHI. So the two
14 programs are so similar in terms of -- they're just very
15 similar in terms of billing requirements, and most of these
16 patients have chronic conditions. And so, if they could
17 bill CCM on a patient instead of BHI, they would. So that
18 may be confounding the data some because, again, stigma.

19 MS. KELLEY: Scott.

20 DR. SARRAN: Yeah. Thanks again for the
21 excellent work.

22 I think when I look at Slides 12 and 13, in

1 particular, I think those are great flashlights that are
2 shining on big opportunities for improvement in terms of
3 early engagement -- early and sustained engagement of
4 people with behavioral health and substance use conditions.

5 This is a space where there's just such a huge
6 gap, particularly in the fee-for-service system between
7 what beneficiaries' needs are and the way the health care
8 system is configured to meet those needs.

9 It's also an area where MA should shine compared
10 to fee-for-service. There's just very little way you can
11 make fee-for-service a near-perfect system for people with
12 behavioral health conditions, but you can do that in MA.
13 The outcomes that we all want -- quality of life,
14 functional status, avoidance of hospitalizations being
15 perhaps the big obvious three -- each of those has an
16 antecedent key process measure or two that's been well
17 proven and treat depression, sustained adherence with long-
18 term antipsychotics, sustained engagement with substance
19 use treatments, et cetera. It's been proven what the
20 process measure needs to do.

21 And I would at least like to see us perhaps marry
22 some of this work to some of the MA work around what we

1 hold plans accountable for because, again, this is a space
2 where MA should just completely beat the fee-for-service
3 system in outcome and process measures. And, again, not to
4 reiterate too much our previous conversation, we're paying
5 enough to get what's important and what we want for our
6 beneficiaries. So we'll see if we can sync those up.

7 MS. KELLEY: Robert?

8 DR. CHERRY: Yes. Thank you. Great work. I
9 could tell you, behavioral health, it's not only an
10 important topic in my day job, but it also keeps me up at
11 night because it's a necessary service for the community
12 but also has its unique challenges as well as a specialty.

13 Just a couple comments related to the decline in
14 physician services and the fact that there are a number of
15 physicians that opt out of Medicare. I think, anecdotally,
16 several of us have communicated that there's probably a
17 strong private-pay model that's driving this. It would be
18 great to validate it, although I would acknowledge it's
19 probably difficult to really assess the total extent of
20 private pay in this particular specialty.

21 However, it's probably easier to assess who those
22 people are that are opting out, because if we can

1 understand that a little bit better, we may be able to
2 target interventions a bit better to at least reduce the
3 tide of people that may be going into private pay.

4 It's also nice that nurse practitioners are
5 taking up some of the gap, although, if I were to worry
6 about things, I would worry that they may also take on
7 private practice opportunities as well. So I think it's
8 something to monitor along with the physicians as well.

9 And then in terms of Part D -- and I hesitate to
10 bring this up since Stacie had such a deep expertise in all
11 of this. But, you know, one of the reasons why there may
12 be an increase in Part D patients and their leveraging of
13 telehealth services could also be the acuity issue too.
14 And there's probably a difference between administrative
15 risk scores and clinical risk scores, and there's a lack of
16 clinical risk scores within the specialty of behavioral
17 health. And I have a feeling that there's probably high
18 acuity that's driving and leveraging telehealth services
19 because it's easier to monitor them, more frequently that
20 way, and that they may have a higher need for prescription
21 services as a result.

22 So it would be nice at some point in time to

1 develop a clinical model to really kind of get a little
2 more sophisticated in understanding these patients a little
3 bit better.

4 Otherwise great work, and I'm looking forward to
5 the final report.

6 MS. KELLEY: Kenny?

7 MR. KAN: Yes. Betty, this is great work, very
8 rich data. I really enjoyed reading the chapter.

9 Just for pages 6, 10, 12, and 13, if the data
10 exists, would it be possible to show how MA differs from a
11 fee-for-service?

12 I'm especially also very intrigued by how access
13 plays into that. I suspect that a physician may be less
14 inclined to accept MA than fee-for-service. So I'd like to
15 see the data, you know, pass that out.

16 Thank you.

17 MS. KELLEY: Larry?

18 DR. CASALINO: It doesn't need to be emphasized,
19 but this really is an important topic. And, again, for
20 context, this might be put in. One of the important things
21 is -- I haven't seen data recently, but my memory is
22 something like it's been estimated that 30 percent of

1 visits to primary care physicians have a behavioral health
2 problem is either the real fundamental source of it or an
3 important source of the visit.

4 I don't know what's been published on that,
5 really, but as I mentioned, often those visits will not --
6 there will be no behavioral health diagnosis on those
7 visits.

8 So any kind of even references to the literature
9 or any kind of mention of that would be a problem, because
10 if you just -- I think the chapter is wonderful, but if you
11 read it, it actually looks like, well, there's really quite
12 a bit of use of behavioral health and probably quite a bit
13 of provision of behavioral health, but probably it's really
14 way underused, right? And, again, a test to that would be
15 if you've had one visit, how many more do you have?
16 Because it's hard for me to admit. It would be really a
17 super visit if one visit would take care of your behavioral
18 health problem.

19 But I think that -- and other things that could
20 be looked at in terms of how good is the access really and
21 how satisfied are patients with it, I don't know. There
22 must be questions about this in the current beneficiary

1 survey, but I actually don't know if there are -- or
2 similarly in the MedPAC survey, if there are any questions.
3 Maybe there could be, because this really is about as
4 important as anything, I think, and a few questions about
5 access to behavioral health services and satisfaction with
6 them or experience with them would be useful.

7 And then in the focus groups that MedPAC has,
8 some questions for the physicians about an MA and not an
9 MA, what kind of access can you get? If you need a
10 psychiatrist, can you get one and so on and so forth? I
11 think it would be incredibly illuminating, because I do
12 think if you talk to the average primary care physician
13 now, they'll actually -- maybe not in some places that have
14 integrated care, for example, but I think most of them feel
15 almost hopeless about it really. They know that their
16 patients need behavioral health services, but they don't
17 feel like they can really get them for them for whatever
18 reasons, insurance, workforce needs, networks, workforce
19 scarcity.

20 MS. KELLEY: That's all I have for Round 2 except
21 for Betty, and I'll go ahead and read her comment. Betty
22 says regarding Slide 12, utilization, 7 and 30 days before

1 the IPF stay, the ED visit with no hospitalization versus
2 the visit with behavioral health practitioners and the
3 suggestion that perhaps the ED visit could be prevented,
4 this is very important. The impact on the ED providers,
5 staff, and on the patients in the ED has a huge ripple
6 effect, because the ED is not always well prepared to
7 easily deal with behavioral health patients. So any
8 Medicare tools that could help address this would have an
9 impact far beyond the individual patient.

10 Anyone else have a Round 2 comment that I missed?

11 Oh, sorry, Amol. Okay.

12 DR. NAVATHE: This is hopefully very quick.

13 So, on Slide 6 -- and I apologize if this was
14 mentioned and I happened to miss it. So, when we're
15 showing the difference here between the total Medicare per
16 capita spending in those that -- beneficiaries that use
17 behavioral health services and presumably therefore have a
18 behavioral health condition versus those that don't, I
19 think one thing that would be helpful here is, in fact, if
20 we could shade in a sub-color within the blue that reflects
21 the spending on the behavioral health services itself. I
22 think, in part, to make it clear to the reader that

1 preponderance of the difference is not being driven by
2 behavioral health spending itself, but in fact, it's being
3 driven by other nonbehavioral health spending.

4 MS. BARR: On this point, a lot of that spending
5 is being skewed by the fact there are duals, predominantly
6 duals. So is there a way to also kind of normalize the
7 data? Because I don't know if they are duals because of
8 their behavioral health issues or the other way around.
9 But it does sort of confound the data a little bit, because
10 it's not really compared against -- it's drawing out a
11 whole large portion of the population.

12 DR. CHERNEW: Betty, did you want to -- you moved
13 like you were going to say something.

14 DR. FOUT: Oh. No, those were good suggestions.
15 I wrote it down.

16 DR. CHERNEW: All right.

17 So what's nice about this conversation is there's
18 really widespread agreement on a number of basic points,
19 how important it is. One of the points where I think
20 there's widespread agreement, which is more discouraging,
21 is how challenging the data work is, and that includes
22 overall issues with the data. That includes stuff that

1 we're probably going to have a challenge getting at with
2 the coding problems, for example. I think the MA
3 comparison-type work, I think is particularly important. I
4 think the opt-out questions about practitioners will feed
5 into our workforce set of activities.
6 I think that's all very important.

7 I am not sure if we will have to regroup to see
8 how far we can go down this space. I feel like there's a
9 lot of people that have spent time frustrated with some of
10 these particular data issues. I'm not sure we're going to
11 do natural language processing, a set of activities, but I
12 do believe that this is a remarkably important area and one
13 that is really challenging. And I believe strongly that
14 when there are beneficiaries that are in what I think CMS
15 would call "accountable relationships," that it is
16 important that they care for the beneficiaries' behavioral
17 as well as their physical health issues. And to the extent
18 that we can find ways to promote that, we certainly will.

19 But I will close with the broader point of
20 agreement, which is, Betty, this was outstanding work, and
21 people are very appreciative of it. So thank you very
22 much.

1 Any comments? Scott.

2 DR. SARRAN: Just one quick add-on question or
3 add-on comment is we were discussing in the earlier section
4 on MA, the dual SNPs. Those are the MA plans that
5 absolutely should stand out as stellar in their
6 performance. So that's something I think we're going to
7 keep in mind as we think about outcomes we measure and hold
8 people accountable. Fully integrated dual programs should
9 absolutely be hitting it out of the park in terms of
10 excellent outcomes compared to everyone else.

11 DR. CHERNEW: Okay. We're going to take -- let's
12 take a five-minute break, and we will be back to talk about
13 a topic which has some overlap with behavioral health but
14 certainly is much broader than that and one I think of
15 great interest and honestly one that I think Congress will
16 be grappling with over the coming years.

17 We have made -- not recommendations. We have
18 discussed policy options that involve time limiting sort of
19 some of these coverages for telehealth services. We saw
20 some of that, as was mentioned earlier, in the omnibus bill
21 through 2024 now. But I think this is an area where we
22 will be devoting considerable time to telehealth. So I

1 look forward to our return to discuss it.

2 Anyway, we'll be back in a minute.

3 [Recess.]

4 DR. CHERNEW: All right. Ledia, you are up.

5 Welcome back, everybody, for our last session of what I
6 think has been a very productive day. Ariel and Ledia are
7 going to talk to us about telehealth. So Ledia, go ahead.

8 MS. TABOR: Good afternoon. The audience can
9 download a PDF version of these slides in the handout
10 section of the control panel on the right-hand of the
11 screen. We would like to thank Corinna Cline for her work
12 on this paper and presentation. Today, we will discuss
13 Medicare telehealth policy for the second time this meeting
14 cycle with a focus on telehealth use and beneficiary and
15 clinician experiences.

16 First, we will review the requirements of our
17 mandated report on telehealth. Then we'll briefly review
18 Medicare's temporary expansions of coverage for telehealth
19 services during the PHE, the Commission's policy option for
20 covering telehealth after the PHE that was in our March
21 2021 report, and changes to telehealth policy since the
22 start of the PHE.

1 Next, Ariel will present an update on Medicare's
2 claims analysis of telehealth spending and use. Then I'll
3 summarize findings from our beneficiary and clinician focus
4 groups, and provide some updates on telehealth and program
5 integrity work.

6 At this meeting, we would like to get your
7 feedback on the material.

8 In the Consolidated Appropriations Act, 2022, the
9 Congress mandated that MedPAC submit a report by June 2023,
10 which should include four elements. First, the utilization
11 of telehealth services, and second, Medicare program
12 expenditures on telehealth, both of which pieces we will
13 review today.

14 Third, Medicare payment policy for telehealth
15 services and alternative approaches to such payment policy,
16 including for FQHCs and RHCs, which we discussed at the
17 Commission meeting in late September last year. Fourth,
18 the implications of expanded Medicare coverage of
19 telehealth services on beneficiary access to care and
20 quality, which we plan to discuss at this April's meeting.

21 Before the PHE, Medicare's coverage of telehealth
22 was flexible in MA, two-sided ACOs, and other payment

1 systems. However, coverage of telehealth was limited by
2 statute under the physician fee schedule because as we will
3 discuss later in the presentation, there are concerns about
4 its impact on spending and program integrity. Under the
5 fee schedule, Medicare paid for a limited set of telehealth
6 services provided to beneficiaries in rural areas in
7 certain settings, such as physicians' offices and
8 hospitals, with some exceptions.

9 As a result, use of telehealth was very low. It
10 accounted for less than 1 percent of fee schedule spending
11 in 2019. This low use was consistent with other payers.

12 To allow beneficiaries to maintain access to care
13 and help limit community spread of COVID-19 during the
14 public health emergency, Medicare temporarily expanded
15 coverage of telehealth under the fee schedule.

16 This table lists the key policy changes that
17 apply during the temporary coverage, which are described in
18 your chapter, so I will not go into detail now. In
19 summary, telehealth has been substantially expanded during
20 the PHE, including Medicare paying for telehealth services
21 received in patients' homes.

22 In our March 2021 report, we described a policy

1 option for covering telehealth after the PHE. Under this
2 option, Medicare would continue certain telehealth
3 expansions for a limited duration, such as one to two
4 years, after the PHE ends.

5 These expansions would include:

- 6 1. Paying for specified telehealth services
7 provided to all beneficiaries regardless of their location;
- 8 2. Covering additional telehealth services if
9 there is potential for clinical benefit; and
- 10 3. Covering certain telehealth services when
11 they are provided through an audio-only interaction, if
12 there is potential for clinical benefit.

13 Continuing these expansions for a limited period
14 of time would allow policymakers to gather more evidence
15 about the impact of telehealth, when combined with in-
16 person care, on access, quality, and cost. This evidence
17 should inform any permanent changes to Medicare's
18 telehealth policies.

19 Our policy option also calls for returning to
20 some of Medicare's prior telehealth policies, along with
21 establishing some additional safeguards.

22 First, Medicare should go back to paying the fee

1 schedule's facility rate for telehealth services. Second,
2 providers should not be allowed to reduce or waive
3 beneficiary cost sharing for telehealth services. Further,
4 there should be additional safeguards to protect Medicare
5 and beneficiaries from unnecessary spending and potential
6 fraud related to telehealth. Some of these safeguards that
7 the Commission has discussed in the past are listed on the
8 slide.

9 Since the PHE began, Congress and CMS have made
10 other changes to telehealth policies. At the end of 2022,
11 Congress extended the Medicare telehealth flexibilities for
12 two years until December 31, 2024.

13 Another change is that Medicare permanently began
14 covering tele-behavioral health services beneficiaries
15 receive at home. After 2024, an in-person visit must be
16 provided within six months prior to the initial telehealth
17 service. For subsequent mental telehealth services, there
18 is an annual in-person visit requirement; however, the
19 policy does not apply if the practitioner and patient agree
20 that the benefits of an in-person service are outweighed by
21 the risks and burdens.

22 Beginning in January 2023, CMS is requiring a

1 claims-modifier for audio-only services, which will allow
2 policymakers and researchers to study the impact of many
3 audio-only telehealth services. The proposal of an audio-
4 only modifier is consistent with the Commission's March
5 2022 recommendation to the Secretary.

6 And now Ariel will discuss the updated claims
7 analysis.

8 MR. WINTER: We used claims data from fee-for-
9 service Medicare to examine volume and spending on
10 telehealth services before and during the PHE. This chart
11 shows fee-for-service Medicare spending on telehealth
12 during 2020 and 2021, by quarter. The blue sections of the
13 bars represent telehealth provided by clinicians and paid
14 under the physician fee schedule, and the pink sections
15 represent telehealth provided by federally qualified health
16 centers, rural health clinics, critical access hospitals,
17 and other providers.

18 During the early months of the PHE, after
19 coverage of telehealth was expanded, Medicare spending for
20 these services grew dramatically, peaking at about \$1.9
21 billion in the second quarter of 2020.

22 As the number of in-person services began to

1 rebound after the 2nd quarter, telehealth spending declined
2 to about \$1.3 billion in the third and fourth quarters of
3 2020. Telehealth spending declined again during the second
4 quarter of 2021 to about \$1 billion, and totaled about \$800
5 million in the fourth quarter of 2021.

6 Annual telehealth spending declined from \$4.8
7 billion in 2020 to \$4.1 billion in 2021, which is still far
8 higher than spending in 2019, which was \$130 million.
9 Eighty-seven percent of telehealth spending in 2020 and
10 2021 was for clinician services, and the remaining 13
11 percent was spent on other providers.

12 The analyses described in the remaining slides
13 focus only on telehealth services paid under the physician
14 fee schedule, because the fee schedule accounted for a
15 large majority of total Medicare spending for telehealth
16 services.

17 This slide shows the number of unique fee-for-
18 service Medicare beneficiaries who received a telehealth
19 service paid under the physician fee schedule in each
20 quarter of 2020 and 2021. The chart looks similar to the
21 previous slide.

22 The number of beneficiaries receiving a

1 telehealth service accelerated rapidly in early 2020,
2 climbing to 9.8 million in the second quarter, before
3 falling to 6.3 million in the next quarter. By the fourth
4 quarter of 2021, the number had leveled off at 3.5 million
5 beneficiaries.

6 Overall, 14 million unique beneficiaries received
7 at least one telehealth service during all of 2020, which
8 declined to 10 million beneficiaries during all of 2021.

9 This chart shows the distribution of physician
10 fee schedule telehealth spending by type of service.
11 Evaluation and management office and outpatient services
12 accounted for the majority of telehealth spending in both
13 years, although the share declined from 71 percent in 2020
14 to 67 percent in 2021.

15 The share of telehealth spending on E&M
16 behavioral health services, such as psychiatric evaluation,
17 rose from 17 percent in 2020 to 22 percent in 2021, which
18 highlights the growing significance of tele-behavioral
19 health services. Betty's earlier presentation on
20 outpatient behavioral health services provided a more
21 comprehensive description of tele-behavioral health.

22 In this slide, we drill down into the billing

1 patterns of E&M office and outpatient visits.

2 When provided by telehealth, 95 percent of these
3 visits were for established patients while 5 percent were
4 for new patients. Visits for established patients are
5 divided into five code levels, which are determined by the
6 medical complexity of the visit or the amount of time a
7 clinician spends on the visit. Higher levels indicate
8 greater medical complexity or longer visits.

9 This chart shows that the distribution of code
10 levels was about the same for in-person visits and
11 telehealth visits in 2021. For example, 50 percent of in-
12 person office and outpatient visits were Level 4, which is
13 comparable to the 48 percent of telehealth visits that were
14 Level 4. Level 4 visits typically involve between 30 and
15 39 minutes of clinician time, as shown on the right side of
16 the chart.

17 We found these results surprising, because we've
18 heard from clinician focus groups that telehealth visits
19 are generally shorter than in-person visits, and we will
20 return to this issue later in the presentation.

21 This slide looks at the use of telehealth
22 services by type of clinician.

1 Almost 1.3 million clinicians billed for at least
2 one physician fee schedule service, of any type, in 2021.
3 Of these, over 500,000 billed for at least one telehealth
4 service. Specialist physicians, the first row of the
5 table, made up 37 percent of all clinicians who provided
6 telehealth services, followed by advanced practice
7 registered nurses and physician assistants, who accounted
8 for 24 percent, and primary care physicians, who made up 22
9 percent.

10 The last column shows average spending per
11 clinician on telehealth services. Clinical psychologists
12 had the highest average spending, over \$14,000 per
13 clinician, followed by licensed clinical social workers, at
14 just over \$8,000 per clinician. These specialties mainly
15 provide mental health services, and their high average
16 spending on telehealth indicates the important role of
17 telehealth in treating mental health conditions.

18 The statutory mandate for this report requires us
19 to analyze the provision of telehealth services by
20 clinicians to beneficiaries who are located in a different
21 state. During the PHE, all 50 states and Washington, D.C.,
22 enacted temporary licensure waivers that allowed clinicians

1 to provide telehealth services to out-of-state patients.
2 Although most state licensure waivers have expired, 15
3 states still have such waivers, and some states have
4 permanently allowed out-of-state clinicians to practice
5 telehealth in their state.

6 Using fee-for-service Medicare claims data, we
7 found that the share of telehealth services that were
8 provided to beneficiaries in a different state than the
9 clinician was small: 5 percent in 2020 and 6 percent in
10 2021. However, the share of telehealth services provided
11 to out-of-state beneficiaries varied by type of service.
12 In 2021, for example, 21.5 percent of E&M visits provided
13 to patients in emergency departments were delivered to out-
14 of-state beneficiaries, compared with only 4.7 percent of
15 care management and care coordination services. In
16 addition, the share of telehealth services provided by out-
17 of-state clinicians varied widely by state.

18 Here are some other key findings from our
19 analysis, and there are more details about them in your
20 paper.

21 When we examined telehealth spending by body
22 system, we found that mental, behavioral and

1 neurodevelopmental disorders accounted for 34 percent of
2 spending for telehealth in 2021, up from 25 percent in
3 2020.

4 We also analyzed geographic variations in the use
5 of telehealth. We found that the number of telehealth
6 services per beneficiary varied by geographic region, but
7 changes in use of telehealth in 2020 and 2021 were similar
8 across regions. For example, the number of telehealth
9 services peaked in all regions in the second quarter of
10 2020 and declined in the next quarter.

11 We also examined the use of telehealth for
12 different cohorts of beneficiaries. Certain groups of
13 beneficiaries received more telehealth services per
14 beneficiary than others in 2021: those who were under age
15 65, who were disabled, had end-stage renal disease, had
16 lower incomes, or lived in urban areas. These findings are
17 consistent with trends that we see in overall health care
18 use.

19 I'll now turn it over to Ledia.

20 MS. TABOR: MedPAC's annual focus groups with
21 beneficiaries and clinicians provide additional insight
22 about experiences with telehealth. Because the focus

1 groups were conducted in the summer of 2022, they allow us
2 to track more recent experiences and identify emerging
3 trends.

4 Many beneficiaries reported having telehealth
5 visits over the past year mainly with clinicians with whom
6 they have an existing relationship. They were generally
7 satisfied with these visits, citing advantages such as
8 convenience and no travel time.

9 Consistent with our analysis of Medicare claims,
10 many clinicians in our focus groups reported that they
11 continued to provide telehealth after rapidly expanding it
12 early in the pandemic. Some clinicians appreciated the
13 convenience and flexibility it allows in terms of doing
14 visits in their home, visit length and location, such as
15 doing the visit in their home, as well as improved access
16 for patients. Others preferred in-person visits due to
17 perceived better quality of care or to provide procedures
18 and testing.

19 In our focus groups, clinicians reported that
20 generally telehealth visits took less time compared to in-
21 person visits. Some explained the shorter visits because
22 there is no physical exam.

1 Also, most clinicians believed telehealth cost
2 less than in-person visits.

3 Many beneficiaries and clinicians would like to
4 continue the option of telehealth visits after the PHE
5 ends.

6 Now switching topics to telehealth and program
7 integrity. Historically, policymakers have been cautious
8 about covering telehealth services because little is known
9 about the effect of telehealth on quality of care and
10 patient outcomes, also, because telehealth services are
11 considered more susceptible to overuse and fraud. However,
12 telehealth offers benefits to patients, including
13 convenience and not having to leave home if they feel ill.

14 In considering a permanent expansion of
15 telehealth, a key issue is how to achieve the benefits of
16 telehealth while limiting the risks to beneficiaries and
17 the program.

18 The HHS Office of Inspector General reviewed
19 Medicare telehealth claims data from the first year of the
20 pandemic using several program integrity measures with very
21 high thresholds, such as billing telehealth services at the
22 highest, most expensive level every time. Their study

1 identified about 1,700 providers whose billing for
2 telehealth posed a high risk to Medicare. This represents
3 about 0.2 percent of all providers that billed telehealth
4 and about \$128 million in payments.

5 The OIG recommended that CMS improve program
6 integrity for these services by strengthening monitoring
7 and targeted oversight of telehealth services, improving
8 the transparency of "incident to" services when clinical
9 staff primarily deliver a telehealth service, and other
10 actions.

11 Congress recently required the Secretary to
12 conduct a study on Medicare program integrity related to
13 telehealth services. The Secretary is required to use
14 medical records to analyze information on the duration of
15 telehealth services furnished, and to the extent feasible
16 the impact of telehealth services on future utilization of
17 services.

18 Our analysis of claims data supports the need for
19 more review on the duration of telehealth services. As
20 shown earlier on Slide 12, the distribution of the levels
21 of office visits was about the same for in-person and
22 telehealth visits. However, in our focus groups most

1 clinicians said that telehealth visits take less time, so
2 we could expect there to be a higher percentage of lower-
3 level telehealth visits compared to in-person visits.

4 Another area that could be analyzed in the future
5 is the use of audio-only services. Starting in 2023,
6 clinicians are required to indicate on Medicare claims when
7 they provide an audio-only telehealth service.

8 I'll conclude with a reminder that this material
9 and mandated report will be a chapter in our June 2023
10 report to the Congress. For your discussion, we would like
11 your comments on the materials.

12 Now, I'll turn it back over to Mike.

13 DR. CHERNEW: Great. This is one of the, I
14 think, most complicated areas that we're going to face
15 because it's so, in my view, ill-suited for fee-for-service
16 but so valuable to so many people in so many ways, and
17 quite honestly, people like it, as they should. This will
18 be material that will show up in June, but it won't be the
19 last time we're going to be grappling with all of these
20 other various issues. So I really appreciate the work that
21 you have done.

22 We will go through the queue, and if I have this

1 correct, the queue is going to start with Larry. Larry.

2

3 DR. CASALINO: Just one Round 1 question.

4 Could you -- and I really do mean this is a Round
5 1. I don't think I'll probably address it in Round 2, and
6 I think we have talked about this a little bit before. But
7 I think -- and by the way, I really like the paper, as we
8 always say and as is always true.

9 I think the paper could do a better job of
10 explaining the rationale for recommending payment at the
11 facility fee payment rate rather than, for example, the
12 professional services component. It seems to me when
13 you're providing a telehealth service, there is no facility
14 really to speak of. But your professional time is what
15 you're providing.

16 So I definitely am a proponent of paying less for
17 telehealth visits than for in-person visits. But if I were
18 just naively coming to this without having seen the
19 chapter, I would say, well, of course, okay, we just pay
20 them at professional services rate and leave out the
21 facility payment.

22 So I think the paper could do a better job of

1 explaining the rationale, but maybe you could explain it a
2 bit here.

3 MR. WINTER: Yeah. So we're talking about the
4 professional fee paid to the physician under the physician
5 fee schedule on.

6 DR. CASALINO: Yeah.

7 MR. WINTER: But if there -- there's a
8 difference, the rate is -- usually varies if it's provided
9 in an office where the physician incurs the practice
10 expense, practice expenses for the service, or if it's
11 provided in a facility like a hospital where the hospital
12 incurs the practice cost of the service. So, in both
13 cases, the physician is getting paid under the fee
14 schedule. In both cases, they're getting paid the exact
15 same work RVUs, and the PLI is very similar. But the
16 difference is that when it's done in a hospital, the
17 physician does not get the -- gets a lower practice
18 expense, doesn't get the same practice expense it would get
19 -- the physician would get if it were provided in an
20 office.

21 So maybe there's a labeling issue. We can say
22 this is a professional fee, but it's set at a -- set at the

1 facility. It's set at the level that would be paid if the
2 service were provided in a facility instead of an office.
3 Would that help?

4 DR. CASALINO: Yeah. I think I actually didn't
5 understand then, even after the last session we had on
6 this. Maybe I'm the only one who didn't, but still
7 somebody else might not if I didn't.

8 So the suggestion, then, is to pay wherever the
9 physician is providing the service. The recommendation is
10 to pay what the rate would be to a -- for professional
11 service offered in a facility, in a hospital facility. So
12 the professional service rate in a hospital facility is --
13 for any service rate is lower or for in-person is lower
14 than the professional service payment rate for if you're
15 doing it in a non-hospital office, right? And so is this
16 recommendation to pay for all telehealth visits at that
17 professional services rate as if paid in the hospital? Is
18 that --

19 MR. WINTER: As if the service were provided in a
20 hospital --

21 DR. CASALINO: Okay. It's not --

22 MR. WINTER: -- or other facility.

1 DR. CASALINO: -- to pay what a facility fee part
2 of the service provided in a hospital is. Okay. Yeah,
3 that wasn't --

4 MR. WINTER: And this was the policy before the
5 PHE, just to be clear.

6 MS. TABOR: And just to double clarify it, it is
7 the lower rate. The facility fee is lower than the non-
8 facility fee.

9 DR. CASALINO: Right. But it isn't really a --
10 but it's not the -- it's not the facility fee that's being
11 paid. It's the professional rate in a facility. Is that
12 right?

13 MR. WINTER: Correct. It's not -- we're not
14 talking about a payment made to a hospital or a SNF or
15 dialysis center. We're talking about the payment to the
16 clinician.

17 DR. CHERNEW: This is the ideal Round 1 question,
18 by the way, because you can see there's a lot that needs
19 clarifying. So -- right, exactly. So the key point is --
20 let me see if I -- let me see if I can summarize, and if
21 not, that will just show you one. If the service is
22 provided in a physician's office, right, the recommendation

1 is to pay the facility rate, which is the lower payment
2 than it would have been if you would have just showed up
3 there in person, right?

4 MS. BARR: Professional, the professional fee
5 rate. It is the professional fee.

6 DR. CHERNEW: Yeah. But that -- but there is no
7 -- but if it's -- but if it's done in an office, there is
8 no facility fee. If it's done in the office, there's a --

9 MS. BARR: [Speaking off microphone.]

10 DR. CHERNEW: No.

11 DR. NAVATHE: No, no. That you paid the
12 physician.

13 DR. CHERNEW: Okay. Let me just go -- let me --
14 let me -- I'm going to go through again and then we will
15 reclarify this.

16 If the service is delivered in a physician's
17 office, you get paid the physician fee schedule amount that
18 you would have gotten if that service had been delivered in
19 a hospital outpatient department, and that is all you get
20 paid if it's delivered there.

21 And the rationale is that the cost of delivering
22 it is lower. That was the original view, right?

1 MR. WINTER: And, Mike, just to be clear, you're
2 talking about a telehealth service here?

3 DR. CHERNEW: I'm talking about telehealth
4 service. Right, I'm talking about teleservice. If a
5 telehealth service is delivered in an HOPD, it gets paid at
6 the what the HOPD rate would be. That's the same rate.
7 That doesn't change anymore. And then the question is,
8 would the facility -- would there be a facility fee in
9 addition to that, or would there not be?

10 MR. WINTER: Just to be clear, when you said it
11 would be paid at what the HOPD rate is, do you mean the
12 physician fee schedule rate service is provided --

13 DR. CHERNEW: If the service is provided in an
14 HOPD, yes.

15 MR. WINTER: Okay. That's correct.

16 And if the patient -- if the patient were located
17 in an HOPD and the clinician were located somewhere else,
18 let's say their office or their home, the hospital could
19 bill for an originating site fee, because they're hosting
20 the patient. They're providing the technology to enable
21 the telehealth service, which is about -- it's about \$27.
22 So they have the option of doing that if the patient is

1 located in the hospital.

2 DR. CHERNEW: Right. That is different than the
3 facility fee would have been if the patient would have gone
4 to the hospital and gone in the actual service.

5 DR. CASALINO: Let me give it a true. This is
6 where a blackboard would be.

7 DR. CHERNEW: We have time. There is no Round 2.
8 Keep going. In fact, there's no other Round 1. It's just
9 this.

10 [Laughter.]

11 DR. CASALINO: A blackboard would be really
12 useful here. We could probably settle this in a minute.

13 But it's interesting to see how much -- that I'm
14 not the only one who is seriously confused. So let's leave
15 out the -- if a patient is in the hospital, the hospital
16 can charge a fee, because that can happen, but it's not
17 really what we're talking about.

18 So, for in-person services, right now, right, if
19 you're provided as a physician, you get a professional fee
20 for it, and let's just say that's \$70, right? If you
21 provide the same service in a hospital facility, you might
22 only get the professional component. It might only be \$50

1 instead of \$70, but there might be a hospital component
2 that's \$40. So it really comes to -- \$50 and \$40 is \$90
3 instead of the \$70 that Medicare would pay to someone
4 providing service in the physician office. That's correct
5 for in-person physician.

6 MR. WINTER: Yes.

7 DR. CASALINO: So is the recommendation, then, if
8 you provide a telehealth service to pay a professional fee,
9 but it's the professional fee as if the service was
10 provided in the hospital, not as if it was provided in a
11 physician office -- so it's the lower fee, and the
12 rationale for that -- yeah. And the rationale for that is
13 the hospital -- the physician service fee paid in a
14 hospital setting is just for the physician service.
15 Whereas, the fee paid to a physician in an office
16 acknowledges that they have a -- that they're -- that they
17 have a similar office expense. But, in a hospital, that's
18 taken care of. So okay.

19 MR. WINTER: Yes.

20 DR. CASALINO: So the recommendation, pay at the
21 rate that a physician would be paid if they were delivering
22 this service in a -- an in-person service in a hospital,

1 and that's the lower rate.

2 MR. WINTER: Yes.

3 DR. CASALINO: But it's not the facility rate
4 that the hospital gets paid.

5 MR. WINTER: Correct.

6 DR. CASALINO: So maybe that could be made really
7 explicit, even with it --

8 [Laughter.]

9 MS. KELLEY: If I could just --

10 DR. CASALINO: If this section is not that easy
11 to say in words, but a little diagram or a little --

12 MR. WINTER: Yeah. We get a table explaining
13 this in our 2021 chapter in March, and we can bring --

14 DR. CASALINO: Okay. It didn't stick with me.

15 DR. CHERNEW: There will be a link to this
16 session, just a little video.

17 MR. WINTER: We can bring that table back.

18 MS. KELLEY: Just to clarify, the practice
19 expense RVUs are officially called a facility and a non-
20 facility practice expense, and that's where -- that's why
21 we're using the word "facility" here. I understand why
22 you're getting confused, it's confusing, but that's why we

1 keep falling back on that language. It is the term that
2 CMS uses. But we can be more clear in the paper, we can
3 explain it.

4 DR. CHERNEW: Again, the example is the price is
5 \$50, no matter where you are, in Larry's -- using Larry's
6 numbers.

7 Okay. Do you have other clarifying questions?

8 DR. CASALINO: I could come up with something.

9 [Laughter.]

10 DR. CHERNEW: That was my -- okay. So we're
11 going to keep moving through the clarifying question queue,
12 but for those of you paying attention, that's how you ask a
13 clarifying question.

14 MS. KELLEY: Cheryl.

15 DR. DAMBERG: Yeah. So one of the things I was
16 trying to understand -- and I don't know whether you have
17 data -- do we know how many physicians that have been
18 billing Medicare, say in 2019, who have not pivoted to
19 telehealth at all and kind of what defines them, and did
20 some of those people exit the market?

21 MR. WINTER: So the first question I heard was,
22 how many clinicians have not provided a telehealth service

1 in 2021?

2 DR. DAMBERG: Right.

3 MR. WINTER: So it's about 800,000, roughly, a
4 little less than that, 750, something like that.

5 And what was the second question?

6 DR. DAMBERG: So do we know whether the ones that
7 didn't pivot to doing telehealth exited the market?

8 MR. WINTER: We can look into that, because we
9 did the analysis for the upcoming March report -- the
10 upcoming March chapter on physician update that looked at
11 exits and entries for a physician. So we can cross those
12 two results and see what we get.

13 I imagine, given that exits were very small,
14 we're not going to find a lot of exits in either group,
15 those that did telehealth and those that didn't.

16 DR. DAMBERG: Okay.

17 MS. TABOR: I will say we -- in thinking about
18 the focus groups with clinicians, the clinicians that
19 participated in the groups that were not offering
20 telehealth any longer --

21 DR. DAMBERG: Yeah.

22 MS. TABOR: -- a lot of them were proceduralists,

1 where telehealth, you know, may make sense for others in
2 their practice but not for them.

3 DR. DAMBERG: Yeah. Okay. Thanks.

4 And then I guess the question that I had, so
5 clinicians described the ability to see a higher volume of
6 patients. So is there some way you can measure that to see
7 does this create better access for Medicare beneficiaries
8 if there's more throughput potentially?

9 MR. WINTER: I didn't hear the first part of the
10 question. You're talking about -- you mentioned -- you're
11 talking about clinicians who were doing telehealth?

12 DR. DAMBERG: Yeah. So the clinicians' report,
13 you know, when you interviewed them or did your focus group
14 that, you know, they could see more patients. You know,
15 they could get through a visit them more quickly. So does
16 that mean they're seeing more people per day, and so maybe
17 it expands access in certain circumstances? I don't know.

18 MS. TABOR: It's an interesting question. We can
19 think about it.

20 MS. KELLEY: Kenny.

21 MR. KAN: Yes. Ledia and Ariel, this is great
22 work, very rich data.

1 I'm really curious. In the slide deck for pages
2 11, 12, and 13, how the findings could vary between urban
3 versus rural, because I was trying to think through the
4 access. Was this the social distancing that happened
5 during the pandemic? I'd be really, really intrigued.

6 And then on page 15 --

7 MR. WINTER: Let me stop you there. I'm sorry.

8 MR. KAN: Yeah.

9 MR. WINTER: So slides 11, 12, and 13, you'd like
10 to see that just for --

11 MR. KAN: Urban versus rural.

12 MR. WINTER: -- urban versus rural.

13 MR. KAN: Right.

14 MR. WINTER: Okay. So the clinician, certainly
15 11 and 12, doable. Thirteen might be a little bit harder
16 because we're talking about the clinician. So we could try
17 to look at the clinician's location, like their business
18 address, and see if they're rural versus urban. Would that
19 be helpful?

20 MR. KAN: Yes.

21 MR. WINTER: Okay.

22 MR. KAN: And then on page 15, when you said that

1 folks in urban areas, beneficiaries in urban area would use
2 telehealth more, I'm trying to think through, is that one
3 of a matter of convenience or may have something to do -- I
4 was trying to compare urban with this rural again. Is this
5 really a convenience thing, or is it really a technology,
6 you know, acumen thing?

7 MR. WINTER: It's hard to say. It could be a
8 matter of technology. I think there's some evidence that -
9 - more than some evidence. There's evidence that in rural
10 areas, there's less availability of broadband technology.
11 So that could be an issue in rural areas.

12 In terms of convenience, if convenience were the
13 issue, you'd expect rural areas to have higher use of
14 telehealth because they have longer distances to drive.

15 And another factor is that, generally speaking,
16 beneficiaries in urban areas have higher use of services
17 than beneficiaries in -- than beneficiaries in rural areas.
18 So that could be a factor as well, that overall they have
19 higher use in urban areas, and therefore that could explain
20 why they have higher use of telehealth as well.

21 MR. KAN: Thank you.

22 MS. KELLEY: Dana.

1 DR. GELB SAFRAN: Thanks. Thanks for this great
2 work.

3 Two clarifying questions. One, do I remember
4 right that telehealth refers to an interaction that is
5 either phone only or video? It's remote, and so it could
6 be either the mode of telephone or the mode of video. Is
7 that correct?

8 MR. WINTER: So during the PHE -- before the PHE,
9 it had to be audio and video. During the PHE, CMS said
10 there are certain codes, certain services where you can
11 provide it by audio only.

12 DR. GELB SAFRAN: Yeah.

13 MR. WINTER: Other codes still have to be audio
14 and video. So it does vary by code, and it's limited to
15 the duration of the PHE and then -- or limited until the
16 end of 2024.

17 DR. GELB SAFRAN: Yep. And so have you -- in the
18 analyses that you're sharing with us, have you looked and
19 then just decided to collapse at the distinction between
20 visits over time that were phone only versus phone and --
21 you know, audio and video?

22 MR. WINTER: The reason we didn't present

1 separate information about that in this presentation is
2 that we don't have data for -- so there are 86 codes that
3 can be provided audio only, right?

4 DR. GELB SAFRAN: Yeah.

5 MR. WINTER: Only six, for only six of them, can
6 we identify in claims data that they were provided audio
7 only. The other ones, they could have been audio only or
8 audio and video, and there's no modifier as of -- until
9 this year, there was no modifier to tell us to distinguish
10 between the two modes.

11 DR. GELB SAFRAN: Got it.

12 MR. WINTER: As of this year, as of January 1st,
13 CMS is requiring providers to include a modifier in the
14 claim if this service was provided audio only, and that was
15 pursuant to our recommendation from last March.

16 DR. GELB SAFRAN: Great.

17 MR. WINTER: So, just for those, for the six
18 audio-only codes where we know there were audio only, those
19 are E&M codes. Just to give you a sense of the amount
20 we're talking about, they accounted for a \$765 million in
21 spending in 2020, which was about almost 20 percent of all
22 telehealth spending.

1 DR. GELB SAFRAN: Okay.

2 MR. WINTER: And that declined to about \$560
3 million in 2021, which was about 15 percent of all
4 telehealth spending. So it's a fair chunk of the --

5 DR. GELB SAFRAN: Yeah.

6 MR. WINTER: -- the business, but it's declining.
7 Its share is declining.

8 DR. GELB SAFRAN: Yep.

9 MR. WINTER: And that's in the paper.

10 DR. GELB SAFRAN: Thanks. Yeah. Great. Okay.
11 Thank you.

12 And then the other thing, I was curious just from
13 understanding any biases in the sample. Can you just say a
14 little bit more about the focus groups, like how many, how
15 many participants in each, how we recruited them, just a
16 little on the methods?

17 MS. TABOR: Sure. So we selected three different
18 major urban cities in three different parts of the country,
19 and we recruit Medicare beneficiaries. We had groups of
20 Medicare-only beneficiaries. We had groups of duals. We
21 tried to recruit a variety of beneficiary characteristics
22 that meet the population that we're in. So that's -- we do

1 look at race, ethnicity, income, and age and sex to try to
2 get a kind of diverse group.

3 And we hold -- there's usually about 10
4 participants in each group, in each city. I believe for
5 beneficiaries, we had four groups, and then for clinicians,
6 it was three. It's one group of primary care physicians,
7 one group of specialists, and one group of APRNs.

8 DR. GELB SAFRAN: Thanks.

9 MS. KELLEY: Lynn, did you have a Round 1
10 question?

11 MS. BARR: I do.

12 So I do think it's a little unfortunate that
13 you've excluded RHCs and FQHCs from the analysis. So that
14 could be a Round 2 question, but I think it's important to
15 understand like the ratio of payment that somebody would
16 get in order to determine whether or not we've created
17 disparities in care, particularly for underserved
18 communities.

19 And so my experience was -- and I believe there
20 was publications around this -- that the uptake of these
21 services in rural communities was much lower than urban
22 communities, and if it's audio only, everybody's got a

1 phone. So I don't think that's it.

2 And what I was told was they couldn't afford to
3 do it, because the way rural health clinics get paid is
4 they get paid based on the number of Medicare patients they
5 give services to as a percentage, and these would be
6 excluded from that cost report. And so any patients that
7 they gave telehealth services are excluded from their cost
8 report, which brings down their total payment
9 significantly.

10 Also, I believe that the payment that they were
11 going to get and was why I'd like to create some ratios, in
12 a provider-based rural health clinic, that payment might be
13 \$50 versus \$300. Whereas, for a physician office, it might
14 be \$50 versus \$100. And so the penalty was so high for
15 rural physicians that they felt they couldn't do this, and
16 I feel like we need to get at that information if that is
17 true, because that would be an important recommendation.
18 If you're going to discount the services -- and we should,
19 right? I mean, the costs are the same. You have to
20 accommodate for these special payment models people have
21 and cost reporting, et cetera. That's very important for
22 us to consider, and there should be a fair ratio that says

1 we're going to pay you 80 percent of the fee schedule,
2 we're going to pay you -- you know, whatever you would have
3 gotten, we'll give you 50 percent, 70 percent, 80 percent
4 to have some equity across the populations.

5 So I think I got some Round 2 in there, and I
6 apologize for that.

7 DR. CHERNEW: The thing is you're number one in
8 Round 2, and you were the last one in Round 1. So it
9 turns out we're going to transition to Round 2. Lynn?

10 [Laughter.]

11 MS. BARR: Thank you. Thank you. Thank you for
12 your grace there.

13 So I just -- I feel like we really need to
14 understand this because I believe that we're creating a
15 health equity crisis in the way that we're paying
16 telehealth.

17 Thank you.

18 That's one and two.

19 DR. CHERNEW: One and two? Wow. Okay. That, I
20 think, then brings us to the second Round 2 person, which I
21 think is Robert.

22 DR. CHERRY: Thank you. Great report. I think

1 it's an interesting and challenging topic. There are clear
2 benefits to this, you know, in terms of continuity of care,
3 both on the provider side as well as on the patient side,
4 you know, having flexibility and convenience. So it's very
5 positive.

6 I think one of the concerns we have, of course,
7 is fraud and abuse, and in your report, you mention that
8 the OIG has identified 0.2 percent of providers that might
9 be subject to that. While it sounds like a small number,
10 we know that those small numbers can generate a lot of
11 dollars at the end of the day, so it's no small task.

12 When I put my clinical hat on, though, there's a
13 lot of challenges, and I mentioned it before, if you're
14 trying to create sort of a one-size-fits-all type of model,
15 because in a new patient in dermatology -- and I mentioned
16 this before -- an initial visit by telehealth may be
17 entirely appropriate, but not true for psychiatry where in-
18 person is actually necessary. Same for someone that's been
19 referred to primary care for hypertension, you know, you're
20 going to want to have an in-person visit, but a subsequent
21 visit could be through telehealth.

22 At the same time, with that subsequent visit for

1 hypertension, low-income patients are vulnerable because
2 they may not have a home blood pressure cuff; they may not
3 even have a home scale to even weigh themselves. And,
4 therefore, should there be offsets for that to help cover
5 those costs, at least for low-income patients so they can
6 take advantage of telehealth services.

7 The other complexity is sort of, you know, those
8 that present with ILI or influenza-like illness, you know,
9 so telehealth can be an appropriate service when you're
10 trying to decide whether or not patients should have a
11 COVID test, an RSV test, a flu test, entirely appropriate.
12 But it also brings up some complexity related to the
13 earlier R1 discussion, which is that that type of service
14 can occur across multiple settings. It can occur in a
15 hospital outpatient department, a private office, but also
16 not mentioned, this can also occur in a private telehealth
17 company. It could also occur in a retail pharmacy. I'm
18 not quite sure what the model is when you start going in
19 sort of atypical environments like that.

20 So I'm not going to reopen that R1 question, but
21 maybe some clarification on that as you kind of think
22 through this for the next round of discussions in the next

1 couple of months.

2 The other thing as well, you know, we want to try
3 to keep it as simple as possible, despite the complexity.
4 One way of sort of looking at these things, because there
5 is a lot of clinical complexity and difficult to wrap your
6 mind around it, is that the patient themselves can be
7 actually the best voice and judge of whether or not there's
8 value for telehealth. And I think developing, you know, a
9 survey instrument similar to HCAHPS and CG CAHPS that's
10 specific for telehealth, that can be monitored and
11 leveraged in terms of whether or not people that are
12 providing telehealth services are actually accommodating
13 the patients and providing that value can be helpful over
14 the long term of making sure that, you know, we're
15 delivering the best quality of care to the beneficiaries.
16 So I'd just mention that.

17 Otherwise, I'm looking forward to other rich
18 discussions on this topic.

19 MS. KELLEY: Larry.

20 DR. CASALINO: I had just a couple, I think,
21 fairly quick things. Like Robert, I wanted to say
22 something about fraud and abuse. My first reaction to the

1 fact that OIG found that one-fifth of 1 percent of
2 clinicians who are billing telehealth services looked
3 pretty evidently like fraud and abuse. So, well, let's not
4 make regulations that mess up, you know, things for 99.98
5 percent because there just a few who easy to identify and
6 do something with.

7 But then I thought some more about there really
8 is a risk, I think a real risk, that quite a lot of
9 physicians will bill just a bit more than is appropriate
10 for telehealth visits. And, you know, your table that
11 shows the time that almost half of telehealth visits were
12 coded as 30 to 39 minutes, I find that extraordinarily hard
13 to believe, honestly. That's -- and almost the same number
14 for in-person visits. Even that I find hard to believe.
15 But for telehealth I really doubt that it happens very
16 often that a physician sits there and chats for 35 minutes,
17 you know, 30 to 39 minutes on the phone with a patient, and
18 that that's half that they do that.

19 So that's not the kind of fraud and abuse we're
20 talking about for this two-tenth of 1 percent, but it could
21 be much more expensive to Medicare even if there's only a
22 little bit of it. So it would be great -- probably someone

1 else will do this if -- maybe it has been done. But MedPAC
2 I think could do it, look at a sample of physicians, and
3 just count up their in-person minutes and their telehealth
4 minutes, and see if that's something that plausibly can be
5 done in a reasonable work day. I think that would be a
6 real contribution because I find that table -- or that
7 figure stunning.

8 Another point, this hasn't come up yet, but I
9 personally agree that cost sharing shouldn't be waived. I
10 think that is a good barrier against fraud and abuse,
11 really, especially against unnecessary visits and maybe to
12 some extent against unnecessarily highly coded visits.

13 And then I think the last thing I have to say --
14 and I've said it before, and I was really glad that you
15 guys did put it in the previous paper, and there's a little
16 bit of reference to it in this one. The congressional
17 request did say you may include analysis by provider type,
18 among other things, and one provider type could be
19 physician specialty, but it also could be, you know, a
20 teladoc company versus bricks-and-mortar provider of care
21 that also does telehealth. And, you know, I'll just
22 reiterate again -- I said it before. I do it quickly. I

1 think companies that are telehealth-only can provide an
2 important service, but it is a form of cherrypicking in a
3 variety of ways and can be provided I think at much lower
4 cost than Geisinger would be able to provide telehealth
5 services because Geisinger also has to support bricks-and-
6 mortar. It's really important for the country that bricks-
7 and-mortar facilities don't get hollowed out, and
8 particularly this could hurt primary care. So there could
9 be a lot of cherrypicking away from primary care, and when
10 someone actually needs to see a primary care physician in a
11 bricks-and-mortar family or another physician, they may not
12 be there.

13 So MedPAC has a principle of not paying more for
14 a service, not paying a lot more for a service than the
15 cost of delivering the service, and I think that principle
16 would suggest that teladoc companies be paid less.

17 So I know we've recommended that CMS -- and this
18 paper does it -- that CMS collects the cost of providing
19 services for different provider types, meaning, for
20 example, teladoc versus bricks-and-mortar. I think that's
21 great. And I would also emphasize that you mention in the
22 paper the OIG recommends that a way be found to identify

1 services that are provided by teladoc companies. I think
2 this is an issue we should stay on and try to even provide
3 more input on. I don't think there's been that much
4 services in Medicare to individual beneficiaries from
5 teladoc companies to date, but I'm not sure that that
6 situation will stay. And as Marge was saying earlier, once
7 you have something in place, it's hard to take it away. So
8 if we start off paying teladocs the same as bricks-and-
9 mortar, I think it could lead to really serious problems
10 pretty quickly.

11 MS. GINSBURG: If I can just jump in a second,
12 everything you said, I agree.

13 [Laughter.]

14 DR. CHERNEW: So one of the things I think -- in
15 a moment I think we're going to go to Stacie if I have this
16 right, but before we go to Stacie, let me just say one of
17 the challenges with backward-looking analysis, particularly
18 on program integrity activities, is because nothing has
19 been put permanently in place, there hasn't been a strong
20 incentive to ramp up with business models. So I don't mean
21 to channel Bruce Pyenson, but I think Bruce's concern was
22 always once you get to the point where you say, okay, this

1 is how it's going to be and it's going to be this way long
2 term, what you've seen in the past, which actually I think
3 really -- you know, we can quibble around the details, but
4 I don't think it's really been that shocking. I think on
5 balance we would have said that during the pandemic and
6 even now, telehealth is probably a net benefit in a bunch
7 of ways. We might quibble with the coding on some of the
8 services, but, you know, for the most part it hasn't been,
9 to use Bruce Pyenson language, he used to say some version
10 of program integrity on steroids, or some version of
11 steroids.

12 But, anyway, but going forward, you don't know
13 what that would be, and that's why you have to be really
14 careful about how you do that, and I think that's something
15 we've been worried about, because what you've seen in the
16 past might not indicate what you see in the future, which
17 is what you said.

18 DR. CASALINO: And Teladoc executives have
19 actually said we're not really getting into Medicare,
20 providing services for individual Medicare beneficiaries at
21 all or in a big way, because we don't know what Medicare's
22 going to do with it.

1 DR. CHERNEW: As an aside, again, in all programs
2 there's the people that are trying to be good actors and
3 other people not so much. I'm actually less worried about
4 Teladoc than about opening this up to a whole range of
5 other things that you might imagine that might not be
6 completely established as Teladoc. But that's a broader
7 separate issue that we won't go into now, so we'll go to --
8 I think Stacie's next.

9 DR. DUSETZINA: That's right. Thank you for a
10 great report. I really enjoyed reading it. I also felt
11 pretty optimistic seeing some of the leveling off, you
12 know, that we're kind of rebounding back out of the COVID
13 space and maybe getting to like a new normal for telehealth
14 services.

15 I guess I would say that, again, as an apology, I
16 trained as an epidemiologist. I always want to stratify
17 everything. I'm sorry. But in the report, you do a really
18 good job of talking about showing how much higher
19 telehealth was among people who were disabled, with ESRD,
20 et cetera, and then some of the additional materials that
21 were provided were kind of grouped together, and it just
22 made me really want to see that stratified by disabled

1 versus aged beneficiaries.

2 So, for example, Table 3 with the clinical
3 categories, it was really dominated by behavioral health
4 diagnoses, and then there was like this huge other things
5 category. And I wondered, you know, if that was separated
6 out by those two groups, would we see slightly different
7 patterns where maybe a little bit more of a signal for
8 older adults? And are they really going and doing
9 telehealth to get medication management for chronic
10 conditions? Something like that.

11 And the same thought kind of goes to Table 5 on
12 the specialist piece, because I kind of wondered, you know,
13 who's making up those specialists? Is it really behavioral
14 health care specialists? Is it psychiatrists? Or is it
15 something completely different? And I wonder if you were
16 able to stratify in that way just by those two broad
17 categories, if we have like a little bit more insight into
18 what's going on.

19 And then the last thought was -- and this is
20 probably naive, but Slide 12, where you show the intensity
21 of services, it just -- you know, I like the thing about
22 how much time is being spent on the phone or in these

1 visits? It doesn't seem realistic. I wonder if there
2 should be like a limit like you can't be more than a 3 if
3 you're on a phone call, like otherwise you should be in an
4 office. Like cap it at a certain level and maybe reduce
5 some of those incentives for too much overuse of
6 telehealth, like the right amount of use.

7 Great chapter, really enjoyed it. Thank you
8 both.

9 DR. DAMBERG: Thanks. I'm struggling a little
10 bit sort of looked out on the horizon and thinking about
11 how to measure quality of care and whether this has value
12 and trying to think through all of the care coordination
13 issues. And I don't know whether there's some way to start
14 laying groundwork for -- and, you know, this is not fully
15 baked, but do we care whether telehealth is delivered say
16 within a system of care that people are using versus
17 they're using care outside the system and some of that
18 information and coordination is not coming back to the
19 system where they routinely get their care?

20 So I think it would be helpful to start thinking
21 about what does continuity look like, how would we define
22 it, and -- because I think that is something that maybe

1 could fall apart in the context of telehealth if people
2 start just doing scattershot using all these different
3 providers and there's no one kind of managing that care.

4 UNIDENTIFIED SPEAKER: You mean like for
5 everybody [off microphone] today?

6 [Laughter.]

7 DR. CHERNEW: But there's complicated issues
8 around, for example, attribution and alternative payment
9 models and network stuff and MA and all kinds of --

10 DR. DAMBERG: Yeah, I don't mean to say this is
11 easy, but I think it --

12 DR. CHERNEW: No, I agree completely. I think
13 there's -- particularly if people -- the concern was that
14 people get marketed to -- there's obviously this notion
15 that you're going to reach out to some beneficiaries, but
16 someone could reach out to a beneficiary and offer services
17 in ways -- it gets quite complicated. So I think this is -
18 - I'm going to just reiterate what I said at the beginning
19 of this. This report will appear in the June -- this
20 chapter will appear in the June report, but this will not
21 be the last time we spend with this. I think having a
22 Medicare program that has not been designed for the

1 technology changes that we're seeing is problematic. And I
2 think, you know, not only -- we've been talking about these
3 like they're just different types of visits, but there's
4 all other kinds of services that are -- remote patient
5 monitoring, there's a whole range of asynchronous services
6 and stuff going on. This, I think, is actually going to be
7 a real challenge to how care is delivered and the real
8 experience of clinicians that are delivering that care.

9 I think you were last so -- no, you weren't, so
10 David is now --

11 DR. GRABOWSKI: Sorry. Just picking up on that,
12 Mike, all the sort of factors you just listed also make it
13 really hard to study, and obviously in April we're going to
14 see some data about the impact of expanded telehealth
15 coverage on access and quality. And I was wondering if
16 maybe, if they were willing -- this is probably a really
17 bad Round 1 question, Larry, but, like, could you sort of
18 give us like what kinds of outcomes you're going to be able
19 to study and kind of something about study design that we
20 could at least begin to sort of think about that? Because
21 it's really hard to interpret this expansion and all the
22 changes that we saw without thinking about what's the

1 context here for access and quality.

2 Thanks.

3 MS. TABOR: I'll be able to say more in April,
4 but we are testing out the idea -- it's a proof of concept
5 -- of can you measure -- think about measure telehealth
6 quality using population-based measures, so comparing areas
7 that had a higher intensity of telehealth use and did their
8 outcomes improve. And it really is a proof of concept, and
9 I'm looking forward to telling you all about it in April.
10 But it is this kind of high-level approach we're taking.

11 DR. CHERNEW: So I will say, and, again, I think
12 -- actually I won't say this -- maybe I will because this
13 relates to this. There's been some work, I know, from
14 Ateev and some others where they're looking at -- there's
15 been wide variation in system adoption. So the extent to
16 which you can assign patients to systems that went all in
17 on telehealth and systems that didn't, you can say
18 something, of course, the systems that went all in were
19 different than the systems that didn't. So I think this is
20 a complicated area.

21 Greg, you get the last word.

22 MR. POULSEN: This will be the shortest Round 2

1 that I have ever made or probably ever will make, and it is
2 the point that you made at first, I think should be
3 emphasized probably in writing, and that is, telehealth
4 works superbly in a prepaid or capitated environment. It's
5 very problematic in a fee-for-service environment.

6 DR. CHERNEW: That has been a concern of mine.

7 Okay. I have spoken enough that I think I have
8 summarized. Again, Ledia and Ariel, this is really
9 terrific work and understand that I think we understand how
10 hard this is for a range of reasons, both because of the
11 heterogeneity of the service, the balancing of what is
12 clearly good about it, what's clearly worrisome about
13 policy around it; our desire to use these new tools to
14 promote access to care, which is obviously important; our
15 desire to avoid them messing up the system in terms of
16 overuse, hollowing out the bricks-and-mortars, which is
17 something I've written about in other contexts. So, again,
18 I'll say thank you.

19 For those at home, please reach out to us on the
20 website. You can give us comments at [Medpac.gov/meeting](https://www.medpac.gov/meeting),
21 or you can submit them directly to
22 meetingcomments@medpac.gov. We do want to hear your

1 comments on this. I have to believe -- I'd like to believe
2 that there's a lot of people in the audience that know a
3 lot about behavioral health, a lot about MA, a lot about
4 telehealth, and we would like to hear your comments about
5 this discussion. In all of those areas we will be doing a
6 lot more work. So, again, thank you all. We are going to
7 show up here tomorrow at 9 o'clock. We are going to have a
8 day about drugs. So that will be tomorrow.

9 Anyway, thank you all. We'll see you then.

10 [Whereupon, at 5:10 p.m., the meeting was
11 recessed, to reconvene at 9:00 a.m. on Friday, January 13,
12 2023.]

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MEDICARE PAYMENT ADVISORY COMMISSION

PUBLIC MEETING

The Horizon Ballroom
Ronald Reagan Building
International Trade Center
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, January 13, 2023
9:00 a.m.

COMMISSIONERS PRESENT:

MICHAEL CHERNEW, PhD, Chair
AMOL S. NAVATHE, MD, PhD, Vice Chair
LYNN BARR, MPH
LAWRENCE P. CASALINO, MD, PhD
ROBERT CHERRY, MD, MS, FACS, FACHE
CHERYL DAMBERG, PhD, MPH
STACIE B. DUSETZINA, PhD
MARJORIE E. GINSBURG, BSN, MPH
DAVID GRABOWSKI, PhD
JONATHAN B. JAFFERY, MD, MS, MMM, FACP
KENNY KAN, CPA, CFA, MAAA
GREGORY POULSON, MBA
BETTY RAMBUR, PhD, RN, FAAN
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P R O C E E D I N G S

[9:00 a.m.]

1
2
3 DR. CHERNEW: Good morning, and welcome to our
4 Friday session of our January meeting. We have two great
5 sessions today on prescription drugs.

6 First, I want to welcome Betty who made it
7 through the air traffic conundrum to join us. So thank
8 you. I'll acknowledge Larry's wonderful bowling, just for
9 those joining at home.

10 [Laughter.]

11 DR. CHERNEW: And Lynn is working on your trophy.
12 Amol wants a second-place trophy. He's still bitter, but
13 we will get to consensus.

14 DR. NAVATHE: Thanks, Larry.

15 DR. CHERNEW: That's totally my mistake. We
16 don't have time to talk about bowling.

17 All right. So we are actually going to talk
18 about Part D drugs. For those of you that are following
19 MedPAC for more than a cycle, you realize that it -- I
20 think it was before I was Chair, there was some spectacular
21 Part D drug work that was done, much of which is reflected
22 in some of the new Part D rules, and now we have, as we

1 typically would have, a status report activity on Part D.

2 So I'm going to turn it over to Tara to start to
3 discuss that status report.

4 MS. O'NEILL HAYES: Thank you. Good morning.

5 Shinobu, Rachel, and I are here to present the
6 annual status report on Part D, Medicare's outpatient drug
7 benefit. This material will be a chapter in the
8 Commission's upcoming March report. As a reminder to the
9 audience, a PDF of these slides is available at the right-
10 hand slide of your screen.

11 Today we will start with a snapshot of the Part D
12 program and discuss ongoing trends under the current
13 structure of the Part D benefit, including program costs,
14 drug prices, and beneficiary experiences.

15 Next, we will walk through the Part D-related
16 provisions of the Inflation Reduction Act, which was passed
17 in August of last year and contained many drug pricing and
18 coverage policies.

19 Then we will discuss how those provisions may
20 change the drug pricing landscape and the Part D program in
21 particular.

22 Part D provides Medicare beneficiaries with

1 access to prescription drug coverage by using private plans
2 that compete to deliver pharmacy benefits. Plan sponsors
3 and their PBMs take part in multiple negotiations, first
4 with pharmacies to set up networks and agree on payment
5 rates for prescriptions and post-sale fees and also with
6 manufacturers of brand-name drugs over formulary placement
7 and post-sale rebates.

8 Medicare subsidizes about 75 percent of premiums
9 for basic benefits for all enrollees plus additional
10 subsidies for low-income enrollees. The program was
11 intended to have plan sponsors bear financial risk for
12 enrollee spending, so sponsors would have incentive to
13 manage benefits through formularies and tiered cost
14 sharing.

15 Medicare does, however, limit plan risk by
16 providing reinsurance, risk adjustment, and risk corridors
17 to limit plan losses and profits.

18 Until recently, the Secretary was prohibited from
19 interfering in these negotiations, which we will discuss
20 what has changed when we get to the section on the
21 Inflation Reduction Act.

22 In 2022, Part D's enrollment reached nearly 50

1 million, and more than half of all enrollees were in
2 Medicare Advantage drug plans, referred to as MA-PDs,
3 rather than stand-alone prescription drug plans, or PDPs.
4 This is a dramatic shift from the start of the program.

5 This movement is also true for the 27 percent of
6 LIS enrollees, who used to be predominantly in fee-for-
7 service but have increasingly moved into MA-PDs as plan
8 sponsors offer more generous coverage and introduce
9 targeted special needs plans, or SNPs.

10 For 2023, plan sponsors are offering more of each
11 type of plan with the greatest growth among SNPs.

12 In 2022, the weighted average monthly Part D
13 premium, averaged across basic and enhanced plans from both
14 PDPs and MA-PDs, was unchanged from 2021 at \$26. Average
15 Part D premiums have bounced around \$30 per month since
16 about 2010, though the overall average hides a lot of
17 variation.

18 Note that MA-PDs can use some of their Part C
19 rebates to reduce Part D premiums. So, in 2022, MA-PD
20 enrollees paid an average Part D premium of less than \$15
21 per month after Part C rebates of \$47 were applied to their
22 Part D premium. Meanwhile, PDP enrollees paid an average

1 of \$40 per month. Total Medicare spending on Part D in
2 2021 was \$95.9 billion.

3 While enrollment and plan offerings continue to
4 grow, the Part D market has become more concentrated and
5 the organizations more vertically integrated, with
6 concentration being particularly high among PDPs.

7 Many of the largest plan sponsors are vertically
8 integrated with PBMs and pharmacies. In Part D, the market
9 for PBM services is even more concentrated than that for
10 plan sponsors because larger PBMs provide services to
11 smaller sponsors on a contract basis.

12 Vertical integration has advantages and
13 disadvantages. Owning a PBM can help a plan sponsor make
14 sure the PBM is looking at tradeoffs between medical and
15 pharmacy spending. Integration also gives sponsors access
16 to large amounts of prescription claims and cost data that
17 can be useful for, say, monitoring adherence and
18 potentially coordinating care.

19 However, there is concern that vertical
20 integration and market concentration may contribute to
21 anticompetitive behavior. For example, a health plan that
22 also owns pharmacies and a PBM could attempt to restrict

1 pharmacy network participation or raise prices of PBM
2 services for competing contracted health plans.

3 Integration also makes it difficult to assess the
4 profitability of plans because there's little visibility
5 into the transfer prices between upstream and downstream
6 companies.

7 In 2021, capitated payments as a share of
8 Medicare's payments to plans continued to decline, totaling
9 \$7.8 billion, a decrease from 2017 of 14.5 percent per year
10 on average. Cost-based reinsurance totaled \$52.4 billion,
11 an increase of nearly 9 percent per year on average since
12 2017.

13 Reinsurance costs are driven by enrollees with
14 spending high enough to reach the annual out-of-pocket
15 threshold. That \$52.4 billion in reinsurance costs covered
16 expenses for 4.1 million people, or about 8 percent of all
17 Part D enrollees. Of those 4.1 million individuals,
18 roughly 464,000 used drugs with very high prices, where a
19 single prescription was sufficient to meet the out-of-
20 pocket threshold.

21 The shift toward cost-based payments, which
22 accounted for 87 percent of Medicare's basic benefit

1 payments in 2021, continues in 2023 with the direct subsidy
2 averaging less than \$2 per member per month and reinsurance
3 averaging \$94 per member per month.

4 Today the structure of Part D's benefit has plan
5 sponsors bearing relatively little financial risk in
6 certain phases of the benefit. Part D now has 2 standard
7 benefits, one for enrollees without low-income subsidies,
8 on the left, and another for those with the LIS, on the
9 right).

10 Focus, if you will, on the darker blue parts on
11 the right-hand side of each graphic. Those are the
12 portions where plan sponsors bear financial risk for
13 enrollee benefits. You can see in both cases; plans do not
14 bear much risk in the coverage gap or in the catastrophic
15 phase where Medicare pays 80 percent of costs.

16 There are other problems with this benefit
17 structure, but relatively low plan liability for benefits
18 undermines plans' incentives to manage spending. At the
19 same time, plan sponsors and their PBMs collect rebates
20 from drug manufacturers that can be larger than their
21 benefit liability.

22 MS. SUZUKI: Insurance risk provides an incentive

1 for plan sponsors to offer attractive benefits while
2 managing costs through formularies and other tools.
3 However, plan's share of insurance risk has decreased
4 dramatically since the start of the program. We saw this
5 trend continue for the most recent six-year period between
6 2015 and 2021, shown in blue.

7 In 2021, plans were at risk for 26 percent of
8 Part D spending, net of all rebates and discounts,
9 including coverage gap discounts paid by manufacturers.
10 That is down from 34 percent in 2015. Plans' share of risk
11 varied across plan types, ranging from 12 percent for SNPs
12 to 33 percent for other MA-PDs.

13 Medicare's risk rose during this period, shown in
14 green. In 2021, Medicare was at risk for 61 percent of net
15 Part D spending. That includes both payments for
16 reinsurance and the low-income, cost-sharing subsidy. That
17 is up from 52 percent in 2015. The increase in Medicare's
18 share of risk was largest for SNPs, followed by other MA-
19 PDs.

20 In 2020, the Commission made recommendations to
21 restructure the Part D benefits. To address distortions in
22 plan incentives created by rebates and discounts that

1 increase Medicare costs, the Commission recommended the
2 elimination of the coverage-gap discount and increasing
3 plan liability in the coverage gap and the catastrophic
4 phase of the benefit for all beneficiaries, including those
5 who receive the low-income subsidy.

6 To address high prices and high-cost sharing,
7 which we will touch on next, we recommended creating a new
8 manufacturer discount in the catastrophic phase and capping
9 beneficiary out-of-pocket costs to provide complete
10 insurance protection once they reach the catastrophic phase
11 of the benefit. The restructure also reduced plans'
12 reliance on cost-based reinsurance by increasing the
13 capitated direct subsidy payments to improve incentives to
14 manage the benefit.

15 Now switching gears to discuss beneficiary
16 experiences. One thing we have found year after year is
17 that the majority of beneficiaries are satisfied with the
18 drug benefit. According to the 2020 Medicare Current
19 Beneficiary Survey, which is the latest year available,
20 about 80 percent of Part D enrollees reported overall
21 satisfaction with the program. Beneficiaries tended to be
22 more satisfied with the amount paid for drugs, drug

1 coverage, and pharmacy participation, while they tended to
2 be less satisfied with the ability to understand the
3 program and the information they received. At the same
4 time, less than three-fourths were confident their coverage
5 met their needs.

6 Although it has long been believed that premiums
7 are paramount among the factors beneficiaries consider when
8 choosing their plan, in 2020 somewhat higher share of
9 beneficiaries reported considering cost sharing for their
10 medications than premiums.

11 Beneficiaries' concern about high-cost sharing is
12 often related to prices at the pharmacy. In 2021, the
13 growth in average prices, measured at the point-of-sale,
14 accelerated, growing by 4.2 percent compared with roughly
15 2.5 percent in the previous two years. Prices of single-
16 source drugs and biologics continued to drive the trend,
17 with prices now averaging four times those observed at the
18 start of the program.

19 In 2021, prices of these expensive brand drugs
20 averaged nearly 40 times that of average generic prices.
21 That's up from less than six times in the early years of
22 the program. Because generic drugs account for 90 percent

1 of all prescriptions, decreases in generic prices have
2 helped moderate overall price growth. However, the rate of
3 decrease in generic prices has slowed in recent years, and
4 as a result, the price index accounting for generic
5 substitution saw an uptick in 2021, rising by 3.5 percent,
6 compared with 1 to 2 percent growth in 2019 and 2020.

7 In addition, generics' share of prescriptions has
8 plateaued at about 90 percent since 2017. Because a
9 significant portion of brand spending is made up of
10 biologics, further opportunities for generic substitution
11 is likely to be limited. That means any meaningful savings
12 would have to come from successful launch and adoption of
13 biosimilars that would help spur price competition.

14 Despite relative high satisfaction with Part D
15 costs, coinsurance on high-priced products may make them
16 unaffordable for some beneficiaries. In the focus groups
17 convened for the Commission, physicians and beneficiaries
18 were acutely aware of high drug costs and reported having
19 frequent discussions about ways to lower costs.

20 In the MCBS survey, 25 percent of Part D
21 beneficiaries reported problems with affordability.

22 Changes made by the Inflation Reduction Act of

1 2022, which we will discuss next, will cap beneficiary out-
2 of-pocket costs and will improve access for all
3 beneficiaries.

4 The recently passed Inflation Reduction Act
5 contains many provisions that affect Part D. Manufacturers
6 of prescriptions dispensed since last October will be
7 required to pay a rebate if the price of their product sold
8 through the program rises faster than inflation.

9 Beginning this year, cost sharing insulin
10 products will be capped at \$35 per month, and there will be
11 no cost sharing for all adult-recommended vaccines.

12 Beginning in 2024, cost sharing in the
13 catastrophic phase will be eliminated, and the subsidy
14 rates will adjust to limit the increase in the average
15 premium. Those who currently qualify only for a partial
16 LIS subsidy will be eligible for the more generous, full
17 LIS subsidies.

18 Beginning in 2025, Part D's benefit structure
19 will have a new design, including a hard cap on enrollees'
20 out-of-pocket spending.

21 Finally, one of the most widely reported and
22 notable changes affecting Part D is the new authority given

1 to the Secretary of Health and Human Services to negotiate
2 the price of some outpatient drugs.

3 By September 1st of this year, the Secretary will
4 select the first 10 drugs to be negotiated, and the
5 negotiated maximum fair prices will be announced by
6 September 1st of 2024. The negotiated prices will be
7 effective beginning in 2026, with additional drugs being
8 selected for negotiation each year.

9 Now focusing on the redesign of benefit. The
10 redesigned benefit will apply a uniform structure to both
11 LIS and non-LIS enrollees.

12 In 2025, the IRA changes will provide
13 beneficiaries with a \$2,000 annual out-of-pocket cap,
14 eliminate the coverage gap, and increasing plan liability,
15 shown in blue.

16 Under the new benefit, plans would be at risk for
17 65 percent of spending during the initial coverage phase
18 and 60 percent in the catastrophic phase. Medicare's
19 reinsurance would be reduced from 80 percent to 20 percent.

20 There will be a new manufacturer discount, shown
21 in green, 10 percent in the initial coverage phase and 20
22 percent in the catastrophic phase.

1 The IRA changes to the Part D benefit share many
2 similarities with the Commission's 2020 recommendations.
3 The new design would rely less on cost-based payments and
4 restore plans' incentive to manage the benefit. Higher
5 plan liability would provide better formulary incentives
6 and would ensure that plans no longer benefit financially
7 from preferring high-priced drugs with rebates.

8 However, other IRA changes are likely to alter
9 the drug pricing landscape. For example, the inflation
10 rebate is expected to result in higher launch prices but
11 potentially slower price growth for some products.

12 The effects on prices would likely depend on
13 factors such as the extent of therapeutic competition and
14 Medicare's market share.

15 For your discussion, we are interested in your
16 feedback regarding the mailing materials and would be happy
17 to answer any questions you have.

18 In April, we will be presenting on the findings
19 from our analysis of the DIR data. This is a continuation
20 of the work we presented to you last fall.

21 With that, we'll turn it back to Mike.

22 DR. CHERNEW: Thank you, Shinobu. That was

1 really wonderful, and I think this just illustrates the
2 power of all the work that's gone on here in the past. So
3 I think that's terrific.

4 I'm going to pause for a second while I look
5 around for the Round 1 queue people.

6 That was a very clear presentation. I think
7 we're going to jump to Round 2.

8 Stacie, I think you're going to be the lead-off
9 on Round 2.

10 DR. DUSETZINA: Surprising everyone.

11 Thanks for such an excellent chapter. I always
12 love reading this chapter, and I especially loved reading
13 it this time.

14 I just have a couple of minor comments to make or
15 things to think about either for the chapter or for as
16 we're moving forward. So I'll kind of go in order when
17 they came to me in the chapter.

18 One is, early on, we talk about the incentives
19 for plan sponsors to manage the benefit, and I think it
20 might be worth in that section talking a little bit about
21 the specialty drug spending and the concentration in the
22 protected classes. And, you know, unfortunately, plans

1 don't really have any new tools. It seems to manage the
2 spending there. So I think we might want to add a little
3 bit of nuance around the fact that that's how we talk about
4 when the benefit gets redesigned that plans could do
5 better, but it's like with no new tools in their toolkits
6 for doing so.

7 Another thing, just a broader point -- and this
8 is a little bit looking forward to the benefit redesign,
9 but I thought it would be well worth mentioning the
10 smoothing mechanism that's being proposed for handling out-
11 of-pocket costs. I think we're well positioned to give
12 people a good overview of what that means in reality and
13 some of the potential operational challenges, because my
14 read of it is basically that we're asking plans to create
15 almost like a financing system for drug fills.

16 And another thing that just strikes me, so for
17 those who maybe haven't lived and breathed the Inflation
18 Reduction Act taxed on this issue, the idea is that when
19 somebody comes in and they fill a really expensive drug,
20 that they could ask to have their costs smoothed out for
21 the remainder of the year. So, if you fill the drug in
22 January, you smooth that up to \$2,000 by month, but that

1 creates like a financing type of mechanism that plans don't
2 really have in place right now and I think is something
3 where the law suggests it would rely a lot on pharmacists
4 to inform people that they could enroll into these options.
5 And though people could enroll in any given month, you
6 imagine you go to the pharmacy, you say, "It's too
7 expensive for me," and then they say, "Well, you're not in
8 a smoothing mechanism. So go back. Enroll in it next
9 month, and then come back to the pharmacy." So I worry
10 that that instills potential for health disparities where
11 maybe, depending on who you are, your pharmacist might not
12 volunteer that information to you.

13 So I think it's something that we'll want to be
14 thinking about, and this would be a nice opportunity to
15 just bring up a little bit on the details to tell people
16 that's coming.

17 And then just kind of selfishly, as we get closer
18 to that, I think it would be great to know more from plan
19 sponsors about what their thoughts are on the
20 operationalization of this work and how do they ensure they
21 collect on those payments and how is it working for
22 beneficiaries, because it sounds overly complicated to me,

1 to be honest.

2 A couple of very minor things. One was the
3 employer group waiver plans that were presented in page 16
4 of the report. I was just curious if it was possible to
5 break those down by MA-PD versus -- like, you know,
6 basically get a little more color there. And part of what
7 I was wondering too is will they really start to go away
8 more than they have before with the Inflation reduction
9 Act, because I guess my gut reaction is that employers
10 offer those because they don't want that unlimited out-of-
11 pocket cost for people. But now that the Part D benefit
12 will be much more generous, maybe they more kind of more
13 rapidly disappear. But that's just a guess.

14 I also wanted to say thank you for highlighting
15 the issue of the market segmentation that we had discussed
16 in that other chapter, just of plans going away and kind of
17 capturing beneficiaries and raising premiums on them. I
18 think it's important to highlight and for us to continue to
19 look at.

20 Okay. The last point is more of something that
21 just struck me as reading the chapter on the generic drugs
22 and also listening to the presentation this morning and

1 kind of where we've maxed out our benefits on generic
2 drugs. But there's been a recent, small amount of
3 literature on things like these places where you can get
4 drugs at low cost, like Cost Plus Drugs. I know you
5 mentioned some of these in the chapter, and I think it's
6 curious, because if you compare point-of-sale prices that
7 are being paid by the plans, the Part D plans, in a lot of
8 cases, they're much higher than those prices that are being
9 obtained when people pay cash.

10 And it makes me wonder, like, how much better
11 could these plans be doing at negotiating for generic drug
12 prices, because we think that those prices are -- that
13 they're not getting additional rebates. We think that's
14 the real price, but it seems like we're leaving a lot of
15 money on the table or plans aren't getting the best deal
16 that they could be getting. I know this is like a really
17 kind of nascent space, at least from the literature, but it
18 seems intriguing to me given the price differentials.

19 But, as always, love this chapter and great job,
20 all of you.

21 MS. KELLEY: Dana?

22 DR. GELB SAFRAN: Yeah, thanks. This is

1 tremendously exciting to see this year, and my comment is
2 more of a question. It might have been a Round 1 or it
3 might actually be a question for Stacie. I'm just curious
4 -- you know, I'm still struck by the contrast between Slide
5 7 and Slide 14 in terms of the plan liability, and I know
6 that was a big part of what we were intending through our
7 recommendation would happen, even if the legislation
8 doesn't exactly mirror our recommendation.

9 What I'm curious about is with all of what's
10 happening with the introduction of very high-priced drugs
11 that are biologics, how do we think that this will affect
12 kind of initial pricing or what's happening in that market?

13 MS. SUZUKI: I think there's a lot of discussion
14 around what various provisions may have on pricing, and I
15 think we sort of have a big picture. It's probably going
16 to depend on Medicare's market share for the product in the
17 therapeutic competition, because their ability to price is
18 very dependent on that. There are other provisions like
19 inflation cap, inflation rebate, and some drugs would be
20 affected by negotiations as well. And I think there are
21 different ways in which each product could be affected.
22 For example, some biologics could be exempt from the

1 negotiation, and if they were expected -- if a biosimilar
2 was expecting to enter the market and that could affect
3 what the pricing would be for the biosimilar products
4 versus if the reference product was not one of the
5 potential selected drugs.

6 I think there's a lot of uncertainty with respect
7 to pricing generally. I think some of the consensus we
8 heard is the inflation rebate would probably result in
9 higher launch prices, anticipating that they would have to
10 pay for any increase beyond the CPIU.

11 DR. GELB SAFRAN: Interesting. Thank you so
12 much.

13 MS. KELLEY: Robert?

14 DR. CHERRY: Yes, thank you. Great report, very
15 crisp and clean. Thank you.

16 I just have one question, sort of an R1/R2 type
17 of question. It's on page 31 to 32 in our pre-read
18 materials. There was an interesting statement about
19 pharmacy discount cards where -- I guess the way they're
20 constructed; it makes it difficult for both the provider
21 and a health plan to understand what the patient is taking
22 in their totality and help to coordinate care and also

1 track their quality measures as well.

2 I don't pretend that I know how these pharmacy
3 data systems communicate or don't communicate with each
4 other, but it does seem like it's potentially low-hanging
5 fruit from a policy perspective. Maybe it's a potential
6 recommendation so that, you know, care is better
7 coordinated.

8 MS. KELLEY: Jaewon?

9 DR. RYU: Yeah, I just had a quick question.
10 There's a couple mentions around MA-PD versus the PDP
11 dynamic, and I think there has been migration towards MA-PD
12 away from PDP. But I thought it would be interesting if
13 there is this information, but if the chapter could at
14 least spend a little bit of time on just the clinical
15 implications of that. Like do you see in measures of
16 effective disease management, do we see that that gets done
17 somehow better in the MA-PD environment versus the PDP? It
18 sounds like some of that migration is consumer choice
19 around will there more likely be in enhanced coverage plans
20 versus the basic. But it stands to reason that if there's
21 a clinical and pharmacy sort of interplay with the
22 benefits, in theory you'd think there should be a better

1 clinical integrated outcome with that. I don't know if
2 that's true. I don't know if there's information to get at
3 that. But that might be an interesting component of that
4 migration to touch on.

5 MS. KELLEY: Cheryl?

6 DR. DAMBERG: Thanks. Really nice chapter.

7 One of the things that -- so full disclosure, I
8 do work for Medicare, running the disenrollment survey, and
9 the primary reason why people disenroll from Part D plans,
10 PDPs, is due to financial reasons. And we've done some
11 focus groups with consumers, and, you know, we repeatedly
12 heard from disabled individuals a lot of problems, you
13 know, being able to afford drugs, and, you know,
14 particularly issues with co-payments because they have
15 frequent visits to the doctor and those costs add up over
16 the course of a year. And it would be helpful -- I know
17 you've done breakouts in some of these tables in terms of
18 LIS versus not, but I think it would also be helpful to
19 break it out by disabled versus not.

20 MS. KELLEY: David?

21 DR. GRABOWSKI: Thanks. Great work as always.
22 This chapter is -- I think "crisp" is the great word Robert

1 used.

2 I was really struck by what the beneficiaries
3 reported around high and lower satisfaction, and especially
4 the program being easy to understand, which I think we all
5 can appreciate the information provided. And then the one
6 I wanted to sort of touch on was the confidence around the
7 coverage meets their needs. It strikes me that MedPAC
8 could think a little bit about the Plan Finder tool and how
9 beneficiaries are matching to their plans. Our team has
10 done some work on that, and I think, you know, with some
11 simple remedies, you could get a much better matching
12 function. I think there's ways of kind of improving the
13 choice function there such that individuals aren't matching
14 to coverage that doesn't meet their needs.

15 So I think that's an area we've touched on in the
16 past, and I know we've thought a lot about this in other
17 sectors. Are beneficiaries choosing the right SNP or the
18 right hospital? But maybe -- I think we could pay more
19 attention to that here. Thanks.

20 DR. CHERNEW: So let me jump in for a second on
21 that point. Actually, David was, I think, in some ways a
22 little gentle to the literature. I think there's pretty

1 good evidence that people don't make very good choices of
2 Part D plans for a whole range of reasons. And there's a
3 lot of tools to try and help them. My general view is we
4 need more than tools to get people to make the right
5 choices. I think there's reasonable evidence that there's
6 a lot of money left on the table. And I think -- so
7 because of the changes to the benefit design, it's going to
8 take us a while, I think, to get on top of where we are
9 now, but I think one thing that is potentially going to
10 happen, now that the plans are more responsible for a
11 higher share of the drug spend, they'll be using tools in
12 those areas to do things, and it may be more consequential
13 for beneficiaries in a range of ways. And so we're going
14 to have to, I think, watch that.

15 I think there was a general view that Part D
16 exemplified the point that bidding works, because premiums
17 are very stable in Part D. But, of course, a lot of what
18 was going on is drug spending wasn't held that stable; it
19 was just the part that Part D was covering was quite
20 stable. And so I think there's going to be a lot of stuff
21 to monitor when this weird interim -- I don't know if you
22 all feel this. I feel like we're in this weird interim

1 space where we've identified some problems, we've put in
2 some solutions, and I think we're going to have to keep
3 monitoring to see what happens.

4 I think the choice matters not only because I
5 think there's reasonable evidence that choice isn't that
6 great, but I think poor choices might become more
7 consequential going forward.

8 I keep looking at the queue.

9 The other thing that I think is going to be
10 particularly important as one goes through this -- and this
11 is more of a personal area -- is to make sure that there
12 are not barriers to really important medications that
13 people face as the benefit designs change. This would fit
14 under my rubric of value-based insurances. You've seen
15 some of this in the insulin rule. Insulin is the poster
16 child for a very important medication and is the poster
17 child for markets that weren't working very well. I think
18 rebates in insulin were 80 percent or something, and people
19 were paying co-pays off of the gross, not the net, and a
20 bunch of things like that. But that's by no means the only
21 area where some of those problems arose.

22 So I think making sure that people have access to

1 the really important medications -- and there are many --
2 to make sure they can manage their diseases, chronic or
3 otherwise, I think is important as the benefit designs go
4 forward. But, you know, I'm not sure what to say here in
5 this chapter, because we're in sort of middle space, I
6 think, of where we are to see what happens.

7 I guess I'll commend a few things. This focus on
8 vertical integration is really important. I think the MA-
9 PD discussion, the point that Jaewon raised, is also a
10 particularly important one, how they behave differently.
11 And I do think there's actually some evidence that MA-PD
12 plans do a better job in certain aspects of managing some
13 of these things.

14 In any case, I think there's a lot of stuff here
15 that is really important, and I think we'll continue to
16 expand it as we see how the market sort of settles down.

17 I guess the last thing that's going to take a
18 while to be clear, and it is clear, the big debate, of
19 course, is what's this going to do to the drug development
20 space and a whole bunch of things like that. I think we're
21 just going to have to wait and see.

22 So from where we sit -- I know this debate will

1 be raging prospectively; hopefully it'll be raging
2 retrospectively. In any case, I think, Marge, you had a
3 comment.

4 MS. GINSBURG: Yeah, I think I want to respond to
5 yours and also to David's comment about consumers making
6 the right choices. In all my time on MedPAC, I don't think
7 I have ever recommended or suggested that we do some
8 research on how the SHIP counselors are assisting their
9 clients in this. And I do say this with some experience
10 because when I started as a SHIP counselor five years ago,
11 we weren't taught Plan Finder back then, if it even
12 existed, and we never did any kind of analysis for our
13 clients. Now that is step one for virtually every client
14 we get. Either we assess whether they have the ability to
15 do Plan Finder themselves, and we send them instructions,
16 or we do it. And 80 percent of the time I'm doing Plan
17 Finder for clients, and I think it makes a big difference.

18 So I guess what I'm suggesting or at least posing
19 on this issue about beneficiaries making the best choice
20 for themselves is what are their options for -- what kind
21 of assistance is out there to help them get this done? And
22 if the committee feels like it's warranted to even make a

1 suggestion in the chapter that people be well aware of the
2 program of SHIP counseling, and that they are prepared --
3 and I'm assuming this is true in every state, not just
4 California, but there are people there who are prepared and
5 skilled to help them make the best choice, and yet they're
6 not trying to sell them anything, as you all know.

7 So, anyway, interesting idea. Have we ever done
8 any research among the SHIP programs about the extent to
9 which they are using Plan Finder to help their clients?
10 Anyway, I'll leave it at that. But I'm very excited about
11 this as a possible mechanism to really increase consumers'
12 ability to get the plans that best meet their needs.

13 DR. DAMBERG: This is following on Marge's
14 comment. The other space here is the role of agents and
15 brokers, and so I think as you think about doing
16 exploration, the question is how are they helping them
17 navigate the space, because they are used a lot by
18 beneficiaries.

19 DR. CHERNEW: I think there's issues of inertia
20 and other related changes as people's needs change and
21 stuff happens.

22 Stacie wanted to --

1 DR. DUSETZINA: I want to go into Round 3.

2 DR. CHERNEW: Yes, we are now in Round 3, and we
3 can move on. We have Part B next, and that's going to be -
4 - you know, we're going to be moving to policy options, so
5 we have a lot more to discuss. But, in any case, go on,
6 Stacie.

7 DR. DUSETZINA: So I just wanted to maybe reflect
8 a little bit on Dana's question about the prices, and I
9 think Shinobu's response was excellent and spot-on with my
10 thinking. I think that it ties into those comments that
11 Mike had just made about innovation, and a lot of times
12 when we're talking about that, we were talking about drug
13 price negotiation and things like that that have this
14 relationship with innovation incentives.

15 But in the Part D space, you know, what we're
16 basically saying is we are going to max out what
17 beneficiaries have to pay at \$2,000 in the next couple of
18 years, there will not be price sensitivity, and we still
19 have protected classes. A lot of new drugs that we're
20 going to see coming into the market are cancer drugs.
21 They're on the protected classes. They are predominantly
22 used to treat Medicare beneficiaries, and we've already

1 seen their prices going up dramatically, even when patients
2 are exposed to cost sharing.

3 So I think that there is probably going to be
4 some price increases and excessive price increases in the
5 protected class space, especially because there aren't
6 really tools to manage that for those new launches and
7 because it won't affect whether beneficiaries take them.
8 In fact, I think there will be a massive behavioral
9 response from beneficiaries who are prescribed expensive
10 drugs. And, you know, I think that was kind of highlighted
11 with how many people had hit the catastrophic phase with
12 one fill. You know, about half a million people. And
13 that's a lot of people, but that also assumes that they all
14 were able to pay potentially \$3,000 or more out-of-pocket
15 to do that on that first fill.

16 So I think -- and then maybe talking back on that
17 innovation piece, like this is a dramatic expansion of the
18 generosity of the Medicare benefit. This is a lot more
19 sales for a lot of companies who have people they know who,
20 when they hit the coverage gap today, they're going to stop
21 taking their meds or take less of them.

22 So, you know, I think this provides a lot of

1 incentive for companies who, you know, have drugs that will
2 treat Medicare beneficiaries because their benefits are
3 going to be so much more generous. And I feel like often
4 in the discussion of all the changes coming, like people
5 miss that whole, well, you may sell a lot more drugs, you
6 might -- some of you might make a little bit.

7 DR. CHERNEW: So the first point -- I'm going to
8 parse that for a sec. The first point is the
9 acknowledgment of the connection between profitability and
10 innovation. The second point is the acknowledgment that in
11 this particular space, in fact, the incentive to innovate
12 may be going up quite a lot as we remove some of the
13 dampening effect, and I think we're doing that to protect -
14 - and I think it was really tragic when individuals had no
15 out-of-pocket max and they had important medications that
16 they would have to pay out-of-pocket, your cancer
17 medications. I think there's always this tension what to
18 do.

19 I think what we're going to see, to tie this
20 again to Jaewon's point, is there will have to be supply-
21 side approaches, which might be easier for Part D plans --
22 for Medicare Advantage plans to do than Part D plans,

1 because I think they can better engage the providers and
2 types of supply risk. But there's a lot -- there's a lot
3 unknown for how this will play out, and I think it will be
4 interesting to see if innovation flows to the protected
5 classes. And I think there's some evidence of that type of
6 thing, broadly speaking, going on. Stacie, you could speak
7 to that. But I think it is important to both acknowledge
8 the connection between the incentives and innovation and to
9 recognize that not everything we've done will discourage
10 innovation.

11 And I think we should also say we don't want a
12 blank check world, right? We can't allow that connection
13 to prevent us from trying to have a more efficient
14 functioning market.

15 DR. DUSETZINA: [Off microphone.]

16 DR. CHERNEW: That's what I was going to say,
17 Stacie. I think my chair-dom has just been usurped. This
18 is fine, actually. It's been nice being here.

19 [Laughter.]

20 DR. CHERNEW: In any case, it is -- we will
21 transition, I think, to the Part B topic, but I think for
22 Shinobu, Tara, and Rachel, you should take really a lot of

1 compliments on how the chapter was done. It's very
2 thorough. And, again, I think it is in some ways nice to
3 move to a phase now where the recommendations you made in
4 2020 have had their influence on the policy process, and we
5 will now have to take -- you know, people have talked a lot
6 about the Inflation Reduction Act, but really a lot of its
7 impact is years down the road in a range of ways, so I
8 think we're going to be in this sort of transition of
9 checking the status for a while. But I do think there may
10 be specific places where we may re-engage to make sure that
11 people have access to important drugs, that they make
12 better plan choices, that we understand the MA-PD
13 connections, that we understand the vertical integration
14 implications for what's going on here. So I do think
15 there's a lot of other areas where we can engage while we
16 wait to see how the current policy changes play out. But I
17 think that's just terrific work.

18 So, with that, we will take a ten-minute break,
19 and we will come back at roughly 9:50-ish, and we will jump
20 into Medicare Part B. And for those of you watching at
21 home, we are working towards a set of recommendations on
22 Part B for our June report, which will be voted on in

1 April, which means you will have draft recommendations in
2 March. And we're going to be looking at some policy
3 options in about ten minutes. So we'll be back soon.

4 [Recess.]

5 DR. CHERNEW: Hello, everybody.

6 We are going to continue our work on prescription
7 drugs. I gather by the light that Nancy is going to start.
8 We are going to focus now on Part B, and this work is
9 intended to take us towards some recommendations that
10 hopefully we will be voting on in April. So we will go
11 through the policy options now, and that brings us to
12 Nancy.

13 MS. RAY: Good morning. The audience can
14 download a PDF of these slides on the right-hand side of
15 the screen.

16 An important driver of Medicare Part B drug
17 spending is the price Medicare pays for drugs.
18 Manufacturers set their own prices for new drugs, and
19 historically have set high prices whether or not there is
20 evidence that the drug is more effective than the standard
21 of care. High prices and limited price competition among
22 existing sole-source drugs is also a concern.

1 Today's session is a continuation of the
2 Commission's work on improving payment for Part B drugs.
3 In June 2017, we made a number of recommendations,
4 including using a type of reference pricing policy to spur
5 competition between biosimilars and their originator
6 biologic. In our June 2019 report, we discussed extending
7 this policy to improve price competition for drugs with
8 therapeutic alternatives. And beginning in October of
9 2021, we added to our agenda addressing the payment of
10 costly drugs with uncertain clinical benefit and improving
11 financial incentives under the Part B drug payment method.

12 During today's session we will continue our
13 September 2022 discussion of the three policies listed on
14 the slide. The first two policies address manufacturers'
15 pricing behavior for new drugs with uncertain clinical
16 benefit and existing drugs with therapeutic alternatives.
17 And the last policy addresses concerns about the 6 percent
18 add-on and providers' financial incentives.

19 While the Inflation Reduction Act contains
20 changes to Part B drug payment, it has not negated the
21 policy package that we will be discussing today.

22 The Chair's goal for the January 2023 meeting is

1 to get Commissioners' feedback on the package of policies,
2 anticipating a chapter with recommendations in our June
3 2023 report. I am going to move through things at a high
4 level, but more details are in your paper, which we are
5 happy to discuss on Q&A.

6 The Medicare program and beneficiaries spent \$42
7 billion on Part B drugs in 2021. Spending is growing
8 rapidly, about 9 percent per year on average over the last
9 decade. The largest driver of spending growth has been the
10 rise in the average price Medicare Part B paid for drugs,
11 which reflects post-launch price growth, launch of higher-
12 priced products, and shifts in the mix of drugs.

13 Although there are many Part B covered drugs,
14 spending is concentrated. The top 20 drugs accounted for
15 more than 50 percent of spending and are used for treatment
16 of cancer, eye disorders, and inflammatory conditions.

17 Most Part B drugs are paid at a rate of 106
18 percent average sales price, ASP. We will talk more about
19 the 6 percent add-on later in this presentation.

20 ASP reflects the average price realized by the
21 drug manufacturer for sales to most purchasers, net of most
22 rebates, discounts, and price concessions. ASP is an

1 average. An individual provider's purchase price for a
2 drug may differ from ASP.

3 Exceptions to ASP+6 payment rate are listed on
4 the slide.

5 When a provider furnishes a Part B drug, the
6 provider also receives a separate payment for drug
7 administration services under the physician fee schedule or
8 outpatient prospective payment system.

9 Medicare has few tools to influence prices of
10 Part B drugs. Statutory and regulatory language require
11 that Medicare pay for a drug's FDA labeled indication.

12 The way Medicare codes Part B drugs affects price
13 competition which in turn affects spending. Products
14 assigned to the same billing code -- a brand and its
15 generics -- spur price competition. By contrast, assigning
16 products to their own code -- single-source drugs,
17 originator biologics, and biosimilars -- does not spur
18 competition, with the manufacturer effectively determining
19 Medicare's payment rate for the product. And Medicare's
20 payment policies generally do not consider whether a new
21 product results in a better clinical outcome than its
22 alternatives.

1 The policy options that we will be discussing aim
2 to improve payment for drugs with uncertain clinical
3 benefit, spur price competition among drugs with similar
4 health effects that treat a given condition, improve
5 financial incentives under the Part B drug payment system,
6 and maintain incentives for innovation

7 This policy option focuses on the payment of new
8 accelerated approval drugs. At time of their approval, for
9 some accelerated approval drugs, there is uncertainty about
10 their impact on beneficiaries' outcomes. Although the FDA
11 requires manufacturers to complete confirmatory trials
12 showing clinical benefit, some trials are never completed
13 or are completed after many years.

14 In addition, some accelerated approval products
15 are launching at high prices with uncertain clinical
16 benefit.

17 This policy would give the Secretary the
18 authority to cap the payment of a new accelerated approval
19 drugs until the manufacturer completes the confirmatory
20 trials. This policy aims to make Medicare a more prudent
21 purchaser of health care services, while ensuring access to
22 high-quality care for beneficiaries and to spur

1 manufacturers to complete their confirmatory trials in a
2 timely fashion.

3 Here are key design issues for Medicare to
4 consider when implementing this policy. If the Commission
5 developed a draft recommendation, these design issues could
6 be discussed in the text accompanying the recommendation.

7 The first issue concerns which accelerated
8 approval drugs would be capped. Based on your September
9 2022 discussion, Medicare could use discretion and target
10 products that have little evidence on the clinical benefit
11 for Medicare beneficiaries; are launched by manufacturers
12 at a price that is judged to be excessive relative to their
13 expected clinical benefit; and are expected to have a large
14 budget impact for the Medicare program beneficiaries and
15 taxpayers. This approach aims to balance the tradeoffs
16 between incentives for innovation and affordability and
17 access for beneficiaries and taxpayers.

18 Moving to how to set the cap could be set. While
19 your paper lists several ways to set it, some Commissioners
20 supported an approach that would be based on the clinical
21 benefit and cost of the new drug relative to the standard
22 of care.

1 Another key issue is when Medicare would apply
2 the cap. Based on your September 2022 discussion,
3 Commissioners supported an approach under which the
4 Secretary could be given the flexibility to determine
5 whether implementing the cap from a product's launch is
6 warranted versus implementing a cap over time, for example,
7 to address instances when manufacturers do not complete
8 confirmatory trials in a timely manner. A flexible
9 approach would allow Medicare to act based on each new
10 product's specific circumstances.

11 MS. NEUMAN: We now turn to an option that
12 addresses concerns about pricing for drugs with similar
13 health effects.

14 Because Part B pays each single source product
15 based on its own ASP, it does not promote price competition
16 among therapeutically similar products.

17 In 2017, the Commission recommended a combined
18 billing code policy for biosimilars and originator
19 biologics, which is a type of reference pricing that would
20 pay these products the same average rate to spur price
21 competition.

22 Building on that recommendation, this policy

1 would extend reference pricing beyond biosimilars by
2 applying a single ASP-based payment rate to drugs and
3 biologics with similar health effects. Doing so would spur
4 price competition.

5 So here is how a reference pricing policy for
6 Part B products with similar health effects could work.
7 Each product in a reference group, that is, a group of
8 single-source products with similar health effects, would
9 remain in its own billing code. Medicare would set a
10 payment rate for the reference group.

11 While your paper discusses several methods that
12 could be considered for setting the reference price, basing
13 it on the volume-weighted ASPs of all products in the
14 reference group would be similar to how payment is set for
15 brand and generic drugs, and would give providers more time
16 to adjust to the new payment rate.

17 Another key design element of reference pricing
18 is identifying and defining reference groups. To do this,
19 CMS could consider a number of factors. Reference groups
20 could be organized to include drugs that have similar
21 indications and work in similar ways. Medicare could also
22 consider the ease of implementing reference pricing for

1 particular groups and first focus on those where it is the
2 most straightforward. In defining reference groups, it
3 will be important that there be a clear and transparent
4 process that provides opportunities for public comment from
5 beneficiaries, clinical experts, and others. CMS could
6 also seek a technology assessment from clinical experts,
7 for example from academic or research institutions.

8 It will also be important to provide pricing
9 information to clinicians and beneficiaries so they can
10 make informed decisions. And your paper has more details
11 on design and implementation issues, and we'd be happy to
12 discuss anything on question.

13 Now moving to the third policy that focuses on
14 improving provider incentives under the ASP payment system.

15 Medicare pays providers a percentage add-on for
16 Part B drugs. In most cases, the rate is ASP+6 percent, or
17 if ASP data are lacking, Medicare pays a percentage of
18 wholesale acquisition cost, or WAC.

19 While clinical factors play a central role in
20 prescribing decisions, there is concern that the percentage
21 add-on may create incentives for providers to select higher
22 priced drugs when a lower priced drug is available to treat

1 a particular patient's condition.

2 To address concerns about the percentage add-on,
3 the policy we are considering would give the Secretary the
4 authority to reduce add-on payments for Part B drugs paid
5 based on average sales price to improve financial
6 incentives, and eliminate the add-on payments for Part B
7 drugs paid based on wholesale acquisition cost.

8 The description of policy option is general, but
9 as we've discussed before the design of how one would
10 reduce the add-on is important. Recall, we've discussed a
11 three-part approach to modifying the add-on. That approach
12 is shown on this slide. It's the ASP add-on is equal to
13 the lesser of 6 percent, or 3 percent + \$24, or \$220 per
14 drug per day.

15 You'll notice the numbers are slightly different
16 than September, and that's because we moved from using 2019
17 data to 2021 data to develop the model. Also note these
18 numbers are illustrative. Policymakers might consider
19 other percentages or dollar amounts.

20 Walking through the three pieces of the formula,
21 the add-on remains unchanged -- that is 6 percent -- for
22 lower priced drugs. For higher priced drugs, the

1 percentage add-on is reduced to 3 percent + \$24. And for
2 the most expensive drugs, the add-on is capped at \$220 per
3 drug per day.

4 In terms of the effects of this approach it would
5 reduce add-ons for drugs with ASP per administration of
6 greater than \$800. The differences in add-on payments
7 across differently priced drugs would be reduced,
8 particularly among the most expensive drugs, improving
9 financial incentives. And reduced add-on payments would
10 also result in savings for taxpayers and beneficiaries.

11 So this brings us to the end of the presentation.
12 We are happy to answer any questions and look forward to
13 your discussion. And as mentioned at the outset, based on
14 your feedback, it's the Chair's goal to develop draft
15 recommendations that we could come back to you with in the
16 spring.

17 DR. CHERNEW: Great. Thank you so much. I think
18 we're going to jump into Round 2 -- Round 1, Round 1 -- and
19 I think we're going to start with Larry and go from there.

20 DR. CASALINO: I have a little bit unusual and
21 perhaps superfluous Round 1 comment. But I just want to
22 say that, you know, the written materials and the

1 presentations that the staff gives are always really
2 excellent, but today's are even beyond that, simply superb.
3 These are among the most complicated topics, if not the
4 most complicated, that we try to deal with, and the
5 presentations, both presentations today were just so clear.

6 And just to finish up I want to say obviously the
7 staff does a wonderful job, but the fact that the
8 presentations and the written materials are uniformly of
9 such high quality, that can't be an accident, no matter how
10 good the staff is. And Jim, really, I think you and Dana,
11 you really have to take a huge amount of credit for that.
12 I mean, this is the beginning of my fourth year on the
13 Commission --

14 [Applause.]

15 DR. CHERNEW: That's not a Round 1 question, by
16 the way, but I suppose we'll allow it.

17 DR. CASALINO: Okay.

18 DR. MATHEWS: It's not superfluous either. Thank
19 you.

20 DR. CHERNEW: Oh. That was a Round 1 question.
21 Okay. I think Amol.

22 DR. NAVATHE: So I have a couple of questions,

1 and I think some of them may be truly clarifying. So I
2 just wanted to clarify, we're not really -- I think it's
3 probably highly implied but I just wanted to be sure. So
4 when we're talking about, in the accelerated approval
5 option when we're talking about capping for some period of
6 time until a confirmatory trial, for example, is completed,
7 the notion here is that that price would be capped for that
8 time period and any prescribing essentially is paid at that
9 capped level.

10 Once that confirmatory trial is confirmed, is
11 completed, there is no back paying that would happen. It's
12 not that that only applies during that period but then if
13 confirmed there would be a true-up in a retrospective
14 fashion.

15 DR. CHERNEW: I think the answer is we are not
16 contemplating a recommendation --

17 MS. RAY: That's right.

18 DR. CHERNEW: -- where you would get paid -- if
19 the price was 10, capped at 10, and then it gets confirmed
20 and the price goes up to 20, you don't get that gap back.

21 DR. NAVATHE: Correct. Okay.

22 DR. CHERNEW: That was, I think, what you were

1 asking. Amol was in the policy option now. I have to say
2 that.

3 MS. RAY: That's correct.

4 DR. NAVATHE: I just wanted to clarify.

5 MS. RAY: That's correct.

6 DR. NAVATHE: Okay. I just wanted to clarify
7 that. Okay.

8 The next question I have is probably not a great
9 Round 1 question but I'm going to ask it anyway. So when
10 we're talking about identifying which accelerated approval
11 drugs would receive the payment cap, we go through a bunch
12 of different criteria, and some of them are quite discreet,
13 such as approved based on surrogate outcomes, and then we
14 have four total criteria, at least in the paper. And the
15 other ones are, to use a very technical term, squishier,
16 right. So there's little evidence of clinical benefit.
17 There's prices that are excessive relative to that expected
18 clinical benefit and are expected to have a large budget
19 impact.

20 And what I was curious about here is that
21 obviously we are, in part, depending on the Secretary has
22 having flexibility around that. But how would we think

1 about putting some sort of more objective criteria or at
2 least quantitative parameters around that?

3 MS. RAY: Yeah.

4 [Laughter.]

5 MS. RAY: I mean, off the top of my head, my
6 initial response is I think that might be a little bit
7 challenging. I think, on the first parameter -- so all
8 accelerated approval drugs are based on surrogate outcomes.
9 I guess the issue here is what is the level of evidence for
10 Medicare beneficiaries. And that, again, strictly off the
11 top of my head, I'm not sure how -- I would have to do a
12 little bit more thinking about that to get any more
13 specific than that. I mean, certainly the Secretary could
14 compare the level of evidence for Medicare beneficiaries
15 for the drug in question to other drugs in its class, if
16 it's not a first-in-class agent, for example. But we would
17 have to do a little bit more thinking about that.

18 In terms of its price, there I think we're a
19 little bit firmer evidence in the sense that you could
20 compare the net clinical benefit of the product to the
21 standard of care, and, you know, if it's twice as much as
22 what is suggested in a typical cost-effective analysis

1 finding, then that might be something to look at.

2 And then the last parameter was the total
3 spending impact on Medicare, which is again based on the
4 price.

5 So I think the pricing is less squishy, to use
6 that term, than the clinical evidence available, based on
7 the accelerated approval trial.

8 DR. CHERNEW: Okay. Can I just jump in to maybe
9 help clarify how we're thinking about this, which is useful
10 to say? The framing of the language is largely to give the
11 Secretary authority to do things but not to demand that
12 they do something. And the reason for that is I think
13 there's a wide range of examples of drugs that make it
14 through the accelerated approval pathway, where I think we
15 would agree and acknowledge the importance of a pathway. I
16 would say COVID vaccines is a clear example, and I think we
17 would agree that the magnitude of the challenge, the
18 evidence was that that was a drug that needed to go through
19 the process and get access to people, and frankly, we had
20 to have a system that would encourage that type of
21 development of the drug in the first place. I think we
22 have to acknowledge that connection.

1 On the other hand, I will take the Aduhelm
2 example. We have a comment letter that we wrote on that.
3 I think we felt there that the evidence was not as strong
4 in that particular case and we were actually supportive in
5 our comment letter, broadly speaking, of what CMS did, and
6 more importantly, that they had the authority to do that.

7 And so we are not in a position to claim the
8 evidence or how the evidence would come, and I think there
9 will be continued tension about the extent to which CMS
10 makes a determination separately from what FDA says. And
11 again, the Medicare beneficiary specificity matters. I
12 think there are some other things that might matter in that
13 discussion.

14 So because of that it becomes very challenging.
15 We have phrased these recommendations in ways that talk
16 about giving the Secretary that authority. In the specific
17 case of CED, coverage-to-evidence development, which we
18 have talked about here in some detail, particularly last
19 cycle -- there was a lot of coverage-to-evidence
20 development discussion -- there already is the authority to
21 impose coverage-to-evidence development, which they did do
22 in the case of Aduhelm, and which we were supportive of.

1 So we don't have a specific recommendation about
2 expanded authority for coverage-to-evidence development,
3 but as we think about these criteria, we are trying to give
4 flexibility while acknowledging the importance of the
5 accelerated approval pathway.

6 That was probably a longer answer than a
7 clarifying one. So we won't say use a randomized trial.
8 It's going to have to be a case-by-case basis, which I
9 think we acknowledge.

10 DR. NAVATHE: Great. Thanks.

11 I had one last question, which is shifting gears
12 to the ASP work, and there's a line in the paper which
13 basically -- and it's on page 47, and it says that the
14 Commission's position in 2016 remains a standing
15 recommendation. And I was curious if you could clarify
16 what specifically we're referencing there, given the
17 Supreme Court decision that's reverting the payments back
18 to ASP+6 percent for the 340B hospitals.

19 MS. NEUMAN: So the paper is talking about how we
20 previously did not include 340B drugs in our ASP add-on
21 analysis because they were paid ASP minus 22 ½. Now with
22 the Supreme Court changed, they are now paid ASP+6, and so

1 the question is whether they should now be in our add-on
2 analysis.

3 And what we've written in the paper is that we've
4 continued to exclude them from our analysis of the ASP add-
5 on because the Commission has the 2016 recommendation for
6 changing payment on 340B, and there's a textbox that
7 discusses that recommendation, which would take -- that
8 recommendation would take the ASP payment below anything
9 that has an add-on. So that's why we continue to exclude
10 it.

11 DR. NAVATHE: I see. But that would require --
12 so that recommendation obviously would require statutory
13 change, given the Supreme Court decision, correct?

14 MS. NEUMAN: It would, yes.

15 DR. NAVATHE: Okay. That's the one I wanted to
16 clarify. Thank you.

17 MS. KELLEY: Kenny?

18 MR. KAN: Yes. I just want to follow on to what
19 Larry just said. This work here is beyond outstanding, and
20 I'm wildly enthusiastic about the work here and the chapter
21 here.

22 So I think Mike sort of answered my question, and

1 I actually agree with him. We should give the Secretary
2 the flexibility, because I think we are really -- there are
3 really a lot of uncertainty about the drugs. This could
4 potentially impact whether it's COVID vaccines or Aduhelm.
5 What if it's just like tweaking some molecules? And then
6 the drug comes out like \$50,000, and, oh, maybe it
7 increases potentially by two days. I don't know. I mean,
8 I think those are the -- those are the things that we have
9 to think through and giving Secretary the flexibility,
10 which might clarify. I am actually very supportive of
11 that.

12 I also want to -- I am very, very enthusiastic
13 about Policy Option 3. I think it will definitely -- where
14 having a cap -- a \$50,000 drug, if you have a 6 percent ASP
15 add-on, I think, you know, optics-wise, it could impact how
16 the drugs could be dispensed. So I think having an add-on
17 will actually, I believe, help the health care ecosystem
18 and lead to a flat fee.

19 Thank you.

20 MS. KELLEY: Dana, did you have a Round 1
21 question?

22 DR. GELB SAFRAN: Thank you.

1 Just adding my appreciation for this great work.
2 Thank you.

3 And my question has to do with your point when
4 you were presenting the Policy Option 3 and the add-on,
5 that by switching to 2021 data, I think you said, from
6 2019, the numbers have changed. I'll confess, I don't
7 remember what the numbers were, the last round, but that
8 caught my ear and just in terms of stability over time in
9 the policy and what the implications would be.

10 So I wondered if you could just comment a little
11 bit on sort of what kinds of changes are we looking at and
12 what do you think the implications are for the policy and
13 the stability of what those add-ons would look like over
14 time.

15 MS. NEUMAN: Sure. So I think back in September,
16 it was plus \$21 instead of plus \$24, and the cap was \$175
17 instead of \$220. I think that the reason that you see that
18 change is because between 2019 and 2020, spending went up.
19 And so the model that we used to set these amounts took
20 that into account.

21 If someone were to adopt this policy, a policy
22 choice that they would make is whatever year of data they

1 used -- let's say they used 2021 -- a question would be
2 going forward, is that, say, \$24 -- is that just going to
3 be updated by CPI or something like that, or are you going
4 to update it with the trend in drug prices? And that's a
5 policy choice that would need to be made.

6 In our modeling, we didn't make that choice. We
7 thought we should use the most recent data to show you what
8 it looks like now, and then policymakers would have to
9 decide going forward.

10 DR. GELB SAFRAN: This will be a Round 2, but
11 I'll just say it here and not put my name back in.

12 That's really important, what you just said, and
13 I think that's worth including in the chapter, just as, you
14 know, this will become a policy choice. I think that's a
15 really valuable point.

16 Thanks so much.

17 MS. KELLEY: Greg?

18 MR. POULSEN: Thank you.

19 My key points were actually already addressed,
20 most importantly by Larry.

21 But I guess on policy 3 -- and I was just looking
22 through to make sure I hadn't missed something in the

1 chapter -- I think for people reading it, it would be
2 useful to make clear why we are looking at, as part of the
3 ASP add-on, the 6 percent and the 3 percent plus 24 and the
4 220 as opposed to an administration fee, sort of
5 irrespective. And at least to me, that's still a little
6 foggy in my mind why we would do that, and if there's a
7 compelling reason, I think, at least I would like to see
8 narrative that registers in my head where I'm less
9 experienced in this than maybe some of the folks around the
10 room.

11 So I guess the question that I have, is there a
12 brief answer that we can give as to why this should ever be
13 a percentage as opposed to an administration fee that's
14 associated with the cost of providing that care?

15 MS. NEUMAN: So the percentage add-on can,
16 especially for drugs that are high volume and low priced,
17 offer a bit of protection for the provider if their
18 purchase price is a little bit above or below that. And so
19 what we've tried to do is include some percentage add-on
20 for the lesser expensive drugs but to ramp it down the more
21 expensive the drugs become.

22 The other thing to note is that there is a

1 sequester that is in effect, and so if you were to pay no
2 add-on at all, you would be paying less than ASP. So the
3 percentage add-on also evens that out a bit.

4 DR. MATHEWS: Can I jump in here, Kim?

5 So, Greg, one thing I want to make sure comes
6 across clearly, I think this is in the draft material, but
7 if it didn't punch through, we can highlight this.

8 The add-on that we are talking about is separate
9 from any drug administration fee. So, under the physician
10 fee schedule and under the OPSS, there are separate
11 payments made to the provider for the cost of administering
12 the drug to the payment, and what we are talking about is
13 the add-on to the ASP of the drug itself.

14 And what I'm about to say is not written down in
15 any piece of legislation or policy. So take this with a
16 huge grain of salt, but the 6 percent add-on, arguably, was
17 to reflect the fact that not all providers are able to
18 purchase a drug at or below the average sales price. So,
19 for low-volume providers, there needed to be a little bit
20 of a cushion to ensure that they were not underwater with
21 respect to the Medicare payment rate, and what we are
22 talking about in this policy option is changing that add-

1 on. And we are not touching the otherwise applicable
2 administration fees that remain under the physician fee
3 schedule and the OPPS.

4 Does that help?

5 MR. POULSEN: Yeah, that helps a lot.

6 And I did read this, and I read it quickly twice.
7 But because of my lack of focus in this area, generally,
8 that didn't come through, and I think it would be useful if
9 we were to have what you just said in there.

10 And then I think it does make sense, both why we
11 would want it to be changed in a downward direction but
12 also why it deserves to exist at all.

13 Thanks.

14 MS. KELLEY: Lynn?

15 MS. BARR: I'm going to risk a really stupid
16 question here. So, when a drug is a Part B drug, like
17 Humira, right -- I believe Humira is a Part B drug, right?

18 UNIDENTIFIED SPEAKER: [Speaking off microphone.]

19 MS. BARR: What?

20 UNIDENTIFIED SPEAKER: Mostly Part B.

21 MS. BARR: Because it's self-injectable. So my
22 question is exactly that. When a drug goes from a Part B

1 drug to a self-injected drug, right, what's the dynamic
2 there, and where is the -- yeah, because I believe that it
3 would go from Part B to Part D, right?

4 And so I'm curious about are we creating any
5 incentives or disincentives for manufacturers to not
6 develop injectable drugs, or is there any sort of interplay
7 in here that -- are we in any way either pushing people to
8 make more injectable, you know, self-injectable drugs, or
9 pushing them away from making self-injectable drugs? It
10 seems like a stupid question, but I just I just wanted to
11 understand it.

12 [Pause.]

13 MS. BARR: I can tell by the looks on their
14 faces, it's a very stupid question.

15 [Laughter.]

16 DR. CHERNEW: No, not at all. It's a --

17 DR. DUSETZINA: No, I had thought on this, but it
18 was a broader point.

19 So I've been thinking a little bit about this but
20 kind of in the context of more on the accelerated approval
21 space, and this goes back a little bit to the Inflation
22 Reduction Act and a lot of chatter going on right now about

1 how that has been set up in a way that incentivizes more
2 infused drug development, because there's a longer time
3 before potential negotiation. And Scott just sent me an
4 article that really flags this, highlights this issue.

5 And, you know, I think that this maybe
6 counterbalances it a little bit, because there have not
7 been any options for Medicare Part B to do anything about
8 pricing or in the fee-for-service, no utilization
9 management. And then going also back to the Part D space
10 we just talked about, there's now, like, better coverage
11 for small molecules.

12 So I think, in some ways, those policy changes
13 maybe also kind of cancel each other out a little bit,
14 where right now the industry is talking a lot about how the
15 new law is going to dramatically decrease their interest in
16 the small molecule market. But I actually think that, in
17 some ways, when I think about how this might be
18 operationalized, I think it maybe would give people pause.

19 I guess in the background too, though, I think
20 that people are -- drug development is happening based on
21 the way that the drug is best delivered, and convenience to
22 the patient, chronic disease management, like, you still

1 want to go for small molecules. I don't necessarily think
2 that the decision is quite as straightforward as "Well, I
3 just decided to give you an infused drug instead of an oral
4 drug."

5 DR. CHERNEW: Let me give you a another take on
6 that answer, and hopefully -- I do think the incentives
7 across the board are important, incentives for developing
8 the drugs in the first place, incentives for where they go
9 into B or D in a range of ways.

10 I think the separation between B and D is
11 sometimes problematic for a bunch of reasons. It's both
12 confusing to people; there's different benefits. We've
13 worried about that in vaccine policy in previous chapters.

14 I think the way that I would read these types of
15 recommendations are not to negate any of that complexity
16 but to understand that -- or I think the view of the policy
17 option to move to recommendations is the first-order
18 problem is some of these other issues that we're trying to
19 solve, and that the second-order issues, to the extent that
20 they become problematic, we would have to think about what
21 to do about them.

22 And that might be a bigger, different way to go

1 at, but we shouldn't -- this is a personal comment now. So
2 there's a Round 2 and maybe a Round 3. But my personal
3 view is we shouldn't hold up trying to fix some of these
4 things that are associated, for example, with ASP+6 because
5 we're not sure about some of the, maybe, second-order
6 incentive effects.

7 That's not to negate the importance of the
8 incentive effects, and I want to be really clear about
9 that. I worry a lot about incentive effects, but I think
10 first order, there's other big problems that I think we're
11 trying to address here that are, maybe just in my mind,
12 more first order than how they're going to manage whether
13 something's in Part B or Part D. And, at some other point,
14 we might think about how the increasing use of new drugs in
15 the medical benefit is a separate problem that may require
16 separate attention.

17 MS. BARR: Thank you.

18 DR. GRABOWSKI: I think Larry had a Round 1.

19 MS. KELLEY: He took himself out of the queue.

20 So I think we're to Round 2 now, unless anyone else has a
21 Round 1 question.

22 DR. CHERNEW: The nice thing about this is I

1 think we're going to start with Stacie.

2 MS. KELLEY: Yes.

3 DR. DUSETZINA: I think I can keep it under an
4 hour.

5 [Laughter.]

6 DR. CHERNEW: We may have some time, so don't cut
7 anything out.

8 DR. DUSETZINA: I know. I know. Charts and
9 graphs.

10 So, first of all, I just would like to say I love
11 this work. I love this chapter, and I'm incredibly
12 supportive of all three of the policy options presented
13 broadly. So I want to maybe talk about some of the places
14 where I had strong preferences when you gave us sets of
15 options and where I think, going back to a Round 1
16 question, we can be a little bit more concrete and where I
17 think we are still probably going to need to stay a little
18 bit squishy.

19 So I'll start with the accelerated approval of
20 drugs and the idea of price caps for policy 1. So I think,
21 for me, very strongly, I would support the idea of price
22 caps in situations where CMS has looked at the evidence

1 that is presented and says that it's not clear enough for
2 Medicare beneficiaries, and they determine if coverage with
3 evidence development is necessary. Under that situation, I
4 feel like there's strong argument to price-cap at the time
5 of launch.

6 For drugs that have the more squishy
7 characteristics, so maybe their benefits are unclear for
8 Medicare beneficiaries, but it doesn't rise to the level of
9 CED, which I think is important to note, CED, even though
10 we've seen it used with a Aduhelm recently, is very, very
11 rarely used in the drug space. So I would like to suggest
12 that the Secretary have some flexibility there to be able
13 to decide if a price cap is necessary at the time of
14 launch.

15 But I think it has to be based on both a
16 preponderance of really concern about the data, of benefit,
17 especially in the Medicare beneficiaries, and the potential
18 size of the population affected, so how many beneficiaries
19 might be exposed to a drug where we aren't really sure that
20 it's working for them.

21 And I think kind of by definition, that gets a
22 little bit into the space of budget impact, because if we

1 have a large number of beneficiaries, the spending is going
2 to obviously be higher there. So I think that would be a
3 place where I'd say discretion for the secretary to have
4 that tool, if necessary, but maybe not as, like, automatic.

5 Now, I also think there are really good
6 opportunities to have an automatic price cap in situations
7 where studies have gone past their FDA-required deadlines.
8 So, for all of these drugs, they have agreements with FDA
9 in place to complete confirmatory trials, to confirm the
10 clinical benefits, and there are timelines associated with
11 that, based on the drug and how long it would take to reach
12 those endpoints. So it's possible to determine if studies
13 are late, and I think in those cases, we would want an
14 incentive for companies to complete those studies and get
15 that evidence as quickly as possible. So we should price-
16 cap when they start failing to meet their deadlines.

17 And then I think we could be clearer in the text.
18 There are examples where studies have failed to confirm
19 benefit, but the drugs have remained on the market. We
20 should be clear that Medicare should not pay for drugs once
21 they have failed confirmatory studies, regardless of
22 whether they're still in the market.

1 Now, the nuance here is that a lot of drugs under
2 accelerated approval have multiple indications. So I think
3 this creates a little bit of complexity or thinking that is
4 necessary around this issue of should this be drug
5 indication-level policy or should it be more broad.

6 Now, I think we don't really do indication-based
7 pricing in the U.S., so this makes it hard, but I think in
8 a lot of ways, this would be something we'd have to kind of
9 think through.

10 Slight preference in my mind for drug and
11 indication pairing, but you could imagine that if a company
12 had a drug that it wasn't a beneficial drug, it had failed
13 as confirmatory study, but they weren't willing to take it
14 off the market, and it was still being used in this way, if
15 you said, like, we're not paying for any of your
16 indications, it would be much more likely to have that
17 indication withdrawn by the sponsor.

18 Okay. I'm going to pause there and then -- oh.
19 Now, you've got the other sets of questions, like how would
20 we come up with this price, and you gave us Table 1 with a
21 set of options of what you'd need to think about for coming
22 up with the price.

1 In my mind, the only reasonable way to set the
2 price is based on net clinical benefit. I strongly believe
3 the other two options would actually create a disadvantage
4 in the situation where there's a really good drug, because
5 I do think we want to acknowledge that we have some
6 examples of drugs that we think have not really met the bar
7 or are of questionable benefit. But we also have a lot of
8 cancer drugs and a lot of beneficial drugs that go through
9 this pathway.

10 Net clinical benefit gives an opportunity to pay
11 well for drugs that actually do have a lot of benefit for
12 people and for which we're just waiting because it takes a
13 long time to reach clinical benefit outcomes. The example
14 that kind of comes to my mind often is for breast cancer.
15 Thankfully, five-year survival is actually a fairly normal
16 occurrence, and so it takes a long time to get to overall
17 survival benefits. But we still want those new drugs and
18 treatment options for patients. So try to think about it
19 in that realm of what's best for really paying well when
20 the drug really works well, even if we don't have that full
21 clinical information.

22 Okay. For Policy Option 2 -- so this is shifting

1 over to the average sales price and the blended payments
2 for Part B drugs -- I love this concept. I think it's
3 great. I like where we've gotten with it. I think in the
4 chapter there, we could be a little bit clearer how much
5 precedence there is for this. You know, like private plans
6 are already doing things like utilization management to
7 steer people to the lowest cost option. We're talking
8 about a way for us to operationalize this in a fee-for-
9 service program, but in general, I think that there's a lot
10 of groundwork that has already been laid that really
11 normalizes it, because I think one read of the chapter
12 could be that we don't really know how to come up with
13 head-to-head competitors. And it's, like, no, we do. So
14 maybe we can mention things like P&T committees for
15 formulary design or thinking about -- plans are really
16 doing this already, and we're just talking about doing this
17 in a payment way.

18 I strongly support method 1 for the average sales
19 price, the blending of the prices, the weighted average of
20 the individual drug codes. I think it seems easier to
21 implement and probably less legally contentious than any of
22 the least costly alternative options, and I think the other

1 thing that, again, I kept trying to think, well, what about
2 when there's a new entrant that's really better and it gets
3 blended in? So this gives a chance for like if there's
4 really a shift in what people are using because there's a
5 better option. Then that can increase the payment as well
6 as decrease the payment in a way that I think is still
7 supporting, like, bringing better drugs into the market.

8 I do think that we could really emphasize the
9 low-hanging fruit. You did a great job of talking about
10 the drugs that are approved through this kind of different
11 FDA pathway that are kind of like between generics and
12 brands, the line extensions. Those are really good
13 examples of places where this could be used with very low
14 risk.

15 The other is biosimilars, and I think that that
16 just didn't come through as strongly to me that, you know,
17 like we should really make sure that that's clear, that
18 that's a very low-hanging fruit where we'd expect the
19 indications and use to be similar between the reference
20 product and those products.

21 Okay. Then the last comment, I fully support
22 Policy Option 3. I think that the way that that has been

1 set up is beautifully done. It still kind of allows for
2 choice, protects from not, you know, going underwater if
3 you don't purchase as much drugs, and removes some of those
4 incentives to price higher. I feel like we've had previous
5 discussions about that and everybody was -- seemed pretty
6 good consensus around that point. So I hope we'll spend
7 more time kind of hashing out the first policy option
8 today.

9 Okay. Very last one, and this is more kind of
10 contextually or thinking about some of the innovation-
11 related issues. On page 48 of the report, there's, you
12 know, kind of a comment on innovation, but I actually think
13 it would be important to separate out this a little bit
14 more so that we can be clear that, you know, for the policy
15 option that talks about blending the codes, this is really
16 not like a very risky business when it comes to innovation.
17 We do this already. We have inside-class competition. To
18 me what that really feels like is that this is a place
19 where we have a ton of experience and is relatively lower
20 risk.

21 On the accelerated approval side, I think it is
22 important to really recognize that we still want there to

1 be strong incentives for drug development, and, again, you
2 know, that pathway is really dominated by cancer products
3 in the last decade. So we want companies to be developing
4 these drugs and to be, you know, incentivized to do so.
5 What we're just hoping to do is provide a little bit more
6 opportunities to respond in cases where we feel like it's
7 unclear that these drugs are really going to help Medicare
8 beneficiaries and that they are going to place an oversized
9 burden on taxpayers and beneficiaries in the program.

10 Okay. That was well within an hour --

11 [Laughter.]

12 DR. DUSETZINA: -- so I'm going to stop there for
13 now.

14 DR. CHERNEW: So let me just -- I want to just
15 make sure I follow one point that's important as we go
16 around, and, again, this matters as we develop this.
17 There's this question about the timing of when the
18 Secretary would set a cap, and the tension that you just
19 talked about was we really do want to make sure there's
20 incentive to develop the drugs that would go through
21 accelerated approval. So it is not like there's a drug
22 that magically appears and then the question is what

1 happens. And so I think what I heard you saying is -- and,
2 again, you can correct me if it's not what you said. This
3 is why I'm making this point. Although we would like the
4 Secretary to have some discretion in what I will call
5 "egregious cases" prior to the confirmatory trials, the
6 sense I get is you would want that to be used very
7 judiciously because -- two things. One is the evidence by
8 definition is not going to be -- there will be some
9 evidence, but it's not going to be very easy to do net --
10 you know, it's easy to say we should use net clinical
11 benefit, but when you don't have really strong evidence,
12 you have some intermediate endpoint, you have to figure out
13 what the right value would be on that net clinical benefit
14 and all those things. It makes application of a price cap
15 hard in that pre-confirmatory trial period.

16 So in the price cap post-confirmatory trial
17 period, we're trying to solve a somewhat different problem,
18 which is we want the confirmatory trials to be done.
19 Before that, the problem we're trying to solve is a problem
20 where there's drugs with not very much evidence of benefit
21 and very high prices and very high budget impact. And what
22 I heard you say and I think the key thing, because I'm

1 making this speech now, is to make sure this is captured in
2 the tone is our feeling is because we want the innovation,
3 that that should be used very judiciously, and I think the
4 concern is that the industry would have to understand that,
5 because you wouldn't want to signal, if you had a very
6 aggressive Secretary, that they would use it for other
7 purposes, and so you need a guardrail of overapplication of
8 that tool, because it's always tempting once the drug is
9 developed to try and get a lower price.

10 Did I miss --

11 DR. NAVATHE: And that's in part, Mike, to borrow
12 something that -- or to bring back something you said
13 earlier, because we also have the tool of CED --

14 DR. CHERNEW: Yeah.

15 DR. NAVATHE: -- for extreme case where there's
16 really very little evidence of any clinical benefit,
17 something like that.

18 DR. CHERNEW: Right. So I do think this
19 intermediate case where we want -- we don't want CED
20 because CED really does limit utilization. There's drugs
21 you might want to use. But there are egregious price -- I
22 think what Stacie's saying is there are potentially

1 egregious pricing situations which we would like there to
2 be a remedy for, but we only want them used when they're
3 actually egregious as opposed to expediently it would be
4 nice to pay less, because you won't get the drugs that you
5 need.

6 DR. DUSETZINA: Yeah, I think part of this is
7 having a credible threat for when there is just behavior
8 that is beyond what any rational person would be able to
9 look at. And this is why it's a little squishy, because
10 we'll say, well, what does that mean? Well, you know,
11 we're talking about a set of products that often in many
12 cases have marginal benefits. You know, their clinical
13 benefits might not be -- might not hold up, or that already
14 have very, very high prices. So, you know, the baseline
15 here is already very high priced, and sometimes small
16 amount of benefit, although -- so I completely agree with
17 what you're saying, with the way you've presented that.
18 Definition under CED, yes, price gap. Still have the
19 option in exceptional circumstances, then we -- you know,
20 whether we can get to a point of defining exactly how that
21 would be -- that bar would be met, I think that's tough.

22 I would say the other thing to remember here is

1 that this is a temporary, until you finish your
2 confirmatory studies, cap. So it's not like saying that
3 this is the price of the drug forever. It's saying, you
4 know, if you choose to go down this pathway that gets you
5 earlier access to the market, which is basically what this
6 pathway does, do you have the ability to price in an
7 unlimited way for beneficiaries even if, you know, the
8 evidence is less clear, and companies could, you know,
9 avoid that price cap as well by having the confirmatory
10 studies done more quickly, which is better for patients.
11 But I think we do want to keep those drugs coming early if
12 we do think there are situations where the surrogate does
13 likely prevent -- like closely relate to the clinical
14 outcome.

15 DR. CASALINO: On this point - I'm sorry, Stacie.
16 If I understand the discussion just now, it's that the
17 capping would be used not that commonly for accelerated
18 approval. If that's the case, it does seem that we -- it
19 seems --

20 DR. NAVATHE: [Off microphone.]

21 DR. CASALINO: Right, I know, but -- well, but we
22 don't know at the time when -- at the time when a drug

1 comes out, we don't know if and when the confirmatory trial
2 is going to be done or not. Right? So a decision --

3 DR. NAVATHE: So you're saying that would be used
4 only in certain -- in rare exception -- an exceptional
5 basis in that time period pre-confirmatory trial, I think
6 was the point.

7 DR. CASALINO: So -- right. But if that's the
8 way it was done, then it seems that for all indications in
9 which there was not a cap applied, there still would be no
10 incentive to get a confirmatory trial done. It seems to me
11 --

12 DR. CHERNEW: The trial takes a while to do, and
13 so if they expect it -- I don't know -- pick six years,
14 five years, whatever the number is, you would need to get
15 going for -- because you would understand it if the
16 confirmatory trial wasn't done at that period of time -- in
17 the earlier material, there was a lot of evidence on how --
18 these situations, so you know that if you don't get going
19 on your confirmatory trial, there's going to be a
20 disincentive when you get to a loosely pre-specified place.
21 Again, the Secretary would have some discretion if you've
22 in good faith been trying to do the trial and you haven't

1 been able to recruit patients, which is a problem, or some
2 other variant.

3 DR. DUSETZINA: Larry, I think to that point,
4 those would still have the cap applied if they're delayed
5 on the deadlines that have been set for their confirmatory
6 studies. So I think my view is that it should be used up
7 front under CED, potentially up front in some extreme
8 circumstances, or the Secretary should have that latitude
9 in some cases that they deem exceptional, but CED is not
10 pursued. But then there's the -- if you're late on your
11 study, I think it applies to all of those. So if you go
12 beyond the FDA deadlines -- I would say for context,
13 currently there's a lot of movement at FDA to make sure
14 that studies are underway at the time they get accelerated
15 approval, so that the confirmatory trials are not so
16 delayed. There have been examples where they don't even
17 start for years. So there's a lot of -- like a push at FDA
18 to do more, that companies have to prove that they're well
19 on their way to accruing in those studies. So I think this
20 kind of would be a nice compliment to that work by saying
21 we don't -- we won't continue to pay if you start missing
22 those deadlines for your confirmatory studies, and then we

1 will definitely not pay if you fail your confirmatory
2 trials.

3 DR. CASALINO: Let me see if I understand
4 correctly. You're saying, Stacie, in some circumstances --
5 but these would be the minority, pretty much small minority
6 -- there would be a cap applied at the time the drug came
7 out, and that only if they're CED as well, or beyond that?

8 DR. DUSETZINA: I think definitely if they're
9 CED, but also that there's the potential even without CED.
10 But I think that the squishy part is we don't want to
11 discourage companies from using the pathway when it
12 actually would be a benefit to patients. So we don't want
13 to say, like, every drug that goes through the pathway
14 would get this, but I think there are some exceptions where
15 either from, like, the quality of the evidence, like how
16 well we think the surrogate might affect -- like be related
17 to the clinical impact.

18 DR. CHERNEW: I want to go on to get us through
19 the queue, and Lynn is going to be next, but I would -- oh.

20 DR. CASALINO: I think it's important we be clear
21 about this.

22 DR. CHERNEW: I understand. I will say -- let me

1 just say one thing, and then if there's some on the points,
2 we'll let you go through that. But I will say I think the
3 win here would be that there was never any price capping
4 approved because people understood that their pricing, if
5 the evidence wasn't very good, had to be at a certain point
6 to avoid that. I think you could have -- so there's a lot
7 of ways you'd get a win, but I think the discussion we had
8 was, we said we think real caution should be used by the
9 Secretary about when someone would apply that because of
10 this connection to making sure that the drugs that get
11 developed would --

12 DR. CASALINO: Got it. But I'm still trying to
13 make sure I understand. To put it very simply, your
14 proposal, Stacie, if I can call it that, is it would be
15 unusual, maybe not rare, for a price cap to be applied up
16 front often but not always with CED. But price caps would
17 always be applied if a drug doesn't meet the confirmatory
18 trial deadline. Does that capture it? Okay.

19 DR. CHERNEW: I think the Secretary, because --
20 the Secretary would have the discretion. I don't think
21 we're saying it would always be applied. But we would
22 envision it very commonly applied in that case.

1 DR. CASALINO: If they didn't --

2 DR. CHERNEW: If they didn't meet the deadline.
3 There has to be a reason that they would have to go through
4 that you would have to think through what it would be. So
5 we wouldn't say the deadline was 2025, you didn't do it,
6 this is the price cap. The notion would be but we would
7 expect if it wasn't done that you would -- the burden would
8 then be on the company to explain why, and the Secretary
9 would be much stricter in when they would apply it because
10 they haven't met the confirmatory trial. And, again, if
11 the FDA pushes that to when the confirmatory trial's done,
12 it's really not going to be that big of a deal, and I think
13 that would be fine.

14 DR. DUSETZINA: Yeah, and just one minor thing
15 there is, you know, the FDA already has these deadlines,
16 and they do -- you know, they're checking in, and there can
17 be adjustments to deadlines. So I think it becomes fairly
18 clear-cut when it's really beyond the deadline and no good
19 reason. So I think we would kind of rely on that system
20 that is in place today to know when a company is -- you
21 know, they're trying but there are logistical things or
22 other things that are outside of their control, that you

1 give leeway there, right? You want it to be based on the
2 company doing their very best to --

3 DR. CASALINO: I hear what you're saying, and you
4 know more about this than I do, Stacie. I would be
5 concerned that if there is leeway, you know, there's all
6 kinds of reasons why there might be, where a company might
7 say there should be leeway. And I could imagine a court
8 case every single time a cap is placed, attempted to be
9 placed, if the data isn't met. And that's why I think at
10 least more consideration should be given to, no, you don't
11 meet the deadline, you get a cap. And that would be easier
12 to defend in court, I think, than a case-by-case decision
13 about whether you have extenuating circumstances or not.

14 DR. NAVATHE: Well, and to that point, you could
15 give the flexibility to not apply that otherwise defaulted
16 pattern -- right? -- which would less likely generate a --

17 DR. CHERNEW: So we have to avoid getting -- I'm
18 now actually going to stop this. We do have to avoid
19 getting into a Round 3 before we're actually at, you know,
20 we've even moved through the Round 2. So I understand that
21 a lot of people want to talk on this particular point. I
22 think we have Betty and Kenny. But understand this is

1 Round 2. We're not going to have just a three-person
2 interrogation of Stacie of how this goes on.

3 DR. RAMBUR: So I have a very burning question
4 that's a very simple question, and it may be a very naive
5 question, but I think it goes back to something Jaewon said
6 earlier about clinical benefit. So you're talking about
7 benefit, side effects, and drug interaction pairing and net
8 clinical benefit and high prices. But I'm also curious --
9 and maybe it's implicit and I just don't get it -- about
10 drugs with high potential for harm.

11 So I think about Aduhelm, so here's this proxy or
12 -- what do they call it? -- surrogate endpoint that was
13 squishy at best, a very expensive drug, but even more
14 alarming, I think, to many clinicians, the enormous
15 potential for very serious harm and then trade groups sort
16 of pushing so energetically and patients who really want
17 this hope.

18 So, you know, I'm hearing a lot about prices and
19 all that, but I'm just not understanding --

20 DR. CHERNEW: So that's what I think "net" means.

21 DR. RAMBUR: I understand that's what it means,
22 but how is that really enforced? I get that that's what

1 "net" means, but is that really laced through strongly
2 enough?

3 DR. DUSETZINA: I mean, I guess -- because I
4 wasn't reading it in that way, I think when I think about
5 the way the evidence is presented or the idea of some level
6 of uncertainty, it is that mix between the benefit and the
7 harms. And maybe we could, like, include a little bit more
8 on the harms.

9 MS. RAY: We could be more explicit about that,
10 and I just want to interject two quick items specific to
11 your comment. In the paper, we had a footnote that
12 suggested one way to operationalize the accelerated
13 approval payment would be through a modifier and a rebate,
14 and that would lead to the accelerated approval drug
15 getting paid one rate and then all of the other
16 indications, if the drug had other indications, getting
17 paid the ASP-based payment. Just to clarify on that.

18 The other issue, I'm just throwing it out there.
19 So many accelerated approval drugs are cancer drugs, you
20 suggested that if the drug failed the confirmatory trials,
21 that Medicare no longer pay for it. So Medicare, according
22 to the coverage, however, does cover off-label and

1 compendia. So that is an issue, I guess, very minor, but
2 it's just something to think about, and we can talk
3 offline.

4 DR. DUSETZINA: I do think that's a very
5 important point, so I wonder if it fails but remains on the
6 market for that or other indications, should the penalty be
7 even greater? So it might be something that is like -- if
8 it's running through some sort of rebate system, maybe it
9 goes even more, like -- or you pay even less for the drug
10 in cases where that has happened, because then that does
11 allow for that. But great point on the cancer drugs.

12 DR. CHERNEW: Yeah, so this is not going to --
13 this detail is not going to make it into the recommendation
14 per se, so we're going to be able to hash out some of this
15 as one goes through the sets of chapters about how these
16 issues are. So, Lynn?

17 MS. BARR: Thank you. So I'm glad you said that,
18 Nancy, because I'm -- first of all, Policy 2, Policy 3, no
19 questions, let's go, makes tons of sense. Consider adding
20 Policy 4, which would change the level for orphan drugs,
21 right? And so orphan drugs get lots of exceptions in all
22 of this, and the level on orphan drugs, qualifying for

1 orphan drugs is ridiculous, like Revlimid is a great
2 example of a billion-dollar orphan drug. If it's a billion
3 dollars, it's not an orphan. So, I mean, would I adopt
4 that orphan?

5 So, I think, you know, there might also be a
6 place for us to consider some recommendations around what
7 qualifies for changing the qualification for orphan drugs
8 from strictly the number of patients to having a dollar cap
9 on it so that we're not qualifying billion-dollar drugs as
10 orphan drugs.

11 To Policy 1, I'm really concerned about the --
12 you know, so the drug's approved, right? And you can buy
13 it at this price and give it to your patients, but if it
14 isn't approved for this indication, it's going to have a
15 different price. And I'm really concerned about the
16 implications of that. You know, physicians do have the
17 right to deliver drugs based on their own knowledge or
18 their own assessment of whether there's a benefit of that
19 drug to that patient. And so I'm not really clear on how,
20 you know, you're going to cap a drug based on indications
21 differently and how that works out. Am I missing
22 something?

1 MS. RAY: Yeah, so I'll try to take a stab at
2 this and maybe Kim can help out. I mean, I think there is
3 going to be necessary some education of clinicians and
4 beneficiaries on this policy, that, yes, if the drug has
5 multiple indications but we're capping it on just the, you
6 know, indication to make somebody's hair purple, that they
7 have to then, let's say, for example, report a modifier,
8 and that the payment would be different and the
9 beneficiary's cost sharing would be different as well,
10 would be lower as well, because -- if the price cap
11 happened to be applied to that drug.

12 MS. NEUMAN: Yeah, and just to add on to that.
13 Let's just say there's three indications and only one of
14 them is an accelerated approval, and there is concern, and
15 the Secretary has decided to apply the cap. Just to make
16 it super concrete, what could happen is that Medicare keeps
17 paying the provider the regular ASP+6 -- pretend we're in
18 the ASP+6 world -- the ASP+6. Then on the back end
19 Medicare looks at the claims and either looks for the
20 diagnosis code associated with that one accelerated
21 approval or maybe we've also said they need to put a
22 modifier on for that diagnosis code. But you either use

1 the diagnosis information or even more enhanced information
2 from the claim to see how much volume there was in that
3 accelerated approval indication. And then on the back end
4 the Secretary gets a rebate from the manufacturer to
5 operationalize that cap for that accelerated approval
6 utilization.

7 So from the perspective of the provider, they
8 don't have to worry about being paid a different rate for
9 one indication versus the other. It all happens on the
10 back end, through Medicare.

11 MS. BARR: And it's all taken care of. So it's
12 not going to be a burden on the clinicians. It's only
13 going to be a rebate from the manufacturer.

14 Now let me just follow up that question, if you
15 don't mind, Mike.

16 DR. CHERNEW: I have a comment on that point but
17 go ahead.

18 MS. BARR: Okay. So what if a physician is doing
19 something, you know, prescribing a drug off label. Then
20 this doesn't apply, right, I mean, if they're using the
21 drug off label. So I worry a lot, and we've seen it all, I
22 think, a lot where you get the drug approved for X, then

1 there's a study published, and then the sales reps run
2 around and they give the study to all the doctors, and the
3 doctors start prescribing it for this other indication.
4 How does that fit into this whole scene?

5 MS. RAY: So again, off-label use, that's more of
6 a coverage issue, not so much of a payment issue than for
7 coverage. I mean, if the off-label use is written up in
8 the compendia, peer-reviewed literature then Medicare can
9 pay for it, and sometimes the MACs will specify in their
10 local coverage determination items, you know, when that
11 happens and how to do it.

12 DR. CHERNEW: Let me just give a quick response.
13 This relates to a complicated issue of indication-based
14 anything. I actually share your concern about a range of
15 administrative issues, and we know that coding is
16 problematic. So saying, well, you have to put a modifier
17 on, particularly if there's any -- it just very hard. If
18 the diagnostic codes, we had a whole session about why
19 diagnostic codes aren't right.

20 I think that this issue, so how we will deal with
21 that will be this issue will be dealt with in the chapter,
22 not in the recommendation, and it is conceivable that there

1 will be a path forward that will simply not have
2 indication-based capping, and there will be some other way
3 of dealing with this issue if a confirmatory trial is -- so
4 you could see a world in which even for the ones that were
5 higher, and so that just makes a penalty for not getting
6 your confirmatory trial done higher, and there are a bunch
7 of problems with that, just to be super clear.

8 So we hopefully will be able to get to a set of
9 recommendations that doesn't note this, but I think it is
10 very clear that we need to be aware of the administrative
11 costs throughout the system and the imperfection that we
12 can't simply just -- well, then it has to be put on,
13 because to your point, it often won't be. And we have to
14 make sure that the writing around the chapter is such that
15 that works.

16 And again, I think the key here is to signal
17 enough stuff that you never have to apply the cap, that all
18 the confirmatory trials get done, that all the initial
19 pricing is reasonable, and you can go through a world where
20 you don't actually have the cap and then having the
21 authority to put in the cap means you don't really have to
22 use the cap. We are not envisioning the cap being used as

1 much as we're envisioning getting confirmatory trials done
2 and reasonable pricing related to evidence before that.
3 That's, I think, the way that I would see it.

4 But all of this is going to have to be in the
5 text.

6 MS. BARR: Right. Well, I just would say that
7 I'm very supportive of the idea of the caps, particularly
8 around new drugs. That seems like a no-brainer. I think
9 once we start getting into indication-based issues, my mind
10 blows with the complexity of it, and I don't know if we
11 could even implement it. So I'm very, very concerned about
12 that piece. But other than that I love it. Thank you.

13 MS. KELLEY: Scott.

14 DR. SARRAN: Yeah. I've been sitting here, and
15 as I was reading this prior to the meeting I have been
16 troubled for many years by the whole accelerated approval
17 process. I mean, as a clinician and a taxpayer, I think
18 that has been a net harm rather than a net benefit to our
19 beneficiaries.

20 Now, I think much of that could be addressed by
21 actual rigorous teeth applied to the requirements around
22 completing studies and pulling coverage if those studies

1 are not completed on time and with definitive benefit.

2 That's true.

3 But again, it's pretty clear the accelerated
4 approval process is just not serving any patients,
5 beneficiaries, well. And I'm wondering if a simpler
6 approach might be to say that there should be a different
7 payment for all accelerated approval process drugs until
8 confirmatory studies are done. So rather than have this
9 complex discretion left with the Secretary, all of which I
10 bet would result in litigation, right? So rather than
11 leaving the Secretary with this implied, big stick that he
12 or she pulls out of a closet, you know, under special
13 circumstances just to say, "Look, there should be a
14 separate lower, finite payment until studies confirmatory
15 studies are done," with the Secretary having some
16 discretion to make an exception to that in cases such as
17 public health emergencies, you know, overwhelming clinical
18 benefit. So the default being apply it rather than not
19 apply it.

20 And what that would do, I think, is first of all
21 it keeps it much simpler, right, that everybody knows. It
22 puts teeth sort of at the front end saying, "Look, we want

1 the FDA to approve drugs that we know are going to achieve
2 a net, or have achieved in a study, a net benefit," rather
3 than a proxy or a surrogate. I mean, as a clinician I'm
4 really troubled by all these expensive, toxic drugs.

5 DR. CASALINO: How would the payment be
6 determined?

7 DR. SARRAN: Well, I think there are ways to do
8 that, but I just think the principle, I think, I think the
9 beneficiaries would be better served by saying, "Look,
10 there are teeth in this whole -- we really want to cover
11 drugs that have proven benefit."

12 On the indication-based pricing, I mean, as a
13 generalization coding sort or stinks in much of the fee for
14 service world. I think when we're talking about low
15 volume, very expensive, very toxic drugs for serious
16 conditions, the coding is pretty good. Whether somebody
17 has whatever, you know, stage lung cancer or they have
18 something else stage colon cancer, that coding is pretty
19 good. So I think that could be worked through.

20 But I keep coming back to this whole, you know,
21 as long as we allow the accelerated approval process to be
22 used without any real teeth on the back end, which is what

1 happens today, and we simply give the Secretary some
2 potential discretion that could be used, all of which,
3 again, I would bet would result in litigation around each
4 of those, at least the first two, I just don't think it's
5 going to work well.

6 Quick comments on Policy 2. I think it's really
7 great the way that's laid out. And Policy Three, I think
8 it's probably really good. The only concern I have at all
9 is about potential unintended consequences in terms of, I
10 think one of the things we don't want to continue to incent
11 or enable or encourage is the selling of private oncology
12 practices to either hospital-based systems or private
13 equity. And we know that private oncology practices
14 depend, for a significant amount of their revenue, on the
15 ASP spread.

16 So I'm wondering if we have looked at all at
17 whether the potential magnitude of impact of the specific
18 numbers, we've got in policy three is, in fact, going to
19 have a predictable, significant negative impact on private
20 oncology practices' revenue. Because if it does, then I
21 think that's going to further accelerate the selling of
22 those practices.

1 DR. CASALINO: Especially combined with 340B.

2 DR. SARRAN: Yeah.

3 MS. KELLEY: Scott, are you done?

4 DR. SARRAN: Yes.

5 MS. KELLEY: Okay. Thank you. I think Stacie
6 and Kenny had something in response to Scott. Is that
7 still true? Okay. Kenny, did you have something?

8 MR. KAN: I think hearing Scott's comment and the
9 exchange between Mike and Stacie earlier, what I'm sensing
10 is how do you navigate this whole discretion to the
11 Secretary. But I'm trying to ask a clarifying question.
12 Even though we say that we give the Secretary some
13 discretion, but presumably he's going to consult some panel
14 of experts, right? I mean, the FDA and some panel, an
15 advisory committee. So presumably there's going to be some
16 hopefully objective basis that would underlie the
17 discretion. And yet, at the same time, I'm trying to
18 balance that versus how do I ensure that you have a certain
19 amount of guardrail.

20 So what am I missing here?

21 DR. CHERNEW: So I want to just do some process
22 things before we get through this. We could have this very

1 complicated Round 3 version of discussion when there are
2 people in queue, and I can see exactly how it would play
3 out. I don't want to do that. I want to go through the
4 queue. We will then have some time to react. But I don't
5 want someone to say something and then a bunch of people
6 react to that and then someone else says something, and it
7 goes back and forth.

8 It is indeed a challenge. I have my views. I'm
9 sure Stacie has her views. But I think we need to give the
10 people in the queue the opportunity to go around through
11 the queue. I will then try and summarize at least where I
12 am and where I think we are, and then maybe there will be
13 time for Round 3. But I want to save the Round 3 actually
14 until we get through Round 2.

15 So the question you raised is a valid one, Kenny,
16 but I'm not quite ready to jump in on it. So I think
17 Robert has been waiting.

18 MS. KELLEY: Robert is next.

19 DR. CHERRY: Thank you. Great report. You know
20 it's a great report when it's generating this kind of high-
21 quality discussion, so nice job.

22 I just wanted to make really high-level comments

1 here because I think a lot of the questions that are being
2 raised -- you know, Amol, Greg, Lynn, Betty, for example --
3 the questions have a common theme which is around the
4 execution of the policy. And I had the same sort of
5 concerns pre-reading some of this as well.

6 I think the way it will eventually play out,
7 because we're not going to think about every scenario and
8 every contingency that's going to happen. It's way too
9 complicated. Because this is basically going to be a
10 policy format, legislative format to give to CMS.

11 Eventually what they'll do is they're going to
12 have to issue interpretive guidance. They're going to have
13 to have public comment period. They're going to have to
14 set up focus listening sessions with manufacturers,
15 pharmacy benefit managers, health plans, et cetera, to get
16 feedback. And then ultimately, they'll finalize that
17 interpretive guidance, but they're still going to need an
18 operating manual and an algorithm in terms of how to make
19 decisions, including creating a panel of experts that can
20 assess clinical efficacy of trials and link that to caps
21 and payment rates.

22 Where I think we need to clarify our thinking as

1 best as we can in the policy is where we're not going to
2 make this perfect because CMS is going to have to take care
3 of a lot of this, I think, on the back end.

4 That's just my comments. Thanks.

5 MS. KELLEY: Amol.

6 DR. NAVATHE: Thanks. I too will try to be brief
7 here. First off, Kim and Nancy, very terrific work. I
8 think the chapter outlines a wonderful set of policy
9 options and by and large is very clear, so thank you so
10 much for this work.

11 On the first policy option -- I guess the other
12 thing I'll say is I'm supportive of all three of these
13 policy options, and there are a couple of sub-policy
14 options that I'll try to comment on here.

15 So with respect to Policy 1, the cap on
16 accelerated approval drugs, well, I'd like to really make
17 two comments here. First is that accelerated approval is
18 fundamentally very important, I think, to our patients, to
19 the program, to society, so I think we should be very
20 thoughtful about how we think about this and the types of
21 perturbations we are creating in the incentive structure
22 for drug development. So I think we should be very

1 thoughtful about this.

2 At a very macro level, at the same time I think
3 there are the sort of vagaries of implementation that are
4 challenging, and I do share some concerns from Scott,
5 Larry, and others around how this gets structured in terms
6 of what the sort of default pathway, if you will, for drugs
7 will be very important in terms of how this ends up playing
8 out in practice, especially in our legal system.

9 So I think to the extent that we can preserve
10 flexibility for the Secretary because of Robert's point,
11 which is that we cannot anticipate every single version of
12 what's going to happen in the future -- we just can't do
13 that -- so allow flexibility but still create some sort of
14 default pathway, if you will. So for example, something in
15 the space of the confirmatory trials there could look like,
16 the default would be that when the confirmatory trial
17 period has passed, at that point there would be a cap
18 placed on, but the Secretary has the authority to override
19 that if there's some extenuating circumstance or some
20 rationale for that.

21 I think that preserves this mark of kind of
22 creating a default pathway that everybody can understand.

1 It also creates the right legal framework, I think, to help
2 with some of the pieces that Scott is worried about, but at
3 the same time allows the flexibility to understand that we
4 can't anticipate what's going to happen in the future.

5 So I think to the extent that we can incorporate
6 some of that kind of language supportive of that pattern
7 would be generally helpful.

8 And specifically in terms of setting the capped
9 price, I find this to be extremely challenging. Because on
10 one hand I totally agree with Stacie and I would say we
11 should definitely be thinking about net clinical benefit.
12 On the other hand, the whole point of the accelerated
13 pathway is that we don't really have a great estimate of
14 what the net clinical benefit is, and the confidence
15 interval can be very wide. So then how do we think about
16 that? I struggle with that one a lot.

17 I would say of the three options that are
18 presented, Option 3 seems to me to be the one that we
19 should avoid, and I could probably live with 1 or 2. But I
20 struggle with 1, even though I think, in a theoretical
21 world, hypothetical world, that would be the preference.

22 For the other two policy options I have

1 thankfully less to say. For Policy Option 2, I very
2 strongly agree with the sub-option of the weighted average
3 or the blended price. I think that hits the right mark in
4 terms of setting up the right incentives but also
5 acknowledging the heterogeneity and choice of preference
6 and clinical situation that likely is going to sit within a
7 combined category. And on the third policy option, I
8 support it and don't have any additional comments. Thanks.

9 MS. KELLEY: Cheryl.

10 DR. DAMBERG: Great work. I very much appreciate
11 all that's in this chapter, and I want to say I'm very
12 supportive of the three proposed policies. And listening
13 to the discussion, obviously for Policy 1 there are a lot
14 of complexities involved.

15 I do support allowing the Secretary to have some
16 flexibility, but Larry, I take your point about the
17 possibility of lawsuits in that space.

18 DR. CASALINO: About confirmatory trials?

19 DR. DAMBERG: Yeah. And I think in terms of how
20 the cap on the payment should be determined, per Table 1, I
21 favor the first alternative that's laid out there and agree
22 with Amol. I think the third option is really problematic.

1 In terms of Policy 2, I agree this is very
2 directionally correct. I think we need to work to improve
3 price competition. I think that's exceedingly important.
4 And I also favor a volume-weighted ASP approach.

5 And then Policy 3, I don't have any additional
6 recommendations. I think it looks good as written.

7 MS. KELLEY: So Mike, that is the end of Round 2.

8 DR. CHERNEW: Right, which is good. So let me
9 just tell you where I think we are. I'm going to go in
10 reverse. I think there is widespread support for the ASP
11 reforms. While there are some nuances there, I think the
12 problem there, like Lynn said, about incentives for one way
13 or another, the issues there on incentives are really
14 problematic. The chapter does a great job of outlining it.
15 I hear broad support for a recommendation along those
16 lines.

17 I think with regard to the, I'll call it
18 reference pricing type proposal, there's actually a lot of
19 support for that. I think there is probably general
20 support for the idea of using some type of weighted
21 average, and I think the general tone would be the lowest
22 hanging fruit is biosimilars. I think we could all get

1 behind that. And when you get out to other classes I think
2 it's going to be on a case-by-case basis. Are these really
3 the same or are they not? And I think if you stick with
4 biosimilars a lot of the problems go away. As you extend
5 beyond it you would only do that in a case where you could
6 really show there are a lot of similarities and not a lot
7 of heterogeneity in the group, because heterogeneity kills
8 a lot of the reference pricing stuff, basically.

9 So again, I think we have some level of consensus
10 around that.

11 Now let's get to Option 1, which we've made it to
12 Round 3 before we were through Round 2. So let me tell you
13 where I think we are.

14 There is a series of problems, and I'm going to
15 lay out what I think the problems are, lay out where I
16 think the solutions are, and lay out where I think the
17 debate is, and then we'll see what people want to say about
18 that.

19 So problem number one is somehow drugs got into
20 the accelerated approval pathway when there's really not
21 evidence that they're beneficial for Medicare
22 beneficiaries. And the general sense is that the Secretary

1 already has authority to use CED in those cases, and they
2 should, and I think there's probably widespread agreement
3 that even in that context there could be some price version
4 of that on top of that. And since they're restricting the
5 use of CED, I don't think there's a lot of angst about that
6 sort of extreme situation.

7 I also think -- and I think the chapter has done
8 a pretty good job of laying it out and our past work is
9 laid out -- there are situations where we really should
10 have expected confirmatory trials were done, and they
11 weren't. And so the problem we're trying to solve is non-
12 conducting -- "non-conduction," is that an electricity
13 term? Anyway, non-completion -- for those at home, I am an
14 economist, and if I spoke well, that would ruin my
15 credentials. But the point is non-timely completion of
16 confirmatory trials is a problem we've highlighted. and the
17 view is there should be some incentive. The notion here is
18 we want some pricing there.

19 I think actually there's probably some consensus
20 that even if that was not indication-based, that would be
21 fine. We would just -- you know, you have an indication.
22 You didn't get a confirmatory trial. Either pull it off

1 and keep your price, or keep it on, and then you get the
2 whole drug in some price regulation framework.

3 I'm not saying we would do that. There's a
4 question of what the price should be, but I think there's
5 probably some sense that if really a confirmatory trial
6 wasn't done within a period of time when it should have
7 been completed, that we are okay with some pricing
8 incentive. And, again, I think we would hope, ideally, we
9 would never have to use it, because the confirmatory trial
10 would actually be done, and as an aside, if the
11 confirmatory trial fails, you should not be covered for the
12 indication that it failed. And that means not paid for the
13 indication that it failed, and that fits into broadly -- I
14 think you answered it, Nancy -- a coverage policy kind of
15 issue, which is just how we deal with off-labeled use,
16 which is to some a different place.

17 So I'm going to pause for a moment.

18 The other thing that's nice about that last part
19 is by the time you get there, you know, the confirmatory
20 trial wasn't done, you're less concerned about where the
21 evidence was or what's happened. A, it's been a lot
22 longer, so there might be some real-world evidence, and it

1 becomes less of a problem.

2 So that's where I think we have -- for lack of a
3 better word, I'm envisioning some staff-level conversation
4 about this meeting, and that's a point where I think
5 there's probably broad agreement amongst the Commissioners.
6 And when we start Round 3, if anything I've said is
7 something you feel vehemently against or when the policy
8 draft recommendation comes out in March, you're going to
9 say no, no, I can't live with this, tell me now. Send me a
10 message. Tell the staff, whatever it is.

11 Okay. So then we get to where all of this debate
12 has occurred, and what's nice is the vast majority of
13 stuff, there's actually been agreement. So, when you're
14 traveling home, just take away that we've had a large sense
15 of agreement.

16 The one area there's some debate is what to do
17 about another problem, which is drugs in the accelerated
18 pathway, and for lack of a better word, we view the price
19 is just egregiously high, relative to a reasonable
20 interpretation of the evidence, accepting Amol's notion
21 that by definition the evidence will be very unclear, and
22 that has led to discussion of policies that one might deal

1 with that.

2 So I'll give you my view. Stacie, in a moment,
3 I'm going to let you say -- I actually don't think the
4 accelerator approval has failed patients. I think actually
5 it's been quite an important, broadly speaking, pathway,
6 and I think it's one that, by and large, we want to
7 generally maintain. This is, again, a Michael point. Well,
8 Amol said it, so it's in Amol point. I'm summarizing
9 Amol's comment. I think Stacie said it too, but I can't
10 remember. It's been so long ago.

11 So then the question is what to do in that space.
12 There's some complications. The indication-specific part
13 make it really hard to say we don't want to be in a
14 situation where we discourage companies from doing work to
15 see if something is useful for an indication, and in doing
16 so, they get a huge price cut on all the other things that
17 have passed the confirmatory trial.

18 So imagine the drug we know is working for colon
19 cancer, and it's passed the confirmatory trial. And now
20 there's some question about whether it works for pancreatic
21 cancer, and we don't want to discourage anyone going into
22 that pathway by saying, oh, if you go into that pathway,

1 you're going to get an automatic price cut.

2 We could try and make it indication-specific.

3 That might work for colon and pancreatic cancer, but I
4 think it becomes problematic, given some of the off-label
5 use issues and other coding issues. But then that's worthy
6 of some debate in this thing.

7 So I think the question then becomes -- and where
8 I think I would probably have the chapter, and now I'm
9 about to throw it open -- is that not be in the actual
10 recommendation that we make, and we note this level of
11 complexity about how one would deal with that. We note the
12 problem where it is --

13 DR. CASALINO: How one would deal what, Michael?

14 DR. CHERNEW: How we deal with whether or not you
15 should impose a price cap at launch.

16 I personally -- I think this is where Amol was,
17 and, Amol, you can correct me again if I was wrong. The
18 imposition of a price cap at launch in the accelerated
19 approval pathway is something that Stacie can probably give
20 examples of where we would have liked to have had that
21 tool, because we would believe there's some abuse. I
22 suspect there's some examples of where we would like to

1 have that tool. But the creation of that tool has a series
2 of deleterious consequences where we might actually lose a
3 bunch of other things that we actually really, really want.

4 And so we would -- to your original Round 3
5 question that was said in Round 2 and now we are back to
6 Round 3, is we would envision it would be really a tool
7 that would be used in -- the word I'm going to use is
8 "egregious cases" of really incremental products, really
9 incremental evidence, really egregious pricing. And we are
10 trying to find some way to address that problem, and I am
11 on the fence about whether the aspiration of doing that can
12 meet the reality of implementing that. I'm just not sure,
13 and I think that's going to have to be negotiated.

14 So now we are in Round 3, and I think the Round 3
15 queue, I'm going to go Larry -- I'm just reading the names
16 -- Stacie and Lynn, and we'll see how we get through Round
17 3. But, Larry, you're up.

18 DR. CASALINO: I mean, earlier I was just trying
19 to understand what we meant, not make a comment on it. But
20 now I will make a couple of comments because I think I
21 understand more now.

22 I'd say Policy 1, Option 1 is probably the most

1 difficult thing for me at least since we've discussed this,
2 I've been on the Commission.

3 So just a couple of comments. One is I think
4 there's two problems here, right? There's initial price,
5 and there's getting confirmatory trials done on time. And
6 I would add, above all of this, is not having a lawsuit
7 about every single drug, right, about the initial price
8 and/or the confirmatory trial issue.

9 So the issue of the initial price and make sure
10 confirmatory trials get done in a timely way can be
11 connected to each other, but they don't need to be. And so
12 I think some thinking about is there a pretty hard-and-fast
13 rule that could be made about getting confirmatory trials
14 done on time that would not invite lawsuits every time.

15 One rule could be -- and this does connect it to
16 the initial price -- you don't get it done on time -- well,
17 let me back up. I would look for a hard-and-fast rule
18 about getting confirmatory trials done on time. That would
19 only be -- there would be an opportunity for exceptions,
20 but it should be very narrow to try to reduce lawsuits.

21 This can or cannot be connected to the initial
22 price. The initial price is tough. I actually have from

1 the very beginning, before this meeting in other meetings
2 where we discussed this, kind of shared Amol's and I think
3 Scott's -- and now it sounds like Michael -- skepticism.
4 It would be very hard to do some really accurate
5 quantitative way, I think, that's not reasonably
6 challengeable at setting an initial price based on benefit.
7 As Amol says, there's going to be wide confidence intervals
8 and so on.

9 And Scott's suggestion of some simplified way
10 that would be ethical across the board of determining an
11 initial price, that would reward innovation but wouldn't
12 require a complicated and very challengeable calculations,
13 would be good.

14 So I don't know. I think it would probably be
15 fairly straightforward to think of a way to put more teeth
16 into getting confirmatory trials done. I think setting the
17 initial price is really tough. If there was a simple and
18 defensible way to do that, that didn't really involve the
19 calculations of net benefit compared to the standard of
20 care, I'd favor that. This is late in the process to be
21 begin thinking about that kind of thing, but I think a lot
22 of us have doubts about Option 1 -- Policy 1, Option 1.

1 Oh, and the other, last thing I want to say, just
2 very briefly, I've said publicly and in writing numerous
3 times that Medicare ought not to make policies without
4 thinking at all about effects on consolidation. And it is
5 true that although the Policy 3 about add-on payment, the
6 ASP payments to providers for supplying these, for using
7 these drugs, makes tons of sense. It will undoubtedly lead
8 to more acquisition of oncology practices by hospitals, and
9 oncologists are actually very highly paid. And the reason
10 they're highly paid is because of the ASP+. Work can be
11 done without that, I know, but I do want to raise the issue
12 for thinking, because I think just ignoring it is -- it's
13 not an inconsequential effect.

14 It could be that, I mean, hospital-employed
15 oncologists would also be subject to this cap. So, in that
16 sense, oncologists could just wind up getting paid less,
17 whether or not they work for hospitals, except for the 340B
18 thing, right? So the combination of 340B and the policy
19 we're close to recommending here would just -- I don't know
20 if there would be independent oncologists anymore after
21 that. That's a consequence that may or may not be
22 desirable, but it's something we shouldn't just ignore, I

1 think.

2 DR. CHERNEW: So patient.

3 [Laughter.]

4 MS. BARR: He's making a lot of noise over here.

5 DR. NAVATHE: She also set the bar for a long
6 comment at one hour now, so --

7 [Laughter.]

8 DR. CHERNEW: That's not the bar anymore, given
9 the clock. That was when the clock was at a different
10 hour.

11 DR. DUSETZINA: Correct.

12 So I just want to react to a couple of things
13 that have been said through the conversation. One, I think
14 maybe going back to Amol and Larry's points, just then
15 about the net clinical benefit versus some other way of
16 thinking about what the price looks like, and I was
17 thinking when Amol was talking about his preferences there,
18 that maybe it could be some combination of one and two, a
19 little bit like how we landed on the physician payment,
20 like having some version of a multiplier of usual care or
21 net clinical benefit, if it can be estimated.

22 I often think net clinical benefit, you could

1 estimate it based on what the surrogate shows and give the
2 benefit of the doubt, that that translated perfectly into
3 clinical outcomes. So there could be ways of doing it that
4 are a little bit more generous or less generous, depending
5 on who's doing it.

6 But I think maybe some combination that kind of
7 flags that, you could think of this as an either/or, so
8 that you don't end up overpaying relative to what you think
9 should be paid.

10 But I think that detail is -- you know, getting
11 to a consensus on where would we apply this or where do we
12 think that the Secretary should have latitude to apply this
13 idea would be, you know, this first -- has to get there
14 first.

15 I think the other thing that was super helpful,
16 Nancy and Kim, was reiterating those issues around how we
17 would pay for the drugs up front and then get a rebate
18 later, and I kind of missed that detail. I think it goes
19 to Lynn's really good question. It tries to make sure it's
20 clear that the physicians giving these drugs aren't going
21 to be at a significant disadvantage or having paid much
22 more than they get paid back, so I think a little bit more

1 in the chapter to emphasize that this could be
2 operationalized through using the claims. I'm a little bit
3 on the fence about modifiers, but that's partly because of
4 how the drug waste modifiers have been underused in the
5 cancer space to think that they might not have enough
6 incentives to adopt those. So I like the idea of the drug
7 indication on the claim, and the HCPCS codes, because those
8 are already there together. It's probably a good way to
9 think about operationalizing it in a way that is not too
10 difficult.

11 I think, like Mike, to Scott's comments about the
12 program, you know, I do think that, by and large, we've
13 just had a couple of recent examples that show some abuse,
14 what feels more abusive of the program that kind of, I
15 think, gives us too much of a recency bias that this is a
16 problematic program, but in a lot of ways, it has been
17 really good in some areas. Originally, it was designed for
18 HIV treatments, which obviously we know was a huge benefit
19 to society, but cancer drugs as well, there are many of
20 them that need to use this pathway or it's good that they
21 use this pathway. So I think, by and large, I kind of lean
22 a little bit in Mike's point around we want to still

1 encourage companies to use this pathway when it's
2 appropriate for them to do so, but I think that's the
3 question is maybe giving companies a little bit more of a
4 pause of could I actually get to a hard clinical endpoint
5 originally and not just be using this kind of in gaming the
6 system.

7 So I think the way we've talked about having a
8 little bit more of a credible threat of price caps, in
9 giving the Secretary latitude to do that, maybe helps
10 clarify when you should be pursuing this indication in a
11 way that could help the pathway be used best by the
12 companies that need to use it and doesn't discourage the
13 innovation we want but also doesn't just kind of give a
14 blank check to industry and for products where we are
15 really worried that the benefits might not be there for
16 Medicare beneficiaries.

17 And Dana had sent a note about indication-based
18 pricing in other countries, and maybe Mike or others know a
19 little bit more about this. I know often that happens in
20 the context of initial coverage decisions. We've done some
21 work looking, for example, at how France chose to reimburse
22 for PCSK9 inhibitors, and what they often will do is, like,

1 even though that's going to be used in the same
2 indications, they would, you know, price it a little bit
3 more but restrict access to the second one in the group.
4 So other countries, I think, do a little bit of a better
5 job on this, but I don't know as much about it.

6 I know it just gets a little bit complicated in
7 the U.S. to apply that, although I've definitely heard --
8 you know, there's been some conversation about in the new
9 drug development space, especially with the Inflation
10 Reduction Act, of would products that treat different
11 indications kind of get different branding. Like, would
12 you go in that direction so that it is a little bit more
13 like each drug is kind of for a separate indication and not
14 just changes in dose? So the industry might be moving in
15 that direction anyway, which would make this job a little
16 bit easier.

17 Okay, wait. One last thing. I think you made a
18 comment about, like, potentially the price cap applying to
19 all indications, and I guess I would -- I think that that
20 might be overly burdensome. And this is just partly
21 because a lot of the products, like many, many of the
22 products have multiple indications, cancer therapies, the

1 immunotherapies. There are dozens of indications. And
2 while I do agree that would certainly make companies more
3 reactive about not dragging their feet on the confirmatory
4 trials, I do think that it's worth trying to figure out is
5 there a way from a payment perspective of gathering that
6 information without over-penalizing.

7 DR. CHERNEW: [Speaking off microphone.]

8 Lynn.

9 MS. BARR: Thank you. So, as I think about
10 Policy 1, I think we have to look at new drugs and new
11 indications as two separate policies. I think we should
12 look at them differently. If it's a new drug, they have a
13 lot of incentive to get that thing approved, right, and get
14 it through the process. And then we've got a different set
15 of concerns. If it's a new indication, the manufacturer is
16 only going through the expense of that trial so they can
17 market it, so they can sell it more, because there's plenty
18 of ways to sort of influence the industry without getting
19 that indication approved. So they're only going to make
20 that investment because there's a financial return for
21 them.

22 So I would propose that we do something a little

1 different, that we look at new drugs and perhaps they set
2 their price and we say, "Great. We'll pay you 50 percent
3 of that till you get your trial done," or some percentage
4 discount until they get the trial done. That allows us to
5 gather information but reduces the burden to Medicare
6 patients and the program.

7 Whereas, for a new indication, I would say you
8 put a 25 percent discount on the drug until they get that
9 indication approved because, obviously, there's got to be
10 enough of a market for them to do it in the first place.

11 So those are just my suggestions of trying to
12 simplify this in some way so that there's just a very
13 simple, clear program that does reduce the cost to Medicare
14 and the patients.

15 Thank you.

16 DR. CHERNEW: Scott.

17 DR. SARRAN: Yeah. So let me try to clarify some
18 of my previous comments, perhaps. What's troubling to me
19 is there's three features to the current accelerated
20 approval pathway, the way I look at it simplistically. The
21 first is that we approve drugs based on surrogate
22 endpoints, and I think we -- for all the right reasons, we

1 want to continue to enable the FDA to do that and make
2 their judgment. Yeah, I think everyone agrees they made a
3 mistake in doing that with Aduhelm, but, Stacie, to your
4 point, that's the exception rather than the rule. So we
5 want that to continue to happen.

6 It's the other two features that combine to, I
7 think, make the program problematic, and those other two
8 features are that we give pharma monopoly pricing power,
9 unfettered, uncontrolled monopoly pricing power, at least
10 in Medicare. And the third is that there are no teeth
11 around confirmatory studies because it's just -- they've
12 not been operationalized.

13 So I think what we want to try to do is to
14 dissociate the front-end approval process and enable that
15 to continue to happen so that beneficiaries have access to
16 drugs that the FDA believes in, you know, the preponderance
17 of evidence says we should approve that drug but not enable
18 the continued problematic aspects of monopoly pricing power
19 and no-teeth run confirmatory studies. And that's where I
20 keep coming back to. Let's strongly reinforce that there
21 be teeth around the confirmatory studies, and let's incent
22 to the -- let's try to find a way to incent the completion

1 -- not just the completion of those confirmatory studies
2 but the early completion, because there is discretion, I
3 think, confirming how and when they design the studies to
4 achieve the outcome rather than the surrogate outcome.

5 So I think to the extent that we can have a
6 simple, consistent approach that incents pharma to get
7 those studies done, if possible on the front end -- if not
8 possible on the front end, then as soon as possible, right.
9 Then that's -- then we'll have achieved our, you know,
10 overall goals.

11 DR. CHERNEW: Okay. So now I'm going to wrap up
12 the actual real wrap-up. Before I do, let me be clear.
13 We're going to -- after this process, there will be some
14 draft recommendations. Then we will have another
15 conversation. We will leave five hours for it, four for
16 Stacie.

17 [Laughter.]

18 DR. CHERNEW: So here's what I think is true.
19 First, on the indication-specific pricing, once you take
20 away the indication-specific pricing, as Lynn said, and you
21 make it sort of more of a penalty, sort of it's something
22 that gets trued up at the end by the Secretary, it doesn't

1 have to be thought of as a price. It could just be if you
2 don't get your confirmatory trial done in a particular way,
3 you pay a penalty assorted to some amount. And that could
4 be based on claims-based stuff, or it could just be some
5 other penalty that you pay because your confirmatory trial
6 is not done. And it doesn't necessarily have to be in an
7 administratively complex way, because we're trying to get
8 the confirmatory trial done.

9 And I actually think -- I actually think we could
10 be pretty close to coming up with a recommendation that
11 solves the problem of confirmatory trials are not done, and
12 it's really just a question of figuring out how the penalty
13 is, whether it be a price discount part -- and if you don't
14 do an indication specific, if you just say you have to pay
15 back to the program, some amount of money, because your
16 trial wasn't done, is a function of something that's
17 administratively easy to implement, I think that's easy
18 enough to be done. And I think we can get there.

19 The part which, again, I have a flight to ponder
20 -- you all can ponder as well -- is the concern I have --
21 Okay. I see there's other people with Round 3 comments
22 that I missed. So we will do them, but let me just finish.

1 The concern that I have about giving the Secretary
2 discretion to solve the most egregious problem, which I am
3 empathetic to, is that if you believe that once the drugs
4 are developed, the political pressure will be to use that
5 discretion overly in situations we would rather not, then I
6 can see the response of the industry being we are simply
7 not going to go through this because we can't predict what
8 the Secretary's discretion is going to be. That's been
9 manifest in the discussion here about the lawsuit component
10 of it, right, and I think is a general point, which again
11 we will have this discussion again.

12 We just need to be very careful about setting up
13 a rule. Discretion is always great if it's applied the way
14 you would want to apply it, but it turns out not to be
15 great if it's applied by someone else who you think isn't
16 applying it well. And that is why the institutional notion
17 of doing that becomes problematic.

18 So the concrete part about confirmatory trial was
19 supposed to be done at this date, it wasn't done, here's a
20 penalty, that I think is relatively easy. The rest of it,
21 I think, is harder, and so we have some time to think about
22 how to deal with that.

1 So, because of time, we'll do quick Round 3.

2 DR. NAVATHE: I can be really quick because I
3 think you partly said it, which is I think it's just
4 important for us to note in the policy options -- and then
5 we'll eventually do this in the draft recommendation piece
6 -- that the price cap at launch doesn't necessarily have to
7 be the same price cap based on the confirmatory trial
8 piece. Those are two separate things, and to your point,
9 you could do penalty. You could do something else.

10 DR. CHERNEW: Yes.

11 DR. NAVATHE: And I think right now that's
12 totally not clear, and I think we should make sure that
13 that is very clear in there.

14 DR. CHERNEW: So, again, three problems. There's
15 drugs that we don't think benefit Medicare beneficiaries
16 that have been approved. We want to try and slow down
17 their adoption and get more evidence in general. Problem
18 two, the confirmatory trials aren't done on time. We can
19 deal with that, I think, relatively. Problem three is this
20 more complicated one about high prices during the
21 accelerated approval process and how do we deal with that.
22 That, we will ponder.

1 I think the consolidation point notwithstanding,
2 I think the ASP+6 creates a lot of problems, and so we can
3 think about how to deal with that. We can talk offline. I
4 think the problem there is there's a lot of reasons why the
5 consolidation -- this is sort of one aspect of it, but in
6 any case, that, I think, is valid.

7 And then I think the notion that you're going to
8 pay different codes for biosimilars for the extreme, for
9 envisaging a price, is just a way of diminishing
10 competition when there should be competition. So I think
11 we can get around that.

12 So that's where we are. That was the fastest two
13 hours, but it was a really -- it was a really outstanding
14 piece of work and a really great discussion. And I
15 actually feel a lot of engagement and passion around the
16 table, so I'm glad about that. We will get to redo it
17 again in March, and then it turns out potentially in April.

18 So, again, thank you all. For those of you at
19 home, you may have the same level of passion. Please reach
20 out to us through our website at MedPAC.gov/meeting or
21 submit comments at MeetingComments@MedPAC.gov.

22 And a shout-out to Pat Wong who has been

1 listening and says hello. Hi, Pat. I hope she's still
2 listening.

3 In any case, thank you all. Thanks to the staff,
4 those here and those not, for all you've done, and we will
5 be back in March.

6 [Whereupon, at 11:52 a.m., the meeting was
7 adjourned.]

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