

### Assessing payment adequacy: hospital inpatient and outpatient services

Zach Gaumer, Craig Lisk, and Jeff Stensland December 6, 2012



### Payment adequacy indicators

#### Beneficiaries' access to care

- Capacity and supply of providers
- Volume of services
- Quality of care
- Access to capital
- Payments and costs
  - For average providers
  - For relatively efficient providers



#### Medicare hospital spending in 2011

- Inpatient (PPS and CAH) \$117 billion
- Outpatient (PPS and CAH) \$41 billion
- Spending growth per capita 2010-2011
  - Inpatient -1%
  - Outpatient +9%
  - Overall +2%
    - PPS hospitals +2%
    - CAHs +6%

Source: Medicare cost reports

MECIPAC

Preliminary data subject to change

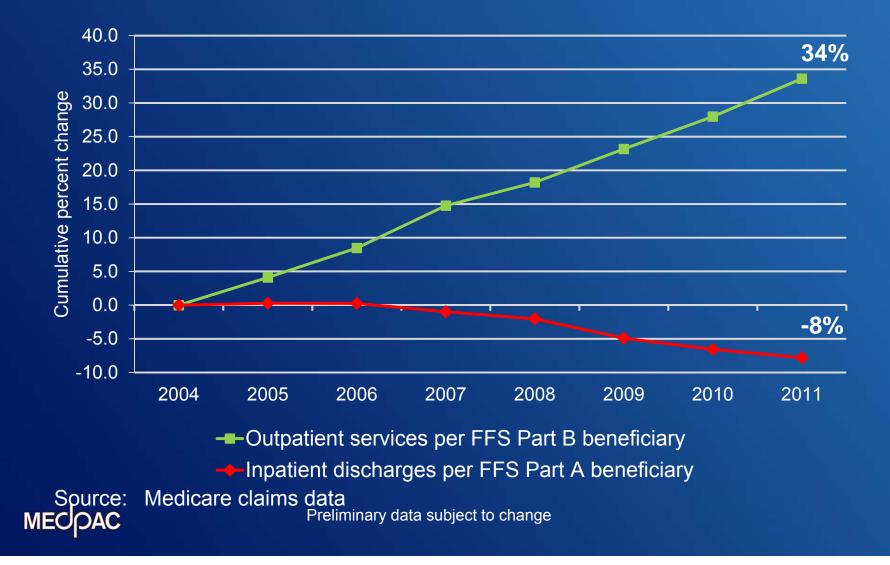
### Capacity and access to capital

Supply of hospitals is growing
Breadth of services is growing
Access to capital is adequate

Construction steady at \$26 billion
Interest rates low



# Hospital inpatient and outpatient volume growth



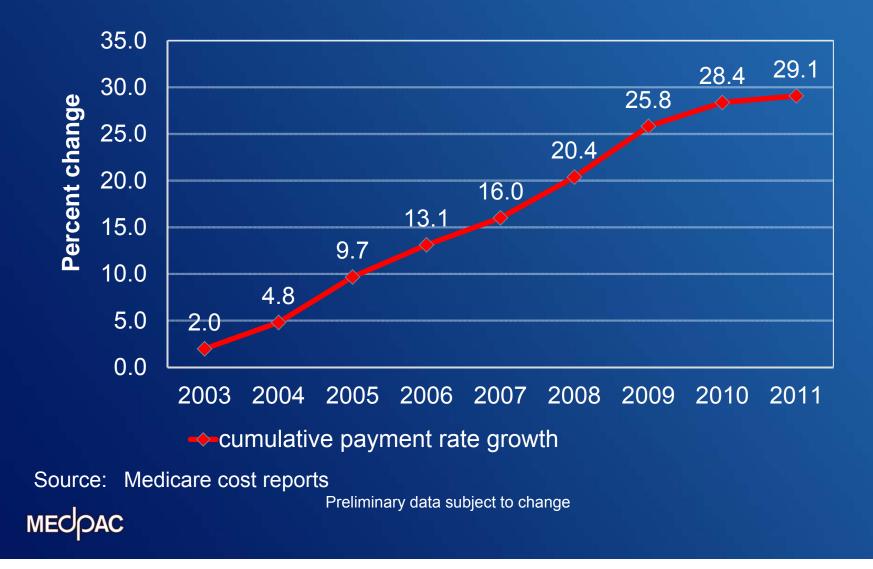
# Physician office services shift to hospital outpatient billing

- Growth in outpatient service billing in 2011
  - Outpatient E&M visits up 8%
  - Outpatient Echocardiograms up 18%
- Shifting away from physician offices in 2011
  - Office E&M down 1%
  - Office Echocardiograms down 7%
- Payments to hospitals for these two services were \$1.5 billion above physician office rates in 2011, an increase of \$200 million over 2010 due to the site of service shift

### Quality of care generally improving

- 30-day mortality measures improved
- Patient safety measures mostly improved
- Patient satisfaction improved slightly
- Readmission rates improved slightly and readmission penalties will start in 2013

### Payment rate growth faster in 2008 and 2009, slower in 2011 (in part due to documentation and coding)

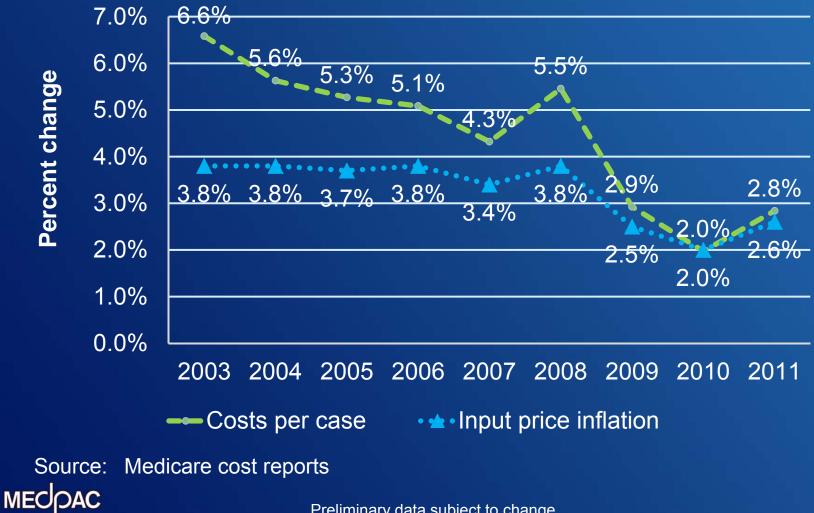


# Correcting for documentation and coding changes

- After MS-DRGs were introduced in 2008, documentation and coding changes led to increased payments without any real change in patient complexity or the cost of care
- CMS reduced payments in 2011 and 2012 to offset the effects of documentation and coding that occurred in 2008 and 2009
- 2014 update needs to be adjusted to:
  - Prevent further overpayments due to documentation and coding changes that took place in 2010
  - Recover \$11+ billion in overpayments ocurring in 2010 through 2013



### Cost growth has come down close to input price inflation



Preliminary data subject to change

# Margins affected by documentation changes and slower cost growth

Medicare margin	2007	2008	2009	2010	2011
Overall Medicare	- 6.1%	- 7.3%	- 5.4%	- 4.7%	- 5.8%
Inpatient	- 3.6	-4.7	- 2.3	- 1.7	-4.0
Outpatient	-12.2	-13.7	-11.7	-10.5	-11.0

Note: Margins = (payments – costs ) / payments; excludes critical access hospitals. Source: Medicare cost reports.

### Overall Medicare margin by hospital group

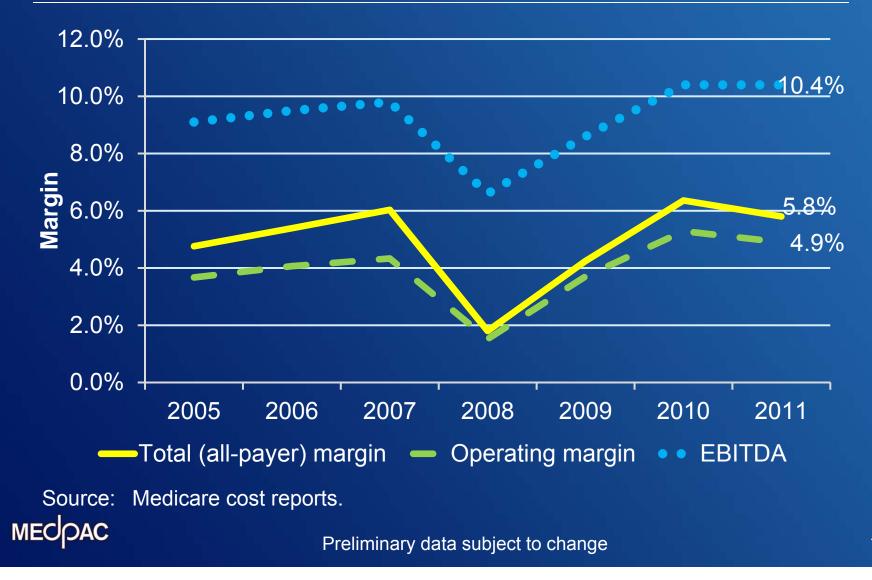
Hospital group	2011	
All hospitals	-5.8%	
Urban	-6.2	
Rural PPS	-3.2	
Rural with CAH*	-1.8*	
Major teaching	-2.4	
Other teaching	-5.4	
Non-teaching	-8.3	
Nonprofit	-7.2	
For-profit	-1.0	

Note: \*CAHs are paid cost plus 1% and are only included in this line Source: Medicare cost reports MECIPAC

## Hospitals under financial pressure have lower costs

- Hospitals under high pressure tend to have lower costs (8% lower)
- Hospitals under low pressure tend to have higher costs (4% higher)
- Medicare payment rates and profits on non-Medicare patients affect cost growth
  - Higher cost growth at small rural hospitals after low-volume adjustment was enacted
  - Lower industry cost growth after recession

## Strong all-payer margins could reduce pressure to constrain costs



### Standardized costs per discharge vary widely



Note: Costs are standardized for case mix, local wages, interest costs, outliers, teaching costs and disproportionate share costs. The sample is limited to hospitals with over 500 discharges Source: Medicare cost reports

#### Relatively efficient hospitals

- Must be in the best third on either riskadjusted mortality or inpatient costs per case every year (2008, 2009, 2010), and
- Cannot be in the worst third in any year for risk-adjusted mortality, readmission rates, or costs per case



# Comparing 2011 performance of relatively efficient hospitals to others

	Relatively efficient	
Measure	hospitals	Other hospitals
Number of hospitals	297	1,864
30-day mortality	13% lower	3% above
Readmission rates (3M)	5% lower	1% above
Standardized costs	10% lower	2% above
Overall Medicare margin	2%	-6%
Share of patients rating the hospital highly	69%	67%

Note: medians for each group are compared to the national median Source: Medicare cost reports and claims data



# Forecast changes in disproportionate share (DSH) payments

\$11 billion 2011 DSH payments

≈\$13 billion 2014 DSH pool due to Medicaid expansion

≈\$10 billion of the 2014 DSH pool reallocated based on rate of uninsurance

≈\$7 to \$8 billion for new 2014 uncompensated care payments

≈\$3 billion 2014

DSH payments

≈\$2 to \$3 billion in savings for the Medicare trust fund

Note: The above analysis assumes a 25% reduction in uninsurance. If rates of uninsurance decline further, uncompensated payments will decline below 2014 levels in future years. Source: MedPAC analysis based on CBO forecasts of uninsurance and Medicaid enrollment MECPAC Preliminary data subject to change 18

# Forecast updates for 2014 under current law

Statutory update = market basket – productivity adjustment – budget adjustment

October 1: inpatient 1.8% (2.6% – 0.5% – 0.3%)
 January 1: outpatient 2.0% (2.7% – 0.4% – 0.3%)

