

## Assessing payment adequacy and updating payments: Long-term care hospital services

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### Long-term care hospitals definition

Meet Medicare's conditions of participation for acute care hospitals (ACHs)

Average length of stay greater than 25 days for certain Medicare cases

# The Pathway for SGR Reform Act of 2013 established a dual payment-rate system

Does the LTCH case immediately follow an ACH discharge and either:

3+ days in an intensive care unit; or

Prolonged mechanical ventilation in the LTCH?

Yes = Cases meeting the LTCH PPS criteria

Qualify to be paid under the LTCH PPS

No = Site neutral cases

Do not qualify for LTCH PPS payment and paid a lower rate

### Timeline of dual-payment rate system phase in



#### **FY2016**

Blended siteneutral payments for non-qualifying cases beginning in first month of cost-reporting period in fiscal year



#### FY2017- 2019

Blended siteneutral payments for non-qualifying cases



#### FY2020

Fully site-neutral payments for non-qualifying cases beginning in first month of cost reporting period in fiscal year



#### FY2021

Fully site-neutral payments for all non-qualifying cases for entire year and beyond

Site-neutral payments temporarily waived during the coronavirus public health emergency



#### Long-term care hospital summary, 2019

- Average payment per case:
  - ~\$41,000 (all cases)
  - ~\$47,000 (cases meeting the LTCH PPS criteria)
- Total cases: ~91,000
- Total facilities: 361
- Total Medicare spending: \$3.7 billion



### LTCH payment adequacy framework

Beneficiaries' access to care

- Volume of services
- Supply of providers
- Marginal profit

Quality of care

- Risk-adjustedPACmeasures
- Unadjusted Mortality

Access to capital

- Transaction activity
- All-payer profitability

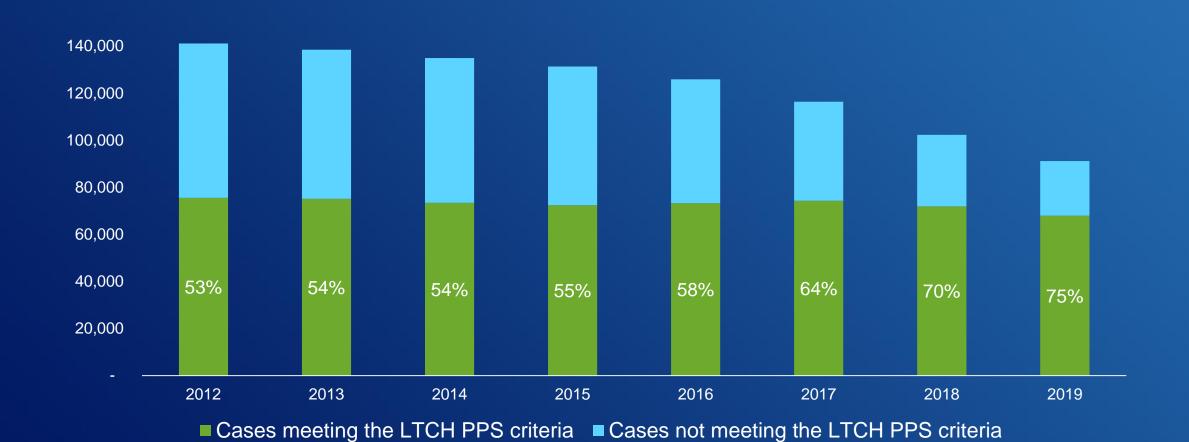
Medicare payments and costs

- Cost growth
- Medicare margin

Update recommendation for LTCH PPS



## Access: Most of the reduction in LTCH volume continued to be in non-qualifying cases





# Supply reduction as expected, occupancy and marginal profit suggest access is adequate

Supply decreased as expected

Occupancy unchanged

Marginal profit suggests incentive to serve Medicare beneficiaries • 3.5 percent reduction in number of LTCHs from 2018 to 2019

• 63 percent in 2019, unchanged from 2018

- 15 percent across all LTCHs in 2019
- 17 percent for LTCHs with a high share of cases meeting the LTCH PPS criteria



#### Quality: Generally stable

- Risk-adjusted MedPAC measures
  - Rate of hospitalizations stable (5.3% in 2019)
  - Slight decrease from 2018 in successful discharge to the community (22% in 2019)
- Unadjusted mortality rates
  - Rates of in-LTCH mortality and mortality after 30 days of discharge stable for qualifying and non-qualifying cases



## Access to capital: Industry contraction after dual payment rate system phase-in

- Limited access to capital
- All-payer margin declined between 2018 and 2019
  - All LTCHs: 2 percent in 2019
  - LTCHs with a high share of patients meeting the LTCH criteria: 3.2 percent in 2019



### Year-over-year changes in cost per stay varied

	2015-2016	2016-2017	2017-2018	2018-2019
All LTCHs	1.3%	-0.9%	2.9%	4.4%
LTCHs with high share of PPS qualifying cases	4.9	2.3	2.0	4.1



### Aggregate Medicare margins decreased in 2019

		2018	2019
All LTCHs	Total	-0.5%	-1.6%
	For profit	1.3	0.4
	Nonprofit	-11.7	-12.2
LTCHs with high share of PPS qualifying cases	Total	4.7	2.9
	For profit	6.2	4.2
	Nonprofit	-5.6	-6.9



### High-margin LTCHs treat higher acuity cases and have lower costs than low-margins LTCHs

Medicare margins

• 16% vs. -29%

Highest quartile vs. lowest quartile:

Case characteristics

• Total count: 459 vs. 405

• Occupancy: 69% vs. 55%

Medicare share: 63% vs. 52%

Mean CMI: 1.22 vs. 1.14

• Share meeting LTCH PPS criteria: 80% vs. 66%

Standardized cost per case

• \$28,000 vs. \$39,000



## Effect of the coronavirus pandemic on LTCH services

- PHE-related policy changes
  - CMS waived the 25-day ALOS requirement
  - CARES Act of 2020
    - All stays paid the LTCH standard PPS rate
    - Additional funding
- Volume: data limited but large, publicly traded company reports occupancy up in 2020 compared to 2019



## Summary of LTCH payment adequacy indicators, 2019

### Beneficiaries' access to care

- Occupancy rate steady
- Share of cases meeting criteria increased
- Supply decreased
- Marginal profits adequate

As expected, given changes in payment system

#### Quality of care

- Stable mortality rates (unadjusted)
- Stable hospitalizations, slight decline in discharge to community (riskadjusted)

### Access to capital

- Industry contraction reduced the need for capital
- All-payer margin declined slightly from 2018

# Medicare payments and costs

Medicare margin for LTCHs with a high share of cases meeting the LTCH PPS criteria: 2.9 percent

Mixed

As expected, given changes in payment system

Positive

